GEORGE MASON UNIVERSITY
BOARD OF VISITORS

Executive Committee Meeting – Virtual
Wednesday, October 15, 2025

1:00 p.m. **I. Call to Order**

1:00 – 1:05 p.m. **II. Approval of the Minutes**

- **A.** Executive Committee Meeting Minutes for May 1, 2025 **(ACTION ITEM)**
- **B.** Planning Conference Minutes for July 31, 2025 **(ACTION ITEM)**
- **C.** Full Board Meeting on August 1, 2025 **(ACTION ITEM)**

1:05 – 1:20 p.m. **III. Rector's Report**

- **A.** View from the Bridge
- **B.** Law School Foundation Affiliation Agreement **(ACTION ITEM)**
- **C.** Patriot Labs – 501c3 Organization Resolution **(ACTION ITEM)**
- **D.** IT Procurement – Recommended Contractual Language Changes Proposed by the Commonwealth Resolution **(ACTION ITEM)**

1:20 – 1:40 p.m. **IV. President's Report**

- **A.** Baseball Stadium Update

V. Committee Report

1:40 – 2:00 p.m. **A. Academic Affairs Committee**

1. Program Actions
   - i. CEHD: Replacing School of Education, School of Kinesiology, and the School of Sport, Recreation, and Tourism Management with four (4) new departments:
     1) Department of Special Education and Disability Research;
     2) Department of Teaching and Learning;
     3) Department of Kinesiology, Sport, and Hospitality Management; and
     4) Department of Counseling, Leadership, and Educational Sciences.
     (ACTION ITEM)
   - ii. COS: Renaming the Department of Atmospheric, Oceanic, and Earth Sciences to the "J. Shukla Department of Atmospheric, Oceanic, and Earth Sciences." **(ACTION ITEM)**
2. Closed Degree Program
   - i. Taxation MS **(ACTION ITEM)**
3. Faculty Actions **(ACTION ITEM)**
   - i. Conferral of Emeritus/Emerita Status **(ACTION ITEM)**
   - ii. Elections of New Tenured Faculty **(ACTION ITEM)**

2:00 – 2:10 p.m. **VI. Closed Session**

- **A.** Consultation with Legal Counsel pertaining to actual or probable litigation (Code of VA: §2.2-3711.A.7)
- **B.** Consultation with Legal Counsel regarding the aforementioned items (Code of VA: §2.2-3711.A.8)

2:10 p.m. **VII. Adjournment**

The October 15, 2025 meeting of the Executive Committee of the Board of Visitors will be virtual. Members of the public are welcome to observe in person or may view the meeting live at the following link: https://bov.gmu.edu/live/. Gallery seating is available in Merten 1201. Please be aware that the agenda timing is for planning purposes only; the formal meeting could conclude before or after the time noted so participants should plan accordingly.

Written comments will be accepted until the October 15, 2025 meeting adjourns. To submit a written public comment, please complete the form at the following link: https://forms.office.com/r/apQFWVVdrf. Written comments will be entered into the public record of this meeting.

No oral public comment will be taken at this meeting.

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BOARD OF VISITORS
GEORGE MASON UNIVERSITY

Executive Committee Meeting
Thursday, May 1, 2025
Merten Hall, Hazel Conference Room (1201), Fairfax Campus

MINUTES

PRESENT: Rector Cully Stimson, Vice Rector Michael Meese, Visitors Maureen Ohlhausen and Bob Pence.

ABSENT: Secretary Armand Alacbay.

ALSO, PRESENT: Visitors Horace Blackman, Reginald Brown, Jon Peterson, and Jeff Rosen; Gregory Washington, President; Solon Simmons, Faculty Representative; Rachel Spence, Staff Liaison; Maria Cuesta, Undergraduate Student Representative; Anne Gentry, University Counsel; Scott Nichols, Interim Secretary pro tem and Bridget Higgins Secretary pro tem.

I. Call to Order

Rector Stimson called the meeting to order at 8:33 a.m.

II. Approval of Minutes

A. Executive Committee Meeting Minutes for February 27, 2025 **(ACTION ITEM)**

Rector Stimson called for any corrections to the Executive Committee Meeting Minutes for February 27, 2025, that were provided for review in the board meeting materials. Hearing no corrections, the meeting minutes stood **APPROVED AS WRITTEN**.

III. Rector's Comments

Rector Stimson announced the appointment of Vice Rector Mike Meese and Secretary Armand Alacbay to work with university administration and legal counsel to review and revise the board bylaws, with proposed revisions provided to the board at least 10 days for review and feedback prior to the August 1 annual meeting when they will be put forward for approval.

IV. President's Comments

Rector Stimson recognized President Washington to offer comments. President Washington indicated he would reserve his comments for the full board meeting.

V. Closed Session

Rector Stimson announced the committee would not go into closed session but would reserve the closed session for the full board meeting.

VI. Adjournment

Rector Stimson called for any additional business to come before the Executive Committee. Hearing none, he adjourned the meeting at 8:35 a.m.

Scott Nichols
Interim Secretary pro tem

BOARD OF VISITORS
GEORGE MASON UNIVERSITY

Planning Conference Meeting
July 31, 2025
Horizon Hall

MINUTES

PRESENT: Rector Cully Stimson, Vice Rector Mike Meese, Secretary Armand Alacbay, Visitors Preston Cooper, Jeff Dinwoodie, Will Moschella, Bob Pence, Sarah Parshall Perry, Jon Peterson, Harold Pyon, and Jeff Rosen.

ABSENT: Visitor Bobbie Kilberg.

ALSO, PRESENT: Rachel Spence, Staff Representative; Solon Simmons, Faculty Representative; Gregory Washington, President; Ken Walsh, Executive Vice President for Strategic Initiatives and Chief of Staff; James Antony, Provost and Executive Vice President; David Burge, Vice President for Enrollment Management; Renate Guilford, Vice Provost for Academic Administration; Dan Stephens, Interim Senior Vice President and Chief Financial Officer; Trishana Bowden, Vice President for Advancement and Alumni Relations/GMUF President; Marvin Lewis, Assistant Vice President and Director of Intercollegiate Athletics; Paul Liberty, Vice President for Government and Community Relations; Liza Wilson Durant, Associate Provost for Strategic Initiatives and Community Engagement; Andre Kinney, Assistant Vice President for Real Estate; Amy Adams, Executive Director, Institute for Biohealth Innovation; Anne Osterman, Dean of Libraries and University Librarian; Rose Pascarell, Vice President for University Life; Julie Zobel, Senior Vice President and Chief Operating Officer; Scott Hine, President of the George Mason University Alumni Association; Anne Gentry, University Counsel; Board of Visitors Committee Faculty Representatives; Members of the Executive Committee of the Board of Trustees; Members of the President's Council; and Bridget Higgins, Secretary pro tem.

I. Call to Order

Rector Stimson called the planning session to order at 8:20 a.m. and recognized Dr. Washington for his state of the University.

II. Welcome Remarks & State of the University

Dr. Washington provided remarks with the following highlights:

- Bottom Line Up Front:
  - George Mason had an exceptional year, despite the challenges. We enrolled the largest and most diverse class.
  - Carnegie reclassified Mason as High Access and High Outcomes, the only large institution in the Commonwealth with that classification.
  - State support exceeded expectations, offsetting some of the federal losses.
  - George Mason faces challenges from federal scrutiny.
  - Expenditures are slowing in research & education. The university is addressing the issue through the Grand Challenge and AI Initiatives.
  - 86% of 2023 graduates are employed in the region, providing employers the talent they need.
- Higher Ed in Crisis:
  - Issues facing higher education as a whole: value proposition in question, financial sustainability, demographic and enrollment cliff, mental health crisis affecting students, faculty, political and legal scrutiny, technology disruption, governance and leadership turnover, research relevance and funding, evolving employer expectations, and regional economic challenges.

    - Colleges are closing at a rate of one a week; three universities in Virginia have reached out George Mason for help.
- George Mason Challenges
    - Northern Virginia is going through the start of a recession due to federal cuts.
    - Mason has the largest number of foreign students and Pell Grant recipients in the state, so there will be disproportionate outcomes relative to H.R.1 - *One Big Beautiful Bill Act*.
    - Mason is the most highly scrutinized and investigated public institution in the region and possibly the country.
    - George Mason is still underfunded. We operate in one of the top ten most expensive regions in the country. We have a great community and need to better engage with them through the arts and athletics.
- 2024-2025 Presidential Performance Metrics:
    - Priority 1: Deliver a distinctive and inclusive student experience that fosters lifelong engagement.
        - Enrollment growth slowed intentionally, as infrastructure was being challenged. Growth is necessary to support the region. We have been asked by the state to grow at least six times, but our systems and people have to be able to grow along with it. Mason will grow at the level of faculty and staff growth.
        - There is a nation-wide enrollment "cliff" but the northern Virginia area is an exception. The region's enrollment trends are leveling off but still growing, resulting in fiscal challenges that Mason is managing.
        - Mason is attracting the highest quality students we've ever had. 25% of this year's incoming students have a 4.0 or better; in 2015 only 17% met that criteria. Mason's admittance rate is 90%.
        - Freshmen retention continues to be in the high 80% range with graduation rates across all backgrounds, fulfilling the university's mission to produce a workforce that can sustain regional industries' growth. George Mason does not care about a student's background; we support students where they are and put systems in place to get them where they want to be.
        - George Mason graduates remain in Virginia: 73% of in-state graduates and 30% of out-of-state graduates, which is higher than other institutions in the state. In another study, 80% of Mason's STEM graduates remain in Virginia. The state benefits because both categories of students stay and pay taxes, which is a return on investment (ROI). There is no greater ROI in Virginia than Mason: graduating students in record numbers and being paid the highest salaries.
        - 85% of graduates had the outcome they wanted either in a job in their field or in graduate education.
        - The cost of attendance is below peer institutions, growing at only 1.8% compound annual growth rate in time of rising inflation. This is below what the governor has allowed of 3.1% annual growth rate.
        - Mason's unique challenges
            - H.R.1 - *One Big Beautiful Bill Act* could have a large impact on students with changes in Pell grants, a cap on student loans, eliminating Grad PLUS loans, and loan limits on the Parent PLUS option.
            - Foreign student challenges: students have been admitted, paid the deposit, and cannot get a visa from their country, particularly from India. Graduate enrollment has been declining since 2023, attributed to Mason admitting fewer students to maintain quality as well as visa issues.

        - Mason solutions
            - Financially, Mason benefited from increased state appropriations, lower benefits rate (employees' benefits were less than projected), increased income from the Patriot Investment Fund, which let us invest our own money. There was also savings achieved from the Critical Vacancy Process, resulting in a $38 million surplus, the retiring of $100 million in debt, and providing $400 million in debt capacity at an Aa3 credit rating. This financial footing will give Mason the flexibility it needs while the research and enrollment landscapes are changing.
            - $150 million in debt capacity will go towards campus investments over the next two years.
    - Priority 2: Expand the impact of George Mason's research, scholarship, and creative enterprise.
        - Carnegie has reclassified Mason as High Access, High Outcomes, based on access and student incomes after six years of graduation. There are six R-1 institutions in Virginia. UVA, William and Mary, and Virginia Tech are Low Access, High Outcomes. VCU & ODU are High Access, Medium Outcomes. Of the very large institutions (larger than 40,000 students), Mason is one of only six universities nationwide that are High Outcome, High Access.
        - Mason's Executive Order challenge: 50 current projects have been paused or terminated. Mason has developed a process to manage the impact along with an initiative to appeal those the university believes were terminated in error. This is an $18 million loss, or a 10% reduction in research funding.
        - Mason solution: The Grand Challenge Initiatives addresses the loss in federal funding, positioning the faculty into research where there will be long-term support.
    - Priority 3: Expand partnerships for economic and social impact
        - Mason's unique challenge: Northern Virginia's economic challenges results in a reduction of the federal workforce, cancelled contracts, and wage and output losses. Contractor reductions have the biggest impact on our students as large numbers of our students go into contracting.
        - Mason solution: Mason Career Academy was created to help students find another path if their dream position no longer exists, providing credentials for opportunities that exist today.
    - Priority 4: Exemplify a university culture of diversity, equity, and inclusion
        - Mason's Executive Orders challenges:
            - DEI: eliminated, amended, reduced, restructured, or paused (while under review) programs to move DEI infrastructure into compliance with current federal directives.
            - In collaboration with the Board, we have been managing DEI challenges for at least two and a half years, despite recent scrutiny.
- The AI Initiative has resulted in six AI agents for students and faculty, three for students specifically. An AI literacy class will begin this fall.
- Mason 2050 is a Board initiative, asking what will be the campus of the future. The vision includes improvements and integration of all campuses as living/learning communities, partnered with industry, local government, and the philanthropic community to support a 45,000-student body.

President Washington opened the floor for questions.

Amarda Shehu, Vice President and Chief AI Officer, asked how parents of potential students should decide to go to Mason with the impact of recent news events? President Washington responded that parents look beyond the news; if they talk to current students, they will find that Mason is one of the most open, vibrant, and dynamic universities in the country. Faculty are committed to making Mason a success.

President Washington turned the floor to Rector Stimson.

III. Introductions – New Board of Visitors Members

Rector Stimson commended all the work the president's team put into the day's presentation. He also confirmed that Mason is not going anywhere, it is the best university for the best value and the best outcomes in the state.

Rector Stimson introduced Preston Cooper ('23), Jeff Dinwoodie ('05), Bobbie Kilberg, Will Moschella ('95), Sarah Parshall Perry, and Harold Pyon as the newest members of the BOV, noting that Visitor Kilberg will virtually join the annual meeting the next day.

Rector Stimson turned the floor to Ken Walsh, Executive Vice President for Strategic Initiatives and Chief of Staff, who introduced Dan Stephens, Interim Senior Vice President and Chief Financial Officer and Renate Guilford, Vice Provost for Academic Administration.

IV. Financial Sustainability & Efficiency

Dan Stephens, Interim Senior Vice President and Chief Financial Officer, and Renate Guilford, Vice Provost for Academic Administration, presented an overview of the university's financial performance for fiscal year 2025, the operating budget for fiscal year 2026, efficiency measures, and ongoing sustainability initiatives.

- **Summary of Fiscal Year 2025**
  - Mr. Stephens reported that fiscal year 2025 closed with a stronger-than-expected operating position.
  - The total operating net surplus was approximately $40 million.
  - The Education and General (E&G) budget showed a net surplus of approximately $13 million, which included $13 million in early fiscal year 2026 one-time state operating appropriations received in June 2025.
  - The favorable results were driven by several factors.
    - Actual fringe benefit costs came in lower than budgeted, at approximately 27% compared to the budgeted 30%.
    - The Patriot Investment Fund (PIF) generated one-time investment and interest income in fiscal year 2025 of approximately $9 million, with estimated income of approximately $4 million if FY26.
    - One-time expense savings also contributed to the favorable variance compared to the May 1 budget.
- **Fiscal Year 2026 Operating Budget**
  - The fiscal year 2026 operating budget assumptions include modest enrollment growth, no in-state tuition increase, and out-of-state tuition increases in the range of 1.5 to 2.5 percent.
  - The budget incorporates a state-approved three percent employee compensation increase with approximately half of the cost covered by state funds.
  - The fringe benefit rate is budgeted at 29 percent.
  - Under these assumptions, the total operating budget projects a net surplus of $16 million, and the E&G budget is balanced. The projected surplus will be used to support strategic information technology and capital investments as well as reserves.

- **Peer Comparisons**
    - The presentation noted that Mason remains materially underfunded on a per in-state student FTE basis, approx. $6,000 below the peer mean rate of combined state support and tuition.
    - Mason also has fewer employees per student than most Virginia doctoral peers, resulting in a lean structure that limits operational flexibility.
- **Financial Sustainability Initiatives**
    - Ongoing revenue enhancements are estimated at approximately $9 million. These enhancements include projected ongoing PIF income, the termination of the Masonvale ground lease, and the acquisition of Vernon Smith Hall with associated rent savings.
    - Ongoing cost savings and cost avoidance are estimated at approximately $16 million. Significant measures include leaving 64 positions unfilled through the Critical Vacancy Review process, renegotiating contracts, modifying service arrangements, and implementing energy and library efficiencies.
    - Ms. Guilford discussed the Budget Model Redesign, which aims to increase transparency, align resource allocation with enrollment and strategic priorities, and introduce school and college profit-and-loss reporting. The redesign will be phased in over three years, with development in fiscal year 2025, implementation and testing in fiscal year 2026, and refinement in fiscal year 2027 and beyond.
- **Patriot Investment Fund and Liquidity**
    - The Patriot Investment Fund has a balance of approximately $146 million, divided into two allocations of roughly $73 million each.
    - The current portfolio yield is in the low-to-mid four percent range, and ongoing net annual income is projected at approximately $3 to $4 million.
    - Fiscal year 2025 included higher-than-usual one-time gains due to favorable market conditions.
- **Debt and Credit Capacity**
    - The university's total debt is approximately $472 million. Scheduled amortization is expected to reduce principal by approximately $140 million by 2030, which will create additional debt capacity.
    - Current financial metrics align with an implied Moody's rating of Aa3 and an S&P rating in the AA- range. These ratings allow for some incremental borrowing while maintaining credit thresholds.
    - Total cash and investments, including those held by the university and related foundations, total approximately $1.18 billion. This level of liquidity supports the university's current credit metrics.
- Discussion ensued:
    - Vice Rector Meese asked whether foundation accounts are now aggregated into the credit metrics used by Moody's for comparison purposes. Mr. Stephens confirmed that rating agencies now include related foundation balances when assessing liquidity and credit metrics, which is reflected in the reported $1.18 billion in combined cash and investments.
    - Vice Rector Meese then asked about the reaction in Richmond from Mason keeping in-state tuition flat for FY26 when the Governor had allowed an increase of up to three percent. Mr. Stephens explained that at a recent meeting in Richmond, representatives from peer institutions asked how Mason was handling that. He noted Mason's dynamic model and metrics that attract students. Dr. Washington added that different institutions made different choices, with some raising tuition in anticipation of state funding changes and that Mason has additional funds from the state as a buffer that they did not have.

- Rector Stimson asked if Virginia has a law where military-connected out-of-state students qualify under military residency exemptions? Mr. Burge confirmed that Virginia does, noting there are requirements like residence within the commonwealth and validation of service, and that the institution then offers the discount to the student without funding from the state.
- Visitor Pyon requested a peer comparison of operating revenue per student. Mr. Stephens acknowledged the complexity of such comparisons and committed to providing a straightforward, normalized comparison with peers.
- Visitor Peterson asked whether the university is currently in its strongest financial position given recent debt reductions. Mr. Stephens replied that the university is materially healthier, with improved enrollment, stronger liquidity, and reduced debt, but long-term strength will depend on outcomes, enrollment performance, fundraising, and sustained state support.

V. Driving Fundraising Results Through Partnerships

President Washington began by highlighting that the current fundraising initiative, *Power the Possible*, is outpacing the previous campaign, *Faster Farther*, at a 2:1 ratio. He provided an overview of the university's major fundraising campaigns:

- First Campaign (1996-2005): raised $139 million
- Second Campaign (2008-2018): *Faster Farther*, raised $690 million ($500 million goal)
- Third Campaign: *Power the Possible*, $1 billion goal, currently raised $572 in 5 years, with $428 million left to raise.

The endowment, managed by JP Morgan, is growing despite stock market swings. Investing has not been a focus of the university until recently because raised funds would go to the physical growth of the institution. With infrastructure money recently coming from the state, the university can move money into the endowment and scholarships.

Recent large gifts include:

- $20 million naming gift from The Kimmy Duong Foundation to the College of Engineering and Computing, supporting the School of Computing and university scholarships.
- $10.15 million anonymous donation on bruising and injury detection.
- $50 million naming gift from the Estate of Donald G. Costello naming of the College of Business.
- $5 million naming gift from the Peterson Family Foundation to the College of Visual and Performing Arts, renaming the renovated concert hall, just as Carolyn Peterson wanted it.

Trishana Bowden, Vice President for Advancement and Alumni Relations/GMU Foundation, presented the following fundraising philanthropy information:

Faster Farther fundraising supports the University's Grand Challenge Initiative, identifying focused opportunities for donors to give. In the last campaign, 23% came from alumni and 77% from outside groups, which is the opposite of most institutions. Advancement is working to strengthen alumni engagement. Gifts are often used to support multiple units within the university.

Ms. Bowden invited conference attendees to use their contacts to tell Mason's story and connect with her office.

Fundraising Trends

Kelly Rollison, CHSS graduate, Chief Strategy Officer from Compass Group, continued the conversation by focusing on national fundraising trends.

- $592.5 billion given to all non-profits last year. Individual giving was at 66%, which has dropped 20%, while foundation giving has grown in last 40 years.
- Most successful fundraising stems from engagement with individuals. Donor Advised Funds are more accessible with the repealing of minimums by investment firms.
- Among all contributions in 2024, the largest recipient categories were Religion (23%), Human Services (14%), Education (14%), Grant-Making Foundations (11%), and Public-Society benefits (11%). There is a 14% increase in education fundraising: higher education raised $60 billion last year, mostly with megagifts, which drives the momentum of fundraising campaigns.
- Philanthropy is resilient despite financial uncertainty. Mason should stay the course but expect lengthier decision making.

Ms. Bowden continued the presentation. The Advancement team has worked on increasing alumni engagement by visiting dense alumni communities. There has been a record increase of attendance and engagement, with correlation in giving as a focused outcome. Advancement continues to visit with numerous donors and companies on engagement trips.

To conclude, Ms. Bowden expressed gratitude for the support and dedication of the university community, emphasizing the transformative impact of philanthropy on the university's future.

VI. Admissions & Enrollment

Jim Antony, Provost and Executive Vice President introduced David Burge, Vice President for Enrollment Management to present on enrollment.

- Enrollment provides 35% of the university's budget through net tuition and fees, the largest "piece of the pie."
- 73% of Mason's graduates stay in Virginia, higher than any other Virginia institution.
- Potential students require marketing, personal relationship management, positive interactions with the university, and positive service delivery.
- The number of Virginia seniors who apply as freshmen is projected to marginally increase, then decline slightly by the end of the decade. Mason will need to increase from 18% to 20% of Virginia's seniors to maintain enrollment numbers. Mason will expand its market share by targeting students who would otherwise not consume/enroll at a university with the following initiatives:
    - The Early Identification Program identifies students in the 8th grade and supports them in their academic journey. It is good business and mission work.
    - The ADVANCE program began with planning in 2017. Mason requires no admissions standards or application from Northern Virginia Community College (NOVA) students admitted through the program, but does have continuation requirements. Students are given academic coaching and seamless transition between NOVA and Mason. The approach addresses the 85% of students that start in community college but do not continue to a four-year degree. Currently, 13-15% of Mason's students come from NOVA.
    - The Direct Admissions program admits students without them submitting an application. Mason has Memorandums of Understanding (MOU) with regional school districts, who provide the information of every student with a GPA of 3.25 or higher to Mason. Mason then offers these students admission in September, typically the first offer of admission that students receive. This offer gets students thinking about college that otherwise might not have considered it. School districts who participated in the Direct Admissions

program saw college enrollment increase 16% after the first year. Another version of Direct Enrollment is through the Common App where students who meet Mason's requirements are offered admission. Mason made 8,000 offers this way. Mr. Burge predicts that 20-25% of students will be admitted through direct admissions.

- Mason's net price has declined in the last 10 years, however, the higher education financial landscape is changing dramatically. The federal budget reconciliation will impact student aid with changes in Pell Grants, caps on student loans, eliminating Grad PLUS loans, and Parent PLUS Loans limits. Some of these changes take effect immediately, some occur next summer.

Mr. Burge opened the floor for questions.

Rector Stimson wanted to know how the projected dip in future enrollment would impact the university's admissions rate. Mr. Burge responded that the university is expanding the number of admitted students using the programs stated above and also working to convert these students to Mason. He does not expect an impact in admittance rate until the end of the decade when the dip is projected to take place.

Visitor Cooper wanted to know what percentage of ADVANCE program students graduate. Mr. Burge replied that 80-90% earn a degree.

Visitor Moschella asked if other institutions in Virgina use ADVANCE. Mr. Burge replied that no other Virginia institution has MOUs, but they do use the Common App version of it. He focused on regional schools' proximity to Mason; they would not expand beyond a student's ability to commute to campus.

Visitor Peterson inquired about online enrollment. Mr. Burge noted that most online students blend in-person and online classes. Fully online programs are mostly in masters' programs, which are also the fastest growing.

Visitor Pyon asked how many students would like to go to college if given the financial opportunity. Mr. Burge did not have a number but replied that most Virginia high school graduates have the appropriate credentials to come to Mason, but some students have to balance getting a job and going to school.

VII. Morning Wrap-up

President Washington reviewed topics that were discussed in the morning on financial stability, fundraising acceleration, and student enrollment, reiterating that students are at the core of our institution.

Ken Walsh outlined lunch discussions and afternoon charettes. President Washington asked all attendees for their input to help the university with its planning.

VIII. Lunch & Roundtable Engagement

Discussion ensued about the provided questions:

- What does DEI mean to you?
- How should the campus engage publicly and privately specific to this topic?
- How should we support one another outwardly on this topic?

IX. Charettes

The Board proceeded into the following charettes. A description of each is provided as an attachment.

- Fairfax Campus: West Campus Mixed-Use District Planning **(ATTACHMENT 1)**
  - Marvin Lewis, Paul Liberty & Ken Walsh
- SciTech Campus: Innovation District & Library of the Future **(ATTACHMENT 2)**
  - Amy Adams & Anne Osterman
- Mason Square: Urban Tech Powerhouse **(ATTACHMENT 3)**
  - Liza Wilson Durant & Andre Kinney
- Future Proofing Student Experience **(ATTACHMENT 4)**
  - Rose Pascarell & Julie Zobel

X. Path Forward & Closing Comments

Dr. Washington closed the meeting by thanking everyone for their engagement and participation.

XI. Adjournment

Rector Stimson thanked the president, provost, and the university's leadership for their hard work on the planning conference, and reinforced that we get through difficult times together. He then reminded the Board that the Annual Meeting would begin the following day at 9:00 a.m.

Following that, Rector Stimson adjourned the session at 4:10 p.m.

Prepared by:

Bridget Higgins
Secretary pro tem

Attachments:
Attachment 1: Charette: Fairfax Campus: West Campus Mixed-Use District Planning
Attachment 2: Charette: SciTech Campus: Innovation District & Library of the Future
Attachment 3: Charette: Mason Square: Urban Tech Powerhouse
Attachment 4: Future Proofing Student Experience

Attachment 1

Purple Charette:

Fairfax Campus: West Campus Mixed-Use District Planning

Presenters/Facilitators: Marvin Lewis, Paul Liberty & Ken Walsh

The presenters outlined the planning and development considerations for the West Campus Mixed-Use District, focusing on the long-term redevelopment of the western portion of the Fairfax Campus. They introduced the session's goals—sharing preliminary programming concepts and gathering participant feedback on potential options to guide the project's ongoing refinement. Historical context was provided, tracing 50 years of campus evolution in research, housing, athletics, and mixed-use development. The effort was framed within the 2021 University Master Plan, which recommended mixed-use development in this area with emphasis on athletics, academic growth, and residential expansion. Proposed program elements included new athletics facilities, housing, mixed-use buildings, and public space infrastructure designed to enhance the campus environment and address issues such as aging facilities, recruitment challenges, and regional cost of living.

The presentation also covered market demand, indicating strong interest in rental and for-sale housing, retail, and entertainment venues, with more limited potential for hotel and office space. Presenters discussed traffic and connectivity improvements, highlighting strategies to enhance walkability and mitigate existing road challenges, alongside a focus on low-impact design, efficient energy use, and outdoor amenities—all aligning with the university's sustainability objectives. A detailed process overview spanned from early planning through partner selection, design, and construction, with community engagement central to each phase. Participants were encouraged to provide input on potential scenarios and space uses through voting and qualitative feedback to help refine the vision and support successful implementation.

[Continued on next page.]

Session 1 Outcomes





Session 2 Outcomes





Attachment 2

Orange Charette:

SciTech Campus: Innovation District & Library of the Future

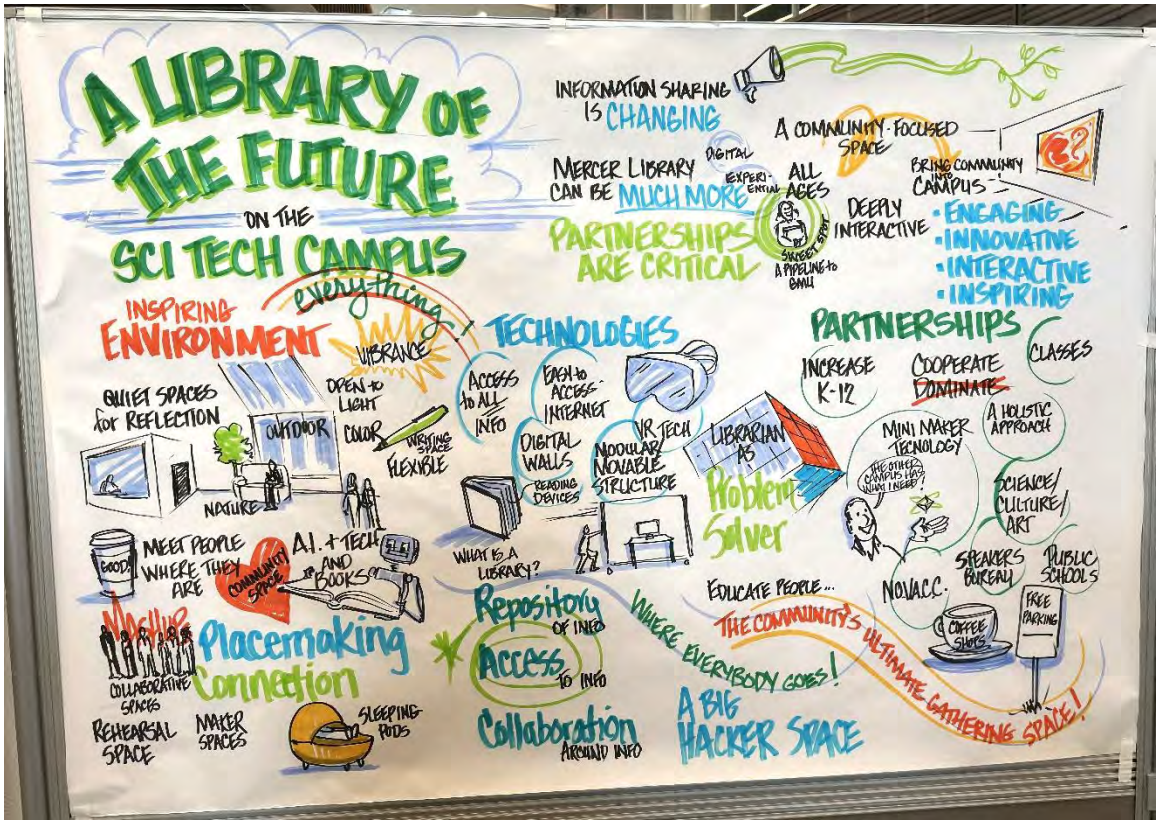
Presenters/Facilitators: Amy Adams & Anne Osterman

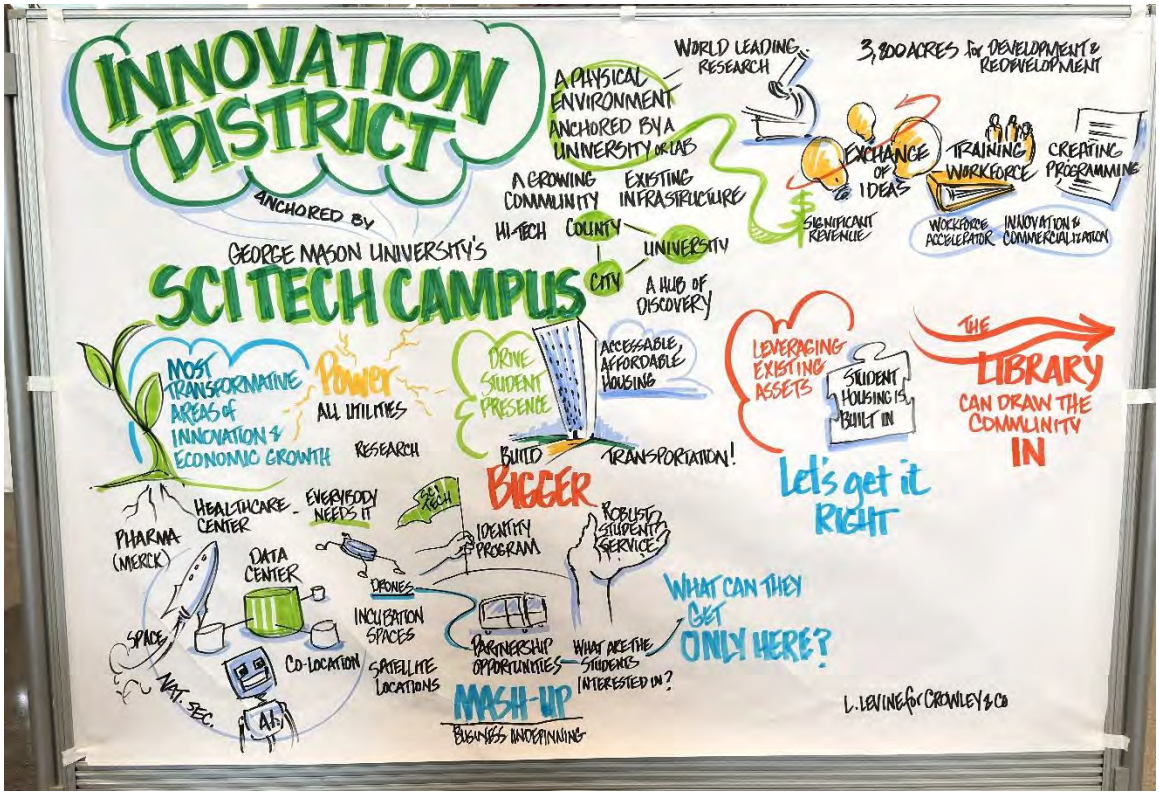
The session began with an overview of the Innovation District, anchored by the SciTech campus, emphasizing its role as an interconnected hub for discovery, commerce, and community engagement. The district is being established in collaboration with Prince William County and City of Manassas through a recently awarded GO Virginia grant. It is designed to attract world-leading researchers, innovative companies, and a highly trained workforce. Amy Adams, Executive Director of the Innovation District, led a discussion on the strategic sectors of the district, including life sciences, forensic science, aerospace, defense, cybersecurity, and semiconductors, highlighting the district's potential to drive innovation, economic growth, and job creation in the region. Participants brainstormed and discussed ideas about leveraging existing assets and partnerships to support the district's growth, including expanded student presence on the campus. They also explored the most transformative areas of innovation for future investment and strategic funding opportunities.

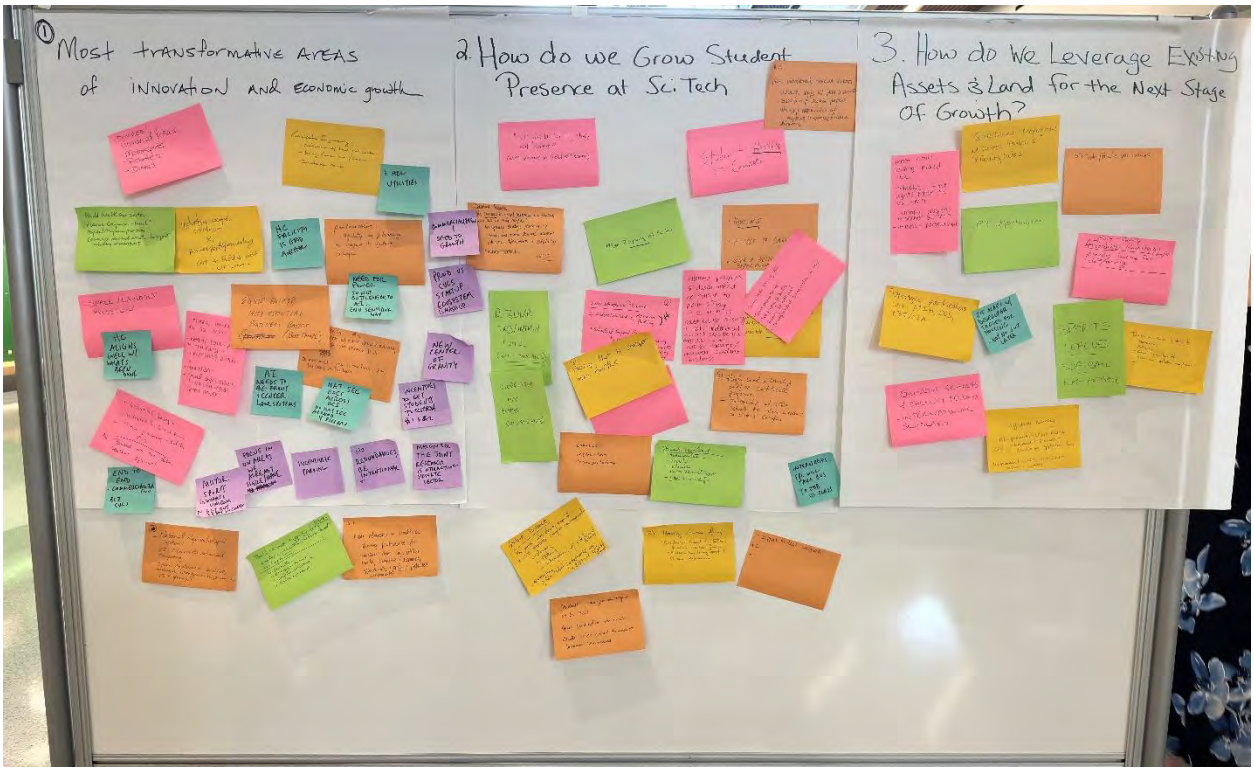
Anne Osterman, Dean of Libraries, shifted the discussion to a proposed Library of the Future within the Innovation District, designed to serve both the community around the campus and the research needs of the university in the collaborative approach that defines the SciTech campus. She highlighted key factors from the initial vision, including that such a library would engage people across all age groups, foster lifelong learning, mirror the strengths of the SciTech campus, help build a pipeline of future college students, and facilitate further economic development. Participants brainstormed and discussed the purpose of the library, including inspiring community engagement through inviting local schools, libraries, cultural institutions, and industry partners to join the initiative, and what technologies would be important to support such a vision.

[Continued on next page.]

Session Outcomes






1. Most transformative areas of innovation and economic growth
2. How do we Grow Student Presence at Sci.Tech
3. How do we Leverage Existing Assets & Land for the Next Stage of Growth?


1. What kind of ENVIRONMENT inspires you to do your best thinking?
2. What kinds of partnerships would you want to see in the library of the future?
3. What technologies should be included in a library of the future?

Attachment 3

Magenta Charette:

Mason Square: Urban Tech Powerhouse

Presenters/Facilitators: Liza Wilson Durant & Andre Kinney

Mason Square Charrette focused on three areas; campus history, some potential future investments, and some example housing opportunities and challenges

History

The History section covered campus growth since inception in 1978. The establishment of the law School in the Kann's Building in 1979 and the eventual relocation to Hazel Hall in 1998. Vernon Smith Hall was presented as a GMUF build-to-suit for SRA with additional parking for the campus and then its eventual purchase by GMU to secure that parking and campus expansion. Van Metre Hall and FUSE were discussed as the most recent buildings delivered on Mason Square. FUSE was funded in part by the Commonwealth's TTIP program and in partnership with investments by George Mason University and private partner, Mason Innovation Partners, via a public private partnership. The purchase of Strategic Assets across Fairfax Drive from Mason Square was reviewed. Those assets are the site of future expansion and include operating properties that are cash flowing and third-party managed.

Investment Option

To stimulate discussion and ideation about the future of Mason Square, four potential investment options were discussed for Mason Square Growth: Transportation, Research & Development Space, Incubation Space, and Housing. Transportation was discussed as a response to student feedback that the current frequency of shuttles between campuses is limited. Some example potential solutions include increased shuttle buses and Metro Card subsidies for students. Research and Development investment was considered as an opportunity to drive grant revenue and increase opportunities for student research involvement. The Fuse Pilot Space Lab, delivered as an interim location for R&D while Fuse was under construction, was used as a successful example of this strategy. In this example, an investment of less than $1 M delivered a research facility that garnered more than $85 M in new research awards. Incubation Space was discussed as an opportunity to drive innovation, build new companies, and provide student internships / involvement. Lastly, new affordable housing was discussed at Mason Square as an opportunity to increase the number of students on campus/increase tuition, transition the campus from commuter based to resident population, and support grad students who work in FUSE labs. Participants were invited to share their preferences and ideas about the importance of each of these potential investments.

Participants were asked to rank four investment opportunities, revealing shifting priorities across sessions: While there was no consensus, Session #1 participants emphasized transportation and housing—especially for improving access and supporting graduate student retention—while Session #2 participants prioritized research facilities, incubation spaces, and a balanced investment strategy. Both sessions underscored the importance of strategic planning and inclusive stakeholder engagement to guide Mason Square's long-term growth as a center for innovation and education.)

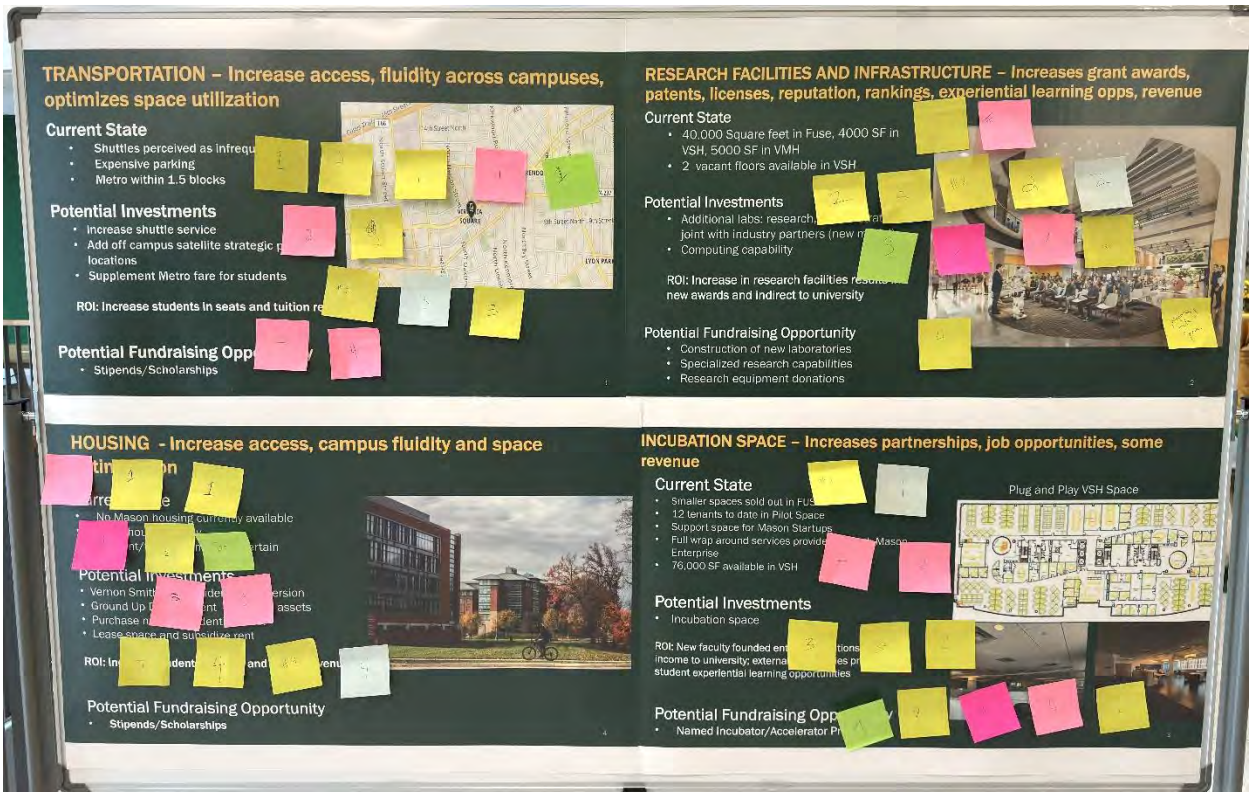
Housing

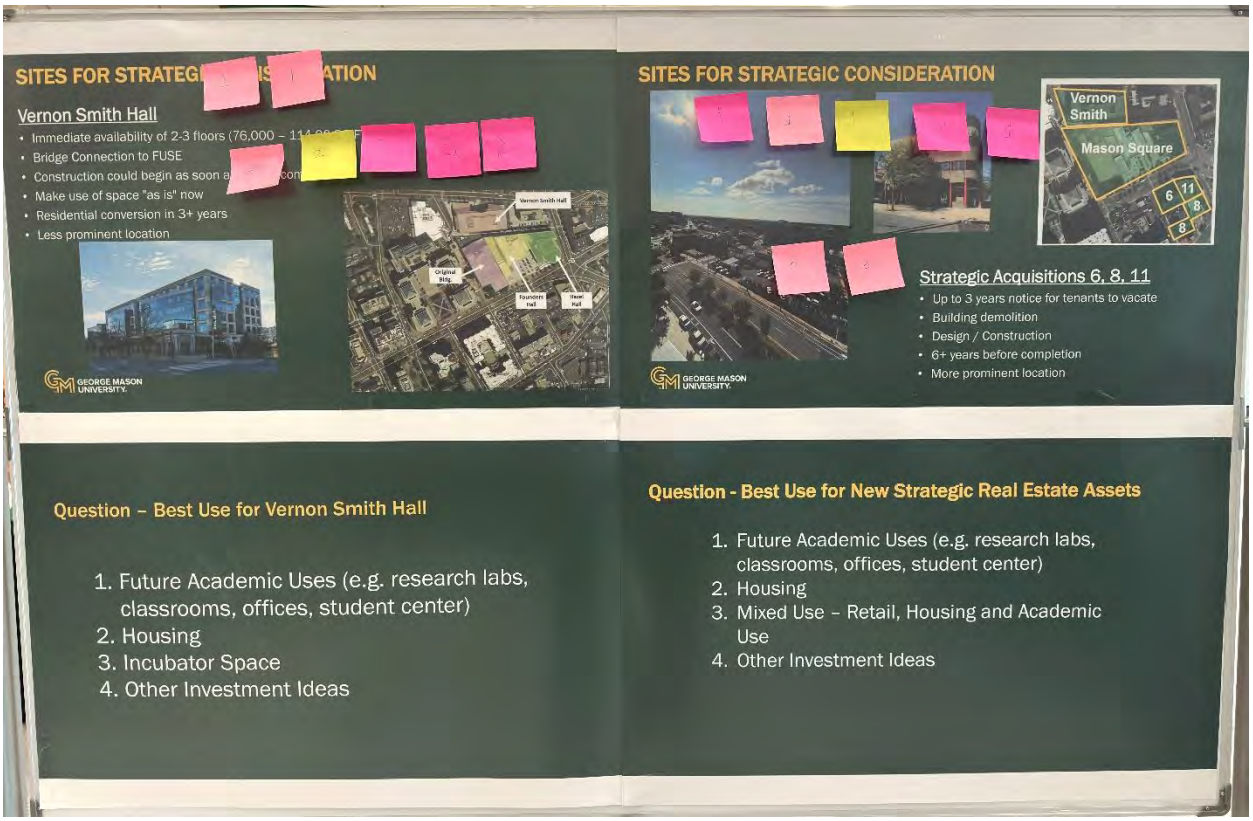
A more in-depth housing discussion was presented including affordability versus demand, as well as potential options for new housing. Affordability was highlighted by reviewing CoStar market rates versus Mason student affordability (approx. $10k gap). Mason's negative experience leasing market rate housing to students at the Rixey (Marymount) in 2019 was reviewed. One conclusion from this experience is that affordability will drive demand and housing may need to be supplemented by Mason. Potential avenues to provide housing included converting portions of Vernon Smith Hall, ground up development of land assets, and leasing or purchasing existing assets were discussed. Participants were asked to provide their highest and best use for Vernon Smith Hall and the Strategic Assets (land) including academic, R&D, Incubation, housing, and mixed use. Participants were invited to share their preferences and ideas about priorities for each of these locations.

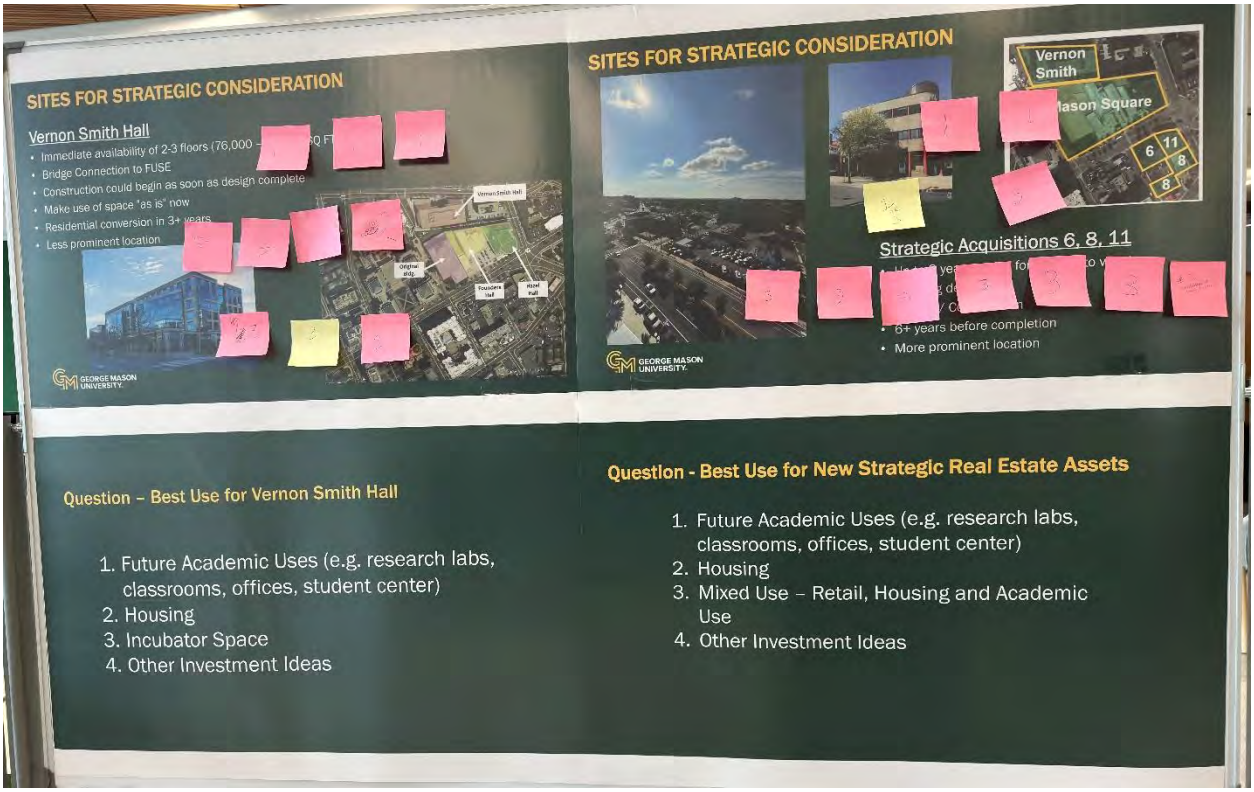
Discussion highlighted interest in housing options tailored to graduate and PhD students, including micro units, family accommodations, and mixed-income models potentially supported by public-private partnerships. Additional feedback focused on transportation timing, student schedules, and the appeal of Mason Square's proximity to Arlington and DC. New Real Estate Assets were deemed an interesting location for mixed use development (academic, housing and retail). Vernon Smith Hall was deemed suitable for all uses ranging from future academic uses, housing, and incubator space.

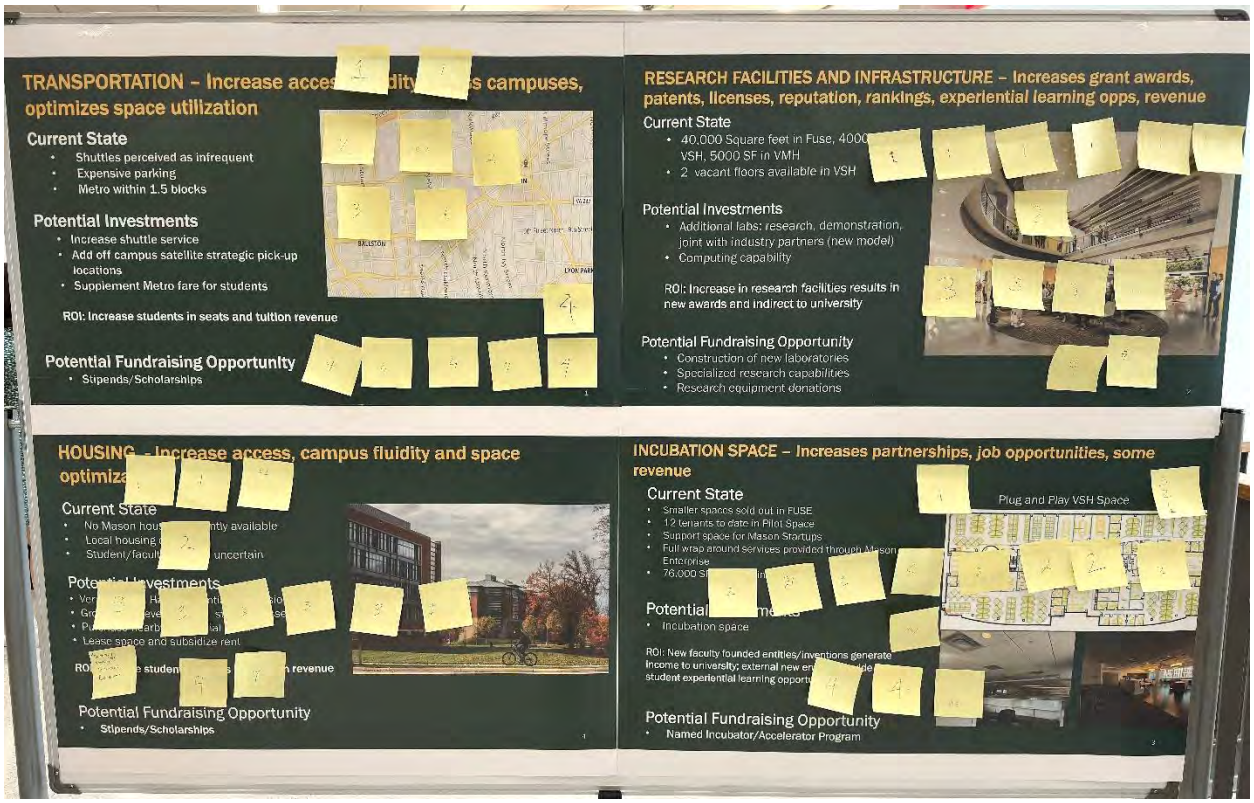
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Session Outcomes






SITES FOR STRATEGIC CONSIDERATION
Vernon Smith Hall
• Immediate availability of 2-3 floors (76,000 –
• Bridge Connection to FUSE
• Construction could begin as soon as design complete
• Make use of space "as is" now
• Residential conversion in 3+ years
• Less prominent location
GEORGE MASON UNIVERSITY
SITES FOR STRATEGIC CONSIDERATION
Vernon Smith
Strategic Acquisitions 6, 8, 11
• 6+ years before completion
• More prominent location
GEORGE MASON UNIVERSITY
Question – Best Use for Vernon Smith Hall
1. Future Academic Uses (e.g. research labs, classrooms, offices, student center)
2. Housing
3. Incubator Space
4. Other Investment Ideas
Question - Best Use for New Strategic Real Estate Assets
1. Future Academic Uses (e.g. research labs, classrooms, offices, student center)
2. Housing
3. Mixed Use – Retail, Housing and Academic Use
4. Other Investment Ideas


TRANSPORTATION – Increase acces s campuses, optimizes space utilization
Current State
• Shuttles perceived as infrequent
• Expensive parking
• Metro within 1.5 blocks
Potential Investments
• Increase shuttle service
• Add off campus satellite strategic pick-up locations
• Supplement Metro fare for students
ROI: Increase students in seats and tuition revenue
Potential Fundraising Opportunity
• Stipends/Scholarships
RESEARCH FACILITIES AND INFRASTRUCTURE – Increases grant awards, patents, licenses, reputation, rankings, experiential learning opps, revenue
Current State
• 40,000 Square feet in Fuse, 4000 VSH, 5000 SF in VMH
• 2 vacant floors available in VSH
Potential Investments
• Additional labs: research, demonstration, joint with industry partners (new model)
• Computing capability
ROI: Increase in research facilities results in new awards and indirect to university
Potential Fundraising Opportunity
• Construction of new laboratories
• Specialized research capabilities
• Research equipment donations
HOUSING – Increase access, campus fluidity and space optimiza
Current State
• No Mason hou ntly available
• Local housing
• Student/faculty uncertain
Potential Investments
• Lease space and subsidize rent
Potential Fundraising Opportunity
• Stipends/Scholarships
INCUBATION SPACE – Increases partnerships, job opportunities, some revenue
Current State
• Smaller spaces sold out in FUSE
• 12 tenants to date in Pilot Space
• Support space for Mason Startups
• Full wrap around services provided through Mason Enterprise
Plug and Play VSH Space
Potential
• Incubation space
ROI: New faculty founded entities/inventions generate income to university; external new en ide student experiential learning opportu
Potential Fundraising Opportunity
• Named Incubator/Accelerator Program

Attachment 4

Green Charette:
Future Proofing Student Experience

Presenters/Facilitators: Rose Pascarell & Julie Zobel

Synopsis of the Future Proofing the Student Experience Charette

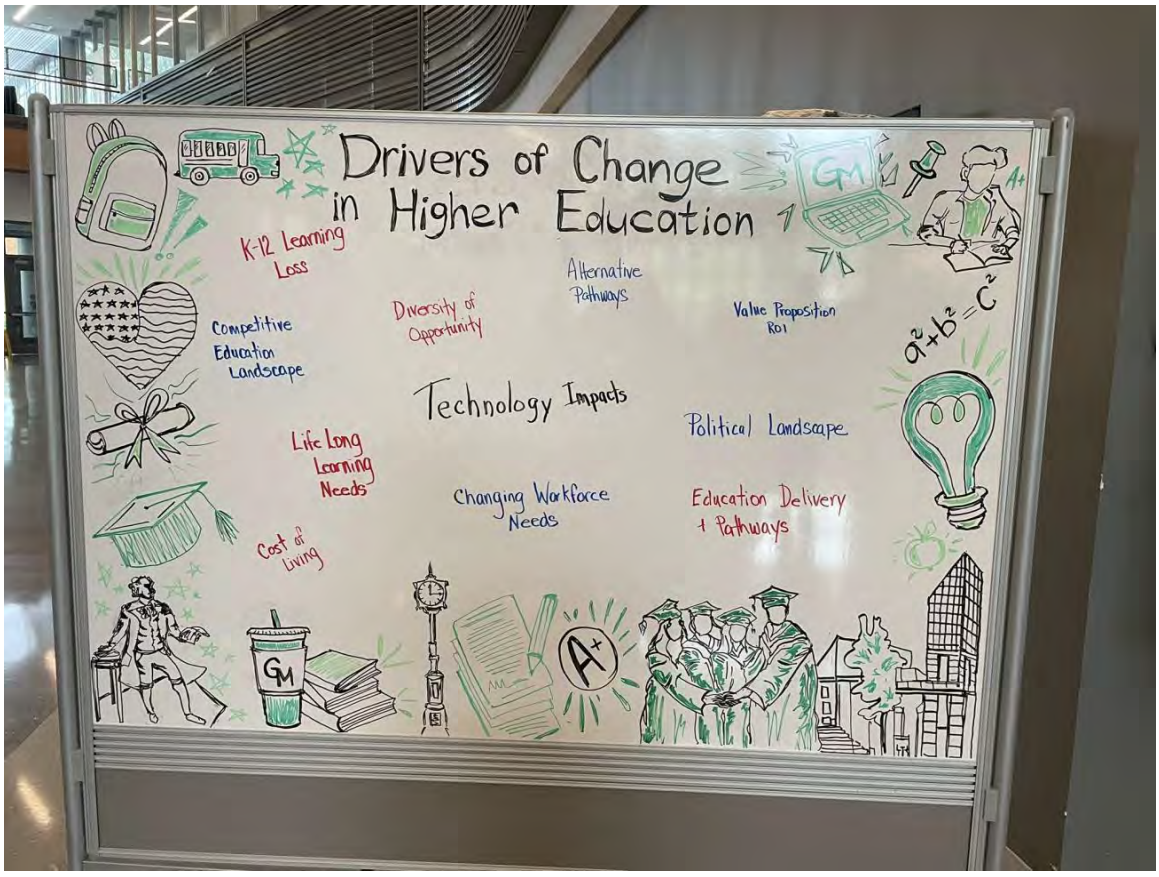
The session opened with Rose Pascarell, Vice President for University Life, providing an overview of the student body at George Mason University, including both undergraduate and graduate students. Particular attention was given to the in-state and out-of-state student populations, as well as to part-time and full-time enrollment. The presentation also highlighted residential students and those enrolled at the George Mason Korea campus. Data on the diversity of the current student population was shared, emphasizing that despite demographic differences, graduation outcomes remain high across groups. This was illustrated by six-year graduation rates and information on post-graduate success through information collected on the career plans survey administered to graduating students every year. To energize the audience, an interactive polling activity was conducted, inviting participants to answer questions about the student population and tuition costs. The results illustrated the theme of being "All Together Different" at George Mason University, revealing diversity that extends beyond traditional categories.

The presentation then shifted focus to the student experience at George Mason University, highlighting key themes: access and transitions, student support and well-being, engagement and belonging, and career readiness and post-graduation success. Notable topics included access programs, mental health challenges and well-being initiatives, the campus climate, and career development support. Julie Zobel, Senior Vice President and Chief Operating Officer, followed with an overview of the infrastructure supporting the student experience. This included human capital, operational services, technology systems, and physical infrastructure. A key announcement was the university's new dining contract with Chartwells.

The second half of the session featured an interactive workshop. Participants were divided into predetermined groups, each with an assigned scribe and presenter. Two exercises were conducted. **Participants identified key future drivers likely to impact the student experience** including: technology impacts, political landscape, value proposition, education delivery and pathways, cost of living, changing workforce needs, life-long learning needs, competitive education landscape, diversity of opportunity, alternative pathways, and K-12 learning loss. The second exercise asked participants to articulate **three "wishes" for the future George Mason student experience**, yielding aspirations such as: modern tech campus, tuition is free, big tech for good, elevated R1 status to AAU membership, meaningful engagement across differences, faculty mentors, 90 admit and 90 complete rates, alumni infrastructure for lifetime learning, friendships, drive and innovation, creating world leaders, name recognition, being a leader in coaching and advising, intellectual curiosity, high access and high yield, workforce skills, uniform belief in higher education, and a vibrant sense of place on all campuses.

[Continued on next page.]

Session Outcomes





Draft

BOARD OF VISITORS
GEORGE MASON UNIVERSITY

Full Board Meeting
Friday, August 1, 2025
Merten Hall, Hazel Conference Room (1201), Fairfax Campus

MINUTES

PRESENT: Rector Cully Stimson, Vice Rector Mike Meese, Secretary Armand Alacbay, Visitors Preston Cooper, Jeff Dinwoodie, Bobbie Kilberg (virtual), Will Moschella, Bob Pence, Sarah Parshall Perry, Jon Peterson, Harold Pyon, and Jeff Rosen.

ABSENT: none.

ALSO PRESENT: Rachel Spence, Staff Representative; Solon Simmons, Faculty Representative; Isaiah Grays (virtual), Undergraduate Student Representative; Gregory Washington, President; Ken Walsh, Executive Vice President for Strategic Initiatives and Chief of Staff; James Antony, Provost and Executive Vice President; Andre Marshall, Vice President for Research, Innovation, and Economic Impact; Joshua Park, Campus Dean of Mason Korea; Anne Gentry, University Counsel; and Bridget Higgins, Secretary pro tem.

I. Call to Order

Rector Stimson called the meeting to order at 9:01 a.m.

II. Electronic Meeting Policy

The Virginia Freedom of Information Act (§ 2.2-3708.3.D) requires that the Board adopt the policy annually to allow for and govern electronic meeting participation. **(ATTACHMENT 1)**
Rector Stimson **MOVED** to approve the Electronic Meeting Policy as provided in the materials. The motion was **SECONDED** by Vice Rector Meese.

The **MOTION CARRIED UNANIMOUSLY BY ROLL CALL VOTE**.
Yes: 12
Absent: none

Rector Stimson informed the Board that Visitor Kilberg requested to participate remotely due to a personal matter, specifically for personal travel in New Mexico.

Citing the board's Electronic Meeting Participation policy, Rector Stimson **MOVED** to approve Visitor Kilberg's electronic participation in the meeting. The motion was **SECONDED** by Visitor Pence. The **MOTION CARRIED BY VOICE VOTE.**

Rector Stimson introduced Preston Cooper ('23), Jeff Dinwoodie ('05), Bobbie Kilberg, Will Moschella ('95), Sarah Parshall Perry, and Harold Pyon as the newest members of the BOV.

Rector Stimson welcomed Isaiah Grays and Nilima Hakim Mow as the new student representatives on the board, and welcomed back Solon Simmons as the new Faculty Senate President and faculty representative and Rachel Spence as the Staff Senate Chair and staff liaison to the board.

III. Approval of the Minutes

Rector Stimson called for any corrections to the Full Board Meeting Minutes for May 1, 2025 that were provided for review in the board meeting materials. Hearing no corrections, the meeting minutes stood **APPROVED AS WRITTEN**.

IV. Rector's Report

A. View from the Bridge

Rector Stimson thanked Dr. Washington for his engagement and for personally welcoming each new BOV member. He also thanked the team for an excellent planning meeting the day before.

Rector Stimson began his report by describing the active engagement of the board, to include:

- Celebrating the graduation of Mason's largest class ever in May. During the ceremony, they presented the Mason Medal to Bob Buchanan and hororary degrees to Carolyn Peterson, Albert Dwoskin, and the commencement speaker, Martina Cheung. The rector added that Martina Cheung gave what might have been one of the best commencement addresses, highlighting how she asked students to look around you, look in front of you, and look inside yourself.
- Rector Stimson discussed the situation of the disputed BOV members: Chuck Cooper, William Hansen, Caren Merrick, and Maureen Ohlhausen and restated that along with earlier unconfirmed members, they are volunteers, fundraisers, and advocates for the school and have done nothing wrong. The case was litigated in the Nineteenth Judicial Circuit of Virginia, in Fairfax, Virginia, which issued an injunction, requiring that these contested members not be seated. If the case is overturned, these members will likely return to the Board.

Rector Stimson continued, highlighting the business the Board will accomplish during the meeting:

- DEI Resolution: He noted that the Board's 23-month discussion on Diversity, Equity, and Inclusion (DEI) exceeded the efforts of any other board in the Commonwealth combined, and is the last board to vote on a DEI resolution.
- Law School Foundation Resolution will establish a foundation for the law school, which is necessary to catch up to other law schools in Virginia.
- President's Performance Review. Rector Stimson reminded the board of the process of evaluating President Washington in his annual review: the president provides his self evaluation based on the Board's goals for the previous year and the Board, with collaboration of the president, establishes goals for the coming year. The Board will vote after closed session on these goals and the president's performance.

He also reminded the Board's requirements from SCHEV to complete their mandatory training on November 12-13. Recent events at several Virginia universities underscore the importance of effective governance and oversight and Boards of Visitors play a crucial role in ensuring that institutions comply with federal and state laws, including those related to non-descrimination and equal opportunity, fulfilling those missions with integrity.

Rector Stimson informed the Board regarding the following month's meetings. The Academic Affairs and Finance and Land Use will meet on scheduled committee days, the first of which will be on September 10. The September 25 full board meeting will take place at the Fuse Building at Mason Square in Arlington. Following the meeting, members may remain for the Fuse Grand Opening Celebration, to which Governor Youngkin is currently scheduled to attend.

Rector Stimson recognized Visitor Jeffrey Dinwoodie for an announcement confirming the nature of his service to the Board as required by the policies of his law firm, Cravath, Swaine & Moore LLP. **(ATTACHMENT 2)**

B. Bylaws Review & Revision (ACTION ITEM)

Rector Stimson then asked Vice Rector Meese to report on the bylaw revisions. **(ATTACHMENT 3)**

Vice Rector Meese described the process of revising the bylaws, which began with the appointment of Vice Rector Mike Meese and Secretary Armand Alacbay to work with university administration and legal counsel to review and revise the board's bylaws. Two substantive changes were proposed:

- Changing the name of the Academic Programs, Diversity & University Community Committee to the Academic Affairs Committee.
- Establishing an Athletics Committee. The description of the Athletics Committee is based on examining other board bylaws in the Commonwealth, A-10 Conference, and other resources as best models. The language was tailored to fit GMU and be consistent with other committee descriptions.

Other revisions include incorporating current Virginia law into Appendix B and other minor language was updated to reflect current practices of the Board.

Vice Rector Meese **MOVED** to approve the revised bylaws as provided in the materials. The motion was **SECONDED** by Rector Stimson. Rector Stimson opened the floor for further discussion.

Visitor Rosen expressed interest in future revisions of the bylaws and asked how often they can be revised. Vice Rector Meese confirmed that there is no limit to how often they are revised.

The **MOTION CARRIED UNANIMOUSLY BY ROLL CALL VOTE**.
Yes: 12
Absent: none

Rector Stimson thanked Vice Rector Meese and Secretary Alacbay in their effort with the bylaws.

C. Election of Committee Appointments (ACTION ITEM)

Rector Stimson directed the board's attention to the committee appointments in their meeting materials and announced that as part of these appointments, he is naming the following individuals as chairs and vice-chairs of the standing committees (**ATTACHMENT 4**):

- Academic Affairs Committee
  - Chair: Armand Alacbay
  - Vice Chair: Jeff Rosen
- Athletics Committee
  - Chair: Bob Pence
  - Vice Chair: Jon Peterson
- Audit, Risk, and Compliance Committee
  - Chair: Mike Meese
  - Vice Chair: Harold Pyon
- Development Committee
  - Chair: Jon Peterson
  - Vice Chair: Bobbie Kilberg
- Finance and Land Use Committee
  - Chair: Jeff Rosen
  - Vice Chair: Jeff Dinwoodie
- Research Committee
  - Chair: Mike Meese
  - Vice Chair: Armand Alacbay

Rector Stimson **MOVED** that the board approve the following action items, en bloc, as they are provided in the meeting materials:

- Election of Members-at-Large to the Executive Committee
- Committee Chair and Vice Chair Appointments
- Committee Appointments

The motion was **SECONDED** by Visitor Pyon. The **MOTION CARRIED UNANIMOUSLY BY ROLL CALL VOTE**.
Yes: 12
Absent: none

iv. Appointment of Board Liaisons

Rector Stimson announced that the following visitors have agreed to serve in the following liaison roles:

- Athletic Liaisons: Bob Pence & Jon Peterson
- Legislative Liasions: Jon Peterson & vacant
- Faculty Senate Liaison: Armand Alacbay
- Law School Liason: Jeff Rosen & vacant

Rector Simson thanked them for their services in these roles.

D. DEI Resolution (ACTION ITEM)

Rector Stimson **MOVED** to approve the the DEI Resolution titled, "Resolution of George Mason University Regarding Merit-Based Excellence, Student Opportunity and Freedom From Discrimination" as provided in the materials. The motion was **SECONDED** by Vice Rector Meese. Rector Stimson opened the floor for further discussion; there was none. **(ATTACHMENT 5)**

The **MOTION CARRIED UNANIMOUSLY BY ROLL CALL VOTE**.
Yes: 12
Absent: none

V. President's Report

Rector Stimson recognized President Washington who reported the following:

President Washington began with providing context, starting with when he first began on July 1, 2020 and where the university is today. There were a series of crises, but Mason continued to perform and is now enjoying the best rankings performance and the best budget appropriations performance in the history of the institution. Mason's public ranking improved 110 spots in the Wall Street Journal's overall ranking. He remarked that in its first 50 years, the university grew to $190 million in state appropriations; and in the most recent five years state appropriations doubled that amount to $382 million. Mason's partnerships with industry are the strongest in the Commonwealth. Mason provides industry with the workforce that it needs, with 73% of graduates staying in state and those students are among the highest paid. Mason is doing extraordinarily well, thanks to its leaders, students, staff, and faculty.

President Washington discussed the proposed goals for the coming year for the Board's approval, based on Mason's strategic plan:

- Deliver a distinctive and financially efficient student experience that fosters learning and readiness for work and life after graduation.
- Expand the impact of George Mason's research, scholarship, and creative enterprise.
- Expand partnerships for economic and social impact, including expanding George Mason's fundraising, as well as grants, contracts, and other sources of non-tuition revenue.
- Exemplify a university culture of integrity, merit and tolerance.
- Recruit and retain exceptional faculty and staff and ensure diversity of thought in academic disciplines.
- Demonstrate excellence in timely communication and engagement with Mason stakeholders and alignment with Board of Visitors' direction.

He noted Mason's need to make progress with expanding an enterprise-wide AI strategy, launching the Grand Challenge Initiative, developing West Campus, and increasing state support despite this year's significant gains. The university is managing the significant political scrutiny it faces at this time by being responsive to inquiries as they come.

He further recognized additional challenges and the approach Mason is taking::

- Financially, Mason benefited from increased state appropriations, lower benefits rate (employees' benefits were less than projected), increased income from the Patriot Investment Fund, which let us invest our own money, and savings from the Critical Vacancy Process, resulting in a $38 million surplus, the retiring of $100 million in debt, and providing $400 million in debt capacity at an Aa3 credit rating.
- At a time of unique economic challenges in the region, Mason's Career Academy will prepare students in a time of uncertainty and support the region. Mason Career Academy was created to help students find another path if their dream position no longer exists, providing credentials for opportunities that exist today.
- The Grand Challenge was launched by President Washington and Vice President of Research, Andre Marshall, focusing on six areas of research that the country would need in order to be successful and that aligns with the university's strengths. These initiatives address the loss in federal funding, positioning the faculty into research where there will be long-term support.
- The AI Initiative has resulted in six AI agents for students and faculty, three for students specifically. An AI literacy class will begin this fall. They will look into how to leverage AI to improve our productivity in campus operations, as well.
- Mason 2050 is a Board initiative, asking what will be the campus of the future. The vision includes improvements and integration of all campuses as living/earning communities to retain faculty, staff, and students by providing affordable housing near campus and upgraded athletic facilities.

VI. Board Orientation

The rector thanked President Washington and stated that Mason is not going anywhere. Mason is growing and is the best value at the best price point with the best outcomes. He also encouraged the media to explore Mason's other campuses.

A. Code of Ethics – Annual Review and Certification

Rector Stimson recognized Ken Walsh, Executive Vice President for Strategic Initiatives and Chief of Staff, to present the annual review and certification of the Code of Ethics.
Ken Walsh provided the following code of etics overview:

- This is an annual review and certification of the BOV Code of Ethics.
- If a board member has or believes there is a conflict of interest, members may want to consult with their own counsel. The state statute requires that they recuse themself from the discussion on a matter that is a conflict of interest. If they wish to recuse, they should inform the rector and make an announcement at the meeting.

Rector Stimson expressed acknowledgment and gratitude to Dr. Walsh for all the roles he has had at Mason. The Board recognized his efforts and contributions with applause.

B. Classified Information Access (ACTION ITEM)

Rector Stimson recognized Andre Marshall, Vice President for Research, Innovation, and Economic Impact, to present the Classified Information Access Item. **(ATTACHMENT 6)**

Andre Marshall provided the following classified information overview:

- Mason holds a facilities security clearance. This allows the university to perform work on classified contracts and to initiate security clearances for individuals who support those contracts.
- To maintain the facilities clearance the university must comply with the National Industrial Security Program Operating Manual (NISPOM), which requires certain individuals, such as President Washington and members of the Board of Visitors, who are considered Key Management Personnel (KMP), to be cleared or excluded from clearance requirements by a formal Exclusion Resolution.
- The Defense Counterintelligence and Security Agency (DCSA) determines these clearance requirements and has informed Mason that unless BOV members need access to classified information, they are excluded from the requirement to hold a clearance.
- BOV members can provide oversight of contract and subcontractor performance by having access to contractual documentation, statements of work, subcontract agreements, and financial information.
- The Facility Security Officer submits the resolution to DCSA to maintain compliance with NISPOM.

No discussion ensued.

Rector Stimson **MOVED** that the Board approve the Resolution to Exclude the George Mason University Board of Visitors from the Clearance Requirements as provided in the meeting materials. The motion was **SECONDED** by Visitor Perry.

The **MOTION CARRIED UNANIMOUSLY BY ROLL CALL VOTE**.
Yes: 12
Absent: none

C. Student Referrals/Admissions

Rector Stimson requested that the Board note the memo from Dr. Washington in the meeting materials which addresses requests for admission assistance.

D. Document and Records Request Policy Review

Rector Stimson requested that the Board note the policy in the meeting materials which addresses requests for documents and records. The policy, which was adopted on February 22, 2024, outlines that whenever board members have requests for information from the administration, they are to direct them to the Board Secretary. The goal is to facilitate the orderly transaction of business, promote transparency, and make the most efficient use of the administrative staff. This is especially important with federal investigation requests.

VII. New Business

Rector Stimson invited Joshua Park, Campus Dean of Mason Korea to speak on Mason Korea.

Joshua Park presented the following about Mason Korea **(ATTACHMENT 7)**:

- The Mason Korea campus celebrated its tenth anniversary last year. There are over 1,000 students from over 20 countries, establishing Mason's global footprint and representing the best of American education in Asia.
- Mason Korea promotes the Mason brand globally. Would like Mason's rise in national rankings to also be reflected in global rankings.
- The campus makes an impact on the Incheon community, facilitating Korean businesses to come to the United States to expand and invest in northern Virginia as an economic bridge between the two countries.
- Mason Korea is a bridge between the United States and Korea, with members of the U.S. embassy participating in convocation and commencement ceremonies. They are involved in the commemoration of the 75th anniversary of the Incheon Landing.

Rector Stimson thanked Dean Park, who received a round of applause.

A. Academic Affairs
i. Faculty Actions
1. Election of New Tenured Faculty (ACTION ITEM)

Rector Stimson recognized James Antony, Provost and Executive Vice President, to present the faculty actions.

Provost Antony presented the five faculty for consideration as tenure upon hire faculy.

Rector Stimson **MOVED** that the Board approve the faculty actions as provided in the meeting materials. The motion was **SECONDED** by Visitor Pyon.

The **MOTION CARRIED UNANIMOUSLY BY ROLL CALL VOTE**.
Yes: 12
Absent: none

The rector congratulated the latest tenured faculty members which encourage applause from the board and gallery.

B. Finance and Land Use
i. Financial Matters
1. Deficit Authorization Annual Notice

Rector Stimson informed the Board of the annual acknowledgement and notification of Mason's deficit authorization requirements under the Commonwealth Appropriations Act (§4-3.01). No action was required.

C. Law School Foundation Resolution (ACTION ITEM)

Rector Stimson introduced the resolution to establish a foundation dedicated to the law school, in order to capitalize on the potential interest of alumni and donors. The University of Virginia School of Law and the Marshall-Wythe School of Law at William and Mary are supported by similar affiliated foundations. The foundation is intended to be in addition to current university foundations and not negatively impact their fundraising. (ATTACHMENT 8)

Rector Stimson **MOVED** that the Board approve the Law School Foundation Resolution as provided in the meeting materials. The motion was **SECONDED** by Vice Rector Meese. Rector Stimson opened the floor for further discussion.

Solon Simmons asked if gifts to the foundation would go through the Gift Acceptance Advisory Committee (GAAC). Vice Rector Meese confirmed that the gift acceptance policy still applies to this foundation. He added that the resolution language, "Any such Affiliation Agreement shall be approved by the Executive Committee *in advance* of it becoming final and effective" will ensure that gift acceptance will be reviewed before the affiliation agreement is approved.

Visitor Pyon inquired on the number of current university foundations. Rector Stimson replied that there are currently five and would be six after a supportive vote from the Board.

The **MOTION CARRIED UNANIMOUSLY BY ROLL CALL VOTE**.
Yes: 12
Absent: none

VIII. Closed Session

A. Personnel Matter to discuss the performance goals of the President (Code of VA: §2.2-3711.A.1)
B. Consultation with Legal Counsel pertaining to actual or probable litigation (Code of VA: §2.2-3711.A.7)
C. Consultation with Legal Counsel regarding the aforementioned items (Code of VA: §2.2-3711.A.8)

Vice Rector Meese **MOVED** that the board go into Closed Session under the provisions of

- Section 2.2-3711.A.1 for a Personnel Matter to discuss the performance goals of the President,
- Section 2.2-3711.A.7 for Consultation with legal counsel pertaining to actual or probable litigation including briefings on:
  - Akerman v. GMU
  - Hottle v. GMU
  - Lucas et al v. Stimson et al.
  - Morrison v. GMU et al.
- Section 2.2-3711.A.8 for consultation with legal counsel regarding the aforementioned items, Freedom of Information Act, Conflict of Interest Act, Virginia Public Records Act and federal investigations.

The motion was **SECONDED** by Visitor Perry. **MOTION CARRIED BY VOICE VOTE.**

Following closed session, Vice Rector Meese **MOVED** that the board go back into public session and further moved that by roll call vote the board affirm that only public business matters lawfully exempted from the open meeting requirements under the Freedom of Information Act were heard, discussed or considered in the closed meeting, and that only such business matters that were identified in the motion to go into a closed meeting were heard, discussed or considered in the closed meeting. Any member of the board who believes that there was a departure from the requirements as stated, shall so state prior to taking the roll call, indicating the substance of the departure that, in his or her judgment, has taken place. **ALL PRESENT BOARD MEMBERS RESPONDED IN THE AFFIRMATIVE BY ROLL CALL VOTE.**

Yes: 12
Absent: none

Vice Rector Meese notified the board that the approved committee assignments were based on a membership of 16, to include the members in dispute. The new committee assignments, which do not include the disputed members, was provided in the meeting and updated into BoardEffect and the BOV website. With a smaller number of members, everyone will participate in three committees.

As a result of the closed session, Rector Stimson read the resolution for President Washington's base salary increase:

WHEREAS, President Dr. Gregory Washington entered into an employment agreement with George Mason University ("University") first dated March 3, 2020, as amended ("Employment Agreement"), and has served as university president since July 1, 2020;

WHEREAS, in accordance with Section D.1. of the Employment Agreement, any increase in Base Salary requires approval by the Board of Visitors;

NOW, THEREFORE, BE IT RESOLVED:

In accordance with the Appropriations Act, effective June 10, 2025, the Board of Visitors approves a 1.5% across-the-board Base Salary increase to President Washington's annualized Base Salary to $823,452.43, to be paid from State and Other Funds as specified in Section D.1 of the Employment Agreement.

Vice Rector Meese then **MOVED** that the board vote to approve the resolution,

The motion was **SECONDED** by Secretary Alacbay. The **MOTION CARRIED UNANIMOUSLY BY ROLL CALL VOTE**. **(ATTACHMENT 9)**
Yes: 12
Absent: none
Rector Stimson informed the Board that he and the vice rector will meet with Dr. Washignton to provide feedback from the closed session discussion. The meeting was adjourned at 1:55 p.m.

Bridget Higgins
Secretary pro tem

Attachment 1: Electronic Meeting Policy Update (6 pages)
Attachment 2: Dinwoodie Letter (1 page)
Attachment 3: Revised Bylaws as approved on August 1, 2025 (27 Pages)
Attachment 4: Board of Visitors Committee Roster (1 page)
Attachment 5: Resolution of George Mason University Regarding Merit-Based Excellence, Student Opportunity and Freedom From Discrimination (5 Pages)
Attachment 6: Resolution: Classified Information Access (1 page)
Attachment 7: Mason Korea Presentation (1 page)
Attachment 8: Resolution: Law School Foundation (2 pages)
Attachment 9: Resolution: Increase in Base Salary for President Washington (1 page)
Attachment 10: Public Comments (651 Pages)

THE RECTOR AND BOARD OF VISITORS
OF GEORGE MASON UNIVERSITY
POLICY GOVERNING ALL VIRTUAL BOARD MEETINGS AND
ELECTRONIC PARTICIPATION IN BOARD MEETINGS

I. PURPOSE

The purpose of this policy is to establish a written policy, in accordance with §§ 2.2-3708.2 and 3708.3 of the Code of Virginia (Virginia Code) to allow for and govern participation of The Rector and Board of Visitors of George Mason University (Board) meetings by the means of electronic communication, including, all virtual meetings, and to specify the requirements for remote participation by members. This policy shall not prohibit or restrict any individual member who is participating in an all-virtual meeting or who is using remote participation from voting on matters before the Board or its committees.

II. AUTHORITY

The membership of the Board interprets this policy, and this policy applies to the full Board and its committees, subcommittees or other entity of the Board authorized to perform delegated function of the Board or to advise the Board. This policy must be applied strictly and uniformly, without exception, to the entire membership and without regard to the identity of the member requesting remote participation or the matters that will be considered or voted on at the meeting.

III. POLICY

A. Individual Member Electronic Participation

Pursuant to applicable law and guidance, the Board adopts the following practice and procedures for the participation of individual members of its body who cannot physically attend meetings for which public business will be conducted.

1. Prior to a scheduled meeting, a member must (1) notify the Chair or Board Secretary Pro-Tem that he or she is unable to attend the meeting due to

(a) a temporary or permanent disability or other medical condition that prevents physical attendance,

(b) a family member's medical condition that requires the member to provide care for such family member thereby presenting the member's physical attendance;

(c) being a caregiver as defined in § 2.2-3701 who must provide care for a person with a disability at the time the public meeting is being held thereby prevent the member's physical attendance.;

(d) the member's principal residence is more than 60 miles from the meeting location identified in the required notice for such a meeting; or

(e) a personal matter that prevents physical attendance.

i. in the case of a personal matter, the member must identify with specificity the nature of the personal matter.

ii. Participation by a member pursuant to a personal matter is limited each calendar year to two meetings or 25 percent of the meetings held per calendar year rounded up to the next whole number, whichever is greater.

2. A quorum of the Board members must be physically assembled at the primary or central meeting location for the Board to consider the participation of a remote member. For purposes of determining whether a quorum is physically assembled, a member who is a person with a disability as defined in § 51.5-40.1 or a caregiver for a person with a disability, and uses remote participation counts toward the quorum as if the member were physically present.

3. The Chair shall recommend approval or disapproval of the participation to the Board member. If the Board approves the participation by majority vote, it must record in its meeting minutes;

   a. the fact of the remote participation;

   b. the location of the remote participation (and the remote location need not be open to the public);

   c. whether the remote participation is because of

      (a) a temporary or permanent disability or other medical condition, or

      (b) a personal matter; and

      (c) in the case of a personal matter, the specific nature thereof.

4. This policy must be applied strictly and uniformly, without exception, to the entire membership and without regard to the identity of the member requesting remote participation or the matters that will be considered or voted on at the meeting.
5. The Board may deny participation for personal matters only if participation would violate this policy. If a member's participation is disapproved, the disapproval and the reason for the disapproval shall be recorded in the minutes with specificity.
6. The Board must plan for the voice of the remote participant to be heard by all persons at the primary or central meeting location.
7. Should the requirements of this policy not be met, the Board member will be allowed to listen into the proceedings through an electronic means, if available.
8. The Board will provide the public access to observe any meeting at which a member is permitted to participate by remote means. The Board will state in the notice for the meeting whether public comment will be taken at the meeting and will provide a means for submitting written comments.

In the event that multiple members opt to participate electronically impacting the ability to obtain a physical quorum, the Board members should consider compliance with the all virtual meeting requirements pursuant to the Board's policy as subscribed in Section III.B.

B. **All Virtual Meetings**

Pursuant to applicable law and guidance, the Board adopts the following practice and procedures for participation of members of its body when the intent is that all members participate electronically and for such time public business will be conducted.

1. Upon the decision by the Chair or Majority of the Board membership that a Board meeting will be held in an all-virtual format, the public body will issue a required meeting notice and include a statement notifying the public that the all-virtual meeting format will be used.
    a. This notice should include a statement that should the meeting format change, that subsequent notice will be issued and in accordance with Virginia Code 2.2-3707.
2. The public body will provide for the general public to observe the all virtual meeting via electronic communications which allow the public to hear the Board members' deliberations, other than for any portion of the meeting that is closed pursuant to Virginia Code § 2.2-3711.

a. If audio-visual technology is used, the electronic communication means should allow the public to also see the public body.

b. The Board will provide the public access to observe all-virtual meetings. The Board will state in the notice for the meeting whether public comment will be taken at the meeting or provide a means for submitting written comments.

3. A copy of the proposed agenda and all agenda packets and, unless exempt, all materials furnished to the members of the public body for a meeting shall be made available to the public in electronic format at the same time that the materials are provide to the members of the public body.
4. No more than two members of the public body can be together or present in any one of the remote locations used during the all-virtual meeting unless that remote location is open to the public and physically accessible to the public.
5. The Board is limited in convening meetings in the all-virtual format to two meetings or 50 percent of the meetings held each calendar year rounded up to the next whole number, whichever is greater.
6. The public body is prohibited from holding meetings in the all-virtual format consecutively with another all-virtual public meeting.
7. The public body will provide a phone number or other live contact information so the public can alert the public body of the audio or video transmission issues that interfere with their access, participation or viewing of the public bodies meeting.
    a. The public body will monitor such designated means of communication during the meeting.
    b. When audio-visual technology is available, a member of the Board shall, for purposes of a quorum, be considered absent from any portion of the meeting during which visual communication with the member is voluntarily disconnected or otherwise fails or during which audio communication involuntarily fails.
    c. Should access fail, the public body shall take a recess until public access is restored (subject to reasonable time limitations).
8. In the event the public body convenes a closed session during the all-virtual public meeting, transmission of the meeting to the public must resume before the public body

votes to certify the closed meeting as required by subsection D of Virginia Code § 2.2-3712.

9. Minutes of all-virtual public meetings held by electronic communication means are taken as required by Virginia Code § 2.2-3707 and include the fact that the meeting was held by electronic communication means and the type of electronic communication means by which the meeting was held.

STATE OF EMERGENCY DECLARATIONS

This policy shall be effective during ordinary times during which the Governor has not declared an emergency pursuant to Virginia Code § 44-146.17 or where the locality in which the body is located has declared a local state of emergency pursuant to Virginia Code § 44-146.21.

When an emergency has been declared, other provisions of law or declarations of Governor or the locality may prevail. In such cases, the Board must affirm that (i) the catastrophic nature of the declared emergency makes it impracticable or unsafe to assemble a quorum in a single location and (ii) the purpose of the meeting is to provide for the continuity of operations of the public body or the discharge of its lawful purposes, duties, and responsibilities.

In such cases, a physical quorum is not required for the conduct of public business.

In cases of emergency, the Board will:

A. Give public notice using the best available method given the nature of the emergency, which notice shall be given contemporaneously with the notice provided to members of the public body conducting the meeting;
B. Make arrangements for public access to such meeting through electronic communication means, including videoconferencing if already used by the public body;
C. Provide the public with the opportunity to comment at those meetings of the public body when public comment is customarily received; and
D. Follow other mandates of this policy and law.

EDUCATION AND COMPLIANCE

Members of the Board shall be made aware of this and any other Board policies as part of the new Board member orientation process. This policy must by adopted at least once annually by the Board by recorded vote. The Rector shall be responsible for ensuring annual compliance with the provisions of this policy.

Adopted by the Board of Visitors on August 1, 2025.



Armand Alacbay
Secretary
Board of Visitors

CRAVATH

Jeffrey T. Dinwoodie
jdinwoodie@cravath.com
T+1-202-869-7744
Washington, D.C.

August 1, 2025

Dear Rector Stimson,

I am pleased to serve on the George Mason University Board of Visitors (the "Board"). I am writing in accordance with the internal policies of Cravath, Swaine & Moore LLP ("Cravath"), to confirm the following regarding my service on the Board.

1. I will not request nor accept payment for my Board service.

2. I will not perform legal work or provide legal advice to the Board or George Mason University.

3. In serving on the Board, I will act in my individual capacity and not as an attorney or other representative of Cravath.

Very truly yours,



Jeffrey T. Dinwoodie

Rector Charles Stimson
Board of Visitors, George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

GEORGE MASON UNIVERSITY

BOARD OF VISITORS

Bylaws

ARTICLE I
Mission Statement

George Mason University ("University") is a public, comprehensive research university established by the Commonwealth of Virginia in the National Capital Region. We are an innovative and inclusive academic community committed to creating a more just, free, and prosperous world.

In accomplishing this mission, the George Mason University Board of Visitors ("Board") shall generally direct the affairs of the University in accord with the powers and duties assigned by law.

ARTICLE II
Membership

1. Membership on the Board is established pursuant to §23.1-1300 and §23.1-1501 of the Code of Virginia, as more fully set forth in the Appendix B of the Bylaws.

2. If any member of the Board fails to attend (i) the meetings of the Board for one year without sufficient cause, as determined by a majority vote of the Board, or (ii) the educational programs required by Code of Virginia § 23.1-1304 in their first two years of membership without sufficient cause, as determined by a majority vote of the Board, the remaining members of the Board shall record such failure in the minutes at its next meeting and notify the Governor, and the office of such member shall be vacated. Notwithstanding the provisions of Code of Virginia § 23.1-1300.E or any other provision of law, the Governor may remove from office for malfeasance, misfeasance, incompetence, or gross neglect of duty any member of the Board and fill the vacancy resulting from the removal.

3. The Board shall appoint annually two University students to serve as nonvoting advisory representatives. The representatives will be selected as a result of their respective elections to the positions of president of the Student Government (undergraduate student body) and president of the Graduate and Professional Student Association (graduate student body) with terms coinciding with their elected terms in office. Such students may participate in all standing committees as well as meetings of the Board. The non-voting student representatives may be included in closed sessions by invitation at the discretion of the Rector. Where a representative is unable to

complete the entire year term, the Board shall make an appointment to fill the unexpired term. (§23.1-1300.H.).

4. The Faculty shall elect two non-voting representatives to each standing committee of the Board except the Executive Committee and the Audit, Risk, and Compliance Committee (see below). To accomplish this representation, the Faculty Senate shall administer bi-annual faculty representative elections. The candidates will be from the faculty at-large and elected by the faculty at-large. The Faculty Senate will notify the President of the outcome and the President will forward the nominations to the Rector for appointment. A separate faculty member may be selected to serve as a non-voting faculty liaison to the Audit, Risk, and Compliance Committee. The Chair of the Audit, Risk, and Compliance Committee will solicit nominees and make the appointment. No faculty member may serve on more than one committee. Faculty may serve more than one term.

5. The Board exercises its discretion to appoint the standing President of the Faculty Senate as the nonvoting advisory faculty representative. (§23.1-1300.G.).

6. The Board appoints the standing Chair of the Mason Staff Senate to serve as a nonvoting advisory staff liaison to the Board. The staff liaison may participate in all full meetings of the Board and committee meetings, and may attend closed sessions by invitation at the discretion of the Rector or the respective committee chair.

ARTICLE III
Officers

1. Officers are elected pursuant to §23.1-1502 of the Code of Virginia, as more fully set forth in the Appendix B of the Bylaws.

2. The duties of the Rector shall be as follows:
   (a) To preside over all meetings of the Board. (§23.1-1502.C.).
   (b) To sign all diplomas, certificates or degrees issued by the University.
   (c) To execute all deeds, contracts, agreements or other legal documents authorized by the Board except as provided by Article VII.
   (d) To attend official functions of the University as the representative of the Board.
   (e) To carry out such other acts and functions as the Board may from time to time direct.

3. The duties of the Vice Rector shall be as follows:
   (a) In the absence of the Rector to preside at meetings of the Board.
   (b) To serve in the place and stead of the Rector upon the disability of the Rector or at such other times and circumstances when directed by the Rector.
   (c) To perform such other duties as the Board from time to time may direct.

4. The duties of the Secretary shall be as follows:
    (a) In the absence of the Rector and Vice Rector to preside at meetings of the Board.
    (b) To attest the signature of the Rector as otherwise delegated, to affix the seal of the University to official documents, deeds, or other instruments of the University, and to supervise its use by such other persons as the Board may approve.
    (c) To advise the Rector when proceedings under §23.1-1300.E. of the Code of Virginia are appropriate.
    (d) To carry out such other duties as the Board may from time to time prescribe.

ARTICLE IV
Meetings

1. Regular and special meetings are conducted in accord with §23.1-1502 and §2.2-3707 of the Code of Virginia, as more fully set forth in the Appendix B of the Bylaws.

2. The first regularly scheduled meeting of the Board after June 30 of every year will constitute the annual meeting. Board policies, unless adopted or readopted at the annual meeting, are voidable at the discretion of the Board.

3. Notice of the time and place of all regular meetings of the Board shall be sent to each member at least 10 days before such meeting accompanied by an agenda of those matters scheduled to be raised for their consideration and by the minutes of such Executive Committee meetings as may have been held since the Board's last previous annual or regular meeting.

4. Eight members shall constitute a quorum (§23.1-1502.B.) A vote upon any proposal (except changes to the President's employment contract) at any meeting of the Visitors shall require the affirmative vote of a majority present for approval. (§1-222.).

5. Notice of the time and place of special meetings shall be sent to each member at least 3 days in advance of such meeting. When in the judgment of the Rector, Board action is likely to be required, a call shall be issued simultaneously for both a special Board meeting and an Executive Committee meeting with notice to all members of the Board. Should a quorum of the Board fail to be present, the Executive Committee shall be convened.

6. Whenever in the judgment of the Rector an emergency exists, the Board may be convened for a special meeting upon the giving of any reasonable notice by the Rector or the Secretary to all of the members, and a quorum shall be sufficient to transact any business of the University with respect to such emergency.

7. The Rector may exclude nonvoting, advisory faculty or students from discussions of faculty grievances, faculty or staff disciplinary matters or salaries, or any other matter. (§23.1-1300.I.).

8. The Board shall invite the Attorney General's appointee or representative to all meetings of the board, executive committee, and board committees. (§23.1-1303.B.1.).

ARTICLE V
Committees

1. The Board shall at its annual meeting, upon nomination by the Rector, appoint from among its members individuals to serve on the following Standing Committees: Academic Affairs; Finance and Land Use; Audit, Risk, and Compliance; Development; Research; and Athletics Committees. A majority of members or three (3) members, whichever is less, of a standing committee shall constitute a quorum at any meeting. Unless otherwise stipulated, committee members shall be appointed for one year. The Rector shall also appoint the Chair and Vice Chair of each committee and the Board shall confirm those appointments at its annual meeting. The Rector shall not serve as a chair of a standing committee. When acting as the Rector and if serving as a committee chair, the Vice Rector shall relinquish his/her role as chair to the committee vice chair. The Rector shall be a member of the Executive Committee and a member *ex officio* of all other standing committees. The duties and responsibilities and terms of membership on committees of the Board shall be determined by the Board at the annual meeting. A vacancy on any committee may be filled at any meeting upon nomination by the Rector and confirmation by the Board.

2. **Executive Committee**
    (a) The Rector (and in his/her absence the Vice Rector) shall serve as Chair of this Committee. The Committee shall consist of the Rector, the Vice Rector, the Secretary and two other members elected by the Board at the annual meeting.
    (b) The Executive Committee shall meet at the call of the Rector with simultaneous notice provided to all Board members.
    (c) The Executive Committee shall be empowered to transact the business of the University in the recess of the Board. (§23.1-1502.F.).
    (d) The Executive Committee shall organize the working processes of the Board and recommend best practices for Board governance. The Committee shall discharge those duties established pursuant to §23.1-1306 of the Code of Virginia, as more fully set forth in Appendix B to the Bylaws:
    (e) The Executive Committee shall report the Minutes of its meetings at the next regular meeting of the Board.

(f) All Board members may attend Executive Committee meetings; however, participation and voting shall be limited to members of the Executive Committee.

(g) The Executive Committee will authorize expenditures only during times of emergency or immediate need.

(h) The Executive Committee is subject to such subsequent actions as may be exercised at any regular or special meeting of the full Board.

3. **Standing Committees**

(a) **Academic Affairs Committee**

(i) In addition to the special responsibilities, which may, from time to time, be assigned to the Committee of the Board, the Committee shall have the following specific responsibilities:

(1) Review and recommend to the full Board all proposed new programs and degrees and monitor the conduct of existing programs.

(2) Review policies governing the selection, appointment, compensation, tenure, rights and responsibilities, and development of the faculty.

(3) Develop procedures governing the appointment and promotion of faculty for use by the President or Provost.

(4) Review all proposals for the organization of the academic structure of the University.

(5) Be advised of the hiring of all faculty and administrative faculty for announcement to the Board.

(ii) The Committee shall be responsible for making recommendations to the Board on policies and plans regarding University life that are consistent with overall University policies and plans and will ensure the achievement of the University's stated goals and objectives.

(b) **Finance and Land Use Committee**

(i) The members shall serve for a period of two years after appointment to the Committee. The chair and vice chair shall serve for a two-year term (in order to span the preparation and submission of the University's biennial budget request).

(ii) The Committee shall recommend fiscal policy to the Board and oversee the financial operations of the University.

(iii) The Committee shall be responsible for developing and recommending to the Board policies which implement budget guidelines received from the General Assembly, the State Council of Higher Education, and State regulatory agencies.

(iv) The Committee shall have responsibility for the in-process review and analysis of the preparation of the University's biennial budget, capital outlay budget, and other special budget requests for submission to the office of the Governor and the State Council of Higher Education. Each of these budgets shall be submitted through the Committee to the Board for approval.

(v) The Committee shall be responsible for developing and recommending to the Board policies and plans regarding all matters related to land use and physical facilities.

(c) **Audit, Risk, and Compliance Committee**

(i) The Committee shall assist the Board in fulfilling its oversight responsibilities for the financial reporting process; the system of internal controls; internal and external auditing; institutional compliance processes that monitor compliance with laws and regulations; and enterprise risk management processes that assess significant risks to the University and the steps management has taken to monitor and control such risks.

(ii) Each Committee member shall be independent as defined by the Board. At least one member shall be financially literate as defined by the Board

(iii) The Committee shall develop and adopt a charter for carrying out its responsibilities.

(d) **Development Committee**

(i) The Committee shall make recommendations to the Board on all matters regarding fundraising at the University.

(e) **Research Committee**

(i) The Committee shall advance and protect the research mission of the University.

(ii) The Committee shall review policies related to the research function and make recommendations to the Board regarding important research initiatives.

(iii) The Committee will collaborate with other standing committees on the Board to assure consistency in academic and budget policy.

(iv) The Committee shall provide regular reports to the Board on research performance, opportunities, and risks.

f) **Athletics Committee**

(i) The Committee shall assist the Board in fulfilling its oversight responsibilities of the University's intercollegiate athletics program, consider issues associated with intercollegiate athletics and student-athlete health and welfare concerns and the need for further or changed university policy requirements.

(ii) The Committee's areas of focus shall include but not limited to the following areas: Student-athlete health and safety; admissions and academic policies for student-athletes including academic progress and integrity; institutional compliance with applicable rules and regulations, including those of the National Collegiate Athletic Association (NCAA) and applicable athletic conferences; athletics personnel; financial status of the athletics program, including budgeting, expenditures, contractual buyout terms, and fund balances; and athletic facilities, including capital expenditures and debt.

(iii) The Committee shall monitor developments in intercollegiate athletics nationally, including with the NCAA, athletic conferences, and Federal and State legislation, rulemaking and other forms of national accountability, and assess implications for the University, and shall keep the full Board apprised of developments and implications.

4. **Special Committees**
   (a) The Rector may appoint special committees, or ad hoc committees, of the Board as required for the benefit of the Board and the University.

ARTICLE VI
Administration

1. The affairs of the University shall be directed by the Board through its chief executive officer, who shall be the President of University. The President shall report directly to the Board. In addition, the Board shall appoint, upon recommendation of the President, such other personnel of the University as the Board may from time to time deem appropriate.

2. The President shall be responsible for carrying out the direction of the Board in accomplishing the mission of the University. Annually the President will prepare and present to the Board a set of goals and objectives for accomplishing the mission of the University. The achievement of the goals and objectives, as reported by the President at the final meeting of the year, along with the following standards of performance, will become the performance plan by which the Board will evaluate the President:
   (a) The President shall establish policies and procedures ("University Policy") for the effective and efficient operation of the University. The Board will be provided a periodic review of these policies and procedures.
   (b) The President shall manage the financial affairs of the University to ensure all legal obligations are met.
   (c) The President shall manage the University's personnel function so that there are sufficient faculty and staff to provide academic and administrative services needed by students to complete listed programs.
   (d) The President shall provide a program consisting of activities where the University interacts with its external community. The primary purpose for this shall be to generate goodwill for the University.

3. The Board shall conduct a self-evaluation of its responsibilities and expectations at least once every two years, using a process determined by the Executive Committee and approved by the Rector.

   At the annual meeting of the Board, the Board shall meet with the President, in a closed meeting pursuant to §2.2-3711(A)(1), and deliver an evaluation of the President's performance. Any change to the President's employment contract during any such meeting

or any other meeting of the Board shall be made only by a vote of the majority of the Board's members. (§23.1-1303.B.8.).

ARTICLE VII
Delegation and Reservation of Authority

1. The Board delegates to the President the general authority to manage and operate the University; to establish policies and procedures ("University Policy"); to comply with executive and statutory mandates; to execute all documents and receive, manage and expend all funds on behalf of the University consistent with guidelines and authorizations established by the budget adopted by the Board, except as limited by these Bylaws.

2. The authority delegated to the President is limited to the extent that approval from the Board, or in recess the Executive Committee, shall be required in order for the University to enter into contracts and agreements to execute any of the following:
    (a) The conveyance of real estate or the University's interest in real estate other than easements for the benefit of the University.
    (b) Contracts, leases, or any other documents by which the University leases or acquires a leasehold interest in real estate for more than five (5) years with an annual cost exceeding $1,000,000.
    (c) Contracts, leases, or any other documents by which the University leases any of its real estate for more than one year with annual rental exceeding $250,000.
    (d) Part-time and full-time faculty or administrative faculty appointments of more than five (5) academic or calendar years.
    (e) Contracts or other documents for capital projects in excess of 125% the approved budget.

3. Prior approval of the Board shall be required before any related private business entity that performs services of special interest to the University may be established or chartered. Following such approval, the Board delegates to the President the authority to execute those documents necessary to establish such related private business entities. Such private business entities shall have their own boards, which may or may not be interlocked with the Board as determined by the Board. Any such private business entities established under this delegation should provide the Board with the following:
    (a) A copy of the constitution, Bylaws and/or certificates of incorporation of said private entities.
    (b) An annual report stating the services to be supplied to the University by said private entities.
    (c) A copy of an official annual audit of said private entities.
    (d) Any additional information requested by the in writing.

4. The Board retains sole authority to adopt those regulations having the force and effect of law under the Virginia Register Act (§2.2-4100, *et seq.).*

5. The Board may adopt and revise from time to time such resolutions and statements of policy as necessary to further limit or delegate the authority of the Board.

6. The Board shall review and approve the budget submitted to the General Assembly for appropriations.

ARTICLE VIII
Delegation of Certain Other Responsibilities

1. The Board may extend authority to the student body of the University providing for the establishment of an Honor System at the University.

2. The Board may extend authority to the student body of the University providing for the establishment of a Student Government.

3. The Board may authorize the establishment of a Faculty Senate.

4. The Board may authorize the President through representatives of the student body or the faculty, to establish or to discontinue University organizations. The Board may, upon the recommendation of the President, require the separate incorporation of any such organization.

5. The Board may provide appropriate funds of the University for the administration of the affairs of the organizations authorized pursuant to this article.

6. The Board may, from time to time, amend or withdraw any authorization issued pursuant to this article.

ARTICLE IX
Liability

All members of the Board of Visitors are considered to be officials of George Mason University and the Commonwealth of Virginia. As such, they are covered by the Commonwealth's Risk Management Plan, which is promulgated by the Governor. Under the current plan, as a general rule as long as they are acting in the scope of their duties and responsibilities as Board members, and as long their conduct does not constitute gross negligence, they will be covered and defended by the commonwealth. A copy of this plan is maintained in the University's Risk Management Office.

ARTICLE X
Expenses

1. The Board shall serve without compensation.

2. Members of the Board shall be reimbursed for all reasonable and necessary expenses incurred in the performance of their duties from University funds (§23.1-1307).

ARTICLE XI
Seal

1. The University Seal is a federally registered trademark bearing Registration Number 1,592,419 as shown in the Appendix A of the Bylaws.

2. The Secretary of the Board shall be the custodian of the seal.

3. The Board may, by resolution, vest authority in other persons to affix the seal.

ARTICLE XII
Records

The Board shall provide, through the President's Office, for the keeping of all Board records.

ARTICLE XIII
Meeting Procedures in Accord with Robert's Rules of Order

The Board will conduct all University meetings in accord with the Code of Virginia and these Bylaws. In the event a question arises which is not addressed in the Bylaws, the Board Secretary shall consult Robert's Rules of Order and advise the Rector on the appropriate procedures to be followed.

ARTICLE XIV
Adoption and Amendment of Bylaws

These Bylaws may be amended by a majority vote of the Board at the annual meeting or at any regular or special meeting provided that the proposed amendments are conveyed to the members of the Board at least ten days in advance of the meeting in which they are to be acted upon.

APPENDIX A


GEORGE MASON UNIVERSITY
A DECLARATION OF RIGHTS
1957
FREEDOM AND
LEARNING
VIRGINIA

APPENDIX B

CHAPTER 13
GOVERNING BOARD OF PUBLIC INSTITUTION OF HIGHER EDUCATION
§ 23.1-1300. Members of governing boards; removal; terms; nonvoting, advisory representatives; residency.

A. Members appointed by the Governor to the governing boards of public institutions of higher education shall serve for terms of four years. Vacancies occurring other than by expiration of a term shall be filled for the unexpired term. No member appointed by the Governor to such a governing board shall serve for more than two consecutive four-year terms; however, a member appointed by the Governor to serve an unexpired term is eligible to serve two consecutive four-year terms immediately succeeding such unexpired term. Except as otherwise provided in § 23.1-2601, all appointments are subject to confirmation by the General Assembly. Members appointed by the Governor to the governing board of a public institution of higher education shall continue to hold office until their successors have been appointed and qualified. Ex officio members shall serve a term coincident with their term of office.

B. No member appointed by the Governor to the governing board of a public institution of higher education who has served two consecutive four-year terms on such board is eligible to serve on the same board until at least four years have passed since the end of his second consecutive four-year term.

C. Notwithstanding the provisions of subsection E or any other provision of law, the Governor may remove from office for malfeasance, misfeasance, incompetence, or gross neglect of duty any member of the board of any public institution of higher education and fill the vacancy resulting from the removal.

D. The Governor shall set forth in a written public statement his reasons for removing any member pursuant to subsection C at the time the removal occurs. The Governor is the sole judge of the sufficiency of the cause for removal as set forth in subsection C.

E. If any member of the governing board of a public institution of higher education fails to attend (i) the meetings of the board for one year without sufficient cause, as determined by a majority vote of the board, or (ii) the educational programs required by § 23.1-1304 in his first two years of membership without sufficient cause, as determined by a majority vote of the board, the remaining members of the board shall record such failure in the minutes at its next meeting and notify the Governor, and the office of such member shall be vacated. No member of the board of visitors of a baccalaureate public institution of higher education or the State Board for Community Colleges who fails to attend the educational programs required by § 23.1-1304 during his first four-year term is eligible for reappointment to such board.

F. The governing board of each public institution of higher education shall adopt in its bylaws policies (i) for removing members pursuant to subsection E and (ii) referencing the Governor's power to remove members described in subsection C.

G. The governing board of each public institution of higher education and each local community college board may appoint one or more nonvoting, advisory faculty representatives to its respective board. In the case of local community college boards and boards of visitors, such representatives shall be chosen from individuals elected by the faculty or the institution's faculty senate or its equivalent. In the case of the State Board, such representatives shall be chosen from individuals elected by the Chancellor's Faculty Advisory Committee. Such representatives shall be appointed to serve (i) at least one term of at least 12 months, which shall be coterminous with the institution's fiscal year or (ii) for such terms as may be mutually agreed to by the State Board and the Chancellor's Faculty Advisory Committee, or by the local community college board or the board of visitors, and the institution's faculty senate or its equivalent.

H. The board of visitors of any baccalaureate public institution of higher education shall appoint one or more students as nonvoting, advisory representatives. Such representatives shall be appointed under such circumstances and serve for such terms as the board of visitors of the institution shall prescribe.

I. Nothing in subsections G and H shall prohibit the governing board of any public institution of higher education or any local community college board from excluding such nonvoting, advisory faculty or student representatives from discussions of faculty grievances, faculty or staff disciplinary matters or salaries, or any other matter.

J. The president or any one of the vice presidents of the board of visitors of Virginia Military Institute, the chairman or the vice-chairman of the State Board, and the rector or vice-rector of the governing board of each other public institution of higher education shall be a resident of the Commonwealth.

K. No baccalaureate public institution of higher education shall employ an individual appointed by the Governor to the board of visitors of such institution within two years of the expiration of his term. Such prohibition shall not apply to the employment of an individual to serve as an institution president or, in the case of Virginia Military Institute, the Superintendent.

§ 23.1-1301. Governing boards; powers.

A. The board of visitors of each baccalaureate public institution of higher education or its designee may:

1. Make regulations and policies concerning the institution;

2. Manage the funds of the institution and approve an annual budget;

3. Appoint the chief executive officer of the institution;

4. Appoint professors and fix their salaries; and

5. Fix the rates charged to students for tuition, mandatory fees, and other necessary charges.

B. The governing board of each public institution of higher education or its designee may:

1. In addition to the powers set forth in Restructured Higher Education Financial and Administrative Operations Act (§ 23.1-1000 et seq.), lease or sell and convey its interest in any real property that it has acquired by purchase, will, or deed of gift, subject to the prior approval of the Governor and any terms and conditions of the will or deed of gift, if applicable. The proceeds shall be held, used, and administered in the same manner as all other gifts and bequests;

2. Grant easements for roads, streets, sewers, waterlines, electric and other utility lines, or other purposes on any property owned by the institution;

3. Adopt regulations or institution policies for parking and traffic on property owned, leased, maintained, or controlled by the institution;

4. Adopt regulations or institution policies for the employment and dismissal of professors, teachers, instructors, and other employees;

5. Adopt regulations or institution policies for the acceptance and assistance of students in addition to the regulations or institution policies required pursuant to § 23.1-1303;

6. Adopt regulations or institution policies for the conduct of students in attendance and for the rescission or restriction of financial aid, suspension, and dismissal of students who fail or refuse to abide by such regulations or policies;

7. Establish programs, in cooperation with the Council and the Office of the Attorney General, to promote (i) student compliance with state laws on the use of alcoholic beverages and (ii) the awareness and prevention of sexual crimes committed upon students;

8. Establish guidelines for the initiation or induction of students into any social fraternity or sorority in accordance with the prohibition against hazing as defined in § 18.2-56;

9. Assign any interest it possesses in intellectual property or in materials in which the institution claims an interest, provided such assignment is in accordance with the terms of the institution's intellectual property policies adopted pursuant to § 23.1-1303. The Governor's prior written approval is required for transfers of such property (i) developed wholly or predominantly through the use of state general funds, exclusive of capital assets and (ii)(a) developed by an employee of the institution acting within the scope of his assigned duties or (b) for which such transfer is made to an entity other than (1) the Innovation and Entrepreneurship Investment Authority, (2) an entity whose purpose is to manage intellectual properties on behalf of nonprofit organizations, colleges, and universities, or (3) an entity whose purpose is to benefit the respective institutions. The Governor may attach conditions to these transfers as he deems necessary. In the event the Governor does not approve such transfer, the materials shall remain the property of the respective institutions and may be used and developed in any manner permitted by law;

10. Conduct closed meetings pursuant to §§ 2.2-3711 and 2.2-3712 and conduct business through electronic communication means pursuant to § 2.2-3708.3; and

11. Adopt a resolution to require the governing body of a locality that is contiguous to the institution to enforce state statutes and local ordinances with respect to offenses occurring on the property of the institution. Upon receipt of such resolution, the governing body of such locality shall enforce statutes and local ordinances with respect to offenses occurring on the property of the institution.

§ 23.1-1302. Governing boards; additional powers; voluntary early retirement.

A. The governing board of each public institution of higher education may establish a compensation plan designed to provide incentives for voluntary early retirement of teaching and research staff employed in nonclassified, faculty positions. Participation in such compensation plan is voluntary for eligible employees and no employee shall be penalized in any way for not participating.

B. In order to qualify for participation in such compensation plan, an eligible faculty employee shall (i) be at least 60 years old; (ii) have completed at least 10 years of full-time service at the institution offering the plan; (iii) have been awarded tenure or have a contractual right to continued employment; (iv) agree to withdraw from active membership in the Virginia Retirement System; and (v) comply with any additional criteria established by the governing board of the institution.

C. Any compensation plan established pursuant to this section shall include the institutional needs and objectives to be served, the kind of incentives to be offered, the sources of available funding for implementation, and any additional qualifications required of eligible faculty employees established by the governing board. Any such compensation plan shall explicitly reserve to the governing board the authority to modify, amend, or repeal the plan. However, no such amendment, modification, or repeal is effective as to any individual who retires under the plan prior to the effective date of the amendment, modification, or repeal.

D. The cash payments offered under any such compensation plan shall not exceed 150 percent of the employee's base annual salary reflected in the Personnel Management Information System at the time of election to participate. Any such payment shall be allocated over at least two years. Such compensation may include payment of insurance benefits by the institution until the participant reaches the age of 65. The total cost in any fiscal year for any compensation plan established under this section shall not exceed one percent of the institution's corresponding fiscal year state general fund appropriation for faculty salaries and associated benefits.

E. The Governor may establish, with the assistance of the Council, uniform criteria for such compensation plans. Prior to the adoption, modification, amendment, or repeal of any such compensation plan, the governing board shall obtain the Governor's approval. The Governor shall provide a copy of each approved plan to the Chairmen of the House Committee on Appropriations and the Senate Committee on Finance and Appropriations.

All compensation plans shall be reviewed for legal sufficiency by the Office of the Attorney General prior to adoption, modification, amendment, or repeal.

F. The Administrative Process Act (§ 2.2-4000 et seq.) does not apply to the establishment of such compensation plans or any implementing regulations or criteria.

§ 23.1-1303. Governing boards; duties.

A. For purposes of this section, "intellectual property" means (i) a potentially patentable machine, article of manufacture, composition of matter, process, or improvement in any of those; (ii) an issued patent; (iii) a legal right that inheres in a patent; or (iv) anything that is copyrightable.

B. The governing board of each public institution of higher education shall:

1. Adopt and post conspicuously on its website bylaws for its own governance, including provisions that (i) establish the requirement of transparency, to the extent required by law, in all board actions; (ii) describe the board's obligations under the Virginia Freedom of Information Act (§ 2.2-3700 et seq.), as set forth in subdivision B 10 of § 23.1-1301, including the requirements that (a) the board record minutes of each open meeting and post the minutes on the board's website, in accordance with subsection I of § 2.2-3707 and § 2.2-3707.1, (b) discussions and actions on any topic not specifically exempted by § 2.2-3711 be held in an open meeting, (c) the board give public notice of all meetings, in accordance with subsection C of § 2.2-3707, and (d) any action taken in a closed meeting be approved in an open meeting before it can have any force or effect, in accordance with subsection B of § 2.2-3711; and (iii) require that the board invite the Attorney General's appointee or representative to all meetings of the board, executive committee, and board committees;

2. Establish and maintain on the institution's website (i) a listing of all board members, including the name of the Governor who made each appointment and the date of each appointment; (ii) a listing of all committees created by the board and the membership of each committee; (iii) a schedule of all upcoming meetings of the full board and its committees and instructions for the public to access such meetings; (iv) an archive of agendas and supporting materials for each meeting of the governing board and its committees that was held; and (v) an email address or email addresses that allow board members to receive public communications pertaining to board business;

3. Establish regulations or institution policies for the acceptance and assistance of students that include provisions (i) that specify that individuals who have knowingly and willfully failed to meet the federal requirement to register for the selective service are not eligible to receive any state direct student assistance, (ii) that specify that the accreditation status of a public high school in the Commonwealth shall not be considered in making admissions determinations for students who have earned a diploma pursuant to the requirements established by the Board of Education, and (iii) relating to the admission of certain graduates of comprehensive community colleges as set forth in § 23.1-907;

4. Assist the Council in enforcing the provisions relating to eligibility for financial aid;

5. Notwithstanding any other provision of state law, establish policies and procedures requiring the notification of the parent of a dependent student when such student receives mental health treatment at the institution's student health or counseling center and such treatment becomes part of the student's educational record in accordance with the federal Health Insurance Portability and Accountability Act (42 U.S.C. § 1320d et seq.) and may be disclosed without prior consent as authorized by the federal Family Educational Rights and Privacy Act (20 U.S.C. § 1232g) and related regulations (34 C.F.R. Part 99). Such notification shall only be required if it is determined that there exists a substantial likelihood that, as a result of mental illness the student will, in the near future, (i) cause serious physical harm to himself or others as evidenced by recent behavior or any other relevant information or (ii) suffer serious harm due to his lack of capacity to protect himself from harm or to provide for his basic human needs. However, notification may be withheld if any person licensed to diagnose and treat mental, emotional, or behavioral disorders by a health regulatory board within the Department of Health Professions who is treating the student has made a part of the student's record a written statement that, in the exercise of his professional judgment, the notification would be reasonably likely to cause substantial harm to the student or another person. No public institution of higher education or employee of a public institution of higher education making a disclosure pursuant to this subsection is civilly liable for any harm resulting from such disclosure unless such disclosure constitutes gross negligence or willful misconduct by the institution or its employees;

6. Establish policies and procedures requiring the release of the educational record of a dependent student, as defined by the federal Family Educational Rights and Privacy Act (20 U.S.C. § 1232g), to a parent at his request;

7. Establish programs to seek to ensure that all graduates have the technology skills necessary to compete in the twenty-first century and that all students matriculating in teacher-training programs receive instruction in the effective use of educational technology;

8. Establish policies for the discipline of students who participate in varsity intercollegiate athletics, including a provision requiring an annual report by the administration of the institution to the governing board regarding enforcement actions taken pursuant to such policies;

9. In addition to all meetings prescribed in Chapters 14 (§ 23.1-1400 et seq.) through 29 (§ 23.1-2900 et seq.), meet with the chief executive officer of the institution at least once annually, in a closed meeting pursuant to subdivision A 1 of § 2.2-3711 and deliver an evaluation of the chief executive officer's performance. Any change to the chief executive officer's employment contract during any such meeting or any other meeting of the board shall be made only by a vote of the majority of the board's members;

10. If human research, as defined in § 32.1-162.16, is conducted at the institution, adopt regulations pursuant to the Administrative Process Act (§ 2.2-4000 et seq.) to effectuate the provisions of Chapter 5.1 (§ 32.1-162.16 et seq.) of Title 32.1 for human research. Such regulations shall require the human research committee to submit to the Governor, the General Assembly, and the chief executive officer of the institution or his designee at least annually a report on the human research projects reviewed and approved by the committee and require the committee to report any significant deviations from approved proposals;

11. Submit and make publicly available on the institution's website the annual financial statements for the fiscal year ending the preceding June 30 and the accounts and status of any ongoing capital projects to the Auditor of Public Accounts for the audit of such statements pursuant to § 30-133;

12. No later than December 1 of each year, report to the Council and make publicly available on the institution's website (i) the value of investments as reflected on the Statement of Net Position as of June 30 of the previous fiscal year, excluding any funds derived from endowment donations, endowment income, or other private philanthropy; (ii) the cash earnings on such balances in the previous fiscal year; and (iii) the use of the cash earnings on such balances. In the event that the commitment of any such investment earnings spans more than one fiscal year, the report shall reflect the commitments made in each future fiscal year. The reports of the Boards of Visitors of Virginia Commonwealth University and the University of Virginia shall exclude the value of and earnings on any investments held by the Virginia Commonwealth University Health System Authority and the University of Virginia Medical Center, respectively. As used in this subdivision, "investments" includes all short-term, long-term, liquid, and illiquid Statement of Net Position accounts, and subaccounts thereof, in which moneys have been invested in securities;

13. Submit to the General Assembly and the Governor and make publicly available on the institution's website an annual executive summary of its interim activity and work no later than the first day of each regular session of the General Assembly. The executive summary shall be submitted as provided in the procedures of the Division of Legislative Automated Systems for the processing of legislative documents and reports and shall be posted on the General Assembly's website;

14. Make available to any interested party upon request a copy of the portion of the most recent report of the Uniform Crime Reporting Section of the Department of State Police entitled "Crime in Virginia" pertaining to institutions of higher education;

15. Adopt policies or institution regulations regarding the ownership, protection, assignment, and use of intellectual property and provide a copy of such policies or institution regulations to the Governor and the Joint Commission on Technology and Science. All employees, including student employees, of public institutions of higher education are bound by the intellectual property policies or institution regulations of the institution employing them;

16. Adopt policies that are supportive of the intellectual property rights of matriculated students who are not employed by such institution; and

17. Solicit the input of representatives of the institution's faculty senate or its equivalent (i) at least twice per academic year on topics of general interest to the faculty and (ii) in advance of decisions to be made on the search for the institution's new chief executive officer.

§ 23.1-1304. Governing boards; additional duties; educational programs.

A. From such funds as are appropriated for such purpose, the Council shall develop, in consultation with public institutions of higher education and members of their governing boards, and annually deliver educational programs for the governing boards of such institutions. New members of such governing boards shall participate, at least once during their first two years of membership, in the programs, which shall be designed to address the role, duties, and responsibilities of the governing boards and may include in-service programs on current issues in higher education. In developing such programs, the Council may consider similar educational programs for institutional governing boards in other states. In addition, the Council shall develop educational materials for board members with more than two years of service on the governing board. Each such board member shall participate in further training on board governance at least once every two years, and the Council shall develop criteria by which such board members shall demonstrate compliance with this requirement.

B. Educational programs for the governing boards of public institutions of higher education shall include presentations relating to:

1. Board members' primary duty to the citizens of the Commonwealth;

2. Governing board committee structure and function;

3. The duties of the executive committee set forth in § 23.1-1306;

4. Professional accounting and reporting standards;

5. Methods for meeting the statutory, regulatory, and fiduciary obligations of the board;

6. The requirements of the Virginia Freedom of Information Act (§ 2.2-3700 et seq.), developed and delivered in conjunction with the Freedom of Information Advisory Council;

7. Institutional ethics and conflicts of interest;

8. Creating and implementing regulations and institution policies;

9. Business operations, administration, budgeting, financing, financial reporting, and financial reserves, including a segment on endowment management;

10. Fixing student tuition, mandatory fees, and other necessary charges, including a review of student debt trends;

11. Overseeing planning, construction, maintenance, expansion, and renovation projects that affect the institution's consolidated infrastructure, physical facilities, and natural environment, including its lands, improvements, and capital equipment;

12. Workforce planning, strategy, and investment;

13. Institutional advancement, including philanthropic giving, fundraising initiatives, alumni programming, communications and media, government and public relations, and community affairs;

14. Student welfare issues, including academic studies; curriculum; residence life; student governance and activities; and the general physical and psychological well-being of undergraduate and graduate students;

15. Current national and state issues in higher education;

16. Future national and state issues in higher education;

17. Relations between the governing board and the chief executive officer of the institution, including perspectives from chief executive officers of public institutions of higher education;

18. Best practices for board governance, including perspectives from current board members; and

19. Any other topics that the Council, public institutions of higher education, and members of their governing boards deem necessary or appropriate.

C. The Council shall submit to the General Assembly and the Governor an annual executive summary of the interim activity and work of the Council pursuant to this section no later than the first day of each regular session of the General Assembly. The executive summary shall be submitted as provided in the procedures of the Division of Legislative Automated Systems for the processing of legislative documents and reports and shall be posted on the General Assembly's website.

§ 23.1-1304.1 Governing boards; additional duties; policy; acceptance of terms and conditions associated with donations, gifts, and other private philanthropic support.

The governing board of each public institution of higher education shall establish a policy for the acceptance of terms and conditions associated with any donation, gift, or other private philanthropic support. Each such policy shall include an administrative process for reviewing, accepting, and documenting terms and conditions associated with (i) gifts that direct academic decision-making and (ii) gifts of $1,000,000 or more that impose a new obligation on the institution of higher education, excluding gifts for scholarships or other financial aid. Each public institution of higher education shall retain documentation of such terms and conditions in compliance with the Virginia Public Records Act (§ 42.1-76 et seq.) and such documentation shall be subject to the provisions of the Virginia Freedom of Information Act (§ 2.2-3700 et seq.).

§ 23.1-1306. Governing board executive committee; duties.

The executive committee of the governing board of each public institution of higher education shall (i) organize the working processes of the board; (ii) recommend best practices for board governance; (iii) develop and recommend to the board a statement of governance setting out the board's role; (iv) periodically review the board's bylaws and recommend amendments; (v) provide advice to the board on committee structure, appointments, and meetings; (vi) develop an orientation and continuing education process for board members that includes training on the Virginia Freedom of Information Act (§ 2.2-3700 et seq.); (vii) create, monitor, oversee, and review compliance with a code of ethics for board members; and (viii) develop a set of qualifications and competencies for membership on the board for approval by the board and recommendation to the Governor.

§ 23.1-1307. Governing boards; expenses of members.

Members of the governing board of each public institution of higher education shall be reimbursed for all reasonable and necessary expenses incurred in the performance of their duties. Funding for the expenses of the members shall be provided by the institution.

§ 23.1-1308. Governing board procedures; textbook sales and bookstores; open educational resources.

A. No employee of a public institution of higher education shall demand or receive any payment, loan, subscription, advance, deposit of money, services, or anything, present or promised, as an inducement for requiring students to purchase a specific textbook required for coursework or instruction. However, such employee may receive (i) sample copies, instructor's copies, or instructional material not to be sold and (ii) royalties or other compensation from sales of textbooks that include such instructor's own writing or work.

B. The governing board of each public institution of higher education shall implement procedures for making available to students in a central location and in a standard format on the relevant institutional website listings of textbooks required or assigned for particular courses at the institution. The lists of those required or assigned textbooks for each particular course shall include the International Standard Book Number (ISBN) along with other relevant information.

C. Public institutions of higher education maintaining a bookstore supported by auxiliary services or operated by a private contractor shall post the listing of such textbooks when the relevant instructor or academic department identifies the required textbooks for order and subsequent student purchase.

D. The governing board of each public institution of higher education shall implement policies, procedures, and guidelines that encourage efforts to minimize the cost of textbooks for students while maintaining the quality of education and academic freedom. The guidelines shall ensure that:

1. Faculty textbook adoptions are made with sufficient lead time to university-managed or contract-managed bookstores so as to confirm availability of the requested materials and, when possible, ensure maximum availability of used textbooks;

2. In the textbook adoption process, the intent to use all items ordered, particularly each individual item sold as part of a bundled package, is affirmatively confirmed by the faculty member before the adoption is finalized. If the faculty member does not intend to use each item in the bundled package, he shall notify the bookstore, and the bookstore shall order the individualized items when their procurement is cost effective for both the institution and students and such items are made available by the publisher;

3. Faculty members affirmatively acknowledge the bookstore's quoted retail price of textbooks selected for use in each course;

4. Faculty members are encouraged to limit their use of new edition textbooks when previous editions do not significantly differ in a substantive way as determined by the appropriate faculty member; and

5. Provisions address the availability of required textbooks to students otherwise unable to afford the cost.

E. The governing board of each public institution of higher education shall implement guidelines for the adoption and use of low-cost and no-cost open educational resources in courses offered at such institution. Such guidelines may include provisions for low-cost commercially published materials.

F. The registrar or another appropriate employee of each public institution of higher education shall identify conspicuously in the online course catalogue or registration system, as soon as practicable after the necessary information becomes available, each course for which the instructor exclusively uses no-cost course materials or low-cost course materials.

G. No funds provided for financial aid from university bookstore revenue shall be counted in the calculation for state appropriations for student financial aid.

§ 23.1-1309. Boards of visitors; baccalaureate public institutions of higher education; intercollegiate athletics programs.

A. As used in this section:

"Athletics revenue" means the total revenue received by an institution that is generated by any of the institution's intercollegiate athletics programs. "Athletics revenue" includes contributions; game guarantees; income received from endowments and investments; income received from the sale of food, game programs, novelties, and other concessions at an intercollegiate athletics contest; income received from intercollegiate athletics

conferences for participation in bowl games, tournaments, and other intercollegiate athletics contests; income received from the provision of parking at intercollegiate athletics contests or other events associated with intercollegiate athletics; rights and licensing; school funds; student fees; support from third parties guaranteed by the institution, such as income received from athletics camps, income received from television, and housing allowances; and all other income from any other source generated by the institution's intercollegiate athletics programs.

"Contributions" means any income received directly from individuals, corporations, associations, foundations, clubs, or other donors for the operation of an institution's intercollegiate athletics programs. "Contributions" includes amounts paid in excess of the face value of an admissions ticket to an intercollegiate athletics contest or any other event associated with intercollegiate athletics; cash; marketable securities; income generated from preferential seating arrangements at intercollegiate athletics contests or other events associated with intercollegiate athletics; and in-kind contributions such as cars provided to an intercollegiate athletics program by car dealers at no cost and apparel and sports drink products provided to intercollegiate athletes and coaches at no cost.

"Generated revenue" means all athletics revenue with the exception of the subsidy.

"Institution" means a baccalaureate public institution of higher education.

"Intercollegiate athletics program" means any athletics program for a particular sport that is operated by an institution and governed by the National Collegiate Athletic Association (NCAA).

"Rights and licensing" includes income from radio and television broadcasts; Internet and e-commerce rights resulting from institution-negotiated contracts; revenue-sharing agreements with the NCAA or an intercollegiate athletics conference; licensing; the sale of advertisements, trademarks, or royalties; corporate sponsorships; and the value of in-kind contributions of products and services provided to an intercollegiate athletics program at no cost as part of such corporate sponsorship, such as equipment, apparel, isotonic sports drinks, other sports drink products, or water.

"School funds" means the direct and indirect financial support provided by the institution to any of its intercollegiate athletics programs. "School funds" includes state funds, tuition, tuition waivers, federal work awards for student athletes, administrative costs, facilities and grounds maintenance, security, risk management, utilities, and depreciation and debt services.

"Student fees" means any fees assessed by an institution against a student that are used to support any of the institution's intercollegiate athletics programs.

"Subsidy" means the sum of school funds and student fees.

"Subsidy percentage" means the subsidy divided by the athletics revenue, provided that revenues allocated to (i) support spirit groups associated with any intercollegiate athletics

program, (ii) meet any indirect cost policy requirements, or (iii) debt service for previously approved intercollegiate athletics capital outlay projects may be excluded from the subsidy for the purposes of such calculation.

"Ticket sales" means the sale of the right to gain admission to an intercollegiate athletics contest or any other event associated with intercollegiate athletics. "Ticket sales" includes sums received from any associated shipping and handling charges and includes sales to the public, faculty, and students. "Ticket sales" does not include (i) amounts paid in excess of the face value of an admissions ticket to an intercollegiate athletics contest or any other event associated with intercollegiate athletics such as preferential seating arrangements or (ii) pass-through sales transactions such as sales for admission tickets to bowl games and conference and national tournaments.

B. The Auditor of Public Accounts, in collaboration with the Council, State Comptroller, Department of Planning and Budget, and each institution, shall develop and implement a standardized reporting format for each institution to annually report its intercollegiate athletics revenue and expenses to the Auditor of Public Accounts that shall include treatment of student fees and classification of specific intercollegiate athletics programs and shall require expenses for spirit groups, indirect cost policy requirements, and debt service for previously approved intercollegiate athletics capital outlay projects and other intercollegiate athletics capital outlay projects to be reported on separate lines.

C. The subsidy percentage shall not exceed:

1. 20 percent for NCAA Division I-A institutions affiliated with the Atlantic Coast Conference, Big Ten Conference, Big 12 Conference, Pac-12 Conference, or Southeastern Conference;

2. 55 percent for NCAA Division I-A institutions affiliated with conferences other than the Atlantic Coast Conference, Big Ten Conference, Big 12 Conference, Pac-12 Conference, or Southeastern Conference;

3. 70 percent for NCAA Division I-AA institutions;

4. 78 percent for NCAA Division I-AAA institutions;

5. 81 percent for NCAA Division II institutions that operate intercollegiate football programs;

6. 85 percent for NCAA Division II institutions that do not operate intercollegiate football programs;

7. 89 percent for NCAA Division III institutions that operate intercollegiate football programs; and

8. 92 percent for NCAA Division III institutions that do not operate intercollegiate football programs.

D. Each fiscal year, any percentage increase in the subsidy at an institution that complies with subsection C shall be matched by a like percentage increase in generated revenue, except that each such institution shall utilize a rolling average of the change in generated revenue and student fees over the immediately preceding five years for the purposes of such calculation.

E. When necessary, each institution shall submit to the Governor and the General Assembly for approval a plan that reduces the subsidy in accordance with targets outlined in the plan over a five-year period until the subsidy percentage complies with the requirements of subsection C.

F. The Auditor of Public Accounts shall annually review each institution's progress towards meeting the requirements of each plan approved pursuant to subsection E as part of his annual audit pursuant to § 30-133.

G. Failure to meet the progress requirements of each plan approved pursuant to subsection E for one year, as determined by the Auditor of Public Accounts, shall result in such reduction of the financial and administrative operations authority granted to the institution pursuant to the Restructured Higher Education Financial and Administrative Operations Act (§ 23.1-1000 et seq.) as the Governor or General Assembly determines.

H. Failure to meet the progress requirements of each plan approved pursuant to subsection E for two consecutive years, as determined by the Auditor of Public Accounts, shall result in revocation of all financial and administrative operations authority granted to the institution pursuant to the Restructured Higher Education Financial and Administrative Operations Act (§ 23.1-1000 et seq.).

I. The board of visitors of any institution that seeks to add a major intercollegiate athletics program such as football or basketball or change the division level of any of its existing intercollegiate athletics programs shall first submit to the Intercollegiate Athletics Review Commission (Commission) established pursuant to Chapter 57 (§ 30-359 et seq.) of Title 30 a plan and recommendations for financing the addition or change. The institution shall not in any way undertake any such addition or agree or commit to any such change until it has received the findings and recommendations of the Commission pursuant to § 30-360. Any such addition or change is subject to the approval of the General Assembly expressed in the general appropriation act. The board of visitors of any institution that adds a non-major intercollegiate athletics program shall report such decision within 15 days of the board's action.

§ 23.1-1310. Boards of visitors; baccalaureate public institutions of higher education; property of predecessor institutions.

All real estate and personal property standing in the name of any predecessor institution of a baccalaureate public institution of higher education shall be transferred to, known and taken as standing in the name of, and controlled by the board of visitors of such public institution of higher education. All such real estate and personal property is the property of the Commonwealth.

CHAPTER 15
GEORGE MASON UNIVERSITY

§ 23.1-1500. Corporate name; name of the University.

A. The board of visitors of George Mason University (the board) is a corporation under the name and style of "The Rector and Visitors of George Mason University" and has, in addition to its other powers, all the corporate powers given to corporations by the provisions of Title 13.1 except those powers that are confined to corporations created pursuant to Title 13.1. The board shall at all times be under the control of the General Assembly.

B. The institution shall be known as George Mason University (the University).

§ 23.1-1501. Membership.

A. The board shall consist of 16 members appointed by the Governor. At least one member appointed each year shall be an alumnus of the University.

B. The alumni association of the University and the board may submit to the Governor a list of at least three nominees for each vacancy on the board, whether the vacancy occurs by expiration of a term or otherwise. The Governor may appoint a member from the list of nominees.

§ 23.1-1502. Meetings; officers; committees.

A. The board shall meet at the University once a year and at such other times as it determines. Special meetings of the board may be called by the rector or any three members. The secretary shall provide notice of any special meeting to each member.

B. Eight members shall constitute a quorum.

C. Every other year, the board shall appoint from its membership a rector to preside at its meetings, a vice-rector to preside at its meetings in the absence of the rector, and a secretary to preside at its meetings in the absence of the rector and vice-rector.

D. The board may appoint a pro tempore officer to preside at its meetings in the absence of the rector, vice-rector, and secretary.

E. Vacancies in the offices of rector, vice-rector, and secretary may be filled by the board for the unexpired term.

F. At every regular annual meeting of the board, the board may appoint an executive committee for the transaction of business in the recess of the board, consisting of at least three and not more than five members, to serve for a period of one year or until the next regular annual meeting.

§ 23.1-1503. Powers and duties.

A. The board shall appoint all teachers, staff members, and agents and fix their salaries and generally direct the affairs of the University.

B. The board may confer degrees and, subject to the provisions of § 23.1-203, approve new academic programs and discontinue academic programs offered by the University.

§ 23.1-1504. Establishment of branch campus in the Republic of Korea.

A. In recognition that global educational opportunities benefit the intellectual and economic interests of the Commonwealth, the board may create a corporation or other legal entity controlled by the University to establish and operate a branch campus of the University in the Republic of Korea. Establishment of the branch campus is subject to Council guidelines governing the approval of branch campuses, pursuant to § 23.1-203.

B. The board has the same powers with respect to operation and governance of its branch campus in Korea as are vested in the board with respect to the University.

C. No corporation or other legal entity created for the above purpose shall be deemed a state or governmental agency, advisory agency, public body or agency, or other instrumentality.

D. No director, officer, or employee of any such corporation or other legal entity shall be deemed an officer or employee of the Commonwealth for any purpose.

E. In operating the branch campus, the board shall provide for appropriate professional opportunities for Virginia-based faculty to teach or conduct research on the Republic of Korea campus and educational opportunities for Virginia-based students to study or conduct research on the Republic of Korea campus.

F. Nothing contained in this section shall be deemed a waiver of the sovereign immunity of the Commonwealth or the University.

Approved by the Board of Visitors August 1, 2025

Board of Visitors

2025-2026 Committee Appointments

EXECUTIVE COMMITTEE
Cully Stimson, Rector
Mike Meese, Vice Rector
Armand Alacbay, Secretary
Jeff Rosen, Member-At-Large
Bob Pence, Member-At-Large

BOARD LIAISONS

Athletic Liaisons:
Bob Pence & Jon Peterson

Legislative Liaisons:
Jon Peterson & vacant

Faculty Senate Liaison:
Armand Alacbay

Law School Liaison:
Jeff Rosen & vacant

ACADEMIC AFFAIRS
Armand Alacbay, Chair
Jeff Rosen, Vice Chair
Preston Cooper
Mike Meese
William Moschella
Sarah Parshall Perry

Staff Senate Chair:
Rachel Spence

Faculty Senate Chair:
Solon Simmons

Student Representatives:
Isaiah Grays / Nilima Mow

Faculty Representatives:
Melissa A. Broeckelman-Post (2/2)
Tim Gibson (1/2)

Staff Representative:
Jim Antony, Provost & Executive VP

Staff Assistant:
Sarah Parnell, (703) 993-5399

Additional Participants:
Rose Pascarell, VP of University Life
Sharnnia Artis, VP of OACC

ATHLETICS
Bob Pence, Chair
Jon Peterson, Vice Chair
Jeffrey Dinwoodie
William Moschella
Harold Pyon

Staff Senate Chair:
Rachel Spence

Faculty Senate Chair:
Solon Simmons

Student Representatives:
Isaiah Grays / Nilima Mow

Faculty Representatives:
Vacant
Vacant

Staff Representative:
Marvin Lewis, AVP of ICA

Staff Assistant:
Jay Highsmith, (703) 993-3256

AUDIT, RISK, & COMPLIANCE
Mike Meese, Chair
Harold Pyon, Vice Chair
Preston Cooper
Bobbie Kilberg
Sarah Parshall Perry

Staff Senate Chair:
Rachel Spence

Faculty Senate Chair:
Solon Simmons

Student Representatives:
Isaiah Grays / Nilima Mow

Faculty Liaison:
Vacant

Staff Representative:
Ed Dittmeier, VP and Chief Audit
& Compliance Officer, (732) 616-6779

Additional Participants:
Derek Butler, Deputy Auditor
Vin Lacovara, Inst. Compliance Leader
Aurali Dade, VP Enterprise Risk Mgmt.
Dan Stephens, VP Finance & CFO

DEVELOPMENT
Jon Peterson, Chair
Bobbie Kilberg, Vice Chair
Jeffrey Dinwoodie
Bob Pence
Sarah Parshall Perry

Staff Senate Chair:
Rachel Spence

Faculty Senate Chair:
Solon Simmons

Student Representatives:
Isaiah Grays / Nilima Mow

Faculty Representatives:
Bijan Jabbari (2/2)
Niki Vlastara (1/2)

Staff Representative:
Trishana Bowden, VP of Advancement

Staff Assistant:
Nicole Pozinsky, (703) 993-8756

FINANCE AND LAND USE
Jeff Rosen, Chair (1/2)
Jeff Dinwoodie, Vice Chair (1/2)
Armand Alacbay (1/2)
Preston Cooper (1/2)
William Moschella (1/2)
Jon Peterson (1/2)

Staff Senate Chair:
Rachel Spence

Faculty Senate Chair:
Solon Simmons

Student Representatives:
Isaiah Grays / Nilima Mow

Faculty Representatives:
Debra Lattanzi Shutika (2/2)
Maggie Daniels (1/2)

Staff Representative:
Dan Stephens, VP Finance

Staff Assistant:
Jessica Holtzman, (703) 993-3123

RESEARCH
Mike Meese, Chair
Armand Alacbay, Vice Chair
Bobbie Kilberg
Harold Pyon
Jeff Rosen

Staff Senate Chair:
Rachel Spence

Faculty Senate Chair:
Solon Simmons

Student Representatives:
Isaiah Grays / Nilima Mow

Faculty Representatives:
Igor Mazin (2/2)
Anna Pollack (1/2)

Staff Representative:
Andre Marshall,VP of Research

Staff Assistant:
Yellia Seanor, (703) 993-6926

As of July 31, 2025--Contingency

7.22.25

RESOLUTION OF GEORGE MASON UNIVERSITY REGARDING MERIT-BASED EXCELLENCE, STUDENT OPPORTUNITY AND FREEDOM FROM DISCRIMINATION

WHEREAS, George Mason University, as the largest university in Virginia and as the most successful at making higher education attainable for first generation college students, seeks to provide all applicants, students, and employees with the opportunity to learn, grow, and succeed according to the highest standard of excellence and integrity which is crucial to the success of our mission of teaching, learning, and research. And those provisions are key to advancing the common goods of public higher education: an informed citizenship, economic vitality, a commitment to truth, the growth of knowledge in the marketplace of ideas, the pursuit of justice, and wise governance; and

WHEREAS, George Mason University highly values the full scope of scientific and scholarly experience, thought, talent, and expertise, and cultivates an environment of belonging, seeking to ensure access and opportunity for all who come here; and

WHEREAS, George Mason University admits students, hires faculty and staff, and acts otherwise based on principles of merit and excellence; and

WHEREAS, the Code of Virginia § 23.1-1002, specifies that the mission of public universities is to ensure "access to higher education for all citizens throughout the Commonwealth"; and

WHEREAS, George Mason University in furtherance of these missions has an abiding commitment to providing every student with an education that is free of discrimination and every employee a workplace that is similarly free of discrimination; and

WHEREAS, George Mason University is accountable for ensuring that it continually strives to be a campus free of discrimination of all kinds, in full compliance with Title VI of the Civil Rights Act of 1964, the Equal Protection Clause of the U.S. Constitution, and other state and federal laws; and

WHEREAS, upholding the rule of law and abiding by the Constitutions of

the United States and Virginia are matters of obligation and deeply rooted at George Mason University, to which it is dedicated to safeguarding; and

WHEREAS, George Mason University highly values individual merit, diversity of thought and experience, and fosters a strongly inclusive environment, encouraging a culture of opportunity for all, which immensely enriches our campuses; and

WHEREAS, George Mason University is committed to providing every student with an education that is free from discrimination and grounded in merit; and

WHEREAS, the George Mason University's mission statement includes a commitment to "creating a more just, free, and prosperous world;" and

WHEREAS, on January 21, 2025, the President of the United States signed the Executive Order titled "Ending Illegal Discrimination and Restoring Merit-Based Opportunity;" and

WHEREAS, the U.S. Department of Education issued a Dear Colleague Letter on February 14, 2025, to clarify and affirm that existing legal requirements under Title VI of the Civil Rights Act of 1964, the Equal Protection Clause of the U.S. Constitution, and other federal civil rights laws prohibit educational institutions receiving federal funds "from using race in decisions pertaining to admissions, hiring, promotion, compensation, financial aid, scholarships, prizes, administrative support, discipline, housing, graduation ceremonies, and all other aspects of student, academic, and campus life," and further that "treating students differently on the basis of race to achieve nebulous goals such as diversity, racial balancing, social justice, or equity is illegal under controlling Supreme Court precedent"; and

WHEREAS, the U.S. Department of Education's Office of Civil Rights publicly announced on July 10, 2025, that it had opened an investigation into George Mason University, alleging that "it appears [the University's] hiring and promotion policies and practices from 2020 to the present, implemented under the guise of so-called 'Diversity, Equity, and Inclusion,' not only allow but champion illegal racial preferencing in violation of Title VI of the Civil Rights Act of 1964;" and

WHEREAS, the state law obligations of Commonwealth of Virginia agencies do not require a standalone office of Diversity, Equity, and Inclusion (DEI) or dedicated DEI officers, nor do they require an infrastructure, strategic

plan, or any elements that do not comply with Title VI of the Civil Rights Act of 1964, the Equal Protection Clause of the U.S. Constitution, and other federal civil rights laws; and

WHEREAS, both George Mason University's Board of Visitors and its administration are committed to complying with the law, including the Equal Protection Clause of the U.S. Constitution, Title VI of the Civil Rights Act of 1964, and other federal civil rights laws, informed by guidance provided in the January 21, 2025 Executive Order and the Dear Colleague Letter; and

WHEREAS, the University's Office of Diversity, Equity and Inclusion (DEI) has been replaced with an Office of Access, Compliance, and Community (OACC), whose mission will be to ensure full compliance with federal and state civil rights laws, to ensure that George Mason community members are fully valued for their skills, knowledge, experiences, and personhood regardless of their race, and that George Mason remains a national example of educational excellence in an inclusive and supportive environment;

WHEREAS, George Mason University established a University Committee on DEI, including two members of the Board of Visitors, that examined DEI issues in Spring 2024, leading to a report which recommended a comprehensive review and adjustment of "resource allocations, current roles, responsibilities, and unit names to ensure alignment with the "Mason Way" of inclusive excellence and the Commonwealth of Virginia Diversity Opportunity and Inclusion plan."

BE IT THEREFORE RESOLVED that the Board of Visitors affirms its commitment to a merit-based approach to advancing the success of all students before and after the attainment of their degrees and to a merit-based excellence approach to the hiring, promotion, and compensation of its faculty and staff; and

RESOLVED FURTHER that the University will take the following actions:

1. Ensure that all students, faculty, staff, and other people at George Mason University are treated as the unique and valued individuals that they are, and are provided with an inclusive and welcoming environment;
2. Ensure that all University programs, policies, practices, and actions in every regard comply with the Equal Protection Clause of the U.S. Constitution, Title VI of the Civil Rights Act of 1964, and other federal civil rights law, as informed by the guidance in the February 14, 2025,

Dear Colleague Letter. This includes, but is not limited to, the consideration of race, color, or national origin in admissions, hiring, promotion, compensation, financial aid, scholarships, prizes, administrative support, discipline, housing, graduation ceremonies, and all other aspects of student, academic, and campus life;

3. Ensure there are no efforts by the University or any of its departments, colleges, or employees to circumvent prohibitions on the use of race, color, or national origin by relying on proxies or other indirect means to accomplish such ends;
4. Ensure there are no third-party contractors, clearinghouses, or aggregators are engaged by the University or any of its departments, colleges, or employees in an effort to circumvent prohibited uses of race, color, or national origin;
5. Cooperate fully with the investigations opened under Title VI of the Civil Rights Act of 1964 by the U.S. Department of Education's Office of Civil Rights on July 10, 2025, and the investigations opened under Title VII of the Civil Rights Act of 1964 by the U.S. Department of Justice's Civil Rights Division on July 17, 2025 and under Title VI of the Civil Rights Act of 1964 by the U.S. Department of Justice's Civil Rights Division on July 21, 2025; and

RESOLVED FURTHER that George Mason University will continue to apply principles of individual merit and genuine excellence in its admissions, hiring, promotion, compensation, financial aid, scholarships, prizes, administrative support, discipline, housing, graduation ceremonies, and all other aspects of student, academic, and campus life;

RESOLVED FURTHER, the University's Office of Access, Compliance, and Community (OACC) is hereby directed to eliminate all programs, trainings, processes not specifically required for federal or state law or University Policy compliance, and if necessary, eliminate staff positions, within 30 days of the date of this Resolution; and

RESOLVED FURTHER, the Access to Research and Inclusive Excellence (ARIE) program is hereby dissolved and any and all conferences on "anti-racism," implicit bias, and inclusive excellence that are inconsistent with federal law are prohibited; and

RESOLVED FURTHER, the University shall immediately prohibit any and all departments, colleges, or employees of George Mason University from

requiring diversity statements for any potential employee, for promotion of current employees, for faculty tenure considerations, or for any other purpose; and

RESOLVED FURTHER, the University shall continue to review ongoing guidance from the U.S. Department of Education and the U.S. Department of Justice and make appropriate and timely changes to comply fully with the Equal Protection Clause of the U.S. Constitution, Title VI of the Civil Rights Act of 1964, and other federal civil rights laws; and

RESOLVED FURTHER, the President shall update the Board of Visitors on legal compliance with this Resolution at its next regularly scheduled meeting.

Adopted: Aug 1, 2025

Charles Stimson
Rector
Board of Visitors
George Mason University

Resolution to Exclude the George Mason University Board of Visitors from Clearance Requirements

WHEREAS, current Department of Defense Regulations contain a provision making it mandatory that the Senior Management Official, Facility Security Officer, and Insider Threat Program Senior Official meet the requirements for eligibility for access to classified information established for a contractor facility clearance; and

WHEREAS, said Department of Defense Regulations permit the exclusion from the requirements for access to classified information of certain members of the Board of Directors and other officers, provided that this action is recorded in the corporate minutes.

NOW THERFORE BE IT DECLARED that the Senior Management Official, Facility Security Officer, and Insider Threat Program Senior Official at the present time do possess the required eligibility for access to classified information; and

BE IT RESOLVED that in the future, when any individual enters upon any duties as Senior Management Official, Facility Security Officer, or Insider Threat Program Senior Official, such individual shall, if they do not already possess such, immediately make application for the required eligibility for access to classified information; and

BE IT RESOLVED AND DIRECTED that the following members of the Board of Directors and other officers shall not require, shall not have, and can be effectively and formally excluded from access to all CLASSIFIED information disclosed to the University and shall not occupy a position that would enable them to adversely affect University policies or practices in the performance of classified contracts for the Department of Defense or the Government contracting activities (User Agencies) of the National Industrial Security Program.

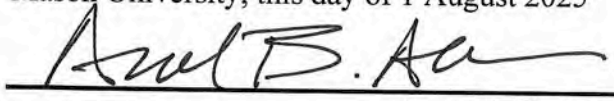
Board Officers:

Charles Stimson - Rector
Michael Meese – Vice Rector
Armand Alacbay - Secretary

Board Members:

Preston Cooper	Jeffrey T. Dinwoodie	Bobbie Kilberg	William Moschella
Robert Pence	Sarah Parshall Perry	Jon M. Peterson	Harold Pyon
Jeffrey Rosen			

IN WITNESS WHEREOF I have hereunto set my hand and affixed the seal of George Mason University, this day of 1 August 2025



Armand Alacbay - Secretary

Mason Korea Introduction

MASON KOREA
George Mason University

Key Facts

- Celebrated 10 years in 2024.
- Over 1,000 students enrolled, with 15% international students from 20+ countries.
- Six undergraduate and two graduate programs (3+1 curriculum with Fairfax).
- 69 faculty members (42 international, 27 Korean).
- 43 local and international staff
- Research/Incubation Centers:
  - Center for Security Policy Studies Korea
  - Peace and Conflict Studies Center Asia
  - Korea Serious Game Institute (KSGI)
  - Center for Innovation and Entrepreneurship
  - K-Culture Center



Strategic Vision

- Become one of the world's most internationalized campuses and a global engagement hub.
- Lead "glocal" impact through research and collaboration with government and industry.
- Contribute actively to George Mason University's strategic goals, rankings, and global brand.
- Become a destination campus — offering distinctive pathways and programs for Fairfax and international students.
- Strengthen connections between DMV area and Korea.



Recent Highlights

- 14% enrollment growth (Spring 2025 vs. Spring 2024).
- Strong ties with U.S. Embassy: U.S. Acting Ambassador Joseph Yun exclusive fireside chat (attended by Incheon Mayor and dignitaries), U.S.-ROK-Japan Young Trilateral Leaders (YTL) Workshop Series.
- Support for Korean businesses in expanding to and investing in Northern Virginia.
- Community and Social Impact Initiatives:
  - 5th Annual Digital Art Competition (partners: Neowiz, Incheon Office of Education)
  - Mentoring programs for underprivileged youth
  - Lifelong Learning Program for local citizens



RESOLUTION OF THE BOARD OF VISITORS OF GEORGE MASON UNIVERSITY REGARDING A FOUNDATION TO SUPPORT THE LAW SCHOOL

WHEREAS, the Board has been advised of potential interest by alumni and donors to further support the Antonin Scalia Law School at George Mason University ("Scalia Law School"); and

WHEREAS, the other public law schools affiliated with universities of the Commonwealth of Virginia (the University of Virginia School of Law, and the Marshall-Wythe School of Law at William & Mary) are supported by affiliated foundations separate from other foundations supporting such universities; and

WHEREAS, the Scalia Law School is among George Mason's highest ranked programs in outside evaluations, and has been the recipient of some of the largest private donations in support of any GMU program; and

WHEREAS, it would be both efficient for administration and incentivizing for supporters and donors to have a university affiliation with a separate foundation supporting the law school; and

WHEREAS, Article VII, section 3 of the bylaws of the Board of Visitors provides that prior approval of the Board shall be required before any related private entity that performs services of special interest to the University may be established or chartered;

NOW, THEREFORE, IT IS RESOLVED THAT:

1. The Board approves the establishment of a foundation created by private parties for the purpose of supporting the Scalia Law School ("Law Foundation");

2. The Dean of the Scalia Law School is authorized to negotiate an Affiliation Agreement with the Law Foundation;

3. Any such Affiliation Agreement shall provide for communicating to the Law Foundation the Scalia Law School's priorities, strategic and long-term plans; appointments to any joint roles or space utilization; the allocation and deployment of any gift resources provided to the Scalia Law School;

4. Any such Affiliation Agreement shall have an initial term of at least five years, with renewal provisions available as well;

5. Any such Affiliation Agreement shall be approved the Executive Committee *in advance* of it becoming final and effective; and

6. This resolution shall take effect immediately upon its adoption.

Approved by the Board of Visitors on August 1, 2025.

Armand Alacbay
Secretary of the Board of Visitors

RESOLUTION OF THE BOARD OF VISITORS OF GEORGE MASON UNIVERSITY
AUTHORIZING INCREASE IN BASE SALARY FOR PRESIDENT WASHINGTON

WHEREAS, President Dr. Gregory Washington entered into an employment agreement with George Mason University ("University") first dated March 3, 2020, as amended ("Employment Agreement"), and has served as university president since July 1, 2020;

WHEREAS, in accordance with Section D.1. of the Employment Agreement, any increase in Base Salary requires approval by the Board of Visitors;

NOW, THEREFORE, BE IT RESOLVED:

In accordance with the Appropriations Act, effective June 10, 2025, the Board of Visitors approves a 1.5% across-the-board Base Salary increase to President Washington's annualized Base Salary to $823,452.43, to be paid from State and Other Funds as specified in Section D.1 of the Employment Agreement.

Effective June 10, 2025, the Board of Visitors approves an additional 1.5% performance-based merit increase to President Washington's annualized Base Salary for a total 3% Base Salary Increase to $835,621.68, to be paid from State and Other Funds as specified in Section D.1 of the Employment Agreement.

Approved by the Board of Visitors on August 1, 2025.

Armand Alacbay
Board of Visitors Secretary

Public Comments

Received for August 1 Board of Visitors Meeting

As of 8/1/25 5:30 p.m.

Public Comments for the Annual Meeting on August 1, 2025 include the following, in the order below:

- Emails sent to bov@gmu.edu
- Public Comment Form

Letters & post cards addressed to the Board of Visitors will be sent separately.

Thank you.

Individual Emails Sent to bov@gmu.edu

Subject	From	Body
Don't give into weaponizing the Department of Education - Support President Gregory	F. G. Moor	External Message: Use Caution Please do not let the Administration push its weaponization of the Department of Eudcation and its antagonization toward diversity onto the campus of GMU. They now wish to attack GMU's President Gregory despire record setting achievements in enrollment, fundraising, and academic success. I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. Florence Gail Moore (F.G. Moore) Alexandria, Virginia
Support for President Washington	Gmail	Dear BOV, I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. Government shouldn't dictate education in our country. Please don't cave to the patriarchy, doing so doesn't benefit anyone but them. Shelley Brosnan, Virginia taxpayer and proud American

Strong Support for President Washington	Ed Kringe	Dear BOV, I write to express my strong support for President Washington. Under his leadership, GMU is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. In addition, under his leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. Col Ed Kringer, USAF (ret); Virginia taxpayer and proud American
I Support Education	Kate McDe t	Dear BOV, As a former GMU employee of more than 10 years, I write to express my strong support for President Washington. GMU is literally just down the street from where I live, so the university's faculty, staff, and students are a valuable part of my community. Under President Washington's leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. Thank you, Kate McDevitt Fairfax, Virginia taxpayer and proud American

support for President Washington	T D	Dear BOV, I'm writing to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. Furthermore, capitulating to the current administration's pressures shows a lack of integrity and consideration of the interests of the university and people of Virginia. I urge you to hold a higher standard for our education system. Sincerely, Tiana Doht, Virginia taxpayer and proud American
Support for President Washington GMU	Jane Nash	External Message: Use Caution Dear BOV, I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. My youngest son obtained his Masters Degree in Accounting from GMU. I have several friends and family who also attended GMU. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. Sincerely, Jane Nash, Virginia taxpayer and proud American

Keep President Washington at GMU	Andre Wells Dang	External Message: Use Caution

Dear members of the George Mason Board of Visitors,

As a Virginia public college graduate and husband of a current GMU graduate student, I write to express my strong support for President Gregory Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership.

Sincerely,

Andrew Wells-Dang

Arlington

Support for President Gregory Washington

External Message: Use Caution

Dear Board of Visitors of the George Mason University,

I write in support of justice for President Gregory Washington and the students of GMU, both past and present. Since July 2020, President Washington has created new academic and entrepreneurial pathways and has demonstrated powerful leadership. He is good for GMU and he is good for Virginia. His many accomplishments, from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.

GMU and Virginia are fortunate to have President Washington at the helm, guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. Further, under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. GMU is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

I urge each of you, Board of Visitors, to do the right thing and continue to support this leader of the higher education institution that has provided an excellent education for some of you and your family. Show your support of President Washington, his vision and the Commonwealth of Virginia, by

assuring that he continues his work on behalf of students, alumni, faculty, and the residents of Virginia.

Thank you.

Ethel Canty Bothuel, D. Min.

NAACP Member

Making Life Beautiful!

LET'S TALK! and LET'S TRAVEL!

Never Too Old, Never Too Late, Never Too Big a Dream!

Keep President Gregory Washington!

Dottie and Jim Joslin

External Message: Use Caution

To the GMU Board of Visitors:

We urge you to keep President Gregory Washington.

Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians and attracting top students.

Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems.Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership.

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

We are Virginia taxpayers and are proud and privileged to participate in the GMU community.

Dorothy S. Joslin

James K. Joslin. former GMU assistant professor

Fairfax, VA

Protecting Higher Education and Supporting GMU President-Gregory Washington	Sue MacL	External Message: Use Caution Dear BOV, As the parent of a GMU graduate in Computer Science, I am writing in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cyber-security, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I strongly urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia. Thank you. —Susan C MacLane LPC, CEAP , Arlington, Virginia- taxpayer and proud American -- Susan C MacLane LPC, CEAP

Supporting GMU President Washington	Leslie Cloug	External Message: Use Caution Dear BOV: I moved to Fairfax County in 1995 for many reasons, and the fine K-12 and college systems were high on the list. I'm a proud Virginian and proud that my daughter and now son-in-law are both graduates of GMU, with undergraduate and graduate degrees. They were both part of the inaugural "Honors College" program. They both had options to attend more prestigious universities but CHOSE to attend GMU for many reasons, including the diversity at the university - diversity in the broadest notion (degree programs, staff, student body, perspectives and access to all that is wonderful in the broader DC area. I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia. Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. Leslie Hayes Clough, Virginia taxpayer and proud American Reston, Virginia

Support for President Washington	Kimbe (Nelsc McDe ott	External Message: Use Caution Dear George Mason University Board of Visitors, I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. As a member of the Fairfax community, we see the benefits this type of leadership at GMU bolsters our local economy. We are proud to live by such a diverse and innovative school and choose to stay in the neighborhood partly because of the many community benefits President Washington's initiatives have brought to our region. I urge you to continue supporting his leadership and vision. Sincerely, Kimberly Nelson Fairfax neighbor and Northern Virginia taxpayer from 22032
President Gregory Washingotn	C	External Message: Use Caution Dear BOV, I am writing to express strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. Education may be the only thing that saves our Democracy. Cynthia C Vough, Virginia Taxpayer and proud American

RE Support for our universities	Leslie Rodriguez	External Message: Use Caution Dear BOV, I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. As a proud GMU graduate, my hope is that my own granddaughter will one day enjoy the same education I was fortunate enough to get! His leadership will ensure that. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. —Leslie Rodriguez, Virginia taxpayer and proud American and GMU graduate

Letter from a graduate/donor/taxpayer

External Message: Use Caution

Dear George Mason University Board of Visitors,

I am a 1990 GMU graduate, married to a 1987 GMU graduate (whose brother is a 1985 GMU graduate), and I'm the daughter of a 1975 graduate of George Mason College. We are also donors and Virginia taxpayers.

I am writing to express my strong support of GMU President Gregory Washington and the student body of GMU. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and his vision for George Mason.

~ Susan Potock
South Riding, Virginia

LETTER SCRIPTS
NOTE: If you are not a Virginia taxpayer, sign your card as "Proud American"

LETTER SCRIPT #1:Education and Fundraising
Dear BOV,
I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.
GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.
[Full Name], Virginia taxpayer and proud American

LETTER SCRIPT #2: Cyber Security
Dear BOV,
I am writing in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.
—[Full Name], Virginia taxpayer and proud American

LETTER SCRIPT #3: Access and Affordability

Dear BOV,
I am writing to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and

affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.
—[Full Name], Virginia taxpayer and proud American

GMU is a Leader in Access and Afford ability

External Message: Use Caution

GMU Board of Visitors George Maston University,

Dear Board of Visitors,

I am writing to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. It's painfully clear that the main reason the administration would target him is because of his race. I urge you to continue supporting his leadership and vision and fight these racists attacks.

Proud American

President Washington KRISTA FURM External Message: Use Caution

Dear BOV,

I am writing to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

GMU has always been geared to making higher education available to students from all backgrounds, either as traditional students enrolling after high school graduation or non- traditional students enrolling while raising families and working. The expense of higher education makes potential students look for universities that offer value and stability. Personnel decisions can erode this sense of stability and negatively effect enrollment and being able to attract top notch teaching faculty.

—Kristina Furman, Virginia taxpayer

Sent from Yahoo Mail for iPhone
<https://nam11.safelinks.protection.outlook.com/?url=https%3A%2F%2Fmail.onelink.me%2F107872968%3Fpid%3Dnativeplacement%26c%3DGlobal_Acquisition_YMktg_315_Internal_EmailSignature%26af_sub1%3DAcquisition%26af_sub2%3DGlobal_YMktg%26af_sub3%3D%26af_sub4%3D100000604

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Support for President Washington

Annie Dugua

External Message: Use Caution

Dear BOV,

I am writing to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. I am proud to live near George Mason and was hoping one of my own kids would be fortunate enough to attend.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. I also urge you to be bold in standing up for academic freedom!

—Annie Duguay, Virginia taxpayer and proud American

In support of President Washington	Lucas Bickfo	External Message: Use Caution Dear Mason Board of Visitors, I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. My parents both received their masters degrees in education from Mason, and it is because of leadership like Washington's that they are able to help teach the next generation of Americans. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. Yours, -Lucas Bickford of Virginia's 11th District
support for President Washington		External Message: Use Caution Dear BOV, I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. All Americans need the ability to obtain higher education, to ensure prosperity, and an educated, civil society. Thank you, Abigail Berg, Proud American

support of President Washington	Laura Carbo eau	External Message: Use Caution Dear BOV, I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. We need more of this type of leadership in the United States. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. —Laura Carbonneau, proud American
In Support of President Washington	Miche Hainb h	External Message: Use Caution Dear George Mason Board of Visitors, I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. I'm the proud parent of a UVA graduate and I watched in dismay as their Board of Visitors refused to support President Ryan and allowed him to be forced to resign. I urge you to take the stand that the UVA leadership did not take, and support President Washington now. Sincerely,

Michelle Hainbach, proud American

Do not buckle to Trump regime

Leon Rubis

External Message: Use Caution

Dear Board of Visitors:

I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

Please fight the insane and groundless attack on higher education being waged by the Trump regime. As this ProPublica article reveals, attacks on George Mason are yet another piece of the divisive and unjustified war this MAGA administration is waging on higher education and on diversity, equity and inclusion.

https://www.propublica.org/article/george-mason-university-antisemitism-investigation-trump <https://nam11.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.propublica.org%2Farticle%2Fgeorge-mason-university-antisemitism-investigation-trump&data=05%7C02%7Cbov%40gmu.edu%7Ca0e211f113204756fb3d08ddc80140d4%7C9e857255df574c47a0c00546460380cb%7C0%7C0%7C638886629908344154%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIsIlAiOiJXaW4zMiIsIkFOIjoiTWFpbCIsIldUIjoyfQ%3D%3D%7C0%7C%7C%7C&sdata=r2IgovjkxkxeHDr0PlbOhc6jg5DpcDHB3XJ4sZot3fk%3D&reserved=0>

Sincerely,
Leon Rubis
Vienna, Va.

Support for President Washington

Miche Fulton

External Message: Use Caution

Good Morning,

As a PROUD George Mason Alumna, the spouse of a George Mason Alumnus, and a soon to be George Mason Graduate, I am writing this morning to express my strong support for President Washington. Under his leadership, George Mason is emerging as a NATIONAL leader in academic and research excellence, while maintaining access and affordability for Virginians. This powerful combination ensures an exception return on investment for graduates and only strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly why so many in my family have attended / are attending George Mason, and is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. Do not become complicit.

Sincerely,

Michelle R. Fulton

Proud Mason Patriot (Class of 1998)

Virginia Taxpayer

Proud American

Washington is important to GMU

External Message: Use Caution

Dear BOV,

I am writing to express my strong support for President Greg Washington. Under his leadership, George Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington has also increased enrollment and record-breaking fundraising to elevate the stature of the university in attracting top students within and out of the state of Virginia.

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of the Virginia Commonwealth into the future.

His commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

Thank you in advance for reading my important email.

Regards,

Rita G. James

a Proud American and High School Math Teacher

We support GMU President Washington	Sue Sobec	External Message: Use Caution Dear BOV, I'm writing in support of GMU President Washington. His many accomplishments, from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students, is unmatched and should be celebrated. Also under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This combination is a powerful way to ensure a fantastic return on investment for graduates and strengthens the Commonwealth's workforce and economy. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. Sincerely, Susan, a proud American
Support for President Washington	Katie Vaugh	External Message: Use Caution Dear Board of Visitors, I write to express my strong support for President Gregory Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. Do not capitulate to authoritarians at this critical moment. I urge you to stand up and continue supporting President Washington's leadership and vision. Sincerely, Katie Vaughan, proud American

Education and Fundraising, Cyber Security, & Access and Affordability	Ellen Langh s Mill	External Message: Use Caution Dear BOV, I am writing for three reasons in support of GMU President Washington, as well as past and present students of GMU: 1. His many accomplishments from increasing enrollment and record breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. 2. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia. 3. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. Signed, A proud American

President Washington

eve schwa

External Message: Use Caution

Dear Board of Visitors,

I write to express my strong support for President Gregory Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return of investment for graduates and strengthens the Commonwealth's workforce and economy.

In particular, under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology, and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical area os a rapidly evolving workforce.

Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth by allowing him to continue his work on behalf of students, alumni, faculty, and the resident of Virginia. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today.

Virginia taxpayer & proud American

eve schwartz

President Washington

Luci Cedrc

External Message: Use Caution

Dear members of the Board of Visitors,

I write to express my strong support for President Washington. Under his leadership, George Mason Univsersity is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. As a taxpayer and parent of two teenagers engaging in college searches, I encourage you to support President Washington as he is attacked by the Trump administration.
—Dr. Luci V. Cedrone, Ed.M., Ed.S., OTD, Virginia taxpayer and proud American

It's the things we play with and the people who help us play that make a great difference in our lives.
Fred Rogers

Faculty Senate

James Finkel in

Dear Rector Stimson and Members of the BOV:

I recently read the July 25, 2005, letter from the U.S. Department of Justice's Civil Rights Division regarding the "George Mason University Faculty Senate Resolution in Support of President Gregory Washington."

In their letter, Ms. Dhillon and Mr. Sell state, "The Department of Justice has been informed that the George Mason University Faculty Senate approved a resolution yesterday commending President Gregory Washington's efforts to ensure 'faculty and staff demographics... mirror student demographics' at GMU." Although it is possible that the DOJ was informed of this, the information provided to the DOJ is not factually accurate.

If you read the resolution, these words appear in a whereas clause that states,

WHEREAS, on December 1, 2022, the Board of Visitors approved a new five-year plan, titled “Mason Is All Together Different,” including its goal to achieve "faculty and staff demographics that mirror student demographics"

There is no reference in this clause to “commending President Gregory Washington’s efforts to ensure" this or anything else. The assertion by Ms. Dhillon and Mr. Sell that this language “indicates the GMU Faculty Senate is praising President Washington for engaging in race- or sex-motivated hiring decisions to achieve specific demographic outcomes among faculty and staff” is false. Instead, it is a statement of fact regarding an action taken by the Board of Visitors two and a half years ago.

As recorded in the minutes of that meeting <https://gmuedu-my.sharepoint.com/personal/bov_gmu_edu/_layouts/15/onedrive.aspx?ga=1&id=%2fpersonal%2fbov_gmu_edu%2fDocuments%2fGMU+Board+of+Visitors+Meeting+Materials+and+Minutes+Archive%2fMinutes+and+Materials%2f2022%2f2022-12-01+-+Minutes.pdf&parent=%2fpersonal%2fbov_gmu_edu%2fDocuments%2fGMU+Board+of+Visitors+Meeting+Materials+and+Minutes+Archive%2fMinutes+and+Materials%2f2022&xsdata=MDV8MDJ8Ym92QGdtdS5lZHV8NzY3ZGZjMDlhMjAyNGFmNDg5ZDEwOGRkY2ViMjgxNWJ8OWU4NTcyNTVkZjU3NGM0N2EwYzAwNTQ2NDYwMzgwY2J8MHwwfDYzODg5Mzk4ODcyMjExODc0N3xVbmtub3dufFRXRnBiR1pzYjNkOGV5SkZiWEIwZVUxaGNHa2lPblJ5ZFdVc0lsWWlPaUl3TGpBdU1EQXdNQ0lzSWxBaU9pSlhhVzR6TWlJc0lrRk9Jam9pVFdGcGJDSXNJbGRVSWpveWZRPT18MHx8fA%3d%3d&sdata=dGhndURkbnd2ZEs1RzQ4dHZ0ZWpYSU5QSWJvdjJRVTM2K3AwSDFKL2pTWT0%3d> , “Visitor Prowitt MOVED to approve the Strategic Plan Resolution as it was provided in the meeting materials. The motion was SECONDED by Secretary Peterson. Rector Blackman opened the floor for discussion. There was none. MOTION CARRIED UNANIMOUSLY BY VOICE VOTE.” (emphasis original)

As further evidence to dispute the claim of Ms. Dhillon and Mr. Sell, refer to pages 367-380 of the December 1, 2022, BOV meeting materials. These are the briefing materials presented to the BOV. None of these priorities includes “engaging in race- or sex-motivated hiring decisions…” One of these priorities is “Exemplify a university culture of diversity, equity, and inclusion.” This priority states,

“Live a culture of belonging and inclusion and address disparities to support the values of access, diversity, equity, and inclusion at Mason.”

This priority lists three “Key Strategies.” These are stated as:

* Achieve and sustain a diverse and inclusive population of students, faculty and staff.

* Be a community resource that can share knowledge and insight on diversity, equity, and inclusivity issues.

* Refine Mason’s governance structure, policies, and accountability measures to ensure diverse, equitable, and inclusive practices.

Another priority is “Invest in faculty and staff success.” This priority states, “Ensure appropriate resources, processes, and technologies are in place to better support the faculty and staff experience.”

This priority lists two “Key Strategies.” These are stated as:

* Be a work culture and workplace environment that attracts and retains top talent.

* Enable faculty and staff success through effective modernization of Mason's technology, process, and sustainable infrastructures.

The 23 projected outcomes/goals of the plan approved by the BOV are listed on a slide titled, "Strategies Plan PRIORITIES to Strategic plan OUTCOMES." One of six outcomes for the "DEI Initiative" is "Faculty and staff demographics that mirror student demographics." On the following slide, five strategies are presented for achieving this, along with the other five outcomes of the DEI Initiative. The strategy most aligned with this outcome is to "Address inequities for students, faculty, and staff through improved access, affordability, and comprehensive recruitment and retention strategies." There is no mention of "engaging in race- or sex-motivated hiring decisions…"

I urge you and members of the current BOV to review this plan. It can be found here. <https://consulting.gmu.edu/wp-content/uploads/2025/07/Strategic-Direction_PDF_072325v4.3.pdf>

In any formal resolution, such as the one referenced in the DOJ letter, the "Whereas" clauses, like the one above, provide the background—the facts, context, and reasoning behind why the resolution is being considered. These clauses establish the foundation for the subsequent action and do not carry any action themselves. They simply explain the reasons and support the case.

The "Be It Resolved" clauses, on the other hand, are where the resolution takes a stance or requests a specific action. This is the key language. In short, the "Whereas" clauses explain why we're here, and the "Be It Resolved" clauses specify what we're going to do about it.

There is no mention of the “Mason is All Together Different” five-year strategic plan in the “Be it resolved clauses” of the resolution. These clauses do reference the 2013 Strategic Vision, which the BOV approved on December 13, 2013. The relevant language <https://alumni.gmu.edu/s/1564/GID2/16/interior.aspx?sid=1564&gid=2&pgid=667&cid=1743&ecid=1743&ciid=3311&crid=0> from that plan, aligned with the earlier strategic vision approved by the BOV in March 2013, states to “create an inclusive and diverse academic community that reflects the diversity of the National Capital Region.” Essentially, the current strategic plan approved by the BOV simply rephrases the language of a plan approved over a decade ago.

As fiduciaries of the university, it is your responsibility to defend the university against these allegations vigorously and oppose the DOJ's request, which is based on a false narrative. They are intentionally creating a false premise to access communications they would not normally be entitled to. Failing to act would effectively make you complicit in aiding the DOJ's fraud and misrepresentation in a government proceeding.

If you comply with this request, not only would the BOV be allowing the DOJ to gut the fundamental principle of academic freedom, but you will also send a chilling message to Mason’s faculty, staff, and students that you will not protect their fundamental right of free speech.

I would encourage you to take further action in your response to the DOJ. It should include a demand that the DOJ rescind this letter and issue a public apology to the Faculty Senate. Furthermore, the letter should state that the university is considering requesting sanctions against Ms. Dhillon and Mr. Sell for fraud and misrepresentation in a governmental proceeding. They had an obligation to determine whether the allegations they received were credible and failed to fulfill this obligation.

In closing, I urge the Board to consider what is truly at stake. This is not merely about correcting a factual mistake—it is a moment that calls for the university's leadership to reaffirm its commitment to institutional autonomy, academic freedom, and shared governance. The Department of Justice is acting on a misrepresentation of the facts to start an investigation that threatens the integrity of faculty deliberation and the independence of public higher education.

Silence or acquiescence would not constitute neutrality; it would amount to complicity. If the BOV does not respond forcefully and clearly, it risks legitimizing a fundamentally flawed premise and opening the door to future political interference not just at Mason, but throughout the entire public university system.

Now is the time for the BOV to lead with principle. The faculty, students, and staff of this university—and the broader higher education community—are watching closely.

Sincerely,

James H. Finkelstein

The reasonable man adapts himself to the world; the unreasonable one persists in trying to adapt the world to himself. Therefore all progress depends on the unreasonable man.

A fool's brain digests philosophy into folly, science into superstition, and art into pedantry. Hence University education.

George Bernard Shaw, Man and Superman (1903) "Maxims for Revolutionists"

No user shall have any expectation of privacy in any message, file, image or data created, sent, retrieved, received, or posted in the use of the Commonwealth's equipment and/or access. (Commonwealth of Virginia's Human Resource Policy 1.75)

Supporting President Washington	Lia Ni	External Message: Use Caution Dear Trustees, Please hold to your support of President Washington. He's clearly doing a great job, It's shocking and disheartening when being anti-racism is slandered as racist and building a diverse community is attacked. We are with you. Sincerely, Lia and Carl Nigro, Columbia, MD
Support President Washington	Christ Paul	External Message: Use Caution

Support for College President Washington	Jay Ower	External Message: Use Caution Dear BOV, I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. I am a registered "Independent" voter and have voted for both Republican and Democratic policies and representatives. In short; my vote and recommendation is independent of political influences; but entirely based on foundational American principles. Right is Right! The man is doing an exceptional job; keep him and his initiatives in place. Jerome Jay Owens Jr Virginia
Support for President Washington-Education and Fundraising	Peter Fontn u	External Message: Use Caution Members of the Board of Visitors, I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched. I served as a chaplain intern at GMU in 2009-2011, was a congregational fundraiser for the Unitarian Universalist Association, and am a religious educator. I am impressed by President Washington's success and visible changes on campus, in the press, and all done in a very challenging environment. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. Sincerely, Peter Fontneau, Virginia taxpayer and GMU booster Sent from my iPhone

GMU President Washington Support

Joshu Moor

External Message: Use Caution

Dear BOV,

I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

I have watched with pride as President Washington and GMU have defended several probes on the school from the DOJ. I respectfully request you stand behind President Washington as you continue to be a guiding light for innovation, value, and upward mobility in Virginia.

Very Respectfully,

Josh Moore
Proudly Serving American

Education and Fundraising

Wanc Moor

External Message: Use Caution

Dear Board of Visitors,

I am writing to support George Mason University's President Washington. I have known Dr. Greg Washington since freshman year at N. C. State University. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and the state of Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.
I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, and faculty.

Yours Truly,
Wanda M. Moore
Retired Educator

--

My mother always said, "Go while you can."

"Retirement is not the end of the road. It is the beginning of the open highway." – Author Unknown

Support for President Washington

Priscil Godfr

External Message: Use Caution

I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are so fortunate to have him at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. I am proud to be a guest lecturer in the older learners program and I greatly value this university and its leadership.

Priscilla Godfrey. Virginia taxpayer and proud American

Don't mess with success!

Micha Knez

External Message: Use Caution

Dear BOV,

I know many excellent scholars who have attended GMU and have sung the university's praises. I say don't mess with success. What follows is a message that I am in total agreement with.

I am writing to support GMU President Washington. His many accomplishments, from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.

GMU and Virginia are fortunate to have President Washington at the helm, guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

Michael A Knez, NAACP Member

support for President Washington

Elizab Kreyds

External Message: Use Caution

Dear Board of VIsitors,

I am writing to support GMU President Washington. His many accomplishments, from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.

GMU and Virginia are fortunate to have President Washington at the helm, guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

I am writing as both an NAACP Member and as a faculty member at another Virginia higher education institution, Virginia Commonwealth University, since 2007.

Beth Kreydatus

Professor

Department of Focused Inquiry
University College
Faculty Lead for Education and Outreach, Institute for Sustainable Energy and Environment
Virginia Commonwealth University
Pronouns: she, her, hers

I am a proud member of United Campus Workers of Virginia.

I stand with President Gregory Washington	D Sno	External Message: Use Caution Dear GMU Board of Visitors, As a proud alumna of George Mason University (M.Ed. Class of 1998), I stand with President Gregory Washington in resisting attacks from the federal government. His many accomplishments, from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are fortunate to have President Washington at the helm, guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. GMU is a flagship university that embraces innovation and equity. We must stand strong. Peace, Love, and Joy, Deneen Deneen M. Snow, M.Ed., NBCT Committed to equity, excellence, and the transformative power of lifelong education. How can we support each other for mutual elevation?
Support GMU President Washington	James Hamr	External Message: Use Caution Dear BOV, I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. It is essential for the Board of Visitors to resist attempts by the U.S. Departments of Education and Justice to influence and disrupt the institution's diversity, equity, and inclusion initiatives, employee's employment practices, treatment of students. To fully serve a community as diverse as Northern Virginia and effectively support the future success of the Commonwealth of Virginia, these programs and approaches are essential. The future of Virginia should be up to Virginians, not determined by politically motivated witch hunts from the Trump regime. James Hamre, Virginia taxpayer and proud American

James Hamre

Writing in support of President Washington	Courtney Desautels	External Message: Use Caution Hi As a an Arlingtonian that has taken classes at GMU, and who has attended shows, games, meets, I am very proud of GMU. I was thrilled when the school offered admission to a certain GPA to students from our two most diverse high schools. GMU is doing it right!! And that is all before I even mention the Pep Band!!! I was stunned to read about the attacks on GMU. I have read about the issue thoroughly. I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. Thank you for listening Courtney Desautels, Virginia taxpayer and proud American Courtney Desautels (she/her)

Support of GMU President Washington

Karen Jones

External Message: Use Caution

Dear BOV,

I am writing to support GMU President Washington, Students and Alumni. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.
GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.
Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Karen Moore Jones, Virginia taxpayer and Proud American

President of GMU

Cohen

External Message: Use Caution

Dear BOV,
I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.
GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

I am so concerned that the president of this country is making decisions based on political views.

Please support the president of GMU, support him in every way, we must stand up to this pressure and bullying. When will it be you or me? Are we next?

Sincerely,

Tammy Cohen

Supporting GMU President Washington	Baker Smith	External Message: Use Caution Dear Board of Visitors: We are writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. Please keep him! Under President Wahington's leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. We urge you to continue supporting his leadership and vision. Thank you for listening. Gerritt and Elizabeth Baker-Smith
Kudos for GMU President Gregory Washington	Shirley Bloomquist	External Message: Use Caution Dear BOV, We are writing in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. As a former Director of Student Services at two Fairfax Co. High Schools, including Thomas Jefferson High School for Science and Technology, I have witnessed the increasing quality of George Mason U. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia. Regards, Dennis and Shirley Bloomquist Alexandria, VA 22311 Shirley A. Bloomquist Kindness Matters

Keep GMU President Washington!	Cath Poseł	External Message: Use Caution Dear BOV, I write in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia. George Mason is a critical engine for talent growing innovation and economic strength in Virginia and our nation. Thanks to President Washington's leadership, the university has become a top-tier research institution. With 73% of in-state grads staying and working in Virginia, Mason is building the state's workforce and future. Under President Washington, the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university. I support President Washington's continued leadership and encourage you to do the same. This isn't just about one university president. It's about defending the freedom to speak, to teach, to lead—and to name injustice when we see it. We won't let them erase the words. We won't let them erase the people either. - A Proud American _____ _____ Do all the good you can By all the means you can In all the ways you can In all the places you can To all the people you can As long as ever you can.

Please

Susan Jones

External Message: Use Caution

Dear BOV,

I have served as an Advisor to George Mason's Systems Engineering and Operations Research Department and my oldest daughter is a graduate of GMU. I know the value of George Mason University and don't want its value diminished by caving into unreasonable demands from the Trump administration.

I support of President Gregory Washington and the students of GMU. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia. Furthermore, I urge the BOV to resist all attempts to limit free speach at George Mason University.

—Susan Elizabeth Jones,
Virginia taxpayer and proud American!

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Sincerely,

Susan E Jones

Stop the unprecedented attack on the independence of Virginia's top universities

Christ Trum

External Message: Use Caution

Dear Board of Visitors,

I write as a Virginia taxpayer, voter, and parent of a prospective college student in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

History has his eyes on you. You have the opportunity to make a decision that will continue to attract top students and faculty to GMU.

— Christine Truman, Virginia taxpayer, parent of VA high school student

Wholehearted Support for GMU President Gregory Washington

Steve Vogel

External Message: Use Caution

Greetings, George Mason University Board of Visitors:

I am writing to very strongly support GMU President Gregory Washington. His many accomplishments, from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are fortunate to have President Washington at the helm, guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

I also support President Washington and the students of GMU, both past (including many dear friends!) and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology, and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Finally, I write to express my strong support for President Washington because under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to please continue supporting his leadership and vision.

George Mason University, while not my personal alma mater, still lies very close to my heart. In the early 1980s, while I served as the Senior Cartographer for the 1980 Census at the U.S. Bureau of the Census, one of my duties was to serve on the task force that proposed the initial design for the Geographic and Cartographic Sciences MS program at GMU. This program has continued to grow and expand as technology has evolved, so that today GMU also offers the Geographic Information Science Graduate Certificate, the Geospatial Intelligence Graduate Certificate, and the Geoinformatics and Geospatial Intelligence MS. Today, all four of these outstanding programs continue to offer a wide range of careers to students as employees at the Federal, State, local, and private-sector levels in the greater Washington, D.C. metropolitan area and beyond.

Please continue to support President Gregory Washington's successful leadership of George Mason

University into its rightful and prosperous future!

Sincerely,

Steven J. Vogel, NAACP Supporter

Falls Church, Virginia

Support for President Washington	Colleen Woodard	External Message: Use Caution

Dear BOV,

I write in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

I am a former adjunct professor at GMU and former Fairfax County resident. I have great respect for the university and its leadership, in particular President Gregory Washington. Please do not be persuaded by the Republican press and President Trump's negative agenda that is assaulting our institutions of higher education. GMU has grown into a renowned university and a good neighbor in its Fairfax County home. Please provide solid support for your President of this university.

Colleen Woodard

Colleen A Woodard

GMU Pres. Washington

Joel Custer

External Message: Use Caution

Dear BOV,

I am a GMU graduate school alumnus (MS, Software Systems Engineering, 2000) and two of my children are current students there. My wife is a former adjunct professor at GMU, and a colleague at work is currently teaching there, as well. So, I have a lot invested in GMU and its success. This is why today I write in support of President Gregory Washington and the students of GMU, both past and present.

Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce.

Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Joel Custer

Ashburn, VA

Virginia taxpayer and proud American

Support for GMU leadership

Billy Branc

External Message: Use Caution

Dear BOV,

I write in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership.

As a fairly new resident of Virginia in Haymarket, I have been impressed with GMUs campus facilities , students and community involvement.

I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Bill Brandt, Virginia Resident

Keep Washington!	Jan Nierling	External Message: Use Caution Dear BOV, I am writing to you in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia. Other universities would be lucky to have such a leader. Don't let him go! Jan Nierling Proud American Proud supporter of higher education
President Gregory Washington	Suzy	External Message: Use Caution Dear Board of Visitors, I write in support of President Gregory Washington and the students of GMU, both past and present. I personally know a student who is working in cybersecurity because of his education at GMU. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia. Sincerely, Suzanne Porth, Virginia taxpayer and Proud American

My strong support for GMU President Washington

Randy Fleitm

External Message: Use Caution

Dear BOV,

I write to express my strong support for President Washington. In my 40 years as a Virginia resident, I have watched GMU grow from a low-ranked commuter school to a center of research excellence and expertise in government issues. My son earned his BS in Economics there. During my career as Foreign Service officer, I attended conferences and seminars on national security and international economic issues.

Under President Washington's leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

Randy Fleitman

NAACP Member
Charlottesville, Virginia

Support for President Washington

Monic Deave

External Message: Use Caution

Dear Board of Visitors,

I am writing in support of President Washington's continued presidency at George Mason. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue your commitment to independence and excellence by supporting President Washington in his role. This is what Virginians deserve.

—Monica J Deaver, Hamilton, Virginia taxpayer

Sent from my iPhone

President Gregory Washington

Natali Pien

External Message: Use Caution

Dear BOV

I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. His talent should not be lost, for any reason.

Take heart, have courage, be brave,

Natalie Pien

Grandmother, Board member Piedmont Environmental Council, Board member Chesapeake Climate Action Network,

King, Martin Luther, (1967) Where do we go from here: Chaos or community? New York, Harper & Row

"We do not inherit the Earth from our Ancestors. We borrow it from our Children." Native American Proverb

GMU President Lisa Mura

External Message: Use Caution

BOV:

I'm writing to express my strong support for the current President of George Mason University, Gregory Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

I am a proud alumni of GMU. When I graduated in the early 1990s, the school was still a commuter school, relatively unknown in the rest of the Commonwealth. Under the leadership of individuals such as President Washington, it has grown to enroll over 40,000 students. Just as important in my eyes, GMU is an affordable, inclusive, and accessible university. The fact that
about one in four Mason students is in the first generation of their family to attend college means the university is opening doors that once remained closed. These students go own to strengthen the economy, visibility and growth of our state.
When individuals turn once positive words such as diversity and inclusion into fearful rants about exclusion or discrimination, we all lose. Giving in to this divisive rhetoric only weakens our institutions and cripples our future. To be sure, the world is watching your actions. When political forces seek to dismantle the mission and leadership of Virginia's largest public university, the outcome will be difficulty in hiring the best and brightest professors, lower enrollment of students who go to create and grow innovative industries, and the loss of research opportunities that benefit both the Commonwealth and the nation.
I urge you to support President Washington and continue his commitment to innovation, inclusion, and opportunity--exactly what Virginia needs in higher education today.
Sincerely,
Lisa Muras
BA, GMU, 1992

On Gregory Washington's Presidency Robin Gross

External Message: Use Caution

Dear BOV,
I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

As you consider this decision, I would also like you to reflect on the composition of the BOV itself. Your board is made up of a diverse group of people, not unlike the general American populace; including people of all stripes in all aspects of American life is what makes America great. George Mason University can help lead the way toward that goal and be an example to be emulated, both here in Virginia and across the country.

—Robin Gross, Virginia taxpayer and proud American

GMU President Washington

Mega Ahn

External Message: Use Caution

Dear Board of Visiters,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine. Do not comply with the Trump administration's attacks on DEI, diversity is one of the strengths of Norther Virginia and one of the primary reasons my family moved here 20 years ago.
Megan Ahn; VA Taxpayer and proud American

--

Megan Ahn

Keep President Washington

Thom Hayes

External Message: Use Caution

Please keep Pres Washington. He has been a great leader for our university. His superb leadership deserves recognition and he must be retained.
Thomas Hayes, VA taxpayer and proud American
Sent from my iPhone

GMU President Washington

Chuck Macla

External Message: Use Caution

Dear Board Members,

I write to you today to wholeheartedly support GMU President Washington. As the father of a graduate from GMU's Computer Science program, I can attest to President Washington's leadership in making GMU a national leader in cybersecurity, information technology, and data systems. At the same time, his exceptional enthusiasm and unmatched fundraising skills have elevated the university's stature, resulting in higher enrollment. I urge you to continue supporting the future of GMU by supporting President Washington.

Sincerely, Charles MacLane, Virginia taxpayer and proud American

Gregory Washington	David Gail Sande	External Message: Use Caution Dear BOV, Keep President Washington at GMU. He has grown enrollment, attracted top students, raised record funds and elevated the university's status. Don't let politics undermine his success. GMU and Virginia need his leadership to power the future. Thank you. Gail, Proud American
Support President Washington	Debo Cook	External Message: Use Caution To the Board of Visitors, Please support George Mason University's right to have the president they want. Gregory Washington has been at George Mason University for the last five years, yet there was not this criticism of him before. For those who are now critical of President Washington, then conference with him. Discuss what changes can be made. As alumni, like me, decide whether to contribute gifts in support of the university, we will most likely take into account whether we are satisfied with the BOV's support of Gregory Washington. GMU alumna and proud American Debbie Cook
Common Sense	marci crosb	External Message: Use Caution Dear BOV, We are writing to support GMU President Washington. His many accomplishments from increasing enrollment and record breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. Both of our sons graduated from the Virginia Community College System, before completing degrees at Va. universities. We know first hand about the high quality, affordable education available through that system, and we have a special feeling of connection and loyalty for all the VCCS schools, including GMU. Sincerely, Mr. and Mrs. Malcolm A. Crosbie, Virginia tax payers and proud Americans

The future of GMU	Thom Hayes	External Message: Use Caution Dear BOV, Keep President Washington at GMU! He has: ● Increased enrollment (attracting top students), ● achieved record-breaking fundraising, and ● Elevated GMU's stature. GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future. Lisa Hayes, Virginia taxpayer and proud American
Gregory Washington	SOPH THOM	External Message: Use Caution Dear BOV, Keep President Washington at GMU. He has grown enrollment, attracted top students, raised record funds, and elevated the university's status. Don't let politics undermine his success. GMU and Virginia need his leadership to power the future. My grandchildren will be looking at colleges soon and this decision will have sway in whether or not they look at applying to GMU. Thank you. Sophia, a proud American
Keep our President	Janet Marti	External Message: Use Caution BOV: as a Senior Citizen Waiver student at GMU I'm horrified by recent moves to remove our University President. Keep President Washington at GMU!!! He has grown enrollment (attracting top students), raised record funds, and elevated the University's stature. Don't let politics undermine this success. GMU and Virginia need his leadership to power the future! Regards, Janet Martin Proud American and VA tax payer and GMU student since 2020.

President Washington	Rose Edwa	External Message: Use Caution Dear BOV, Don't let politics undermine the success that President Washington has brought to GMU. He has raised record funds, grown enrollment, and attracted top students, raising the status of GMU. GMU and Virginia need his leadership to power the future. Thank you, Rose (proud American)
Keep GMU President Washington	kathy schna	External Message: Use Caution Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU & Virginia need his leadership to power the future. President Washington is delivering real results at George Mason. From record enrollment and rising national ranking, to smart growth, and unprecedented state investment, his leadership is strengthening the GMU and the Commonwealth. Let's keep that momentum. K. Schnake, Proud American

GMU President Gregory Washington deserves our respect and our support.

Virgin Colin

External Message: Use Caution

Dear Board Of Visitors,

I am writing in support of GMU President Gregory Washington, in support of our state's right to decide our educational policies, and in opposition to the federal administration's efforts to impose Trump's values and beliefs on universities.

Mr. Washington has increased enrollment, brought record-breaking fundraising, elevated the stature of the university, and attracted top students. Under his leadership, the university has solidified itself as a national leader in cybersecurity, information technology, and data systems. President Washington's accomplishments deserve our respect. The Commonwealth should support him in continuing his work.

GMU and Virginia are lucky to have President Washington educating tomorrow’s workforce and empowering the economic engine of our Commonwealth as we go forward.

Sincerely,
Virginia L. Colin,
Virginia taxpayer and proud American

--

Virginia Colin
Family Mediator

support for President Washington

Barba McQu n

External Message: Use Caution

Dear BOV,

I am writing to express my strong support of GMU President Washington. Under his leadership, GMU enrollment has increased and the school is an emerging leader in academic and research excellence. A recent major gift from the Kimmy Duong Foundation is a significant endorsement of Washington's leadership of the school, and will allow the school to continue to attract top students.

President Washington's commitment to innovation, inclusion and opportunity is what is needed in higher education today. This will empower the economic engine of Virginia and support tomorrow's workforce.

I urge you to support President Washington.

Best,
Barbara McQueen
Proud American

Full Support of Dr. Gregory Washington, President

Tony Knox

External Message: Use Caution

To : Board of Vistors
Thank you in advance for your time and consideration of support for Dr. Gregory Washington! Since arriving at George Mason Univ in July of 2020, he has moved the University in a positive direction. Both academically and as a beacon of hope in the community.

He has been and should continue to be passionate about insuring that the University is in compliance with State and Federal laws. He also has insured that the campus is a welcoming environment to all people. He is passionate about insuring that biases do not prevent worthy qualified students or exceptional qualified employees from being hired

Dr. Washington has been successful in building academic prestige as the University continues to be recognized as one of the top academic institutions in the state of Virginia and the country !

George Mason University’s practice and initiatives have been done in collaboration with the Board Of Visitors, faculty, staff and students! Dr. Washington is an outstanding civic leader, educator, and business leader. It would be a travesty to allow politics to dismantle an outstanding administration led by Dr. Washington.

Sincerely,
Dr. Antonio F. Knox
Concerned Citizen
Proud American

Re: Support for President Washington	Shirley Bloomquist	External Message: Use Caution I wrote also to BOV and sent the "Save President Washington" info to my TJ, EduTutorVA and Goodwin social justice friends. I like your closing identifiers. 😉 Shirley A. Bloomquist Kindness Matters On Sun, Jul 27, 2025 at 4:48 PM Laura Martin > wrote: Dear BOV, I am writing in complete support of GMU President Washington. His accomplishments include increasing enrollment and record-breaking fundraising. He has attracted top students and elevated the university's reputation. We are fortunate to have President Washington's leadership and vision. I trust that you will continue to affirm his leadership at GMU. Most sincerely, Rev. Laura Martin, VA taxpayer and proud American Rev. Laura Martin Associate Pastor Rock Spring UCC

Support for President Washington

Laura Marti

External Message: Use Caution

Dear BOV,

I am writing in complete support of GMU President Washington. His accomplishments include increasing enrollment and record-breaking fundraising. He has attracted top students and elevated the university's reputation.

We are fortunate to have President Washington's leadership and vision. I trust that you will continue to affirm his leadership at GMU.

Most sincerely,
Rev. Laura Martin, VA taxpayer and proud American

Rev. Laura Martin
Associate Pastor
Rock Spring UCC

President Wahington

Robei Apfel

External Message: Use Caution

Members of the BOV at GMU:

President Washington has raised the stature of GMU and is building a topnotch research institution for students learning desirable and needed skills, e.g. cybersecurity snd data analysis. I implore you to recognize his achievements and reward him with a contract that recognizes his contributions and allows him to continue his outstanding leadership. I recognize the position you are in with the administration's targeting college presidents. Please resist this pressure and do what is best for the university in your role as a board member : support the current leadership the university has now, do not capitulate to outside pressure that will only escalate over time, stand for your students and their faculty and President WShington.

Roberta, Proud American

Linda David

External Message: Use Caution

Dear BOV,

I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

We, the public, and all academic institutions must unite to fight this assault on higher education..

Linda M David, Virginia tax payer and proud American

Education and Fundraising	Antor Arnol	External Message: Use Caution Dear GMU BOV, I'm sending my letter in support of GMU President Washington. His leadership was demonstrated while he was an undergrad student at NC State University where I also attended. We were both in the Mechanical and Aerospace Engineering Department. He made a positive impact on campus and began his trajectory of career success. He knew how to orchestrate and influence change, in the right direction. He inspired underclassmen to excel academically and prepared them for their next level. As president of GMU, his many accomplishments include increasing enrollment and record-breaking fundraising. He has elevated the stature of the university and not GMU is attracting top students. GMU and Virginia are very fortunate to have President Washington leading the growth of GMU, developing tomorrow's workforce and empowering the economic engine of Virginia into the future. Sincerely, Dr. Toni Arnold-McFarland, Proud American Ambassador for a Hopeful Future
Please Support President Washington	CJT	External Message: Use Caution Dear George Mason University Board of Visitors, The purpose of my email is to communicate my support for GMU President Washington. His many accomplishments from increasing enrollment, an unprecedented number of graduates, and record breaking fundraising have elevated the stature of the university. George Mason University and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth. I appeal to your sense of fairness and request that you support our accomplished and effective President. Clarice J. Torian, GMU graduate, Virginia taxpayer and proud American -- Clarice J. Torian

Retain GMU President Washington!	Debo Boehı Davis	External Message: Use Caution Dear BOV Members, I am writing to express my strong support for President Washington. I am an Emeritus University Professor of Psychology, and I was on the Mason faculty for 33 years. At different times during my tenure there, I served as a Dean (College of Humanities and Social Sciences) and Vice Provost for Research and Graduate Studies. I was also a taxpayer in Virginia for 36 years. Since I retired, I have seen the continuing impact that George Mason has had on Virginia, and President Washington has accelerated that impact. During his tenure, the university has: * achieved record enrollment, * launched the MasonNow $1B campaign, * regularly admitted 90+% of those who enroll with excellent graduation rates (in fact, less than 1% of US institutions nationally have similar outcomes), * retained 73% of our graduates in Virginia, fueling the Virginia economy, and * retained the Carnegie Foundation's designation as a top performer in research and opportunity, Virginia's only university with this designation. George Mason University and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. I strongly urge you to retain him as the president of the university. Deborah Boehm-Davis, proud American ********** Deborah A. Boehm-Davis University Professor Emeritus George Mason University
Please keep President Washington	A. McNu	External Message: Use Caution Dear Board of Visitors, I believe you should keep President Washington at GMU! He has: increased enrollment (attracting top students), achieved record-breaking fundraising, and Elevated GMU's stature. GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future. Both of my parents are GMU alumni and I am a lifelong Virginia resident. It broke my heart to see them force out the president of UVa (my own alma mater) and I don't want to see this happen at another Virginia school. I support President Washington whole heartedly.

Sincerely,
Aimee McNulty, Virginia taxpayer and proud American

Support for Pres Washington

Judy Harm

External Message: Use Caution

Dear BOV,

I am writing to support GMU President Washington. You should be proud of his success at increasing enrollment, impressive fundraising, elevating the stature of the university and attracting top students.

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

Judy Harmon,
Virginia taxpayer and proud American
,

Support for President Washington

Janna Dresd

External Message: Use Caution

Dear BOV,

I am writing in support of GMU President Washington. I had the great good fortune to be an adjunct faculty member when Dr. Washington was hired. I was immediately impressed, not only by his amazing background and credentials, but by his ability to speak eloquently and with compassion about a wide range of issues from the local to the global.

During his time as president, he has accomplished many important things including increasing enrollment and conducting record-breaking fund-raising campaigns. Speaking as a faculty member, I know that his ability to attract world-class scholars and top students has substantially elevated the stature of George Mason University.

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of Virginia into the future.

Janna Dresden, proud American

Your dispicable campaign to oust President Washington	Beth Goss	External Message: Use Caution As a proud Virginia taxpayer, I am appalled at your actions to bend the knee to this Federal regime that is impugning the actions of George Mason University President Washington. You are cowards for this action. Governor Youngkin will be paying a large political price for his actions. You should be ashamed of yourselves. I support our independent universities in Virginia. Keep President Washington at GMU! He has: ● Increased enrollment (attracting top students), ● achieved record-breaking fundraising, and ● Elevated GMU's stature. GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future. Rev. Beth Goss
President Washington at GMU	Gail Amm	External Message: Use Caution Dear BOV, As a Virginia resident, I am appalled at the governor's interference and rejection of university presidents based solely on the governor's perception of wrong doing. Keep President Washington at GMU! He has: increased enrollment (attracting top students), achieved record-breaking fundraising, and Elevated GMU's stature. GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future. I vote for Virginia's future over this petty removal of university presidents. Gail Ammons Arlington,Va. Sent from my iPhone

History has its eyes on you - You HAVE NO REASON TO FIRE GMU's President	Karen Kinard	External Message: Use Caution Dear Board of Visitors, I strongly support GMU President Washington. He has increased enrollment and is responsible for record-breaking fundraising. GMU attracts top students. I have friends who are retired from or are currently teaching classes at GMU in various STEM areas. I have heard of the great research students conduct and outcomes achieved. They do not need any board members disrupting these programs. We have stable, effective leadership. The vengeful, chaotic randomness of the current federal Administration is the only harm this unity faces and will lead to suppression of intellectual thought and scientific breakthroughs. We don't need a Gleichschaltung of our educational institutions. Freedom of thought and speech improves society. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. Karen Kinard, Virginia taxpayer and proud Americano
Support for President Washington	Meghan Hussey	External Message: Use Caution Dear Board of Visitors, I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record breaking fundraising to elevating the stature of the university and attracting top students is unmatched. I have had the privilege of living near both the Arlington and Fairfax campuses of GMU and interacting with many students, alumni, and faculty members. Our state is fortunate to have an institution of higher education like what GMU has become under President Washington creating opportunities for social mobility and workforce development. At a time when federal government cuts have created a huge spike in unemployment in our region, we need a strong and visionary leader like President Washington at the helm at GMU to empower the economic engine of our Commonwealth into the future. Sincerely, Meghan Hussey Lim Virginia tax payer and proud American

GMU President Gregory Washington	Natali Pien	External Message: Use Caution Dear BOV, I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. His continued leadership is needed and such talent should not be lost, for any reason Take heart, have courage, be brave Natalie Pien (she, her, hers) Grandmother, Board member Piedmont Environmental Council, Board member Chesapeake Climate Action Network, King, Martin Luther, (1967) Where do we go from here: Chaos or community? New York, Harper & Row "We do not inherit the Earth from our Ancestors. We borrow it from our Children." Native American Proverb
In Support of President Gregory Washington & GMU	Lynett Cheatm	External Message: Use Caution I am writing to express my strong support for President Gregory Washington and his continued leadership at George Mason University. His achievements—from increasing enrollment and breaking fundraising records to enhancing the university's reputation and attracting top-tier students—are truly exceptional. GMU and the Commonwealth of Virginia are fortunate to have President Washington guiding the next generation of leaders and strengthening our state's economic future. I stand with President Washington and the students of GMU, both past and present, (note, my daughters graduated with honors from GMU). Under his leadership, the university has emerged as a national leader in cybersecurity, information technology, and data systems. His strategic vision and dedication to innovation have elevated Mason's academic standing while expanding its impact in key areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, forward-thinking leadership. I urge the Board of Visitors to support his continued vision—not only for the benefit of George Mason University, but for the future of Virginia as a whole. Sincerely, Lynetta Cheatham Virginia Taxpayer and Proud American

GMU President Washington Liz gn External Message: Use Caution

Dear GMU BOV,

I am writing to urge you NOT TO COWER to the tyranny of Trump. Our country is in great danger, and you have the opportunity to send an important message and help save it.

Keep President Washington at GMU! He has:

* Increased enrollment (attracting top students),
* achieved record-breaking fundraising, and
* Elevated GMU's stature.

GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

The entire country is watching, and we're counting on YOU to stand up to this most recent act of authoritarianism. We cannot allow this regime to destroy this great country. It's a Republic, if you can keep it. Please do your part to insure you're on the right side of history.

Sincerely,

Elizabeth Kasabian

Virginia taxpayer and proud American

Protect President Washington

Kelly Horne

External Message: Use Caution

Dear Board of Visitors,

As a proud graduate of both the undergraduate and graduate education programs at George Mason University—and as the 1989 GMU Education Alumnus of the Year—I am writing to express my strong and urgent support for President Gregory Washington.

Under his leadership, GMU has reached unprecedented milestones: record-breaking enrollment, historic fundraising achievements, and a significant elevation of the university's national profile. His ability to attract top-tier students and faculty while positioning GMU as a leading force in innovation and academic excellence is unmatched.

Virginia and George Mason University are fortunate to have President Washington at the helm. His visionary leadership is shaping tomorrow's workforce and powering the economic engine of our Commonwealth.

Now is the time to stand firmly behind the kind of leadership that delivers results and propels our public institutions forward.

Respectfully as a proud GMU alumnus, Virginia tax payer and proud American,

Kelly

Support for President Washington

Mikki Atsatt

External Message: Use Caution

Dear BOV:

I am writing to urge you to Keep President Washington at GMU.

He has increased enrollment (attracting top students), achieved record-breaking fundraising, and elevated GMU's stature. GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

As the parent and spouse of two UVA alumni, I watched as BOV "leaders" mishandled the Jim Ryan situation, UVA lost an amazing President; we don't want to lose any more strong higher ed leaders in Virginia. Or anywhere else, for that matter!

Sincerely,

Marilynn Atsatt

Arlington, VA

Virginia taxpayer and proud American

Support for President Washington

Mark Tropp

External Message: Use Caution

Dear BOV,

I am writing to urge you to Keep President Washington at GMU!

He has: increased enrollment (attracting top students), achieved record-breaking fundraising, and elevated GMU's stature. GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

As an alum of UVa, I saw how their so-called BOV leaders mishandled the Jim Ryan situation, and we don't want to lose any more strong higher ed leaders in Virginia.

Sincerely,

Mark Troppe

Arlington, VA

Virginia taxpayer and proud American

Support for President Washington

Susan Boswe Sears

External Message: Use Caution

To the Board of Visitors at George Mason University,
As an alumni of George Mason University MS - Curriculum and Instruction 2009, I am disappointed to hear that President Gregory Washington's role at George Mason University is being challenged. President Washington has been instrumental in increasing enrollment, while attracting top students. He has achieved record-breaking fundraising, and elevated GMU's academic status. President Washington should continue his presidency in guiding tomorrow's workforce and empowering the economic engine of the Commonwealth for the future.

Susan

Susan Boswell-Sears
Sent from my iPad

Support for George Mason University President Dr. Gregory N. Washington

Franc Croso

External Message: Use Caution

Board of Visitors
George Mason University

I am writing you to convey my strong support for George Mason University (GMU) to retain its current President Dr. Gregory N. Washington.

One of my four (4) grandsons attends GMU, a Business Major, and is entering his senior year. He has been extremely satisfied with his academic opportunities at GMU and, in fact, encouraged his youngest brother to attend GMU as an Engineering (Robotics) major. Their parents are Virginia taxpayers—one an Environmental Engineer and the other a Clinical/Forensic Psychologist. Both these young men had choices to make for their college education but chose GMU for many reasons—among them how quickly GMU has been recognized as an excellent college in Virginia with increasing national recognition and strong ties to the Beltway and US Government communities assisting them in securing jobs after graduation.

Over the past five years, Dr. Washington has demonstrated steady, thoughtful, and future-focused leadership. GMU graduates are being recognized in our WDC as highly employable.

I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Thank you.
Frances M. Croson
Virginia Taxpayer
Grandmother of 4 grandsons & 2 granddaughters
Proud American
Retired CIA Officer

Attached: Statement of Support for Dr. Greg Washington and George Mason University	Jennif Taylo	External Message: Use Caution

Dear Members of the Mason Board of Visitors –

On behalf of Northern Virginia's business community, please see the attached Statement of Support for Dr. Greg Washington and George Mason University, dated July 28, 2025. The statement has been endorsed by the following organizations:

* Northern Virginia Technology Council (NVTC)
* Northern Virginia Chamber (NVC)
* Loudoun County Chamber of Commerce
* Prince William Chamber of Commerce
* Arlington Chamber of Commerce

George Mason University has long been one of our region's greatest economic assets. As the largest public university in the Commonwealth, Mason is a cornerstone of Northern Virginia's economy and talent pipeline — preparing graduates who power industries from technology and cybersecurity to law, healthcare, and public service. With academic programs tailored to evolving industry needs, Mason serves as a vital workforce engine for our region.

The business community stands united in strong support of Dr. Washington's strategic vision, which is elevating Mason's national profile as a leader in innovation, inclusive excellence, real-world learning, and workforce readiness. Ensuring the university's continued momentum and leadership stability is critical to the ongoing success of our region and the Commonwealth.

Sincerely,
Jennifer

Jennifer Taylor

President and CEO

Northern Virginia Technology Council

++++++++++++++++++++++++++

Northern Virginia's Business Leaders Stand United in Support of George Mason University

7/28/2025

George Mason University has long been one of Northern Virginia's greatest economic assets due to its transformative impact on the region and significant role in driving talent, research, and economic growth. As the largest public university in the Commonwealth, Mason plays a vital role in preparing the workforce that powers our region's economy from tech and cybersecurity to healthcare, law, public policy, and education. Mason is more than a university — it fuels Northern Virginia's talent engine, with academic programs tailored to the region's evolving industry needs.

This statement reflects our shared commitment to the future of a university that is delivering what Virginia needs most — a workforce ready to succeed in today's economy and lead in tomorrow's industries. The Northern Virginia business community is united in our message: We strongly support George Mason University and the strategic direction that Mason's president, Dr. Gregory Washington, has set for the university as a preeminent educational institution that delivers the region's workforce. Simply stated, Mason is advancing our regional future.

Mason Fuels Our Economy and Workforce

Mason is a cornerstone of Northern Virginia's economy. Over 80% of its graduates establish roots in Northern Virginia and contribute the skills and leadership our region relies on across key industries. Mason's student body is talented, creative, driven, diverse in thought, and aligned with the needs of today's economy and future-focused industries.

Mason, A Proven Leader Delivering Results

Over the past 10 years, through successive leaders, including the leadership being provided by the current university president, Dr. Washington, Mason has expanded research capacity, deepened industry partnerships, and created more pathways to opportunity for students from all backgrounds. It has earned national recognition as a leading R-1 research institution known for free inquiry and innovation, inclusive excellence, real-world learning, and workforce readiness. As Mason's national profile rises, so does Virginia's ability to attract, develop, and retain top talent.

It is critical to maintain and accelerate the positive momentum of a key regional and Commonwealth asset, one that is fueling the Northern Virginia talent pipeline. The current times in our region require an accelerated partnership between Mason and private industry.

A Call to Action: Support What's Working

We call on the Mason Board of Visitors to reaffirm its support for Mason as a critical regional asset and for Dr. Washington's strategic vision for the university.

A thriving George Mason University with leadership stability is crucial to the success of Northern Virginia, and we strongly believe that Mason is on the right path to lead the region forward. We invite other chambers of commerce, associations, and business organizations across the Commonwealth to join us in supporting George Mason University and its essential role in delivering our workforce and expanding our economy.

Signed,
Northern Virginia Technology Council (NVTC)
Northern Virginia Chamber (NVC)

Loudoun County Chamber of Commerce

Prince William Chamber of Commerce

Arlington Chamber of Commerce

Support President Washington Jim Cl External Message: Use Caution

Attacks by this White House on academia continue, and you have a chance to fight back, as Harvard has done. Do not capitulate as UVA has done.
Bullies back down when confronted. Confront the bully and fully support President Gregory Washington. Support his policies of inclusion and fairness. Support academic freedom.
Fight the acts of proto-dictators.
Do not give in to this blackmail. Fight it in the courts. Fight it in the press. Fight it for the future of GMU.
--Jim Clark
Charlottesville

Fwd: A time for faculty voice

Danie House

External Message: Use Caution

Dear Rector Stimson and Members of the BOV:

I am Daniel Houser, Chairman of Economics at Mason. A few thoughts regarding the Faculty Senate's message to you. These thoughts are my opinions alone and do not necessarily represent the views of any member of the Economics department.

* In my opinion the Faculty Senate does not represent the faculty in any meaningful way. They represent themselves only. Indeed, Economics currently has no representation in the Senate, and the Senate President has recently instituted the rule that only senators can speak and vote at senate meetings. Ironic that the group that shuts down faculty voice is now calling for "faculty voice".

* The letter mischaracterizes the allegations as originating with the DOJ (or more broadly the current administration). The reality is that the government is investigating multiple complaints from Mason faculty. The complaints originated with the faculty, not the current administration.

* The letter makes the absurd argument that Mason has policies prohibiting the alleged behavior, and therefore the behavior could not have occurred.

* The letter asks the board to do its duty. When allegations are made without evidence, as happens so very often and to so very many on social media, any legitimate system will let an investigation play out prior to taking any action. There is a presumption of innocence. But when there is clear evidence of misbehavior or policy violations it is required of a board to take action rapidly, such as a suspension with pay, while an investigation plays out. In his most recent message to the faculty, Dr. Washington did not deny there is evidence against him, but rather asked faculty to understand the "context". Clarifying context and circumstance are important parts of any investigation, but leaders are routinely suspended during the course of such investigations (e.g., the recent "kiss-cam" incident that led to rapid suspensions of a CEO and his Chief People Person).

* It is my own opinion that Dr. Washington's ability to lead this university has been deeply compromised. In my own opinion it would be better to bring in an interim president during the course of the investigation than to ask Dr. Washington to try to continue to lead while under multiple federal investigations. He will be heavily distracted, at least. Until and unless he and Mason are cleared of wrongdoing, I do not see his continued leadership as in the best interest of Mason, or even himself.

Dr. Washington is by all accounts a good and decent person, smart, kind and charismatic. He is in my opinion a strong leader. A am saddened by what is happening, and I wish only the best for him, and for Mason, as the investigations unfold.

Thank you for your service to Mason.

Yours sincerely,

Daniel Houser
Chairman and Professor, Economics Department
George Mason University

---------- Forwarded message ---------
From: Faculty Senate

Date: Sat, Jul 19, 2025 at 7:57 AM
Subject: A time for faculty voice

Dear Colleagues,

As you are likely already aware, yet another investigation has been opened into George Mason University, now by the Department of Justice, alleging “discriminatory employment practices based on race and sex <https://nam11.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.justice.gov%2Fopa%2Fpr%2Fjustice-department-launches-investigation-employment-practices-george-mason-university&data=05%7C02%7Cbov%40gmu.edu%7C122f9c4a95d64c804d9e08ddc6d03871%7C9e857255df574c47a0c00546460380cb%7C0%7C0%7C638885320075852409%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIsIlAiOiJXaW4zMiIsIkFOIjoiTWFpbCIsIldUIjoyfQ%3D%3D%7C0%7C%7C%7C&sdata=0HDs9seUAsj6Ty%2F47bvJwgon4jT476CIwD780fV1ic8%3D&reserved=0> .” This appears to be yet another politically motivated attack, similar to those we have seen elsewhere, most recently at the University of Virginia. Just as we have seen federal funding cuts and forced resignations prior to investigations at other institutions, we anticipate that we might see similar impacts here.

Given the timing of these allegations and the speed at which events have unfolded here at Mason and at other institutions, the Faculty Senate Executive Committee has sent the following letter and resolution from the Executive Committee to the Board of Visitors, and this resolution will be taken to the Faculty Senate for a vote next week.

If you are also concerned about these events, we encourage you to also send a letter of your own to the Board of Visitors at bov@gmu.edu <mailto:bov@gmu.edu> as well as to reach out to your state and federal representatives.

Sincerely,
The Executive Committee of the Faculty Senate

Solon Simmons, Faculty Senate President
Doug Eyman, Chair of the Academic Policies Committee
Delton Daigle, Chair of the Budget and Resources Committee
Mohan Venigalla, Chair of the Faculty Matters Committee
Richard Craig, Co-Chair of the Nominations Committee
Lee Black, Co-Chair of the Nominations Committee
Catherine Sausville, Co-Chair of the Organization and Operations Committee
Melissa Broeckelman-Post, Co-chair of the Organization and Operations Committee, Chair of the Faculty Handbook Committee

Please Support President Washington	Terre Lyons	Dear Rector Stimson and Members of the Board of Visitors of George Mason University: I am a Professor at the Carter School for Peace and Conflict Resolution for the past 27 years. I write to express my very strong support for President Gregory Washington. He has been an exemplary leader who has strengthened George Mason across the board. The charges from the Department of Justice are politically motivated and inaccurate. Please use your position to protect George Mason University. Sincerely, Terrence Lyons Professor Jimmy and Rosalynn Carter School for Peace and Conflict Resolution George Mason University Website: CarterSchool.gmu.edu <http://scar.gmu.edu/>

Support for President Washington

Andre Flagel

External Message: Use Caution

Members of the George Mason University Board of Visitors,

As a longtime donor, former Dean of Admissions, and most importantly parent of a student in the Master's program in the Schar School, I write to express my strong support for President Gregory Washington.

I love George Mason and I am deeply proud of the wide range of opinions and viewpoints that are welcome. I am especially attuned to recent issues as the former adviser to the Mason Jewish Student Association and faculty adviser to Hillel at Mason. I hope my service in those roles gives me credibility when I note the impressive way that President Washington addressed anti-Semitism – among the strongest responses of any university president in the nation.

Additionally, under President Washington's leadership Mason has grown in enrollment faster than nearly any other institution, which was accomplished without regard to background or view point and purely on students' ability to succeed in our programs. I am equally proud as the founder of Mason's Office of Military Services that, as a result of the President's dedication, we are now ranked the number one institution in the country for military and veterans.

By every measure Mason has thrived under Greg's leadership. He has brought in more donations, expanded research, and raised student outcomes. His efforts have led to one of the most admired models in the country for workforce development. Regionally, President Washington has pushed for ever greater collaboration with the business community. His efforts directly led to the launch of the Quantum Congress and have helped drive investment, new business development, and corporate attraction to our region.

Any successful CEO will have their detractors, but it is especially misplaced when directed at President Washington. Among higher education leaders, he has been among the most outspoken in protecting student safety while embracing wide ranging viewpoints. He has pushed this institution, and those that work with Mason, to be more efficient and entrepreneurial and to have a laser focus on student outcomes and workforce opportunity.

I encourage the Board of Visitors to continue your critical role of challenging leadership to be better, and to find new ways to continue to evolve the university. I believe the best way to do so is to stand in support of our very talented president and ask him to work with you to further this wonderful institution, sustaining its powerful positive impact on our students and our community.

Sincerely,

Andrew Flagel

All opinions expressed are solely my own and do not represent the views or position of my organization or any of its members.

Please hold the line and protect your president

Lu An McNa

External Message: Use Caution

Dear Board of Visitors,

My daughter received both her undergraduate and graduate degrees from George Mason. She studied art, primarily painting, as an undergraduate and then received her master's in preschool and elementary education. She is now teaching preschoolers in Loudoun County. My middle son started at George Mason, also in the art department. His professors encouraged him to apply to NYU for photography, which he did, and was accepted. I found the professors to be incredibly attentive to and helpful to my children, particularly after the Virginia Tech shooting in the spring of 2007.

We lost a close friend in that shooting and the art department literally embraced my daughter and helped her through those last weeks. I will be forever grateful to the George Mason faculty for their empathy, kindness and understanding. My son was diagnosed with a lifelong debilitating illness his senior year in high school. Again, the faculty at George Mason supported him through his first couple of years in college. Recognizing his talent, they encouraged him to study elsewhere. I am grateful to all of them as well given he is a professional photographer today.

I also attribute George Mason's campus security police as instrumental in helping us pass a law in Virginia to require colleges and universities that have many commuter students to have a plan in place for students struggling with mental health issues.

For many years, my husband and I attended George Mason basketball games. My middle son enjoyed attending Jim Larranaga's summer basketball camp yearly. As a student here, he knew the basketball players and enjoyed the games. My granddaughter's middle school sang the National Anthem at Mason a couple of years ago. The George Mason band is unparalleled in its talent, choice of songs and fun - one of the most inspiring performances I have ever seen in a college band.

I write because as a 1979 graduate of the University of Virginia, who was recently devastated by the resignation of our president, Jim Ryan, and a parent of George Mason alumni, I see the same pressures at play. A federal government interfering in the inner workings of a university. A successful university president under fire for really no reason at all. Except to remove him and replace him with someone else. Someone more malleable. Federal interference in our universities - throughout this country - is unconscionable and needs to stop.

And you can do that. I am appealing to all of you to protect your university, unlike the UVA Board of Visitors that did not protect mine. Your university has graduated so many successful students. Its faculty and administration has shown remarkable understanding and guidance to their students. Your president has attracted top students to your school, raised funds and kept George Mason as one of the premiere institutions in the Commonwealth of Virginia. There is absolutely no reason he should be dismissed or pressured to resign. George Mason has so much to offer. It is up to you to preserve your school.

As I noted the contributions of Thomas Jefferson and James Madison to our Bill of Rights and Declaration of Independence to the UVA Board of Visitors,I am reminding you of George Mason's contributions to the Bill of Rights and Constitution. These founding fathers understood the critical importance of the separation of powers as well as the necessity of an educated society to a democracy. What better way to exemplify their work than by standing up for your president and your school.

Sincerely,

Lu Ann Maciulla McNabb

Keswick, VA

Sent from my iPad

Don't bow to unseemly pressure

Linda Goldsl

External Message: Use Caution

Dear BOV,

Keep President Washington at GMU. He has grown enrollment, attracted top students, raised record funds, and elevated the university's status. Don't let politics undermine his success. GMU and Virginia need his leadership to power the future.

People will be watching if universities succumb to the dangerous and immoral capitulation to this Administration. If I had a college-aged student, I would not agree to help with tuition at such a college and I will be sharing that recommedation with friends and family.

Thank you,
Linda

Unwavering Support for President Washington!

Robei Goslir

External Message: Use Caution

Dear Board of Governors,

I am writing today to express my strong and unwavering support of GMU President Washington. As a Board Member of GMU's College of Humanities and Social Sciences I have been impressed by the way in which President Washington has elevated the University. Specifically, under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for all Virginians. On a personal level, I've committed my volunteer activities to supporting causes that help people lift themselves from jobs into careers to improve earning power, purchase homes, and contribute even more to Virginia's economy. President Washington helps ensure that Mason does exactly that! His approach ensures an exceptional return on investment and strengthens the Commonwealth's workforce and economy.

President Washington is the leader for GMU that we deserve.

Warm Regards,

Roberta Gosling, GMU CHSS Board Member, Virginia Taxpayer, Proud American

Roberta Gosling

Stand firm behind President Washington

M Qu

External Message: Use Caution

Dear Members of the George Mason Board of Visitors,

I am writing as a proud GMU Patriot alum (PhD class of 2000), a former adjunct faculty member (2000 - 2023), a Virginia Taxpayer, and a northern Virginia resident. I wish to express my STRONG support for President Washington. Under his leadership, Mason has and continues to emerge as a national leader in academic and research excellence, while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealths' workforce and economy.

As a graduate student, I was continually amazed and impressed by the quality not only of the faculty, but of my fellow students. The level of academic excellence and commitment to our community was unsurpassed. As an adjunct faculty member, it was my honor to meet and mentor some of the brightest and most thoughtful students I have encountered in my professional life. The moniker of "most diverse university on the east coast" made us all proud and added a richness to my teaching experience that I will not forget.

President Washington's commitment to innovation, inclusion and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting him his leadership and vision.

Mittie Theobald Quinn
GMU class of 2000 - PhD

President Washington	pcs3801	External Message: Use Caution As an alumna, I am writing in support of President Washington. Under his leadership, George Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. At a time when higher education has become increasingly out of reach for many, George Mason has continued to serve as a beacon of opportunity. The University's efforts to support a diverse student body reflect its core values and speak volumes about President Washington's inclusive and compassionate approach. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I encourage you to recognize and support the impactful trajectory he has set for the institution. Patricia Charlotte Stephens Lifelong Virginian and taxpayer
Letter of Support for President Gregory Washington		External Message: Use Caution Dear Board of Visitors, Attached is my letter of support for President Gregory Washington. I do hope that you will read it and give serious consideration to supporting President Washington in spite of the pressure you, as a Board, are receiving from the federal government. Thank you, Janet C. Crawley, Ed.D. NAACP Member
I support President Washington!	Brent Langc	External Message: Use Caution Dear BOV, I am a father of 2 recent GMU graduates and a 3rd in his senior year. I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. Thanks, Brent Langdon Virginia Taxpayer and Proud GMU Father

This Lawsuit Is a Reckoning—And a Chance to Lead

Robe Pegue

Dear Members of the Board of Visitors,

I'm writing this letter in response to the Executive Committee's recent request for feedback regarding the impending lawsuit. I want to ensure my voice is part of this critical moment for our university.

We were tasked with dismantling race as a defining construct in our institutional policies. Instead, we engaged in rebranding—renaming positions, altering job descriptions, and congratulating ourselves for sidestepping the actual work. This lawsuit is the natural outcome of that behavior. If I tell my daughter to put the cookie back in the jar, and she says it's not a cookie—it's an apple—I wouldn't applaud her creativity. I'd roll my eyes, take the cookie, and teach her about both honesty and better choices. … And then give her an apple.

This is no different. We were given the morally unquestionable mandate to address racism at its roots. What we delivered were cosmetic changes that ignored the underlying assumptions and structures. We mistook performance for progress, optics for outcomes—and now we face the predictable consequences of that decision.

Our university has a responsibility to uphold both moral clarity and institutional accountability. If we were serious about removing frameworks rooted in racial essentialism, then that work should have been done in earnest. Instead, we gave the appearance of compliance while continuing to fund and promote roles that, in some cases, reinforce reductive and divisive ideologies.

Let me be clear: I am not my skin color. I am an American. I have a Black father and a white mother, and that says nothing meaningful about who I am. It doesn't speak to my upbringing, my intellect, my values, or my experience. It's as relevant as being right-handed. And yet, some in this university often treat identity as destiny—sorting people into categories and assuming shared struggle or shared thought where none exists.

We cannot claim to celebrate diversity while insisting that everyone from a particular background must think, feel, or suffer in the same way. That's not honoring diversity—it's flattening it. The work of a university should be to challenge assumptions, not enforce them.

I was particularly disheartened when I received a campus email inviting me to a session on "Racial Healing of Lament"—an invitation sent to me specifically because of my race. Whether intended or not, that kind of outreach feels less like inclusion and more like stereotyping. It reduces complex individuals to surface traits and presumes emotional states based on appearance. That's not thoughtful. It's not helpful. And frankly, it's insulting.

This lawsuit is not just a challenge—it is a moment of reckoning. And it's also a chance to lead. Not just in compliance, but in principle. I encourage you to do so. LEAD us into a future where we stop treating people as proxies for their ancestry, and start seeing them as individuals. A future where excellence is measured by merit, not metrics of identity. A future where we teach students to think freely, not to conform quietly. A future rooted in shared ideals, not divided by inherited labels.

Thank you for your time, and your service,

Rob Pegues

Director of Admissions IT @ George Mason University

Support for Gregory Washington	David Silverth	External Message: Use Caution I write in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. While I think he should have reacted sooner to racism and antisemitism on the campus, I was impressed by his willingness to learn and adapt to this crisis. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia. — David Silversmith - Virginia taxpayer and frequent visitor to campus events open to the public. Like most residents in Northern Virginia, I will not visit or spend money on a campus that will not stand up for America.
Support for President Gregory Washington	Alyssa Brown	External Message: Use Caution Dear Members of the Board of Visitors, I'm an alumna of George Mason University and a former employee of SRA International, the company founded by Dr. Ernst Volgenau. His vision and values helped shape the Volgenau School of Engineering, and his commitment to public service is part of what drew me to Mason. I'm writing to express my strong support for President Gregory Washington. Under his leadership, the university has grown in both academic reputation and impact. Mason has become a recognized leader in cybersecurity, data systems, and other fields that matter deeply to the future of Virginia. President Washington has guided this growth with steady, thoughtful leadership that reflects the needs of students and the challenges of the world they're preparing to enter. I'm concerned that political pressure may be influencing decisions about his future. That's not how we protect or strengthen an institution like Mason. We do it by supporting leaders who show vision, integrity, and results—and President Washington has done just that. I respectfully urge you to continue supporting his leadership. Sincerely, Alyssa Brown Alumna, George Mason University Virginia resident and taxpayer

Support for President Washington	Fionna Fisk	External Message: Use Caution Dear BOV, My name is Fionnuala Fisk, and I am a proud George Mason University alumna who is shocked and appalled by the unacceptable, partisan attacks on President Washington. I attended George Mason University specifically because of its diversity. The experience of attending class with refugees from Guatemala, veterans going back to school in their 30s, young adults caring for older parents and grandparents, and moms doing night school made me a more empathetic, humble, and conscientious person. There is nothing so wonderful about Mason as the way it brings people together from all backgrounds and promotes curiosity, connection, and achievement, regardless of background. George Mason University is an outstanding institution, and it will be an indelible stain on our reputation if President Washington is affected in any way by these spurious attacks on his leadership and character. My donations to the university are contingent on the Board of Visitors doing the right thing and continuing to support President Washington. Thank you for your time and consideration, Fionnuala Fisk
Supporting Dr. Washington	Robert Jonas	I am Dr Robert Jonas, Emertus Mason faculty with 35 years at the university. I served two terms as chair of the Department of Environmental Science and Policy. In all the search committees on which I served there was never discrimination based on race, gender, national origin or any other inappropriate criterion. All decisions were based on curricula vitae, extramural recommendations and voting by tenured and tenure track faculty. Excellence was always the most important thing. Dr. Washington has continued this tradition. He has my full support. Let's not allow the political attack damage the great reputation of George Mason University. Best Dr Jonas Sent from my Verizon, Samsung Galaxy smartphone Get Outlook for Android <https://nam11.safelinks.protection.outlook.com/?url=https%3A%2F%2Faka.ms%2FAAb9ysg&data=05%7C02%7Cbov%40gmu.edu%7C9be6767b9a0e464b901b08ddc7de67ad%7C9e857255df574c47a0c00546460380cb%7C0%7C0%7C638886480212619430%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIsIlAiOiJXaW4zMiIsIkFOIjoiTWFpbCIsIldUIjoyfQ%3D%3D%7C0%7C%7C%7C&sdata=pFMT5EITLHzvQj%2FlLykYl6njNjXvHMrXy2f5B0npLM4%3D&reserved=0>

a time for courageous leadership and truth	Melissa Broeckman-Post	Dear Rector Stimson and Board of Visitors: I write to you today as a Professor, as a faculty representative to the BOV Academic Affairs Committee, as the Chair of the Faculty Handbook Committee, and as the previous Faculty Senate President at George Mason University to implore you to fulfill your duty to the Commonwealth of Virginia and especially to our students to protect George Mason University's mission and to uphold due process in the response to the recent federal allegations. As you have heard me say many times before, I'm especially proud that we at George Mason University take the "public" part of being a public university very seriously. We admit all students who meet our admissions qualifications, our students graduate at far higher rates than other universities with high admissions rates, we have similar graduation rates for all of our students (regardless of Pell status, race, ethnicity, gender, age, First-Gen status, and so many other characteristics), and our students enter the workforce with positive career outcomes. What began as the vision of a small group of leaders in Northern Virginia and has become a powerful academic engine that educates the next generation of Virginians, prepares Northern Virginia and the region's workforce, does research to solve pressing problems impacting society, and fuels Virginia's economy. George Mason University is one of the most remarkable universities in the nation, and it is no surprise that the Carnegie Foundation recently named us one of only a few large public universities that are both R1 and Opportunity universities <https://www.gmu.edu/news/2025-04/george-mason-highlighted-one-carnegies-opportunity-colleges-and-universities> . Furthermore, George Mason has thrived and has been meeting our mission more robustly than ever under the leadership of President Washington, despite him taking the helm at an extraordinarily difficult time. George Mason University matters—for our students, for our community, for our Commonwealth, and for the entire world—and for those of us who know Mason well and are aware of the accomplishments I just summarized, it is frankly baffling to see investigations being launched that claim that we discriminate in hiring and promotion processes based on race and gender. Unlike many other universities, we have never excluded students or faculty based on race or gender, and our admissions and hiring processes are intentionally designed to ensure that we are evaluating applications based entirely on merit. You can see these policies for yourself in our Faculty Handbook <https://provost.gmu.edu/faculty/policies-and-guidelines> , Hiring Guidelines <https://universitypolicy.gmu.edu/policies/recruitment-and-hiring-of-university-employees/> , and Hiring Procedures <https://hr.gmu.edu/talent-acquisition/hiring-tool-kit/> . I have served on many search committees and recently chaired the search committees for our Provost and our VP of HR, and I can attest that there are no university guidelines that give preference to candidates based on race, gender, national origin, or any other characteristics that are protected by law. Instead, our search process is designed to guard against even unintentional discrimination. Our job ads must clearly list all required and preferred qualifications, and we advertise broadly to ensure that we start with the largest possible pool of applicants. Each member of a search committee independently evaluates every candidate on each of those qualifications in a search matrix, and those evaluations are the basis upon which semifinalist candidates are discussed and selected by the search committee. Every interview question is written to specifically evaluate one or more of the qualifications required for the job. We even have a search coordinator who works with each search committee to manage communication with candidates so that the coordinator can serve as a buffer in case the candidate shares protected information when coordinating schedules and other interview arrangements. All of these steps ensure that we hire based on qualifications, not personal characteristics, and you will find that George Mason University is a model for using the best possible merit-based hiring practices when you dig into our actual policies and practices. This is a time for courageous leadership and for doing what is right in the face of extraordinary political pressure, and I ask that you allow truth and due process to guide your decisions in the days and months ahead. Performance, evidence, and policy should be the basis upon which we evaluate our President and University, not the politics of the moment. Sincerely, Melissa Broeckelman-Post

Melissa A. Broeckelman-Post, Ph.D. (she/her)
Professor
Director of Fundamentals of Communication and Graduate Student Pedagogical Development
Department of Communication
George Mason University

This is composed by a human, is not a script!

Gabe Goldberg

External Message: Use Caution

Higher education independence from politics is essential.

GMU is a shining star in Virginia.

President Washington is qualified and accomplished in all aspects of being university president.

Please respect him, GMU, and yourselves by retaining him.

--
Gabriel Goldberg, Computers and Publishing, Inc.

Perspective from a Jewish Faculty Member on OCR claims

Ariela Sofer

Dear Rector Stimson:

As a Jewish faculty member at George Mason University, I want to express my deep appreciation for how our campus has responded in the aftermath of the horrific Hamas attacks of 2023. In my role as a leader in four professional societies and an elected Fellow of three, I have had numerous opportunities to engage with Jewish faculty across the country—including many in leadership positions. In comparing experiences, I feel exceptionally fortunate and deeply proud of the environment at Mason. While many other institutions have faced troubling incidents and unrest and their Jewish members have indeed felt unsafe, our campus has remained relatively calm, with protests that have been limited in number and, for the most part, peaceful.

Throughout this period, I have always felt safe and supported. The administration has taken clear and consistent steps to maintain a secure and inclusive campus environment—actively rejecting antisemitism and all forms of discrimination. I have also been encouraged by the university's leadership in developing and sharing effective procedures for enforcing anti-masking laws during demonstrations, which has contributed to the sense of order and accountability.

Particularly meaningful to me was the administration's decision to convene a meeting specifically for Jewish students, faculty, and staff. This gathering provided a thoughtful and respectful space for members of our community to raise concerns and receive information about university measures being taken and resources available to concerned Jewish members. These actions reflect not only administrative competence but a genuine commitment to the well-being of all members of the university community, including its Jewish population.

I am very surprised by the claim that Mason has failed to respond effectively to a pervasive hostile environment for Jewish students and faculty. As a Jewish faculty, I strongly disagree with this claim.

Respectfully,
Ariela Sofer

Ariela Sofer
Divisional Dean, Volgenau School of Engineering

College of Engineering and Computing
Professor of Systems Engineering and Operations Research
George Mason University

Keep President Washington

Fraiman Susan (sdf8x

External Message: Use Caution

Dear George Mason BOV,

I'm a chaired UVA faculty member writing in my personal capacity. As you probably know, the UVA Faculty Senate has recently passed a resolution of no confidence in our BOV based on their handling of events leading to the resignation of President Ryan.

I urge you to set a better example for other universities by defending GMU's autonomy. President Washington has grown enrollment, attracted top students, raised record funds, and raised the school's stature. Please don't let politics undermine this success. GMU and Virginia need his leadership to power the future.

Susan Fraiman
Charlottesville, VA

In support for truth and President Washington	Pat Jackso	External Message: Use Caution Dear Board of Visitors of George Mason University, I am writing to express my support for the work of President Washington at GMU in the midst of the Trump Administration's latest pressure campaign on an institution of higher learning. It is essential, in my view, that we uphold the virtues of diversity, equity and inclusion in our society. Efforts to halt and suppress any such efforts amounts to just the latest backlash against the movement for racial justice in our nation. I hope that the GMU Board of Visitors will take this opportunity to reaffirm its support of President Washington and take a stand for academic independence and integrity. Thank you for your consideration, <https://ci3.googleusercontent.com/mail-sig/AIorK4yIGnnXIOE5-hFmIr3NePJOoRRa98CnezJcpYmTYCR-QoDqMdhuCeFJBoJBLGWBgv2oB6bloAA> Rev. Pat Jackson Executive Director Interwoven Congregations <https://secure-web.cisco.com/1wrlXJVB_wMnZigrTA0MoZz_0VhfMdYk0LH16ISRgFhKLUhIsrUyQ7V16b30v4GPRMWiGjGR7ao8bRbDkgUFzuLks97yCk0F7aVV-KR47mhU_Ir8kCqSX3zEVh3aZhxAOIh3tSLoHvgcGAohdIAsepS7Ao8_CC3XLERjkgxBNpA_mmS2jL9vg8-S8BesVwJZRJ0GvrXk-6rXDsfPtiXd0NKUsUHUCyrq_mVXoZL2LNtAjA6QS63R9g1zbX5M_H827toAL49PZEKLcpvGsfgG5YrCRiA0CbWvmB3wVAqrPzpDseK9AS4YjBiBxkF4-_8OQN3beGoJQd7ZxQO2ngKkteXfAzCijyrjvsVHp7tqAyd5YJUEkjXMRoyEVYgT7RnHSp9fysFpmgmtm0RZ2-Y2WcvkSerWOH6Y2NbR5_CaEehk/https%3A%2F%2Fwww.interwovencongregations.org%2F> Schedule a chat with Pat <https://nam11.safelinks.protection.outlook.com/?url=https%3A%2F%2Fdoodle.com%2Fbp%2Fpatjackson3%2Fbook-a-time-with-pat&data=05%7C02%7Cbov%40gmu.edu%7C131b73f1e06a43085a8e08ddcef43933%7C9e857255df574c47a0c0cb%7C0%7C0%7C07393600%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIsIlAiOiJXaW4zMiIsIkFOIjoiTWFpbCIsIldUIjoyfQ%3D%3D%7C0%7C%7C%7C&sdata=E%2BA8dIgRTJbDOZASuxO%2B0gyC3zo6ycKD4%2F%2FYNlGcZZw%3D&reserved=0> <https://ci3.googleusercontent.com/mail-sig/AIorK4yrBtSKqTSyPcYLMcBn7y1NjvsJV2s1bn0u6PhDYKesLA3DO4s0H7M_oGwea_RL4aMPwpqq9eM>

Keep Gregory Washington	Mary Vansciver	External Message: Use Caution Attn: GMU I'm writing in support of keeping Gregory Washington as head of George Mason. My son attended the university and spoke very highly of Washington's professionalism, concern for the university and compassion for others. There is no legitimate reason for letting him go! Sincerely, Mary VanSciver
Hands Off George Mason University	Susan Pennington	External Message: Use Caution To Whom It May Concern, Our universities have been a pillar of freedom as long as I remember. And yet, our news feeds are filled with examples of universities now under attack by the Trump administration and the likes of Richard Voight's Project 2025. Diversity, equity and inclusion have been hallmarks of American universities and have resulted in excellence for many years. Our universities are admired globally and foreign students place high priority into being educated in America. My daughter is an alumni of GMU and has been proud of her education, the friendships with both students and faculty, and owes much of her success to the education she received. We find it appalling that with the help of Governor Youngkin, the university is now under blatant attack using the same tactics employed against other major universities such as Columbia and Harvard. There are now four separate investigations opened that threaten loss of federal funding, potentially removing the current President, Gregory Washington, and seeking to undermine the university's academic independence. Is it just a coincidence that the president is the university's first black president? Is it just a coincidence that these attacks follow similar attacks on the University of Virginia that successfully resulted in the resignation of its president, James E. Ryan? We are well aware that the current administration lays the blame for democratic policies and successes at the feet of our universities and is now seeking to actively kill free speech, independent thought, and academic freedom. We urge you to actively defend the president and his policies. You should be seeking relationships with other universities in Virginia and across the U.S. to stand together and fight. We can not continue to let this administration eradicate and terrorize our university students, staff and faculty. As reported in the New York Times recently published article (Emerging From a Collective Silence, Universities Organize to Fight Trump, April 27, 2025), the American Association of Colleges and Universities have publicly stated "We speak with one voice against the unprecedented government overreach and political interference now endangering American higher education." Anticipatory obedience will only encourage this administration to demand more subservience, please band together and resist this unprecedented attack on the university, its president, faculty, staff and students. Make Virginians proud by supporting your president and faculty.

Sincerely,

Susan Pennington
Mother of George Mason University alumni who graduated summa cum laude

Re: GMU President Washington	Patric Johns	External Message: Use Caution On Tue, Jul 29, 2025 at 5:59 PM Patricia Johnson < <mailto:> > wrote: To BOV: Please continue to support President Washington in his well deserved position as President of GMU. Under his leadership enrollment of top notch students have increased and research programs have grown. Don't succumb to political pressure to relieve him of his appointment. Thank you. Sincerely, Patricia A Johnson, Virgina taxpayer
GMU President Washington	Patric Johns	External Message: Use Caution To BOV: Please continue to support President Washington in his well deserved position as President of GMU. Under his leadership enrollment of top notch students have increased and research programs have grown.

In Support of GMU and President Gregory Washington	SIDNE and CARO HURL RT	External Message: Use Caution Dear Members of the George Mason University Board of Visitors: As a Virginia citizen and grandmother of a student in GMU's Honors College, I am pleased to express my strong support for the university and the leadership of President Washington. Our grandson graduated from a large and diverse high school, and GMU was his first choice. He is very happy with his choice, his studies and life on campus,. As a Jew, he feels welcome and able to participate in his religious community, and his security is bound up in a campus community that is welcoming to all. I am personally grateful to President Washington for his leadership in making GMU such an outstanding academic community where our grandson and his fellow Patriots can prosper and which makes such important contributions to the future of Virginia. I trust that you will continue to support President Washington and the faculty and students of our fine university. Sincerely, Carol Sent from my iPad Carol Hurlburt
Keep President Washington!	Nancy Overman	External Message: Use Caution I am writing in support of President Washington. He has done much for the university and deserves your support. -- Nancy Overman Associate Teaching Professor (emeritus) Georgetown University

I Support GMU President Gregory Washington	Joan McDermott	External Message: Use Caution Dear GMU Board of Visitors: I am writing to support GMU President Gregory Washington. His many accomplishments, from increasing enrollment and record-breaking fundraising to elevating the stature of GMU and attracting top students, are unmatched. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. What is to be gained from removing him? Nothing! Let GMU continue to thrive under President Washington's leadership. Sincerely, Joan K. McDermott Retired Public School Teacher 50 Year Virginia Resident
Urging the Board of Visitors to Support Gregory Washington as President of GMU	Dee Ellison	External Message: Use Caution As a Virginia taxpayer, I am writing to express my strong support for President Gregory Washington, who has brought prestige to Virginia and increased its economic vitality. His many accomplishments include record-breaking fundraising. Also under his leadership, George Mason University has become a national leader in cybersecurity, information technology and data systems. The university also is respected in other specialized and emerging fields, including biodefense and neuroscience. GMU is well-known known for its career preparation in these areas. As a result, many of its graduates go on to secure jobs in the Virginia, contributing to the economic development of our state. As a result, Virginia is seen as a top state in business development and education. These things are critically important in today's job market. For these reasons and many more, I urge the Board of Visitors to continue to support President Washington in his role as President of George Mason University. Thank you. Dee Ellison Residentm City of Falls Church, VA

President Washington	Joni Sterne	External Message: Use Caution To Whom It May Concern, I am writing in support of President Washington. As a resident of Virginia I am impressed with the way President Washington has improved the academic choices and standards of GMU. The enrollment and standards of the University have certainly increased under his tenure. As a graduate of the George Washington University, I nevertheless encouraged my goddaughter to attend GMU for graduate school. She did and has been very impressed with the education she received in pursuit of her masters degree. If you support what is best for George Mason University, you will support President Gregory Washington! Sincerely, Ms. Joan Sterne
Support President Washington	Libby Garve	External Message: Use Caution To: The Board of Governors, George Mason University From: Libby Garvey I am writing to express my strong support for President Washington and the leadership he has shown for George Mason University. I moderated a panel discussion with Dr. Washington in 2024 talking about the future of Arlington and our region. He was dynamic, insightful and the best speaker on a panel of great speakers. Everyone was impressed. I know the statistics showing how well GMU has done under his leadership are impressive. President Washington deserves your support. This region and the Commonwealth need his type of educational leadership in order to thrive in the 21st Century. This region and the Commonwealth need you to support President Washington. Sincerely, Libby Garvey

Support for Gregory Washington and GMU

Fredg der

External Message: Use Caution

To Board of Visitors

My name is Frederick Snyder and I am a graduate of GMU in the class of 1975. I am/was a working professional and at the time attended several universities in the area including George Mason College of UVA and ultimately graduating from GMU with BA in Biology. I still contribute to GMU through donations since I remain impressed with the universities growth, technical development, diverse skillset, and professional credentials of their staff.

With that said I fully support Dr. Washington's vison as well as I did with past presidents, for the university as well as his staff. I remain impressed at all the accomplishments and development the university has experienced in the past 2 decades. I believe this could not be accomplished without student diversity and inclusion in the scientific, domestic and international development process. GMU has grown into an outstanding internationally recognized university and this could not be achieved without strong leadership and vision!.

Thank you for this opportunity to respond,
Frederick Snyder

I am currently an independent consultant in regulatory QA for the pharmaceutical, agrochemical and biotech industries. As for my working career I worked in research and also was head of quality for Covance Inc. (aka Hazleton Inc), Glaxo Inc. and Merck Inc.

Protect our Voter Data

Miche House

External Message: Use Caution

Chairman O'Bannon:

I understand that the Department of Justice, in accordance with President Trump's executive order, is contacting states requesting full voter registration lists, details on how counties maintain voter rolls and information on how noncitizens are identified. I also understand that Virginia is being targeted for this information.

I urge you to pause or reject participation in this program until full public hearings and a legislative review occur. I am concerned about privacy violations, loss of due process and disenfranchisement of eligible voters. If you should acquiese, I expect transparency of any agreements with DHS, USCIS and the Department of Elections plus publication of an audit trail for any release of voting data and advance notice of reinstatement for any voter removed from the rolls. Also, audits should be performed of past voter roll errors, especially where third-party systems were used.

Respectfully,

Michele K. House

	eileer collin	External Message: Use Caution Dear BOV, As I write this letter in support of President Washington, I am reflecting on the many accomplishments and the positive influence he has had on the GMU community. Under his leadership, GMU has remained affordable while holding an increasing student body to high academic standards. While growing the student body, he has been an effective fundraiser as well as helped to make the university a valued research institution. Under his forward looking leadership. GMU has become an important hub in cybersecurity, IT, and data systems. As a Virginia taxpayer, voter, and American, I urge you to support President Washington and acknowledge his accomplishments which empower the future leaders and workforce for our state and nation. Eileen Collins
Support for GMU President Washington	Alexander Norko	Dear BOV, I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record breaking fundraising to elevating the stature of the university and attracting top students is unmatched. I understand your role is to oversee the effective governance, financial health, and strategic direction of the university. Please continue to do that. Do not succumb to outside influences or distractions that are trying to weaken our institutions. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. Alex Norko, GMU alumni, student, and Virginia concerned citizen
Support for President Washington	Chris Cozad	External Message: Use Caution Greetings, I write in support of President Washington. Please stand up to outside pressure and keep President Washington at the helm of George Mason University. His leadership has been transformational and is critical for both GMU and the Commonwealth of Virginia. As a Virginia taxpayer, I look to you to do the right thing for Virginia and for GMU. Thank you, Christine Cozadd

Retain President Washington

Belinda Griswold

External Message: Use Caution

Dear Board of Visitors:

As the wife of a GMU alum and concerned and patriotic American I urge you to retain President Washington, whose leadership has been transformational for GMU. His success with enrollment, fundraising, and attracting top students has been critical.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what we need in higher education today. I urge you to continue supporting his leadership and vision.

Sincerely,

Belinda Griswold, Esq.

President Gregory Watson

Alex Mach

External Message: Use Caution

Board of Governors,

It has come to my attention that some individuals and groups may be attempting to remove George Mason University's president, Gregory Washington.

Washington is currently facing four federal investigations launched by the Trump administration related to George Mason University's Diversity, Equity, and Inclusion (DEI) policies, hiring practices, alleged discrimination in admissions and scholarships, and handling of antisemitism on campus.

It is my view that most faculty and observers believe these investigations are part of a coordinated campaign to force Washington's removal and align the university with partisan attacks, particularly in the context of broader efforts to reshape higher education in Virginia under Governor Youngkin's appointments to university boards, according to the New York Times.

The American Association of University Professors criticized the George Mason Board of Visitors for failing to defend Washington and the university from these political attacks, and for hiring a law firm with ties to the Trump administration to represent the university in these matters.

My wife is an alumnus of GMU and we both support for President Washington. We view these investigations as politically motivated attacks against one of the most diverse public universities in the nation. The Faculty Senate and some faculty groups have also rallied behind him, and the board need to evaluate him based on performance, not politics.

You need to do the right thing rather than succumb to political pressure from the corrupt Trump administration!

Alex Machina

GMU

Ann Witte

External Message: Use Caution

Keep President Washington! He is doing a good job at GMU
Ann
Sent from my iPad

Public Comment, August 1, 2025 Meeting	Raq Gonza	External Message: Use Caution I submitted a note to the public comment form indicating that my response is over the 4,000 character limit so I emailed here. See below: ----------

Under President <https://nam11.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.linkedin.com%2Fin%2Fgregorywashington%2F&data=05%7C02%7Cbov%40gmu.edu%7C02870f31d6a7493a699908ddce1460db%7C9e857255df574c47a0c0cb%7C0%7C0%7C05141174%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIsIlAiOiJXaW4zMiIsIkFOIjoiTWFpbCIsIldUIjoyfQ%3D%3D%7C0%7C%7C%7C&sdata=e%2BVDn3t17C%2Fs4mNP4pbQ3nzFT54gd9h8T0jjnRxrUvo%3D&reserved=0> Gregory Washington <https://nam11.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.linkedin.com%2Fin%2FACoAAAGiztABNZmDzLBut5Y6pO7o31OEaKwlxjY&data=05%7C02%7Cbov%40gmu.edu%7C02870f31d6a7493a699908ddce1460db%7C9e857255df574c47a0c0cb%7C0%7C0%7C05165712%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIsIlAiOiJXaW4zMiIsIkFOIjoiTWFpbCIsIldUIjoyfQ%3D%3D%7C0%7C%7C%7C&sdata=kuvVYeehRovi3y7UeiZpPtE0U6EokPrDkglexvr7YTU%3D&reserved=0> 's leadership, George Mason University <https://nam11.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.linkedin.com%2Fcompany%2Fgeorge-mason-university%2F&data=05%7C02%7Cbov%40gmu.edu%7C02870f31d6a7493a699908ddce1460db%7C9e857255df574c47a0c0cb%7C0%7C0%7C05180651%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIsIlAiOiJXaW4zMiIsIkFOIjoiTWFpbCIsIldUIjoyfQ%3D%3D%7C0%7C%7C%7C&sdata=kq6B8q6OgPB74fUCSeJR9XG4x3GQSk0vjhQWJd0PQ44%3D&reserved=0> fully complied with the law (and GMU ethos) in recruiting only the best and brightest of students, faculty, and staff.

It's because of that principled and business-savvy approach during President Washington's tenure that GMU has become the United States' #30 public university and Virginia’s top-ranked university for innovation, upward mobility, and inclusivity. He has led the Mason community through these unprecedented times with agility, integrity, and resourcefulness. We're lucky to have his leadership. I stand with President Washington.

DOJ's investigation of GMU is baseless, politically motivated, and designed to perpetuate white supremacy culture.

This is part of the Trump Administration's coordinated attack on academic freedom, in which any institution receiving public dollars is being threatened with massive funding cuts and costly lawsuits for disagreeing with (or even being perceived as opposing) them. They did it to Harvard, Columbia, UVA, even Paradise Valley Community College in Phoenix.

They're accusing the University of giving unmerited admission or employment to basically anyone who's not a cis-het white male. The implication is that they don't think anyone else is smart or capable enough to have earned their way with qualifications and credentials, despite the long list of achievements GMU has accrued as one of the most demographically and ideologically diverse universities in the country.

These allegations seek to discredit and erase all of the hard work, determination, and brilliance of GMU's accomplished student body, alumni community, and employees, by suggesting that they were selected for any other reason. But we've got receipts.

I urge GMU's Board of Visitors to publicly defending both the University and its leadership.

 Signed, Raq Gonzalez, a proud GMU:

• 2007 B.A. grad
• 2012 dual M.S./M.A. grad
• 2014 certificate program grad
• 2020 - 2024 regular CHSS LinkUp mentor
• 2021 - 2023 VP, Carter School Alumni Chapter
• 2022 "Graduate of the Last Decade"

hashtag#standwithmason
<https://nam11.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.linkedin.com%2Fsearch%2Fresults%2Fall%2F%3Fkeywords%3D%2523standwithmason%26origin%3DHASH_TAG_FROM_FEED&data=05%7C02%7Cbov%40gmu.edu%7C02870f31d6a7493a699908ddce1460db%7C9e857255df574c47a0c0cb%7C0%7C0%7C05196023%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIsIlAiOiJXaW4zMiIsIkFOIjoiTWFpbCIsIldUIjoyfQ%3D%3D%7C0%7C%7C%7C&sdata=5%2FADqmN9lZxoUmtECvIv3ZGY0%2FqJQIEIffWZF7kOPP0%3D&reserved=0>
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Support President Washington There McRa

External Message: Use Caution

It is crucial that the Board support President Washington through these attacks from the Trump regime. The investigation of President Washington, as well as the flagging of hundreds of words to avoid in public-facing materials, is an outrageous assault on academic freedom and a chilling look at where we are headed if more of us don't stand up. What kind of institution does GMU want to be? One that capitulates, or one that stands tall against authoritarianism? When someday all of this is over and the Trump years are hopefully just a wretched look in the rearview mirror, it'll be far better to be proud of your actions than to be consumed with shame, particularly when standing in comparison to those institutions that refused to bend.

Sincerely,

Therese McRae
Bellevue, WA

Support President Washington		External Message: Use Caution Dear BOV, President Washington's forward-thinking approach—centered on innovation, inclusion, and opportunity—is precisely what Virginia needs in higher education. I urge you to continue backing his leadership and vision for Mason's future. I am writing to express my enthusiastic support for President Washington. Under his leadership, George Mason University is rapidly gaining national recognition for academic and research excellence—while remaining committed to access and affordability for Virginians. This rare combination delivers strong returns for graduates and contributes significantly to the strength of the Commonwealth's workforce and economy.
	Ed Squir	External Message: Use Caution I OPPOSE!!! Edward N. Squire, Jr. MD
I support President Washington	Elizab Morg	External Message: Use Caution Dear members of the George Mason University Board of Visitors, I write to express my strong support for President Washington. Under his leadership, George Mason University is a national leader in achieving academic excellence and maintaining access and affordability for Virginians of all backgrounds. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. GMU is an outstanding public university that we all should be proud of. President Washington's commitment to innovation, opportunity, and economic mobility is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. There is no place in our commonwealth for the ideological witchhunts you are being asked to take part in. Sincerely, Elizabeth Morgan Arlington, VA

President Gregory Washington	Marc Leeps	External Message: Use Caution To the Board of Visitors, We are emailing to urge you to do the right thing and not remove President Washington, who has proven to be an excellent leader. We totally agree with The Northern Virginia Technology Council and the Va. Chamber of Commerce: "The Northern Virginia business community is united in our message: We strongly support George Mason University and the strategic direction that Mason's president, Dr. Gregory Washington, has set for the university as a preeminent educational institution that delivers the region's workforce. Simply stated, Mason is advancing our regional future." Thank you, Marc and Janna Leepson Middleburg, Virginia
Keep President Washington	Mary North	External Message: Use Caution Dear BOV, I am a graduate of the University of Virginia and horrified that James Ryan was pressured to resign as president. Please consider President Washington's many successes at George Mason University and keep him at the head. Sincerely, Mary North Taxpayer of the state of Virginia life member of the NAACP
OPPOSE AUTHORITARIAN RULE	Richa E Colen	Dear BOV, As a GMU student I write to express my strong support for President Washington. But the BOV does not need form letters to recognize the situation we face. This country is under attack by an authoritarian who has chosen to advance the interests of a few by diminishing the opportunities and contributions of minorities. This country can only overcome the forces of authoritarian rule by refusing to follow the dictates of the authoritarian. Tolerating the forces of authoritarian rule is the path to becoming a member or a victim of authoritarian rule. President Washington’s commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. Richard E. Coleman, NAACP Member

Keep President Washington at GMU	Eva Pinter	External Message: Use Caution Dear BOV, President Washington is vital to the future of GMU. He has elevated the school in many ways and will continue to do so. Thank you very much! Eva Pinter Christiansburg, VA
Support for President Gregory Washington	Bill Mura	External Message: Use Caution Board of Visitors: As a local Fairfax County resident, and a close to neighbor to GMU, I am writing to implore the Board to respond appropriately to the blatant political attacks on GMU and President Washington, to support him, and to judge him purely on the outcomes, successes and failures, of his administration. The Board must be aware of the campaign during the first Trump administration to attack and de-legitimize the independent media ecosystem in our country. The Board must be aware, in this second Trump administration, of how these attacks have spread -- to the judiciary, law firms, the federal workforce, the military, law enforcement and other educational institutions. The Board is likely aware of history -- the rise of authoritarian regimes and the causes of democratic backsliding throughout history -- and it must be clear that these attacks on GMU are coordinated and in keeping with that history. The Board should understand the importance at this time in the history of our country to have some sectors of our society that remain independent of undue influence and over-reach by any outside force. I recognize the fact that every member of the Board of Visitors was appointed by Republican Governor Youngkin. I also recognize, as does the whole world, that there are almost no individuals in our country with any tie to Republican politics that are willing to speak with an independent voice in what has become a very dangerous time in our country. Again, I implore you to reject the blatant attempts to exert undue control over another great Virginia university do what is in the long-term best interests of GMU, the Commonwealth of Virginia and the United States as a whole. Thank you for your attention to this matter. Bill Muras Fairfax, VA

stand by President Washington	Caroli Gerge	External Message: Use Caution Board of Visitors, GMU, I am an alumnus of GMU, as is my daughters. We value the university and cannot image losing our community access to all that GMU offers, not just a fine education but also a center for the arts and place to exchange ideas, freely and openly. PLEASE do not allow our greater community to be diminished by Trump's manipulation and censorship. Stand by President Washington. Do not bow just because standing up could cost the University money. Money can be replenished, but once you hand over GMUs independence, it will not be regained. This is bigger than the possible financial costs of fighting back. We need you to stand up for the future of higher education. Stand up for equity. Stand up for access for all. Stand up for freedom of speech. Stand up for independent thought and stand up for the independent management of universities. Stand up for President Washington. Thank you, Caroline Gergel Fairfax Station resident and alum
Do Not Cave to the Republican Administration	Paula Pierce	External Message: Use Caution To the GMU Board, I am writing to oppose the firing of GMU President Gregory Washington in response to the childish threats from the current Republican Administration. GMU is a well respected institute of higher education in our community and its diversity adds to its credibility, success, and reputation. The threats against GMU (and other universities) are a disgrace and unwarranted. Each time an organization bends to his treats, we lose a little bit of our democracy and liberty. Now is the time to fight for what we believe in and what our Constitution aspires for us to be. I am doing my part; I hope the GMU Board will do its part too. In high regard and support for GMU, Paula Pierce West Springfield, VA -- Paula Pierce Organizational Effectiveness Consultant & Trauma-Informed Wellness Coach (m) "The world is my country, all mankind are my brethren, and to do good is my religion." -- Thomas Paine

Letter of Strong Support for President Gregory Washington

Gary Kreps

Dear Members of the George Mason University BOV,

As a recently retired Distinguished University Professor of Communication who has served the University with distinction for more than 21 years, I am writing to strongly support GMU President Gregory Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students and faculty to George Mason University are unmatched.

I have been most impressed in my interactions with him with his genuine and active concern for all members of the university community and his unique ability to represent the University and State most effectively with the public and key external constituents. I have found him to be a tremendously committed educator and administrator who works tirelessly to continuously improve the university to meet the needs of Virginia, the nation, and the world.

I believe that GMU and Virginia are most fortunate to have President Washington at the helm to guide the ongoing development of tomorrow's workforce and to empower the economic engine of our Commonwealth into the future. The outstanding ratings and rankings received by George Mason University are a direct result of President Washington's strong and unwavering commitment to quality of research, education, and application. I urge you to support his continuing leadership of this great and growing institution of higher education.

Wishing you the very best,

Gary

Gary L. Kreps, PhD, FAAHB, FICA
Distinguished University Professor Emeritus
Founding Director Emeritus, Center for Health and Risk Communication
Department of Communication
George Mason University
Fairfax, VA 22030 USA

Fellow of the American Academy for Health Behavior (AAHB)
Fellow of the International Communication Association (ICA)
National Communication Association (NCA) Distinguished Scholar
Research Laureate, American Academy for Health Behavior (AAHB)

(home)

Google Scholar (https://scholar.google.com/citations?user=yY5KUJcAAAAJ&hl=en)

Editor, Health Communication Book Series, Peter Lang Verlag International Publishers
(https://www.peterlang.com/series/6777)

Education & Fundraising	Christ Blackn	External Message: Use Caution Dear Board of Visitors — I am writing to support George Mason University President Washington. His accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of Mason and attracting top students is unmatched. The Mason community and Virginia at large are fortunate to have President Washington at the helm, guiding our future leaders and tomorrow's workforce as well as empowering the economic engine in Northern Virginia and the state into the future. As a Mason alumna, I am proud that President Washington has accomplished so much in so little time, and I find it offensive that he is being attacked. I hope you stand in solidarity with me. Also as a long-time resident raised in Virginia, it is my hope that the Board of Visitors stands on the right side of history -- oftentimes Virginia has not and let's not repeat that history. Thank you, Christie Blackmon Prince William County Virginia Resident & George Mason University Alumna
Board of Visitors meeting	Patty	External Message: Use Caution I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow’s workforce and empowering the economic engine of our Commonwealth into the future. Please don't let this Administration's weaponizing of the Dept of Education hold GMU hostage by withholding Federal funding in exchange for control of higher education, starting with firing this incredible Black leader. Patricia Peterson GMU alumni Virginia tax payer Proud American

Support for President Washington	Jane Hasse	External Message: Use Caution Dear BOV, I am writing in support of GMU President Washington. His many accomplishments, from increasing enrollment and record breaking fundraising to elevating the stature of the university and attracting top students, are unmatched. In addition, under President Washington's leadership Mason has become a national leader in cyber security, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision by allowing President Washington to continue his work on behalf of students, faculty, the local community, and the residents of Virginia. Jane Hassell - Fairfax resident Virginia taxpayer Proud American
GMU President Washington	Kathr Scrug	External Message: Use Caution gmu.edu <mailto:> Dear GMU Board of Visitors, As a graduate of GMU, M Ed/Reading, and retired Virginia public school teacher as well as a member of the Arlington Branch of the American Association of University Women, I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. Kathryn M Scruggs, Virginia taxpayer and proud American Sent from my iPhone Kathy Scruggs

Investigation of President Washington	Kathe e Jurs	External Message: Use Caution Good morning. I am writing to strongly encourage you to support and assist President Washington in his fight against the Trump administration's baseless claims of antisemitism. As I am sure you have noticed, "antisemitism" is the word used against any college/university whose policies offend Donald Trump. As a society, we cannot allow hostile actions by this administration to punish schools who support DEI programs and minority professors, dean, presidents, etc. The free flow of ideas in a college environment is its purpose and strength. Academic freedom must be safe from political interference. Thank you for your attention to this matter. Katherine Jursik Minneapolis, MN
leadership	Tama Prince	External Message: Use Caution President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity. DO NOT CAVE IN TO THE THUG IN THE WHITE HOUSE.\ Tamara Prince
President Gregory Washington		External Message: Use Caution Hi, I am writing to urge your institution to stand behind President Gregory Washington as he undergoes this clearly racially biased federal investigation and internal review. I understand the threat to your institution of higher education that so many are experiencing under the current administration. But if each of you continues to capitulate to these authoritarian tactics of intimidation, you are giving in to them and we will continue to loose so many of the tenets of the democracy that we hold so dear. I grew up in Richmond, VA and lived there for 29 years. I have since moved to Denver, CO but I receive daily email posts of actions that individuals can take to do what we can to resist the actions occurring on a daily basis by this increasingly fascist regime. And, that is why, as a very scared and concerned citizen, I am writing to you now. I hope that you will do the right thing. Sincerely, Tyler Watlington, MD
President Washington	Susan Miller	External Message: Use Caution To the Board of Visitors; As a proud Virginia taxpayer I support public Universities. I am appalled by the threats, bullying, and browbeating that has forced the removal of University presidents across the country including at UVA. I ask you to stand firm in the protection of academic freedom and to stand behind President Washington whose accomplishments are well known to you. GMU and Virginia have much to be proud of. Do not compromise your values. Susan Miller MD FAAFP

please support President Washington	Scotty Mitch	External Message: Use Caution This isn't just about one university president. It's about defending the freedom to speak, to teach, to lead—and to name injustice when we see it. We won't let them erase the words. We won't let them erase the people either. Sincerely, Scotty Mitchell Scotty Mitchell
Board meeting and President Gregory Washington	Eileen Curtis	External Message: Use Caution Dear Sirs and Madams, I am writing to ask you to stand behind President Washington. The Trump administration is trying to remake higher education in the image of a narrow exclusionary vision of American. They are trying to erase words that matter! You can stand up to defend the freedom to speak, to teach, to lead and to defy injustice. Support you President who has done good things.feo GMU. Thank you. Sincerely, Eileen Curtis
Support of the GMU President		External Message: Use Caution I write to express my strong support for President Washington. Under his leadership, GMU is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision, and cancel out the noise, baseless or cruel agenda against the University.

In support of GMU President Gregory Washington	The S Famil	External Message: Use Caution Dear Board of Visitors, As a Virginian and the parent of a GMU student, I want to express my strong support for President G. Washington, whom I hold in the highest regard. I have been favorably impressed with every aspect of the university, especially academics and the positive learning atmosphere, and I credit much of that to President Washington's steady leadership. President Washington's commitment to innovation, inclusion, and opportunity is exactly what we need here in Virginia. Under his leadership, GMU continues to grow and to emerge as a national leader in academic and research excellence, reflecting positively on the Commonwealth and strengthening our workforce both now and for the future. I am asking you to please continue supporting his leadership of, and vision for, George Mason University. Thank you for your time and attention. Sincerely, -- Julia P. Sarr, Virginia taxpayer and proud American
In support of our President Gregory Washington	Linda Miller	Dear Rector Stimson and Members of the Board of Visitors of George Mason University: I write to you today as a Professor at George Mason University to add my voice to the Executive Committee's statement urging you to "uphold your responsibilities to the Commonwealth of Virginia and to the students, faculty, and entire George Mason University community." As the leadership body that represents the George Mason faculty, please resist political pressure and uphold your ethical responsibility to our students and entire Mason community. We can and should be the university that inspires the continuation of academic and individual freedom in higher education. Sincerely, Linda G Miller, Professor
Please stand by President Washington	Fran Korte	External Message: Use Caution The Trump administration is targeting many universities to impose a narrow vision of what constitutes fairness. Please stand by President Washington as he endures unfair attacks. Fran Korten Bainbridge Island WA.
President Washington	pat manar	External Message: Use Caution Just a not to say I fully support President Washington for all he has done for his university. good people must be kept on board! Thanks. Ms. Pat Manaster, former teacher and also social services worker,now retired in New Mexico.

Defend president Gregory Washington	Julie Wallic	External Message: Use Caution You must be 100% behind president Gregory Washington and keep him in his position. The future of higher education is at stake not just at GMU but across the entire country try. It's about the freedom to speak, to teach, to lead and to name injustice when we see it. We will not let them erase "words". We will not let them erase people. Be strong Julie wallick Reston, Va Sent from my iPad Confidentiality Notice This Email transmission is intended for the use of the individual(s) to which it is addressed. It may contain information that is privileged. This information is confidential and exempt from disclosure under applicable law. If the reader of the message is not the intended recipient or the employee or agent responsible for delivering the message to the recipient, you are hereby notified that any dissemination, distribution or copying of the communication is strictly prohibited and may be a violation of Federal or State Law. If you have received this communication in error, please notify the sender immediately and permanently delete the message.
support for President Gregory Washington	Stacey Royce	External Message: Use Caution Dear BOV, President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity. It is our duty as citizens and residents to steward the direction of education, environment, equality, and human rights. You are part of the coalition so I urge you to protect President Gregory Washington in the face of the current administration's threats to higher education institutions. Regards, Stacey Royce, American citizen

Your president	Dell Erwin	External Message: Use Caution This isn't just about one university president. It's about defending the freedom to speak, to teach, to lead—and to name injustice when we see it. Do not erase the words. Do not erase the people either. Dell Erwin
Protect President Gregory Washington's position	Judy Wade	External Message: Use Caution Hello, I'm aghast at another attempt to undermine our colleges and universities by the removal of President Washington from his post, based on a repeal of DEI appointments. This I believed to be the United States of America, not a Balkan or Banana republic. What abysmal arrogance and racism drives this federal administration to enter a purge of our institutes of higher learning? Please stand up for President Washington and tell this dictator Federal administration that "No!", you will not submit to threats and bullying. Do it because it's right, but do it as a profound teaching moment for your students in how to stand firm in a democracy…indeed what a democracy can be. Thank you, Judith Wade Sent from my iPhone
President Washington	Jaque e Steu	External Message: Use Caution Please stand behind President Washington. He deserves your continued support. Jacqueline Steuer Sonoma CA
Support of President Gregory Washington	Jenny Childe	External Message: Use Caution I would like you to support President Washington and the principles he represents. We are in a current environment to remake education in the image of a narrow, exclusionary America and I will not stand for it and neither should you. He has record-setting achievements in enrollment, fundraising and academic success. He should be applauded not chastised. Thank you. Jennifer Childers Gainesville, Fl Sent from my iPhone

We see what's happening	Laurie Pachu	External Message: Use Caution We won't be silent. Stand strong
Support President Gregory Washington	Rache Herbe r	External Message: Use Caution Greetings Board of Visitors George Mason University: Please support President Gregory Washington. The only way to defeat fascism is to resist. My hope is that all universities unite in opposition to Trump's unconstitutional attacks. Stand strong together. In the words of Senator John Lewis: "Freedom is not a state; it is an act. ... Freedom is the continuous action we all must take, and each generation must do its part to create an even more fair, more just society." Sincerely, Rachel Herbener Belfast, Maine
President Washington	David Kuebı	External Message: Use Caution Dear GMU BOV: I ask that you please allow President Washington to continue to lead George Mason University. He is doing a good job of overseeing the University in terms of enrollment, faculty research, and financial well-being. Thank you for your consideration of my request. David Kuebrich GMU Associate Professor (retired)

Greg Washington	Micha J. Cham itz	External Message: Use Caution I am an alumnus of the GMU law school and former editor in chief of its review. I am frustrated and greatly disheartened by the pressure tactics of the current government in seeking to control academic freedom in this country. We are steps away from autocracy. Should my Alma mater bend to this pressure by removing a well respected President of the University, it will diminish us all. We need not surrender our freedom nor act as supplicants to a power hungry autocrat wannabe. Trustee has a meaning. Do your jobs. Michael Chamowitz, Esq Sent from my iPhone
defend president washington	JACQ ASTE ORSK	External Message: Use Caution Hi - i urge you to stand up and defend President Washington from the onslaught from Washington. Universities need to stand together to preserve the education of this nation. What Trump et al. is doing is wrong! it needs to be stopped. Please stand strong and support your university president and in turn the universities right to stand as well. jacquie astemborski
Stand by President Washington.	Gillian Henk	External Message: Use Caution Good afternoon, I am reaching out because I am deeply concerned about this regime's investigation into President Gregory Washington despite his clear record-setting achievements in enrollment, fundraising, and academic success. You are in a unique position to support President Washington and stand up to censorship, hate and fear. This attack on President Washington is part of a national campaign to remake higher education in the image of a narrow, exclusionary vision of America. Do not comply in advance. This is a pattern with this regime and its clear that this they are interested scrubbing the vocabulary of equity and justice from public life. More than 250 government web pages have already removed terms like underrepresented, gender identity, and diverse. Please follow in Harvard's footsteps and push back against the cruelty. Thank you for your time, Gillian

Please stand up for President Washington	Julie Chapman	External Message: Use Caution I have watched in shock as so many institutions, companies, and others have completely folded - even prostrated themselves - before this regime. The only way we ALL survive the fascism Trump and Stephen Miller are trying to create in this country is if we ALL STAND TOGETHER. The regime cannot fight ALL of us. Please: stand up for Gregory Washington. I WILL NOT GIVE IN, and neither should you. Julie T. Chapman Contemporary Art of the American West
Investigations of President Washington	Celine Grenier	External Message: Use Caution Dear Board of Visitors, We should all resist efforts being made to control universities and colleges. Unless there are solid grounds for investigating President Gregory Washington, we recommend you resist the pressure coming from above and help the nation maintain its freedom by refraining from doing what is not warranted. Thank you, Celine Grenier and Jon Fatula

Re: From Ken Sosne GMU Alum and Strong Supporter ken sosne External Message: Use Caution

Where is the comment form as it is not on the website?

Ken Sosne
MBA '86 Retired Federal Director and Former GMU Alumni Board Member

On Thursday, July 10, 2025 at 11:11:23 AM EDT, Board of Visitors <> wrote:

Dear Mr. Sosne,

Thank you for your email. A public comment form will be made available on Monday, July 21 on the BOV website. You are encouraged to provide your written feedback through the adjournment of the August 1 BOV meeting.

Your interest in George Mason University is appreciated.

Board of Visitors

From: ken sosne <>
Date: Thursday, July 10, 2025 at 10:33 AM
To: Board of Visitors <>
Subject: From Ken Sosne GMU Alum and Strong Supporter

External Message: Use Caution

Dear GMU Board

Regardless of your political leanings I am so dismayed that UVA rolled over to T47.

I knew it was not going to stop and being so diverse now he is coming after GMU. My view Governor Youngkin is a true is no friend of higher education another cultist for T-47.

I hope that President Washington and the Board resist any administration efforts on "DEI". I know it costs money but to fight but counter suing T47 is the only way to protect academic freedom. First UVA, next GMU, then Mary Washington, then James Madison, then William and Mary and T47 will

look to diassemble higher education in Virginia.

https://www.washingtonpost.com/education/2025/07/10/george-mason-university-dei-probe-trump-administration/
<https://nam11.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.washingtonpost.com%2Feducation%2F2025%2F07%2F10%2Fgeorge-mason-university-dei-probe-trump-administration%2F&data=05%7C02%7Cbov%40gmu.edu%7Ccd45f7545cc74f75f3bd08ddc8bae377%7C9e857255df574c47a0c0cb%7C0%7C0%7C25779499%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIsIlAiOiJXaW4zMiIsIkFOIjoiTWFpbCIsIldUIjoyfQ%3D%3D%7C0%7C%7C%7C&sdata=qKW9ZiNCuASAI00K23vNRG6OCNWNZJSqMwPSxFp8iFo%3D&reserved=0>

Yes it costs money but this administraion will not stop. In my view we have a President that maybe politically astute (for debate) but since he flunked everything and is a convicted felon it is not unexpected he will go after the institutions he failed out of.

We are vested in GMU as alumni and also strong scholarship giving. I know it is hard but if we let academic freedom be trampled we have a problem.

Sincerely,

Ken Sosne

ReplyReply allForward

From Ken Sosne GMU Alum and Strong Supporter	ken sosne	External Message: Use Caution Dear GMU Board Regardless of your political leanings I am so dismayed that UVA rolled over to T47. I knew it was not going to stop and being so diverse now he is coming after GMU. My view Governor Youngkin is a true is no friend of higher education another cultist for T-47. I hope that President Washington and the Board resist any administration efforts on "DEI". I know it costs money but to fight but counter suing T47 is the only way to protect academic freedom. First UVA, next GMU, then Mary Washington, then James Madison, then William and Mary and T47 will look to diassemble higher education in Virginia. https://www.washingtonpost.com/education/2025/07/10/george-mason-university-dei-probe-trump-administration/ <https://nam11.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.washingtonpost.com%2Feducation%2F2025%2F07%2F10%2Fgeorge-mason-university-dei-probe-trump-administration%2F&data=05%7C02%7Cbov%40gmu.edu%7Cee6022ea792547008f1208ddbfbebdfe%7C9e857255df574c47a0c0cb%7C0%7C0%7C49060368%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIsIlAiOiJXaW4zMiIsIkFOIjoiTWFpbCIsIldUIjoyfQ%3D%3D%7C60000%7C%7C%7C&sdata=9fsgKjZmLsRGHMjxJk4VHI6ppinYyVRMfqRoGDR6DJA%3D&reserved=0> Yes it costs money but this administraion will not stop. In my view we have a President that maybe politically astute (for debate) but since he flunked everything and is a convicted felon it is not unexpected he will go after the institutions he failed out of. We are vested in GMU as alumni and also strong scholarship giving. I know it is hard but if we let academic freedom be trampled we have a problem. Sincerely, Ken Sosne Reply Reply all Forward
Keep President Washington at GMU	M BEI	External Message: Use Caution Members of the Board of Visitors, George Mason is a critical engine for talent growing innovation and economic strength in Virginia and our nation. Thanks to President Washington's leadership, the university has become a top-tier research institution. With 73% of in-state grads staying and working in Virginia, George Mason is building the state's workforce and future. Don't let politics undermine this success or contribution to Virginia's future. Margaret Bell, proud (and very concerned) American

Support GMU President	Rhoda Ritzerg	External Message: Use Caution I'm appalled that the federal government is inserting itself into Commonwealth of Virginia decisions about higher education. First it was VMU; then it was UVA; now it's the president of GMU. Virginia politicians sometimes advocate for states rights. Where's the concern for states rights when it comes to higher education? As a board of directors, please support President Washington as he continues to make GMU the envy of state universities throughout the nation. Rhoda Ritzenberg Arlington, VA
President Gregory Washington	Margt Hum	External Message: Use Caution Dear Board: Your university president is being harassed with investigations by the federal government. I hope you all will protect and support him. This federal government wants to erase DEI and bring us back to the 1950s standard of racism, sexism, homophobia, and hiding diasabilities in the attic. Supporting President Washington is your opportunity to fight this revolting agenda. Sincerely, Margaret L. Human
President Gregory Washington	Gena Cline	External Message: Use Caution Dear BOV, I am writing in support of President Gregory Washington and the students of GMU. We are at a scary crossroads in our country's history. Please do the right thing. President Washington is popular and has been extremely successful in his role. He deserves support and accolades. He should not be threatened with dismissal. We all know why he is being threatened, and it's hideous. This is an opportunity for you to show leadership and courage. Please do the right thing. The American people have your back. Sincerely, A Concerned American
President Washington	Julie Keller	External Message: Use Caution Dear Board of Visitors, As a taxpayer in Virginia and an alumnus of University of Virginia, I am terribly dismayed to see the treatment of President Washington. The repression of free thought in this country is putting us all at risk of a totalitarian regime. Please reconsider and do the right thing. Julie Keller

Keep President Washington	Judith McGu	External Message: Use Caution I am a graduate of two GMU graduate programs: I have an MS in Social and Organizational Learning (2004) and a certificate in non-profit management (2004). GMU helped me manage a midlife career change and provides a path to success for many people, especially Virginians of limited means. Gregory Washington has strengthened GMU a great deal since I was there both financially and intellectually. He has expanded enrollment and made GMU a leader in cyber security while also being a terrific fundraiser. If would be outrageous of you to dismiss Dr. Washington because he is African American and because of perceived political pressure. Keep Dr. Washington if you have any spine. Sincerely, Judith McGuire GMU alumna
Support for President Washington	Paula Tarna Whita e	External Message: Use Caution Dear Board of Visitors, I have taken several graduate classes at George Mason over the past twenty years as a working adult who lives in the area. The most recent classes were in 2023 and 2024, under the current President. I saw that his leadership has strengthened the campus. There are new students, new buildings, and new initiatives everywhere. Students wear GMU-themed clothes. When I attend professional events, GMU speakers are often on panels and are highly respected. I feel proud of GMU in my various roles—not the least of which is also a Virginia taxpayer. Why, exactly, would you throw all that away because of the current political firestorm? Thank you Paula Whitacre

Gregory Washington

External Message: Use Caution

TO:
Board of Visitors
George Mason University
, MSN 3A1
Fairfax, VA 22030

As concerned American citizens, we are disturbed and outraged that George Mason University's President Gregory Washington—its first Black president—is under federal investigation and internal review, despite record-setting achievements in enrollment, fundraising, and academic success.

This is not about performance. It's about politics. It is outrageous and wrong. We very strongly urge you to stand up and stand by President Washington and ensure that he remains in his position so he can continue to do the great work in service to your great university!

Most sincerely,

Martha Oaklander
Dr. Mha Atma S Khalsa

Support President Washington

Donn Martin

External Message: Use Caution

Greetings Board of Visitors;
The dominoes are falling as academic freedom, essential research, international student enrollment, and civil rights are being curtailed at institutions of higher education through threats and coercion. Every institution that resists the current regime's pressure helps maintain the integrity and scholarship this country needs.
May GMU be another drop in the wave of independence for our colleges and universities!

Sincerely,
Rev. Donna J. Martinson, M. Div., 1998, United Theological Seminary of the Twin Cities

George Mason University President Gregory Washington

Mary Ann

External Message: Use Caution

Board of Visitors,

President Gregory Washington has provided excellent leadership for George Mason University. I retired from a long career as college faculty and I know good leadership when I see it.

Under President Washington's leadership, the university has become a leader in cybersecurity, information technology and data systems, fields familiar to me in my career.

President Washington has demonstrated steady, thoughtful, and future-focused leadership during his tenure. I urge the BOV to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Mary Ann Robinson

Stand By Pres. Gregory Washington	amy gorma	External Message: Use Caution Dear Board of Visitors - It is vitally important to protect DEI throughout George Mason U, and all our University systems. President Washington's ouster is strictly political. Stand strong and resist the brutal changes being wrought on your University by MAGA. Resistance starts with you, with us, with all of us against these horrific changes. Thank you, Dr. George and Amy Gorman Sedgwick, Maine
Stand by justice!	Anni Paisle	External Message: Use Caution To whom is may concern, I understand that Gregory Washington is under federal investigation and internal review. This is an outrage considering his record setting achievements in enrollment, fundraising, and academic success. I urge you now to stand with him and all who stand for justice! sincerely Anni Paisley
Please stand by President Washington	Joy de Beyer	External Message: Use Caution PLEASE stand up for free speech and academic freedom. Don't cave to a bullying wanna-be dictator. PLEASE. Sincerely, Joy de Beyer

President Gregory Washington	Susan Katz	External Message: Use Caution Dear BOV, Please keep President Washington at GMU. Under his leadership, GMU has become a top-ranked research institution, attracting top students, with a majority of graduates remaining in Virginia where they will contribute to the state's future economic growth. President Washington's vision strengthens both the school and the state. I support his continued leadership and hope you will do the same. Sincerely, Susan Katz, retired educator
In Strong Support of President Washington's Leadership	Julie Sandl	External Message: Use Caution Dear Members of the Board of Visitors, As a member of the College of Humanities and Social Sciences (CHSS) Advisory Board and Boxwood Society, as well as an alum of George Mason University—I write to convey my full and unequivocal support for President Gregory Washington. My own journey from humble beginnings to seasoned entrepreneur was made possible, in no small measure, by the education, resources, and community that Mason offers. Since becoming our eighth president on July 1, 2020, President Washington has guided George Mason University to immense success while remaining steadfast in our mission of access and affordability. Highlights from just the past few years include: * Record enrollment and access: Mason became the first public university in Virginia to surpass 40,000 students <https://www.gmu.edu/news/2023-08/mason-enrollment-reaches-40000-students-record-virginia?utm_source=chatgpt.com> (2023) and welcomed its largest freshman class <https://news.gmu.edu/news/2024-08/george-mason-university-welcomes-largest-new-undergraduate-class-its-history?utm_source=chatgpt.com> in 2024. * Rapid research growth: Annual research expenditures have doubled in five years, reaching $262 million in FY 2024 <https://news.gmu.edu/research?utm_source=chatgpt.com> . * Transformative philanthropy: The "Mason Now: Power the Possible" campaign—our first $1 billion comprehensive campaign—launched in 2023 to expand student-success, research, and community initiatives. * Innovation infrastructure:The Fuse at Mason Square technology hub opened in Arlington in 2024 <https://president.gmu.edu/news/2024-12/george-masons-fuse-mason-square-opens-its-commercial-launch?utm_source=chatgpt.com> , anchoring the Institute for Digital Innovation and the new School of Computing. * National recognition: U.S. News & World Report (2025) <https://news.gmu.edu/news/2024-09/george-mason-university-ranks-1-virginia-best-value-internships-and-upward-mobility?utm_source=chatgpt.com> ranks Mason #1 in Virginia for value, upward mobility, and internships and places us in the Top 25 nationally for innovation. * Competitive spirit & visibility: the 2024-25 academic year delivered five Atlantic 10 Conference titles, the most successful athletic season since joining the league. These outcomes translate directly into economic mobility for our graduates and talent for Virginia's workforce—precisely the goals I champion through my own professional and volunteer

commitments. At a moment when external pressures threaten to distract from our progress, President Washington's steady, inclusive, and future-focused leadership is indispensable. I urge the Board of Visitors to continue to stand firmly behind him.

Thank you for your consideration.

Sincerely,

Julie Sandler

Board Member, College of Humanities & Social Sciences
President Circle Member
Boxwood Society Member
George Mason University

Virginia resident & taxpayer
Virginia business owner

Julie Sandler
CEO + Co-Founder
<mailto:>

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President Washington

D. E. Latan

External Message: Use Caution

Dear BOV of George Mason University,

I am writing to support the continuation of President Washington. I am a Professor Emeritus at VCU, and am familiar with his accomplishments. I have been distressed by the prophylactic capitulation of university administrations and boards as they attempt to become part of the Trump administration's good boy list. It's not worth throwing a good man down to appease the unappeasable.

Sincerely,

David E. Latané, Jr.

[EXTERNAL] In Support Of President Gregory Washington

Ken Chadwick

External Message: Use Caution

To The Honorable Members of the Board of Visitors of George Mason University:

I am writing in support of President Gregory Washington at GMU and respectfully requesting that the Board of Visitors support and allow him to carry on the work he has started. As you yourselves are readily aware, President Washington has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Under his watch, George Mason has become a critical engine for talent, growing innovation and economic strength in Virginia and our nation. Thanks to President Washington's leadership, the university has become a top-tier research institution. With 73% of in-state grads staying and working in Virginia, Mason is building the state's workforce and future. And we need that talented, educated workforce for the future right here in Virginia. My own son is a graduate degree recipient from GMU and is now working in Virginia helping to educate the future leaders of this great state.

Rather than allow politics to interfere with and/or undermine his educational and administrative success, let's keep the momentum going and decide on a future with President Washington at the helm. GMU & Virginia need his leadership going into that future.

Thank You All for Your Consideration Of this Email.

KEN CHADWICK, A Proud Virginia Taxpayer and An American

President Washington's tenure

Rachel Braun

External Message: Use Caution

To the Board:

I'm incredibly dismayed to learn that President Washington's tenure is under threat. His leadership has been transformative at GMU! He's increased fundraising and enrollment and has lifted the school's academic profile. We need him to continue his impact on GMU's stature. Please don't play politics with such a fine educator and administrator.

Rachel Braun

[EXTERNAL] I support president Washington

Aaron Platt

External Message: Use Caution

As an alumnus who reads the news, I want to say that it isn't right about the president's law suits. I also want to say I support president Washington, and I think the university should too.

Best

Aaron Platt
Class of 1998

[EXTERNAL] Support President Washington	Ken Veaze	External Message: Use Caution Dear Board of Visitors, I am writing in support of President Gregory Washington and the students of George Mason University. Under President Washington's leadership the university has solicited itself as a national leader in cybersecurity, information technology, and data systems. You are very aware of all his many accomplishments as President of GMU. I urge the BOV to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to com timid his work on behalf of students, alumni, faculty, and the residents of Virginia. Don't be swayed from your responsibilities as BOV by the partisan political powers that tried to undermine Harvard University's independence, and caused the President of the University of Virginia to resign to to protect the integrity of his institution. Virginia Taxpayer and American Patriot. Dr. Kenneth W. Veazey Ken Veazey
President Gregory Washington	Micha Simps	External Message: Use Caution Dear Members of the George Mason Board of Visitors: I realize that you have a mandate from President Trump and Governor Youngkin to eliminate any vestige of DEI programs from higher education in Virginia. I am writing to ask you also to consider President Washington's actual track record since taking the helm at GMU. Under his leadership, enrollment has grown significantly while the quality metrics of the student body have continued to improve. He has raised a record level of funding. Although perhaps not as fast as some politicians would like, he has steadily steered the university away from DEI initiatives in accordance with federal and state directives. Firing the president to satisfy the wishes of some politicians who have little or no experience in higher education would be a grave disservice to both the faculty and students of GMU, as well as inflicting a loss upon the larger Fairfax and Northern Virginia community. Having attended most of my schooling in Prince William County and maintaining ties to the area for over 60 years, I watched George Mason grow from a small community college which offered educational opportunities to an underserved population into a truly important national university which is among the Top Ten in the country in certain fields, such as Conflict Resolution studies. As a former professor at a private Catholic university, and also a retired U.S. Navy Captain, I am far from being a bleeding heart liberal. In this case, I believe that retaining President Washington's services as president will be of far greater benefit than firing him over some perceived sins of DEI heresy. Thank you for reading my input; may temperance and wisdom guide your deliberations, Michael, a proud (but concerned) American citizen

In support of Dr. Gregory Washington

Susan Grazia

Dear Rector Stimson and Members of the Board of Visitors of George Mason University,

I write to you today as someone who has proudly worked at George Mason University for more than 22 years. In my time at Mason I have served under several University Presidents and have witnessed the growth and evolution of George Mason.

At this politically charged moment in time, I write in full support of President Gregory Washington. As his accomplishments are numerous and have been documented by the Faculty Senate, I will highlight just a few.

* No other Mason President faced the daunting challenge of a pandemic, and did so successfully, than Dr. Washington. He began his tenure during Covid and oversaw a Covid response that was a national model for others to emulate, which resulted in no deaths, low rates of infection, and the university research provided solutions to help end the pandemic.

* As a result of his excellent leadership, the university has furthered its rapid trajectory as a top ranked university that is both broadly accessible and provides high outcomes to its alumni. We are one of only 5 very large universities nationally to attain this status in access and excellence as designated by the Carnegie Foundation in 2025.

* Unlike most universities nationally, and certainly in Virginia, George Mason has seen continued enrollment growth and for the first time in Virginia history of 4-year higher education institutions our enrollment exceeded 40,000 in fall 2023 and continues to rise. Yet the student-to-faculty ration has remained steady at 17:1.

* As a member of the Advancement team I am proud to say that under Dr. Washington's leadership the university has raised more than $100M each year since he joined us. Five of the six record fundraising years in George Mason's history have been during his tenure.

* No other George Mason president has achieved such record appropriations increases. The state appropriations increased from $190M to $366M from 2020 to 2025, which is the largest increase and is more than the cumulative increases of the last five Mason Presidents combined.

The accusations of the Department of Education and Department of Justice against George Mason University are unfounded, do not reflect our university policies, and are not what I have witnessed or experienced at all. These

accusations have not been fully investigated and therefore lack due process. I stand behind the Faculty Senate Resolution in support of a fair, independent, and comprehensive Annual Review of President Gregory Washington. I am sure it will demonstrate, fairly and accurately, his numerous accomplishments and that he has ensured that the University has complied with the ever changing directives from the federal and commonwealth authorities.

I urge you to uphold your responsibilities to our students, the entire Mason community, and to the Commonwealth of Virginia to be good, faithful, and ethical stewards who promote strong independent governance and fiduciary responsibility. As members of the Board of Visitors, it is also your duty to uphold the values of freedom of speech, academic freedom, and due process that we treasure. At this critical time, it is urgent that you not bend to the political pressures to penalize President Washington, who has demonstrated how remarkably well he has served this institution and the Commonwealth of Virginia.

Thank you for your consideration.

With Patriot Pride,

Susan

support President Washington	Georg Fuller	External Message: Use Caution Board of Visitors, We are depending on you to protect education in Virginia. Do not give in to the School-Yard Bully. That might seem the safest choice, but it just postpones his march through Virginia. What happens when the school principal holds the School-Yard Bully accountable? This is what happens. That Bully runs to his Big Daddy. Big Daddy tries to use his money and power to fire the school principal. Don't roll over! Be the Board that stops the Virginia School-Yard Bully! If you do not, victory will just whet his appetite. What will be next, William and Mary? If you don't stop the Bully now, what more will he and Daddy demand from George Mason University. Protect GMU President Gregory Washington! Protect the Virginia system of higher education! Yours, Georgia E. Fuller, Ph.D. Taxpayer and resident of Virginia for 54 years and counting
President Washington	Donn Mach	External Message: Use Caution To the BOV, As someone who received my Master's Degree from George Mason University, I am appalled that there's talk of letting President Washington go. To me, it looks highly political. Most presidents of universities do what's best for their school and the attack on them recently is petrifying and goes against what universities stand for. If President Washington is let go, I will have zero respect for GMU anymore. Donna Machina
Have a backbone	Susan Christ	External Message: Use Caution I'm a resident of Virginia. GMU is extremely fortunate to have a president of such caliber. Trump hates on principle people of color particularly those most competent and well respected, two characteristics he does not share. Our Governor apparently shares Trumps perspective on such matters and thought nothing of bending his knee when Trump threatened UVA. Could you find some backbone and not fire the President in pre-compliance to whatever nonsense the feds charge him with.

I hate to think the state I enjoy is uniformly run by white men threatened by anyone different having any power or desired prestige. Stand up for your University for heaven's sake. Just do your job.

Support for President Washington, from a GMU alumna	Anne Spear	External Message: Use Caution Greetings, I was awarded a Masters in Education from GMU in 2003 and have been observing the University for 20 years. I am a retired Fairfax County Public School teacher, I taught 8th grade Civics and Economics. President Washington has attracted high level students, increased research grants, and been an outstanding leader for the school. His leadership is a major plus for GMU and the entire region, given the impact GMU grads have on the surrounding economy. I stand in strong support of President Washington. Sincerely, Anne Spear McLean, VA Sent from Yahoo Mail for iPad <https://nam11.safelinks.protection.outlook.com/?url=https%3A%2F%2Fmail.onelink.me%2F107872968%3Fpid%3Dnativeplacement%26c%3DGlobal_Acquisition_YMktg_315_Internal_EmailSignature%26af_sub1%3DAcquisition%26af_sub2%3DGlobal_YMktg%26af_sub3%3D%26af_sub4%3D100000604%26af_sub5%3DEmailSignature__Static_%26af_ios_store_cpp%3D9d3a686e-218d-4849-8298-b480188dc8ac%26af_android_url%3Dhttps%253A%252F%252Fplay.google.com%252Fstore%252Fapps%252Fdetails%253Fid%253Dcom.yahoo.mobile.client.android.mail%2526listing%253Demail_signature&data=05%7C02%7Cbov%40gmu.edu%7Cf6f8ea775b4a46468c7308ddca26970c%7C9e857255df574c47a0c0cb%7C0%7C0%7C70510100%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIsIlAiOiJXaW4zMiIsIkFOIjoiTWFpbCIsIldUIjoyfQ%3D%3D%7C40000%7C%7C%7C&sdata=mExU3KGDBuwbpU1LdNsuM0lUmiK7Ay7vHaj0P4E9m1k%3D&reserved=0>

Stand Up! Hap Conn

External Message: Use Caution

I am writing in strong support of President Washington, who is being harassed by a convicted felon, bigot, thief and close friend and partner of Jeffrey Epstein.

Are you going to be cowered by a “man” with these values or are you going to stand up and back a good man who has been great for your university?

Your choice defines who you are.

Virginia taxpayer and NoVa resident,

Hap Connors

Concerns for BOV to hear Boyle Graha

External Message: Use Caution

Good morning BOV,

I am writing to express my strong support for President Gregory Washington. Under his leadership, George Mason University is emerging as a national leader in academic excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for greaduates and strengthens the Commonwealth’s workforce and economy.

President Washington’s commitment to innovation, inclusion, acceptance and opportunity is exactly what Virginia needs in higher education today. I urge you to consider supporting his leadership and vision. As a proud Mason alumnus, seeing my university wrapped up in these futile political shows of “power” is disheartening. It needs to end. As a tax-paying citizen of this great Commonwealth, I urge you to make the right decision here; not just what is morally right, but what is right for the University and it’s students, as well as the community in the surrounding areas and the Commonwealth as a whole.

Graham Boyle

Human Services Special III

Henrico Department of Social Services

Confidentiality Notice: This message and any attachments are intended only for the use of the individual to whom it is addressed and may contain information that is privileged, confidential and exempt from disclosure under applicable law. Unauthorized review, forwarding, printing, copying, distributing, or using such information is strictly prohibited and may be unlawful. If you are not the intended recipient, you are hereby notified that you received this email in error, and that any review, dissemination, distribution or copying of this email and any attachments is strictly prohibited. If you have received this communication in error, please notify the sender immediately and delete the message and any attachments from your system. Thank you for your cooperation.

President Washington's good work

Micha Gelb

External Message: Use Caution

Dear BOV members,

My name is Michael Gelb. I've lived in Virginia since 1973 and have been taking courses at GMU for the past 5. I've seen a lot, and one of the most striking developments has been the growth of GMU into a world class university. Dr. Washington has been one of the leaders of GMU's success and helped ensure that it has provided opportunities to every citizen of Virginia so that they and the Commonwealth can thrive in an increasingly competitive world.

I understand that the BOV is reviewing his performance and his role at GMU. In my view he exemplifies the leadership the University requires and I urge you to give him your support so that he can continue to keep GMU strong, open and successful for the benefit of its students and all the citizens of Virginia.

Michael Gelb

Sent from my iPhone

Support Dr. Gregory Washington, President, GMU

Nancy Hall

External Message: Use Caution

Nancy Dalton Hall, EdD

Annandale VA 22003

Board of Visitors

George Mason University

, MSN 3A1

Fairfax, VA 22030

July 24, 2025

Dear GMU Board of Visitors,

Please enthusiastically support President Gregory Washington, PhD, and the students of GMU, both past and present.

Under President Washington's leadership, the university has solidified itself as a national leader in the emerging fields of:

* cybersecurity,

* information technology, and

* data systems.

His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years,

President Washington has demonstrated steady, thoughtful, and future-focused leadership.

As neighbors of the school, we have come to rely on it to provide many opportunities to visit and enjoy community events. As a Virginia Opera subscriber, and a basketball enthusiast, I look forward to being on our flagship campus as it projects itself even more into the future.

I urge the BOV to continue to support his vision and to stand with the Commonwealth of Virginia, by advocating for President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

With warm regards, Nancy D Hall

Keep Pres. Washington

megperva

External Message: Use Caution

Dear members of GMU's BOV,

I am writing not only to support GMU President Washington but also to urge you to resist political pressure on this great University.

President Washington has exceeded the goals announced when he took the helm. GMUs enrollment and record-breaking fundraising has elevated the university.

My family moved to Virginia in large part for the excellence and inclusivity of our educational resources. GMU should not break its reputation for independence and rigorous commitment to its goals.

Virginia is fortunate to have President Washington as an example of effective academic leadership others can emulate.

Sincerely,

Margaret Power, PhD

Mclean, VA

President Washington

Mikay Sprad

External Message: Use Caution

Dear Members of the Board of Visitors,

I am writing to express my strong support for President Gregory Washington and to urge the Board to ensure his continued leadership at George Mason University.

President Washington has led Mason through an era of unprecedented growth and accomplishment. Under his guidance, the university has reached record enrollment levels, achieved historic fundraising success, and made bold strides in academic excellence and innovation. His vision has not only elevated GMU's national profile but has also reinforced its vital role as a driving force in Virginia's economy.

In a time when leadership continuity is essential, President Washington's ability to unite diverse communities and steer Mason toward inclusive, future-focused success is more critical than ever. The Commonwealth—and the thousands of students, faculty, and alumni who proudly call Mason home—benefit greatly from his leadership.

Let's keep Mason's momentum strong. I respectfully urge you to retain President Washington so he can continue guiding Virginia's largest public university and one of its most important economic engines.

Thank you for your service and dedication to Mason's future.

Former Mason Student,

Mikayla Spradlin

Gregory Washington	Dorin Mayh	External Message: Use Caution I am concerned about the current Federal Administration dictating to colleges & universities how they administer their curriculum & student services. The Feds are particularly interested in abolishing any presence of diversity, equity or inclusion, aka DEI. Heaven forbid that any student should learn the advantages of living in a diverse, equal or inclusive society. How dare we teach students that giving one another a hand up instead of a hand out is a bad thing. The Federal Government should not be interfering with the selection or appointment of appropriate, motivated leadership for any institution of higher education, private or state supported. Mr. Washington is the right person for GMU at this time. Do not allow outside interference to usurp your own expert opinions. Thank you! Dorinda Mayhue Botetourt County Virginia Sent from my iPad

Take Politics Out of Academia	Hillary Horn	External Message: Use Caution I am distressed at the intrusions of an external political agenda that are influencing decisions for institutions of higher learning in the Commonwealth. The values of free speech, academic freedom and promoting critical thinking and an honest and complete view of history MUST BE PRESERVED! To do otherwise is a disservice to the young minds of Virginia. Virginia's economy and the wealth of many of its entrepreneurs was built on the labor of enslaved people for 400 years. Universities in Virginia must have the integrity to grapple honestly with history and not hide or lie about the past because the White House is attacking DEI. Please show the respect for your students, and taxpayers, like myself, who reject politically-motivated demands on public education. Hillary Horn Arlington
In support of President Washington	Alice Hogan	External Message: Use Caution Dear Members, President Gregory Washington is a widely respected and highly successful leader. GMU and the whole state of VA are fortunate to have President Washington at the helm, guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. He deserves our Full Support as he runs a large and very impactful state university here in Northern Virginia. Sincerely, Alice Hogan VA-born, raised, and public school-educated - and still here!

Urgent Support Needed for President Washington's Leadership	Jeffre Tucke	Dear Members of the Board of Visitors, As a Mason alumnus and current graduate student, I am compelled to express my unwavering support for President Washington—and frankly, my frustration with any opposition to his leadership. Under his tenure, George Mason University has become a national leader in academic and research excellence while fiercely protecting access and affordability for Virginians. This is not just an achievement; it's a necessity. The value Mason delivers to its graduates and the positive impact on Virginia's workforce and economy are undeniable—and should be celebrated, not undermined. Let me be clear: Mason's commitment to diversity is not optional or negotiable. We are one of the most diverse campuses in the country, and that diversity is the lifeblood of our educational mission. Inclusion of all genders, sexualities, nationalities, races, and political viewpoints isn't just progressive rhetoric—it's essential to the broad, critical thinking that defines a Mason education. Attempts by the Department of Education and the Department of Justice to intimidate or roll back these values are unacceptable and must be resisted with full resolve. President Washington's vision for innovation, inclusion, and opportunity is exactly what Virginia needs right now. The Board must stand firmly behind his leadership, not waver. Anything less is a disservice to our students, faculty, and the Commonwealth. I urge you to act decisively and support the future of Mason by continuing to back President Washington without hesitation. Sincerely, Jeff Tucker Research Assistant George Mason University ECE Department
Support for President Washington	gentr smith	External Message: Use Caution To the Board of Visitors, I am writing in support of President Gregory Washigton. I have known Greg since he began his professional career. He has demonstrated great leadership, collaboration and enthusiasm in all his ventures. This has been very evident during his time as President at GMU. When it was announced that Greg had been selected as your President,I was overjoyed. I quickly sought him out, welcomed him to the area, and when the opportunity presented itself, partnered with GMU on projects of interest to improve our operational efficiencies. As the former Director of the Office of Foreign Missions, and the former Assistant Secretary for Diplomatic Security at the US Department of State, I have always enjoyed my engagement with your university. Many of your students have served in my offices as interns and several more serve as members of my staff. My support to your university remains. It has grown and strengthened under President Washington's leadership. Now is the time for Virginia to demonstrate its values nationally, as it has done since the founding of this country. I strongly urge this body to show its support for President Greg Washington. Gentry O Smith, Assistant Secretary for Diplomatic Security, Director Office of Foreign Missions, US Dept of State. (ret). Virginia Tax Payer (current!)

Support and Retain President Washington	Virgin Mintz Freid	BOV, I urge you to support and retain President Gregory Washington as GMU's leader. He has done a superb job leading GMU through the pandemic and in these challenging political times. He is following the law and supporting GMU's unique student body at the same time. KEEP him as GMU's President. He is well suited to lead GMU now and in the future and we are very lucky to have him in his current position. Virginia Freid
In Support of President Gregory Washington	Deanı Giersı nn	External Message: Use Caution Rector Stimson & Board Members: As the parent of a rising junior at George Mason University, I write to you in support of President Gregory Washington. When our son was looking for a university, we were excited by the dynamic and diverse environment at GMU. As our son made the determination to attend GMU, the internship and employment opportunities were key in his decision making process. I believe that you all value as much as we do the education that Virginia public universities can provide. The University needs stability and strength in its leadership. President Washington has presented both of those in his service to the University so far and I hope he will be willing to do so for many years to come. President Washington has done an excellent job during a truly trying period for university academics. The University emerged from COVID stronger. The growth of the school in population, reach, reputation and research capabilities is phenomenal. Under the leadership of President Washington, the steps forward the University has made and are making are admirable. I trust that you all have the experience and knowledge to evaluate the vibrant educational environment of George Mason University. I hope that you will show your continued support for the University and President Washington, especially as the University addresses the inquiries brought by the current U.S. President and the Department of Justice. Thank you for your service to George Mason University and its students. Sincerely, Deanna Giersmann

Scurrilous attacks on GMU	Steph e Abb	External Message: Use Caution Dear Members of the Board of Visitors, I am appalled at the extent to which some politicians will go to discredit an honorable person of color! GMU is has the most diverse student body in any university in Virginia. To want to have a staff and faculty who relates to these students and can be effective teachers and mentors is a way to support the growth and learning of said students. DEI is not discriminatory! On the contrary it is just what the "I" stands for, inclusivity. That means EVERYONE. Our universities are not political footballs to be kicked around by those aspiring to higher political office. Sincerely, Stephanie Abbott Reston, VA
NO NO NO to attempts to oust the president of George Mason University.	Chris Sheeh	External Message: Use Caution Dear BOV, George Mason University (GMU) is a major source of growth for all talented individuals and for spawning innovation and economic strength in Virginia and our nation. With 73% of in-state graduates staying and working in Virginia, Mason is building the state's workforce and future. Thanks to President Washington's leadership, the university has become a top-tier research institution. We are proud of his accomplishments and absolutely need and want him to stay. I am a graduate of GMU as the first returning class of RNs to obtain a BSN. Since then I have gone on to obtain a master's degree in nursing and a PhD in Health Policy Analysis from VCU in Richmond. Christine Sheehy, PhD, RN, Virginia taxpayer, voter and resident of Alexandria Virginia 22303.
Support for GMU President Gregory Washington	Deb Jones	External Message: Use Caution Dear GMU BOV, GMU is not only a critical component of Virginia's education system but also an economic driver in Northern VA and beyond. Gregory Washington has provided outstanding leadership and vision to maintain and grow the power of GMU. Northern VA and our state is being targeted for our continued strength and leadership as we navigate through massive job losses and major attacks by the national administration. Virginians do NOT back down – we stand up for who we are and what we contribute to not only our state but our country! I strongly encourage you to see the path forward in sticking up for VA. Yes, the nation is watching VA state elections this year – let's please add the power of this BOV to do what's right for our students, communities and our strong business environment. You know in your heart it's not about DEI; it's about his skills and characteristics that have contributed greatly to GMU. I thank you in advance and appreciate you doing what's right for VA and the nation, Debra Jones, PhD, voter, VA taxpayer, small business owner and proud patriot

Please honor and support President Washington	Robe McNu	External Message: Use Caution To the Honorable Board of Visitors of George Mason University: I am writing in support of President Gregory Washington who, by all accounts, has an outstanding record of accomplishment and leadership at George Mason. It is a scandal that presidents at Virginia Military Institute and the University of Virginia have been forced out for political and racist reasons, despite being widely recognized for their leadership. Please do not give in to racist and political pressures to damage the reputation of yourselves and your institution. I urge you to applaud President Washington and his many contributions to George Mason. Please do what is right for the university and for yourselves. Robert McNutt, PhD Member, NAACP Chatham, VA
President Washington	Elizab Yang	External Message: Use Caution Dear BOV, I am a physician in Northern Virginia deeply concerned about education. I am writing in support of President Washington and the students of George Mason University. Since I came to Northern Virginia more than 10 years ago. I have seen GMU rise from a local commuter college to a nationally known university, with tremendous progress especially in the last several years. I am a Pediatric Hematologist-Oncologist, and I have seen more and more of our teenage patients who are graduating from high school choosing to stay to attend GMU rather than going to out-of-state name universities. Virginia is known for quality higher education. GMU is on an impressive upward trajectory to uplift Virginia even more. Credit must be given to the leadership of President Washington. Please have the wisdom to not make dramatic changes when good things are happening and let the progress continue, which includes keeping President Washington at the helm. Sincerely, Elizabeth Yang, MD, PhD Virginia resident and taxpayer

My Support of President Washington

External Message: Use Caution

Dear Members of the Board of Visitors,

I am writing to express my strong support for President Gregory Washington and the leadership he brings to George Mason University. While I am not affiliated with GMU, I care deeply about the future of higher education in Virginia and across the country. I stand in solidarity with my colleagues in academia who are working every day to expand access, foster inclusion, and prepare the next generation of changemakers. President Washington is doing exactly that.

Through his leadership, GMU has grown significantly in both reach and impact. The university has seen historic increases in enrollment, record fundraising, and greater academic visibility. Perhaps even more impressive is that this growth has not come at the cost of access or affordability. President Washington's approach honors both excellence and equity, and that combination is essential for the future of public education.

He has also helped position GMU as a national leader in areas like cybersecurity and data systems, which are critical to building a workforce that can meet today's challenges. His work uplifts students across Virginia, especially those who might not otherwise have access to these kinds of opportunities. That kind of impact ripples far beyond one institution. It supports families, communities, and the entire Commonwealth.

As a counselor educator who teaches and mentors future mental health professionals, I understand how important it is for students to see bold, thoughtful leadership in higher education. President Washington models what is possible when we lead with vision, care, and purpose. I urge you to continue supporting his leadership and allow him to carry forward the work that is clearly benefiting GMU, its students, and the larger academic community.

Let's not repeat what has happened at UVA. We must set a precedent now or this attack on public institutions will continue to occur throughout the country.

In solidarity,

Dr. Karena J. Heyward, LPC, LMFT, ACS, CIMNTT

Charli Potoc

External Message: Use Caution

President Gregory Washington, George Mason University, is doing an outstanding service to the University, and Fairfax. He has been an exemplary source of inclusiveness in the education of our young people.

My two sons both graduated from George Mason and and we support the University and President Washington.
Sincerely,
Charlie Potock

Support of President Washington	KAREN SPRADLIN	External Message: Use Caution Dear Members of the Board of Visitors, As a former GMU student and current member of the wider GMU community, I am writing to express my strong support for President Gregory Washington and to urge the Board to ensure his continued leadership at George Mason University. President Washington has led Mason through an era of unprecedented growth and accomplishment. Under his guidance, the university has reached record enrollment levels, achieved historic fundraising success, and made bold strides in academic excellence and innovation. His vision has not only elevated GMU's national profile but has also reinforced its vital role as a driving force in Virginia's economy. In a time when leadership continuity is essential, President Washington's ability to unite diverse communities and steer Mason toward inclusive, future-focused success is more critical than ever. The Commonwealth—and the thousands of students, faculty, and alumni who proudly call Mason home—benefit greatly from his leadership. Let's keep Mason's momentum strong. I respectfully urge you to retain President Washington so he can continue guiding Virginia's largest public university and one of its most important economic engines. Thank you for your service and dedication to Mason's future. Karen Spradlin
Support for President Washington	michelle Moore	External Message: Use Caution Dear Board of Visitors, I want to urge you to support President Washington. We in Northern Virginia are so blessed to have this amazing university in our community and under President Washington's leadership, GMU has a national reputation for academics, arts, and research all the while remaining affordable for Virginians. Our universities and their ability to attract students from diverse backgrounds ensures that Virginia has a world class workforce and continues to strengthen our economy. President Washington's commitment to high quality education and academic opportunity for all of our young Virginians is the standard to which expect and an example by which we should all aspire. Please stand by a model of success and community pride and continue to support his leadership and vision. Michelle Moore Long-time Fairfax County resident and supporter of higher education

Support for President Gregory Washington

Edwa Gerw

External Message: Use Caution

Board of Visitors
George Mason University
, MSN 3A1
Fairfax, VA 22030

Dear Members of the Board,

I am writing to express my strong support for President Gregory Washington. I have been a Virginia resident for 45 years and a graduate student at GMU since 2020, arriving a few months after Gregory Washington became our president. President Washington brings a thoughtful and balanced perspective to the many complex issues that confront modern universities. He strongly upholds the commitment of GMU—and the University's namesake—to the right of individual expression, while also working to assure that the University is safe, welcoming, and supportive for every member of our community. Under President Washington's exemplary leadership, GMU is a vibrant and congenial learning community that welcomes all viewpoints and has grown in stature nationally while continuing to provide Virginia students with a high-quality and affordable education. As a Virginia taxpayer, I appreciate President Washington's stewardship of one of our Commonwealth's leading universities. As a GMU student, I am proud that he is our president.

Sincerely,

Ed Gerwin

Edward F. Gerwin, Jr.
GMU MA Student

Support diversity and intellectual freedom at GMU

Kathl Chapp

External Message: Use Caution

Dear Board of Visitors:

Both of my parents are George Mason alumni. I'm a graduate of the College of William & Mary and the parent of a current W&M student. I'm also a life-long Northern Virginia resident, and the excellent public universities in the Commonwealth are a big reason I chose to raise my own family here.

So I'm concerned that the federal government is targeting GMU and in particular your president, Gregory Washington. I've seen GMU go from a small commuter school to a top-tier research university. In addition to providing a quality education to a diverse group of students, GMU employs my friends and neighbors, contributes to our local arts scene, and drives innovation that benefits all Virginians.

I know that these are uncertain times in higher education. But President Washington has had great success in increasing GMU's enrollment, raising funds, and elevating the university's stature. He should be allowed to continue this work. What's more, George Mason now has the chance to be a model for other Virginia schools by standing up for its students, its employees, and for intellectual freedom. Please do what's best for the university and for the Commonwealth.

Sincerely,
Kathleen Feeney Chappell

Support for President Washington	Steve Potoc	External Message: Use Caution Dear BOV I am writing in support of President Gregory Washington. As a GMU alumni (Class of '85; first class to graduate in the Patriot Center), I recieve the Mason magazine. It outlines the accomplishments of President Washington and the University. I've been a proud supporter of GMU since my undergraduate days and I'm still proud to tell people that's where I went to school. I believe President Washington is doing a great job; his strategic visiion and commitment to invovation have elevated GMU's acedemic profile while expanding the University's overall influence in education. Steven J. Potock Class of 1985, Government and Politics
Support for President Washington	Kim Alton	External Message: Use Caution Dear GMU Board of Visitors, I am writing to express my strong support for GMU President Washington. His many accomplishments from increasing student enrollment and fundraising to elevating the stature of the university and attracting top students are unmatched. In addition, several middle school and high school students in our community have greatly benefitted from the summer programs now offered by GMU. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. Thank you for your attention to this important matter. Sincerely, Kim Alton Alexandria, VA resident
Gregory Washington	LeAnn Mazze	External Message: Use Caution Hello, I am a Virginia resident but not affiliated with George Mason. However, I am writing in support of President Washington and higher education, in general, in both Virginia and the country as a whole. It is time to stand up to Trump and the DOJ and protect higher education. Education should not be a political issue, and no university president should be forced out so that those who show their loyalty to the US President can take their place. Please have some integrity and protect President Washington, George Mason and higher education in this country. Thank you, LeAnn Mazzeo

GMU President	Rusty Dodd	External Message: Use Caution President Washington at GMU has done stellar work growing this University. To replace him will be a backward step as we seem to take many of these in current political soap opera.
Support for President Washington	Debo Zipf	External Message: Use Caution Dear Board of Visitors, I am writing in support of your president who has done a very good job for George Mason University. My nephew attended GMU, and has done well, and so I feel a family connection though I am not a graduate myself. But more to the point, President Trump is simply attacking universities, because they are universities, and black (and brown, and …) people because they are black (and brown, and …). I write to you because, if I do not speak now, there may be no one left to speak for me. I know how hard this is, and how frightening and I too am afraid … so this comes as a heartfelt plea to you as representatives of the educational community, to stand fast. How I wish none of us were in this position. Sincerely, Deborah Zipf
STOP THE ATTACK ON GMU PRESIDENT WASHINGTON	Jane Schap	External Message: Use Caution I am an alum of GMU as well as a donor to GMU's Hillel. I beseech you to support President Washington as he is being unfairly attacked. He has handled the delicate space between free speech and antisemitism with fairness and sensitivity, and has made major improvements in relationships among the entire community. Do not use a false narrative to fulfill some other unrelated agenda. Jane Schapiro Brown
Support for President Washington	Judy Fisher	External Message: Use Caution I am writing to ask you to support the excellent leadership of President Gregory Washington as the head of GMU. The rising status of the university as well as the successful fundraising efforts and enrollment gains are real indicators of his success. Please continue to back his work. I am a 50 year resident of neighboring Fairfax City and a lifelong Virginia tax payer. I have witnessed GMU's growth from three buildings to the current position the university occupies as the largest institution of higher ed in Virginia. It is well respected and the expertise of the professors is sought after in many fields. Again please support President Washington's leadership. Judy Fisher Sent from my iPhone

Standing in Support and Solidarity with the Virginia NAACP: Protecting Higher Education Institutions from Unprecedented Attacks

Stanle Speed

External Message: Use Caution

To the Board of Visitors, George Mason University,

I write to you today in firm support and solidarity with the Virginia State Conference NAACP in response to the unprecedented and targeted political attacks directed at President Gregory Washington by members of the Trump Administration and its allies.

President Washington, an esteemed leader and scholar, is not only the first African American president of George Mason University but also a man of distinction and integrity. Serving with excellence and vision in a time when higher education faces intense scrutiny and politicization. He is also a proud member of Omega Psi Phi Fraternity, Inc., a service organization committed to uplifting communities and advancing leadership within the African American community.

It is deeply troubling to witness attempts to undermine the credibility and leadership of President Washington through partisan rhetoric and ideologically driven interference. These attacks not only threaten his personal and professional integrity but also set a dangerous precedent for the politicization of public institutions of higher learning.

The mission of George Mason University and the broader purpose of higher education must remain rooted in academic freedom, diversity of thought, and inclusive leadership. We must not allow external political forces to dictate or distort the leadership and direction of our universities. Especially when such attacks are grounded in race, ideology, or partisan motivations.

I stand with the Virginia NAACP and other community stakeholders in calling for the protection of President Washington's leadership, the defense of the university's autonomy, and the preservation of higher education as a space for critical thinking and progress, not political interference.

President Washington has served George Mason University with excellence, guiding the institution toward innovation, inclusion, and greater national prominence. He deserves our respect, our protection, and our unwavering support.

Stanley Speed
Pastor, God's House of Faith, Charlottesville, Va
Proud Member, Omega Psi Phi Fraternity, Inc.

Support for President Gregory Washington	Anita Booth	External Message: Use Caution Dear BOV, My daughter attended George Mason University as a graduate student in developmental psychology. I have a great admiration for the school and its excellent administration and faculty. I am writing in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems, among many other areas. . His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the the Board of Visitors BOV to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia. Please do the RIGHT THING and keep politics out of our esteemed universities. Sincerely Anita Booth Falls Church Virginia
George Mason University President, Gregory Washington		External Message: Use Caution To the Board of Visitors: I write in support of the Presidency of George Mason's President, Gregory Washington. We in Virginia, as well as elsewhere around the country, are witnessing a very unhealthy, if not illegal, interference in the governance of top educational institutions by our Federal government. The interventions are based on a policy that claims to be countering discrimination, but which in fact is discriminating against leaders of color and women and/or policies which are geared to help right the wrongs of centuries. Where there are clear signs of antisemitism, action should be taken to counter it. However, legitimate protests against the policies of the government of Israel in Gaza do not necessarily represent antisemitism, nor are they necessarily pro-Hamas. Hamas is a terrorist organization, and does not deserve support, though it is important to note that decades of discrimination against Palestinians provided fertile ground for Hamas to develop. The current situation in Israel/Palestine is horrendous and there is danger across much of the Middle East. This should be a teaching moment in universities - a chance to examine the history of the region and of what brought the Jewish people there to create the state of Israe, along with what happened to many Palestinians as a result. l. I live in Charlottesville, where there is general outrage and sadness about the resignation of President Ryan under pressure from the Justice Dept and without the support of the BOV or the VA Attorney General. It seems political. I have heard nothing but good things about President Washington and hope you will support his continuance at GMU. Thank you. Sincerely yours, (Mrs.) Evelyn Ruffin

In support of GMU's students and president	Heath Hurlb	External Message: Use Caution Dear Board of Visitors, I write as a Virginia native now paying out-of-state tuition to send my son to GMU. We could not be more pleased with the education he is receiving or the campus environment. We are delighted to have our son at a campus that is a national leader in cybersecurity and related fields, that is surging in fundraising and student achievement, and that is led by the charismatic and forward-thinking President Washington. He has earned the strongest support from the Board. I specifically mention the campus environment because my son is Jewish, occasionally attends Hillel and participates in Jewish religious and cultural practices. We have been delighted, in these challenging times, to have him at a campus where he feels comfortable and welcome and he feels that others are also comfortable and welcome — that his security is bound up with that of students of different religions and races rather than in competition with theirs. You have overseen something truly special at Mason, and you have the power to fight hard for it, for my kid and for Virginians who come after him. I hope that you will choose to do so, and you have my support when you do. Respectfully, Heather Heather Hurlburt Associate Fellow, Chatham House
Support for Gregory Washington	Laure Lang	External Message: Use Caution Dear Board of Visitors, As a mother of a current GMU student, and a Virginia tax payer, I strongly encourage you to support Gregory Washington. He is a highly qualified, good fit to lead GMU. Lauren Lang , Leesburg, Virginia
Support for President Gregory Washington	Vicki Herri on	External Message: Use Caution I am writing to support GMU President Washington. I received my graduate degree from George Mason University back when it was what many called a small community college. It has been gratifying to see how it has grown and become the largest public university in the Commonwealth with a stellar reputation for academics and affordability. I do not want to see George Mason, or any institution of higher learning, bow to the politics of the day. Be brave. Stand up and be counted. He is a good administrator by any measure. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia. Vicki Herrington, GMU alumna, and Virginia taxpayer

Keep GMU President Gregory Washington	Micha Paul Marti	Dear Board of Visitors, I am a Fairfax County resident who has been auditing GMU courses since Spring 2020 through the Senior Citizen Waiver Program. These courses have made valuable contributions to my ongoing education and development. The stated mission of GMU is, "[t]o engage students in educationally purposeful experiences resulting in student learning and development, academic success, and degree completion." I have participated in those 'educationally purposeful experiences' which can include respectful disagreement, debate, and greater understanding. These are valuable learning experiences. They are not demeaning, disrespectful or anti-anything. President Washington has done an excellent job, increasing GMU's enrollment, fundraising and academic stature. These are proof of his worth, not reasons for his dismissal. I urge you to keep President Washington at the helm of GMU for the good of the university. Sincerely, Michael P. Martin
Supporting GMU president	Germ e Leal	External Message: Use Caution Dear GMU board of visitors, I'm writing to support GMU president Washington. His many accomplishments from increasing enrollment to increasing the stature of the university is unmatched. GMU and Virginia are fortunate to have president Washington at the helm of tomorrow's workforce, empowering and supporting a diverse student body that will enrich our society as well as contribute to the betterment of all through respect for each person no matter their race, gender, religion, or country of origin. Sincerely, Germaine Leahy Arlington VA resident Sent from my iPhone

President Washington	Jack Mask	External Message: Use Caution As a Virginia resident and taxpayer I am writing in support George Mason University president Washington. George Mason University has thrived during his tenure. We need to support academic freedom and independence, which has made George Mason University a great school. There is no need to inject political considerations into the University's Administration. Thank you - Jack Maskell Sent from Yahoo Mail for iPhone <https://nam11.safelinks.protection.outlook.com/?url=https%3A%2F%2Fmail.onelink.me%2F107872968%3Fpid%3Dnativeplacement%26c%3DGlobal_Acquisition_YMktg_315_Internal_EmailSignature%26af_sub1%3DAcquisition%26af_sub2%3DGlobal_YMktg%26af_sub3%3D%26af_sub4%3D100000604%26af_sub5%3DEmailSignature__Static_%26af_ios_store_cpp%3D9d3a686e-218d-4849-8298-b480188dc8ac%26af_android_url%3Dhttps%253A%252F%252Fplay.google.com%252Fstore%252Fapps%252Fdetails%253Fid%253Dcom.yahoo.mobile.client.android.mail%2526listing%253Demail_signature&data=05%7C02%7Cbov%40gmu.edu%7C2eca5938851c403ee3dd08ddcc4dfe63%7C9e857255df574c47a0c0cb%7C0%7C0%7C32191993%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIsIlAiOiJXaW4zMiIsIkFOIjoiTWFpbCIsIldUIjoyfQ%3D%3D%7C0%7C%7C%7C&sdata=aFxx2VkUlSOYGLut9T2zJy6oAniWBOH8oCB%2FGRlhkPY%3D&reserved=0>
GMU President Washington	Geri Mask	External Message: Use Caution Dear Board of Trustees, I am writing in support of George Mason University's president Gregory Washington. Stop politicizing our country's universities and colleges. President Washington has done a fine job with George Mason University. There is no need to pressure him to resign and I urge you to stop this misguided mission. Geri Maskell Arlington, VA.

RE: Strong Support for President Washington's Leadership	Jackie Jones	External Message: Use Caution Dear BOV, I am writing to express my strong and enthusiastic support for President Washington. Under his forward- thinking leadership, George Mason University is rapidly emerging as a national leader in academic and research excellence, while steadfastly upholding its commitment to access and affordability for Virginians. This powerful combination - academic rigor paired with opportunity delivers an exceptional return on investment for graduates and plays a critical role in strengthening the Commonwealth's workforce and economic vitality. President Washington's unwavering focus on innovation, inclusion, and opportunity is precisely the kind of leadership Virginia needs in higher education today. I urge you to continue supporting his vision and efforts, which are elevating Mason and contributing meaningfully to the future of our state. Sincerely, A mother of 2025 twin graduates from Carter G. Woodson High School - Jacqueline Jones
Please don't destroy our success	Robert Jonas	We, the faculty of Mason, through the years worked with administrators to build the largest public university in Virginia. Mason is not a university for elites. It is for everyone Dr. Robert Jonas, GMU Emeritus faculty Sent from my Verizon, Samsung Galaxy smartphone Get Outlook for Android <https://nam11.safelinks.protection.outlook.com/?url=https%3A%2F%2Faka.ms%2FAAb9ysg&data=05%7C02%7Cbov%40gmu.edu%7C95d25b9be5f24e5c655208ddcd409bdf%7C9e857255df574c47a0c0cb%7C0%7C0%7C45341517%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIsIlAiOiJXaW4zMiIsIkFOIjoiTWFpbCIsIldUIjoyfQ%3D%3D%7C0%7C%7C%7C&sdata=nGMudKlO96O%2BjIEwAmV%2Bv8cPxyt%2Fw2Sz6%2BzWZ0B2Hck%3D&reserved=0>
Support for Gregory Washington	Ronna Gray	External Message: Use Caution Dear BOV, I am writing in support of Gregory Washington. Why in the world, except for purely political reasons, are you thinking of firing a president who has been so successful at fundraising, enrollment and elevating GMU. Have you lost your sense of what is right in the world? I am a concerned Virginia tax payer. Ronna Gray Free Union, Va. Sent from my iPad

Don't fall into the trumping pit of killing universities	Robe Jonas	The drive against President Washington is opposed by a huge community. Mason has a positive and growing constituency. You will kill that if you force Washington out. Dr. Robert B Jonas, Emeritus Associate Professor (35 years devoted to growing Mason) Sent from my Verizon, Samsung Galaxy smartphone Get Outlook for Android <https://nam11.safelinks.protection.outlook.com/?url=https%3A%2F%2Faka.ms%2FAAb9ysg&data=05%7C02%7Cbov%40gmu.edu%7C5d76b24dd463491340ab08ddcd39db6a%7C9e857255df574c47a0c0cb%7C0%7C0%7C50347462%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIsIlAiOiJXaW4zMiIsIkFOIjoiTWFpbCIsIldUIjoyfQ%3D%3D%7C0%7C%7C%7C&sdata=pBn%2FhDVXWBLY3s24oFrQF%2BuiypdZFK9EVN8LNjdvL3E%3D&reserved=0>
Hands OFF GMU	Diane Haspe	External Message: Use Caution Hands OFF GMU and President Washington! Do NOT go after this university or any university because of your racist, misogynistic nonsense. Stop it! Thank you. D Haspel
impressed		External Message: Use Caution I have always been impressed with George Mason. You are an important pathway to a bachelors degree for many who transfer from NOVA. You value diversity. You value internships in DC and high starting salaries for your grads. You have an amazing basketball band. Your graduates are prepared for the working world. Please stay with your current leadership. Do not cave to external pressure. Christina Black Centreville VA

Gregory Washington, President of GMU	Simon Benne	External Message: Use Caution Dear Board of Governors, The status of President Gregory Washington has come to our attention both through national coverage and through friends and colleagues in Virginia and the DC area. We, my wife Roberta Apfel, and myself are alarmed at role of external political pressures undermining President Washington continuing as President. It is obvious that his leadership has been of immense value to George Mason, its students, its faculty and staff. We urge you as Governors to stick to your obligation to support the true role, values, and influence of George Mason University and resist this degrading external pressure. Sincerely Bennett Simon,MD Emeritus Clinical Professor of Psychiatry Harvard Medical Schook Concerned Citizen Sent from my iPhone
Letter of Support for President Washington	Shaun Rigau	External Message: Use Caution Dear George Mason BOV Members, I am writing as an alum and former staff member to support GMU President Washington. I am completely disheartened to send this email to defend the work and reputation of President Washington. This is an unwarranted attack on his leadership and direction of the university. Over the last few years he has been able to increase enrollment and fundraising, as well as helping to elevate the reputation of the university. GMU and Virginia are fortunate to have President Washington as a leader. -- Shauna Rigaud, PhD “If you have come here to help me you are wasting your time, but if you have come because your liberation is bound up with mine, then let us work together.” - Lilla Watson Phi Sigma Chapter <http://secure-web.cisco.com/1xFJe_lIaUKNt8WQsDbZX-7yDVlIM5jNTpUGH_T3VP5gG3btHPM1nRnqMnTsJURuVZwaNQOyylIxsM9QjE6dNsryyImJimsViWWYB87ksWwSB-3C9K5NYNhUmt872DMhl8xcfqH6rRKwhUNQFD0limGZtchyMKwj3hn_v8VULl62t1rPaAIpziKZQNRXRr1kQOSKWrBR6qiI06o22XWUV6XaMzdktCViFk__4Sw1eb5ivYZicESfSV8yw46ZzUk87rB8BTanClkZ2_eo57LkhNvJHUPe9pnnJWAWOivxgQcUKEsQSUKAnEeA9ekj01nGf5GlQokMPYFSqqfdiekefc30lcLkPiqq0b4o83GphCVp66ZTNlWJLgNLGU3ZrqRPXZcj-0MMZFvY6P4yP85WPdFqQuLNMS9DZ4EXmjXf4D20/http%3A%2F%2Fwww.sgrphisigma.org%2F>	Sigma Gamma Rho <https://nam11.safelinks.protection.outlook.com/?url=http%3A%2F%2Fwww.sgrho1922.org%2F&data=05%7C02%7Cbov%40gmu.edu%7Ca4be366ba22a49e86ea108ddcd191c7d%7C9e857255df574c47a0c0cb%7C0%7C0%7C28580872%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIsIlAiOiJXaW4zMiIsIkFOIjoiTWFpbCIsIldUIjoyfQ%3D%3D%7C0%7C%7C%7C&sdata=gwVyThK6YE0cIV3NYyLSccJnfkPv3qNWjx1bd64zjuA%3D&reserved=0>	Life Member #1896 Mayhem246

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Board of Visitors

Paula Becke

External Message: Use Caution

I am an 82 year old grandmother and resident of Winchester, VA. I do not know your names or the values that earned your positions on Board of Visitors. I am educated with master's degree from Emory U. My last employer was Veteran's Benefits Administration.
History will tell the truth giving the reasons for your actions. Universities should explore truth explaining our history of racism, antisemitism, anti Roman Catholicism and actions against indigenous people.
I will be watching the steps you take while "visiting" George Mason University. The Koch brothers and their followers have visited in past.
What action will you make for history?
Sincerely,
Paula Becker

Sent from my iPhone

Support for President Washington

External Message: Use Caution

Dear Members of the GMU Board of Visitors,

As a retired Commonwealth of Virginia university administrator, I am gravely concerned about the welfare of our colleges and universities and the students. Geroge Mason University (GMU) has risen to the status of a highly regarded and respected institution. Under Dr. Gregory Washington's leadership the University has grown in size, stature and reputation.

We are fortunate to have Dr. Washington guiding and leading one of our top institutions working diligently to develop the workforce of tomorrow and expand the economic impact provided by our educational institutions. I implore you to join me and many other Virginia residents who are in full support of President Washington.

With kind regards,

Clementine S. Cone

NAACP Member

Retired Administrator

Clementine S. Cone

"Be anxious for nothing but in all things by prayer and supplication, with thanksgiving, let your requests be made known to God; and the peace of God, which surpasses all understanding, will guard your hearts and minds through Christ Jesus." Phil 4:6-7

Support GMU President Washington	Harrie White	External Message: Use Caution BOV, As a supporter of the GMU foundation, I am horrified by the inquiries of President Washington. He has provided great leadership. I urge the Board of Visitors to support President Washington. Sincerely Heidi Whitesel Gainesville, Virginia Sent from my iPad
Keep President Washington at GMU	Judy Baryls	External Message: Use Caution Dear George Mason University BOV, I am writing in support of GMU President Washington. Under his leadership, the university has increased its enrollment, raised record funds, and increased its national ranking. It has maintained access and affordability for Virginians and reinforced the workforce and economic development of Virginia. I support President Washington's continued leadership and urge you to do the same. Judith Barylske Virginia Taxpayer
Support President Gregory Washington	Chery Ruggi	External Message: Use Caution Dear GMU BOV— Thank you all for your service to students and to all of us in Virginia. Please don't let the racists in DC put an end to GMU President Gregory Washington's good work on our behalf—well educated young people benefit us all. Cheryl Ruggiero 54-year Virginia taxpayer and lifelong American -- Cheryl Wood Ruggiero <mailto:>

	Marta Calde	External Message: Use Caution Dear GMU's Board of Visitors, I urge you to stand by President Washington. This isn't just about one university president. It's about defending the freedom to speak, to teach, to lead, and to name injustice when we see it. Please, support President Washington, Marta Calderon Franconia, Alexandria VA 22310
Support for President Washington	Sandra Whitt	External Message: Use Caution Dear BOV, You have an amazing man leading GMU! From what I have read of the accomplishments during his tenure, keeping him would certainly insure that GMU would be a leader among the universities in Virginia. We need well educated students in the Commonwealth. Support him! Sandra Whitt, Virginia taxpayer
In Support of President Gregory Johnson	Illana Naylo	External Message: Use Caution Dear BOV, My name is Illana Naylor and I have lived in Manassas, Virginia since 1976. I am a proud alumni of George Mason University having been awarded a BSN then MSN in Nursing. I subsequently retired after 40 years of hospital bedside nursing. I am equally proud that GMU hired President Gregory Johnson and proud of his thoughtful leadership of Virginia's largest public university and one of the nations most, dare I say, diverse universities. Make no mistake, I believe this to be an asset. As a nurse, we served people of various backgrounds and nationalities, and it was essential that we served patients and their families with respect and dignity. This is the education at its best and President Johnson has the vision to continue this legacy. Please continue to support President Johnson. Illana Naylor, MSN

the University president!	Cavet Greer	External Message: Use Caution Dear BOV: It's my understanding that the Board is considering firing the current university president, Dr Washington. Has there been a scandal? Has he been found embezzling university funds? From what I know he has increased fundraising and enrollment is up! In the current zeitgeist, firing an African American university official who appears to be doing their job well smacks of politics. Since when does this university allow politics to dictate how the school is run and who runs it? Now is certainly not the time to start. I encourage the Board to support the university president and allow a competent person to continue leading the school in a positive direction. - Cavetta Green, VA taxpayer and educator
Hold Tight!		External Message: Use Caution Please keep solidarity with President Washington and stand up to the pressure the Trump Administration has unfairly has and will put on GMU. You not only are custodian of a set of educational assets, you set the example to your students of what integrity and merit should bring. You will be proud of yourselves when you defend those values. Kind regards and sincere encouragement, Robert J. Berg Former senior advisor, UNDP, UNICEF, UNESCO and UN Economic Commission for Africa.
Investigation of George Mason University	Spenc Crew	External Message: Use Caution Dear BOV , The investigation of George Mason University by the Department of Justices is a politically motivated attack on educational independence. The record of the University and President Washington has been admirable and elevated its standing against other universities around the country. It is a record to be proud of not to be undermined or attacked. It is worrisome that the federal government is launching attacks on higher education nationwide which often seek to control these institutions and their academic functions. The independence of these institutions is core to what we are as a nation and worldwide thought leader. I hope you agree and will not allow politically oriented attacks to undermine the strengths and values of our institutions of higher learning. Respectfully, Dr. Spencer Crew Reston, Virginia

GMU President

Sue K

External Message: Use Caution

Dear Members of the GMU Board of Visitors:

I am writing in support of GMU President Washington. He has done much to support and improve GMU, from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students. GMU and Virginia are fortunate to have President Washington. I fear that forcing him to resign could harm both GMU as an institution, and its ability to attract a top-quality replacement.

Thank you for considering my views,

Susan N. Kelly

Retain Dr. Washington as President of George Mason University

Artur Torre

External Message: Use Caution

Dear Board of Directors:

You are fortunate to have President Washington as your leader. His numerous accomplishments are a testament to his effectiveness. Notably, he has played a pivotal role in elevating George Mason's reputation and ensuring its continued influence. I strongly urge to retain him President of the University.

Thank you for your time and consideration.

Arturo Torres, A proud and taxpaying citizen of both Virginia and the United States.

Please Keep President Washington

Miche Wilkir

External Message: Use Caution

Dear Members of the Board of Visitors,

Please keep President Washington at GMU!

As is the task of a University President, he has grown enrollment (attracting top students), raised record funds, and elevated the university's stature.

As the president of a regional university, President Washington's leadership is integral to the regional economy. NOVA needs his leadership to power the future.

Importantly, he clearly has the respect of the faculty which means he can help GMU navigate the times ahead.

Please value his leadership and keep him as GMU's President.

Sincerely,

Michelle Wilkins

Support President Washington

David Sarr

External Message: Use Caution

To the Board of Visitors

I am the father of a current student at George Mason University, and I urge the Board to support President Washington and to continue supporting growth and innovation at Mason. I did not know much about Mason before our son enrolled there and I have been impressed with the university, especially the academic strength and positive learning atmosphere.

President Washington's proven track record of innovation, inclusion, and opportunity is what the Commonwealth needs today and in the future. The Board of Visitors should support President Washington and not create unnecessary and counterproductive turmoil. Don't mess with success!

David Sarr

Manassas

Supporting President Washington	Mark Roma	External Message: Use Caution Dear BOV, I write in support of President Gregory Washington. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia. MARK S ROMAN, PhD Virginia taxpayer Sent from my iPhone
Support for President Washington	Const ce Franc	External Message: Use Caution To the Board of Visitors: A write in strong support of GMU President Washington, and hope you will do everything possible to resist efforts to remove him. I've lived in Arlington for many years, and nothing this disturbing has ever come so close to home. Please be brave and show Virginians that George Mason University stands tall for moral civic behavior. Thank you. M. Constance Francis
Keep President Gregory Washington	Susan Englis	External Message: Use Caution Dear Board of Visitors, We need MORE leaders like President Gregory Washington, who has done an outstanding job. He understands what Virginia will need for the future—see Abundance <https://nam11.safelinks.protection.outlook.com/?url=https%3A%2F%2Fen.wikipedia.org%2Fwiki%2FAbundance_(Klein_and_Thompson_book)&data=05%7C02%7Cbov%40gmu.edu%7C26b7cdcc96ff44e7d51a08ddcf6c10c3%7C9e857255df574c47a0c0cb%7C0%7C0%7C49686314%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIsIlAiOiJXaW4zMiIsIkFOIjoiTWFpbCIsIldUIjoyfQ%3D%3D%7C20000%7C%7C%7C&sdata=nfXm9xeSN%2BFY3YBGiZMP%2Bru2W0J30iavR%2F5TU6DECjw%3D&reserved=0> —and will work to achieve that vision for the university and by extension, all Virginians. Please do not replace him. Sincerely, Susan English and Thomas Philson

Keep GMU President Washington	kathy schna	External Message: Use Caution President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity. K. Schnake, Proud American
Keep GMU President Washington!	Kathy Deligi s	External Message: Use Caution Dear BOV, I am writing as a Virginian and as the mother of an undergrad student currently attending George Mason University. I urge you to keep President Washington in place. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity. Katherine Deligianis Virginia Taxpayer and Proud American
Keep Washington!!!	Maria e Schwa e	External Message: Use Caution Dear BOV, President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity. Don't bend a knee! Don't agree in advance! Don't give in to fascism! We must all stand up to the bullies! DO THE RIGHT THING! Marianne Schwanke VA Taxpayer & Voter Proud American
Support President Washington	Cynth Uncle	External Message: Use Caution Dear BOV, Keep President Washington at GMU. During his tenure at George Mason, he has increased student enrollment, achieved record-breaking fundraising, elevated the University's stature, and solidified GMU's as a national leader in cybersecurity, information technology, and data systems. I urge you to continue to support him, support his vision, & support the students at this university. Sincerely, Cynthia Uncles, A Virginia Taxpayer & Former Student at GMU

Education and Fundraising	James Turna	External Message: Use Caution GMU Board of Visitors George Maston University, Dear Board of Visitors, I am writing to support GMU President Washington. His accomplishments from increasing enrollment and record-breaking fundraising have elevated the stature of the university and attracted top students. Any lack of confident in him is puzzling. GMU and Virginia are very fortunate to have President Washington. He is leading the workforce of tomorrow and empowering the economic engine of Virginia for the future. President Washington is an asset in the field of education. He has been a trailblazer in his field achieving great success. Alabama taxpayer, North Carolina State University graduate and Proud USA citizen James Turnage Huntsville , Alabama 35757 <https://click.actionnetwork.org/ss/o/u001.ZbNyqOfLYPaP-d23SgKjnQ/4if/zEOJDyK8RqaJZtqKmcWgow/ho.gif>
Support for President Washington	Rache Miller	External Message: Use Caution Dear BOV, I am a proud parent of a George Mason. University alumna. GMU was my daughter's top choice and when she received her offer of admission she jumped at the chance to attend her dream school. As a student during the covid era, she didn't have the typical college experience, but we were all impressed by the way the university cared for students during that time and helped them to return to campus safely. President Washington has been a dynamic leader, with major successes in fundraising, innovative program-building for workforce success, and an unwavering commitment to access and affordability for ALL students. I encourage you to support him and his excellent team against incursions from external parties seeking to destroy Virginia universities. I have watched heavy-handed bullying negatively affect other universities in the Commonwealth and have been sorely disappointed that the boards appointed to govern those institutions caved to the pressure. GMU is too important to let this happen in Fairfax, too. Please do everything you can to ensure that President Washington has your unwavering support during these tumultuous times. Rachel Nottingham Miller former GMU parent

Support President Gregory Washington	richar wood	External Message: Use Caution Dear GMU Board of Vistors, As an alumnus of the Antonin Scalia Law School, I am writing to urge your unwavering support for President Gregory Washington in the face of the recent inquiries by the federal government. Justice Scalia no doubt would have been greatly offended by the federal government's unwarranted and unconstitutional intrusion into GMU's policies and practices. Please do not replicate the mistakes made by the University of Virginia and fail to demonstrate solidarity with President Washington and the GMU community. Thank you. Richard Woods
GMU - Education and Fundraising	Loren Potea Stein	External Message: Use Caution Dear BOV- I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. I am an alumnus of GMU ('class of 89). The fact that President Washington has been making my school better and more competitive means my degree is worth more and more to my Virginia Job. Virginia taxpayer & proud American. Remember, govern without fear or favor is in our Constitution. Loren Loren P. Stein
I Support President Washington	Terri Schwa beck	External Message: Use Caution Dear Board of Visitors, Last year, I attended an event of Arlington County leaders at the new Amazon headquarters to talk about how we envisioned our county in the next 50 years. President Washington was one of the keynote speakers, and while I had never heard him speak prior, I came away impressed and hopeful about the future he described for GMU. As a parent with high school and college-age children, I was impressed with his dedication to helping students who transfer from community college remain successful at GMU. I was amazed to hear how GMU has grown under his leadership, and I saw this first-hand as many of my friends living outside of Virginia who had high-achieving students looking for a good school reached out to me to ask "How is GMU? Is it a good place for my child?" I strongly support President Washington and am proud of his accomplishments. Let's ensure he keeps guiding Virginia's workforce of tomorrow and empowering our prosperity. Terri Schwartzbeck President of an Arlington Civic Association

23-year tax-paying homeowner in Virginia
Proud descendent of US Navy family and proud American

Support for President Gregory Washington

Tina Bailey

External Message: Use Caution

Dear Members of the George Mason University Board of Visitors,

I am writing to express my unequivocal support for President Gregory Washington and to urge you to take immediate action to protect his position and leadership at George Mason University.

We are witnessing a disturbing trend in which the federal administration is weaponizing the Department of Education to undermine American higher education. Research funding is being slashed. Diversity, equity, and inclusion (DEI) initiatives are under attack. Even the mere use of words such as “women,” “Black,” and “biased” is being banned—a sweeping act of censorship that endangers the core mission of higher education.

This political pressure is intensifying in Virginia. In February, the Virginia Military Institute’s first Black superintendent, Ret. Maj. Gen. Cedric Wins, had his contract abruptly terminated. Just last month, University of Virginia President James Ryan resigned under pressure, reportedly to safeguard his institution’s federal funding. Now, troublingly, attention has turned to George Mason University’s President, Dr. Gregory Washington—the university’s first Black president, and one of the most effective and visionary leaders in higher education today.

President Washington’s accomplishments speak for themselves:

* Record-breaking fundraising and strategic growth

* Increased enrollment and improved student outcomes

* National leadership in cybersecurity, IT, and data science

* Unwavering commitment to access, affordability, and academic excellence

He has elevated Mason’s stature, broadened its influence, and positioned the university as a crucial driver of Virginia’s economy and future workforce. Under his leadership, GMU has become a national model for what a modern, inclusive, innovative public university should be.

The attempt to undermine or remove him is not only unjust—it is a direct threat to the future of George Mason University and a disservice to its students, alumni, faculty, and the Commonwealth of Virginia.

I urge the Board to publicly and unequivocally support President Washington's continued leadership. Reject politically motivated interference and stand with a leader who is delivering real results for Virginia and the nation. Now is the time to defend integrity, innovation, and inclusion in higher education.

Sincerely,

Tina Bailey

I Strongly Support President Gregory Washington – Keep Him at GMU	Maria Taylo	External Message: Use Caution Dear Members of the GMU Board of Visitors, I am writing as a proud American to express my strong support for President Gregory Washington and to urge you to stand firmly behind his continued leadership at George Mason University. President Washington has delivered historic results—boosting enrollment, elevating GMU's national stature, and achieving record-breaking fundraising. He has opened doors for students across backgrounds, grown Virginia's workforce pipeline, and led the university with integrity, vision, and a commitment to excellence. His leadership reflects the very best of what a modern public university can and should be. Efforts to remove President Washington appear politically motivated and deeply troubling. We must not allow partisan pressure or manufactured controversy to dismantle the progress being made. GMU is thriving under his leadership. Removing him now would send a chilling message across the nation—that success, equity, and forward-thinking leadership can be punished rather than celebrated. As attacks on higher education and diversity increase nationwide, your decision carries national significance. The country is watching. I urge you: do what's right for George Mason University, for Virginia, and for the future of inclusive, high-quality public education. Keep President Washington at GMU. Sincerely, ~ Maria Taylor Proud American
I support GMU and President Washington	Bonni Janovk	External Message: Use Caution Dear BOV, I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched. Caving to blatantly racist pressure is the wrong image for our great University. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. Bonnie Janowiak, Virginia taxpayer and proud American

Education and Fundraising	Stephe Cogde	External Message: Use Caution GMU Board of Visitors George Maston University, Dear Board of Visitors, I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched. Dr Washington has achieved many accolades dating back to his time as a student leader at NC State, to interim Dean at Ohio State, to Dean at UCI California and now President of George Mason University. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. Proud American, Stephanie Cogdell Stephanie Cogdell Raleigh, North Carolina 27616 <https://click.actionnetwork.org/ss/o/u001.ZbNyqOfLYPaP-d23SgKjnQ/4if/yhRlhWlOSkeIrm9uy67n3Q/ho.gif>
Gregory Washington	Nadine Hughe	External Message: Use Caution I uderstand university president, Gregory Washington, is under federal investigation and internal review, in spite of setting records for enrollment, fundraising, and academic success. This isn't about performance, it's about politics - we've seen the attacks on higher learning. Which is why I want to support President Washington - and urge you to stand by him. Nadine Hughey Proud American
In support of Gregory Washington	Gina Medes	External Message: Use Caution Dear BOV, I am writing to voice my support for President Gregory Washington. Recently, I have been learning of his many accomplishments and of the important role he has played for the university and its students. From his excellent work on fundraising, to his expertise in cybersecurity and information technology, to increasing access to education, his invaluable work is forward-focused and innovative. We need much more of this kind of leadership in our country. Please add my voice to those who support his continued leadership in role as President of George Mason University. Very sincerely,

Gina Medeiros
Proud American

KEEP GMU PRESIDENT	john (	External Message: Use Caution Dear Board, Keep the GMU President. His tenure is remarkable. He's raised the stature of the university, increased enrollment , and under him remarkable fundraising. He's a treasure and should be treated as such. Sincerely, Katharine Ellis Sent from my iPad
President Washington	Brigit Wrigh	External Message: Use Caution Dear BOV, Please stand strong for what is right and against authoritarianism and keep GMU President Washington. Sincerely, Former VA resident and proud American Brigitte Wright

Stand by President Washington	Robin Costa	External Message: Use Caution Dear Board of Visitors: I have lived in Fairfax County for over 30 years; graduated from William & Mary; have a daughter who graduated from the University of Mary Washington; and recently moved to Charlottesville where my husband teaches at UVA, his alma mater. I am a HUGE supporter of Virginia schools and I'm terrified of the attacks on schools in the state by an administration bent on eliminating everything that makes Virginia's institutes of higher learning so incredible. Their attacks on dismantling initiatives focused on equity, representation, and inclusive excellence are appalling. Every one of Virginia's schools are as good as they are BECAUSE of the efforts to promote diversity and to be inclusive. To think the administration is trying to even ban terms it associates with DEI such as women, Black, and biased is nothing but censorship I support President Washington and his myriad accomplishments in taking GMU from a low-ranked commuter school to a successful and highly ranked university. The BOV, GMU, and the state of Virginia should consider themselves lucky to have this fine university president to continue to help guide our upcoming workforce and who is helping to improve the economics of our state. Robin Costanza Virginia tax payer and proud American Charlottesville, VA
KEEP PRES. WASHINGTON	Sheila Gale	External Message: Use Caution This is a request for you to support & keep President Washington. He is vital for the future of the University. President Washington is a success in many ways. He has increased enrollment & has helped to make George Mason University a first class University for the students of Northern Virginia. Thank you, Virginia Taxpayer & Proud American Sheila Gale
Support Academic Freedom and Pres. Gregory Washington	Eugen Burke	External Message: Use Caution To the members of the Board of Visitors, I urge you to support Gregory Washington as President of GMU and show appreciation for his many accomplishments, such as increased enrollment and the ability to attract outstanding students, achieved record-breaking fund raising, and elevated GMU's national standing. Also, please support academic freedom in general. I fear the current political assaults on all institutions of higher education. Eugenia Burkes (cell)

Keep GMU President Washington	Troy Ander n	External Message: Use Caution Dear BOV, Please make a good decision for Virginia. President Washington has done such a good job with increasing enrollment and attracting top students. He has accomplished great fundraising and brought the university into the forefront of the public on his achievements. The university needs to make the right decision for the people of Virginia and the university. Please consider President Washington to guide the university's future. Troy Anderson Proud American and citizen wanting the best for education
Support for Dr. Washington.	Sandr Richa on	External Message: Use Caution Dear BOV: Under President Washington's leadership, GMU has become a first rate research university. Many of the graduates are staying in Virginia and helping to build our workforce. As the proud mother-in-law and grandmother of GMU alumni, I support President Washington's continued leadership and hope that you will also support him. Sandra E. Richardson, Virginia taxpayer and proud American " Regret looks back. Fear looks around. Worry looks in. Faith looks up." Nicky Gumbel
Support for President Obama as hubby on	Kelly Cocke	External Message: Use Caution GMU Board of Visitors, Please keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine Virginia's economic success. Please stand firm for democratic principles such as free speech. —Kelly, Virginia taxpayer and proud American Kelly CONFIDENTIALITY NOTICE: This email message, including any attachments, is for the sole use of the intended recipient(s) and may contain confidential and privileged information. Any unauthorized review, use, disclosure or distribution is prohibited. If you are not the intended recipient, please contact the sender by reply email and destroy all copies of the original message.

Please keep President Washington	Anne Sturm	External Message: Use Caution Dear Board of Directors, We are so fortunate to have President Washington at the helm of GMU. He is doing a fabulous job with record enrollment, and fund raising. Virginia is lucky to have him guiding this vital university. Although I do not live in Va, I have two Va. relatives benefitting from your great GMU. Don't rock this very sucessful " boat" with a superb Admiral at the helm. With hope and sincerity, Anne Sturm A Proud American Washington, DC 20015
GWU President Gregory Washington	Barba Kraft	External Message: Use Caution Dear Board of Visitors, I'm writing as a proud American to ask you to stand firm and support GWU President Gregory Washington. GWU has become a national leader in information science and cybersecurity on his watch. His strategic vision and commitment to innovation have raised the University's profile and expanded its influence in areas critical to the rapidly evolving workforce here in the DMV and across the United States. He has increased enrollment and sparked successful fundraising. GWU is indeed fortunate to have President Washington at its helm. Please express your support of him, and allow him to continue his important work for students, alumni, faculty and the residents of Virginia, as well as for those of us elsewhere in the DMV who want to see GMU continue to flourish. Barbara Kraft Washington, DC

Support for GMU President Gregory Washington	Rache R&A	External Message: Use Caution Board of Visitors George Mason University Fairfax, VA Dear BOV, I am writing to express my strong support for President Gregory Washington, a highly respected and successful leader. Under his direction, GMU is emerging as a national leader in academic and research excellence and last year welcomed the most diverse freshman class in its history. This commitment to excellence and accessibility ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's strategy of innovation and inclusion is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision, and not give in to pressure by those who would return our society to a time of greater division and less opportunity. Rachel Waldstein Virginia taxpayer and proud American
President Washington	Peggy King	External Message: Use Caution Dear Board of Visitors, Please continue to support President Washington. He is doing a great job and it is in everyone's best interest to keep him here in his job. I am a proud American and Virginia taxpayer. Thank you, Peggy King Sent from my iPad
BOV Meeting important issue	Esthe Wooc	External Message: Use Caution As a Virginia taxpayer and proud American I am asking that you continue supporting President Washington as the leader of GMU. I see no reason other than positive for him to continue in his important leadership role. Thank you for your thoughtful consideration of this matter. Esther S. Wood, Lansdowne, Va.

Please keep President Washington in place.	Jan R	External Message: Use Caution To Whom it my concern , Please keep President Washington in place. I am a Virginia tax payer and a proud American. Sincerely, Jan Rao Sent from Yahoo Mail for iPhone <https://nam11.safelinks.protection.outlook.com/?url=https%3A%2F%2Fmail.onelink.me%2F107872968%3Fpid%3Dnativeplacement%26c%3DGlobal_Acquisition_YMktg_315_Internal_EmailSignature%26af_sub1%3DAcquisition%26af_sub2%3DGlobal_YMktg%26af_sub3%3D%26af_sub4%3D100000604%26af_sub5%3DEmailSignature__Static_%26af_ios_store_cpp%3D9d3a686e-218d-4849-8298-b480188dc8ac%26af_android_url%3Dhttps%253A%252F%252Fplay.google.com%252Fstore%252Fapps%252Fdetails%253Fid%253Dcom.yahoo.mobile.client.android.mail%2526listing%253Demail_signature&data=05%7C02%7Cbov%40gmu.edu%7C5c53643de1a3407ada9008ddca4ba41c%7C9e857255df574c47a0c0cb%7C0%7C0%7C13298105%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIsIlAiOiJXaW4zMiIsIkFOIjoiTWFpbCIsIldUIjoyfQ%3D%3D%7C60000%7C%7C%7C&sdata=v8WCs4GuLp52SeE1KY6wSd7a6KikQWuo9kf%2FKEzGuYc%3D&reserved=0>
President Washington	Betty Lahm	External Message: Use Caution Keep GMU President Washington. VA Taxpayer and proud American Betty Lahman Get Outlook for iOS <https://nam11.safelinks.protection.outlook.com/?url=https%3A%2F%2Faka.ms%2Fo0ukef&data=05%7C02%7Cbov%40gmu.edu%7Cf221867edf6c464f338708ddca2c3105%7C9e857255df574c47a0c0cb%7C0%7C0%7C35675022%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIsIlAiOiJXaW4zMiIsIkFOIjoiTWFpbCIsIldUIjoyfQ%3D%3D%7C40000%7C%7C%7C&sdata=naNL1lO0R2I6%2FePN5bTdmPDgeMZnaGQTyKo%2FpuB%2FZ%2F4%3D&reserved=0>
Support for President Washington	Ann Ulmsteider	External Message: Use Caution Dear GMU Board of Visitors, I am writing to support President Gregory Washington, who has helped GMU grow and expand its offerings, while keeping it affordable and accessible. His service over the past five years has continued the trajectory of innovation GMU has followed since it began. When I moved to Virginia in 1976, GMU was a commuter school just beginning to offer residential living. I have watched as many of the children of neighbors and friends have received excellent educations at GMU. President Washington has helped the university open opportunities in cybersecurity, information technology, and data systems, preparing students for the future. He has significantly increased fundraising and attracted top students. GMU graduates will go on to strengthen Virginia, thus enhancing my future and that of all Virginia residents. I urge you to continue supporting President Washington. Sincerely,

Ann Ulmschneider, Virginia taxpayer and proud American
Sent from my iPad

[EXTERNAL] President Washington	Melanie and K	External Message: Use Caution Dear Board of Visitors, I am writing in strong support of President Washington's employment as president of George Mason University. We need bright, skilled, honorable people like him in positions of leadership. Please don't let politics destroy what President Washington is helping to build at GMU. I encourage you to stand strong against those forces that ultimately want to "dumb down" our citizenry and destroy our democracy. Please continue to support Pres. Washington and a culture of free speech and intelligent discourse on the GMU campus. Sincerely, Melanie Dunn-Chadwick, a Virginia resident and proud American
[EXTERNAL] Dr. Greg Washington	Bonnie	External Message: Use Caution Dear BOV, This email is in support of Dr. Greg Washington. I am proud of the work that he has done to elevate cybersecurity programming and enrollment at George Mason. As a fellow NC State University graduate, I along thousands of other alumni stand united with Dr. Washington. I strongly urge you to do the same. Bonnie Mwanda Proud American Citizen

[EXTERNAL] Support of President Washington and his continued leadership	Bonni Wilkin	External Message: Use Caution Dear Board of Visitors, I am a former Federal Government IT manager who supervised employees who were fortunate enough to advance their cybersecurity and technical skills at GMU under the innovative solutions implemented by President Gregory Washington. I am writing in support of the continued role of President Washington. Since he was hired in 2020, President Washington's leadership has enabled many students to become professionals in the fields of cybersecurity, information technology, and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile. President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia. Bonnie Wilkins, Virginia taxpayer and proud American
	Sharo Marie Kirk	External Message: Use Caution DEAR BOARD OF VISITORS, IN YOUR BOV MEETING ON THURSDAY, JULY 31, 2025, GEORGE MASON IS A CRITICAL ENGINE FOR TALENT GROWING INNOVATION AND ECONOMIC STRENGTH IN VIRGINIA AND OUR NATION. "A SEAMLESS WORLD-CLASS COMMUNITY' COMMITTEE IN THE CITY OF FAIRFAX 2020 COMMISSION STUDIED GMU AND NORTHERN VIRGINIA COMMUNITY COLLEGE IN 1992 AS HIGHER EDUCATION INSTITUTIONS THAT "PROVIDE UNLIMITED POSSIBILITIES FOR THE ENHANCEMENT OF SERVICES AND THE ENRICHMENT OF LIFE FOR CITIZENS, STUDENTS AND FACULTIES." THANKS TO PRESIDENT WASHINGTON'S LEADERSHIP, THE UNIVERSITY HAS BECOME A TOP-TIER RESEARCH INSTITUTION, WITH 73% OF IN-STATE GRADS STAYING AND WORKING. THE 2020 COMMISSION RECOMMENDED THE CREATION OF JOINT CENTER OF EXCELLENCE FOR COMMUNITY REINVESTMENT. SEE THE ATTACHMENT. PRESIDENT WASHINGTON IS THE MAN TO DO IT. SHARON M KIRK VIRGINIA TAXPAYER AND PROUD AMERICAN

In support of Gregory Washington as President of George Mason University	Oliver Jones	External Message: Use Caution Dear BOV, I am writing to give my strongest support for President Gregory Washington. I have learned of his many accomplishments, and of the important role he has played for the university and its students. From his expertise in cybersecurity and information technology, to increasing access to education, his work is enormously important. We urgently need this kind of leadership in the USA. Please count me among those who support his continued leadership as President of George Mason University. Very sincerely, Oliver Jones Proud American
Keep GMU President Gregory Washington	Mary Martl Fortn	External Message: Use Caution Keep GMU President Gregory Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine. Thank you! Mary Martha Fortney, Virginia Taxpayer and Proud American

President Gregory Washington	Debo Hartn	External Message: Use Caution This email is to express my strong support for President Gregory Washington. He is an incredible leader e.g. - just two examples - the school has increasing enrollment and fundraising. It continues to attract top students. Under his leadership, the school has become a national leader in cybersecurity, IT and data systems. I urge you to support him and allow him to continue working on behalf of the school, faculty, alumni and Virginians. Do not cave to any pressure from this Administration to cancel the accomplishments of Black Americans. I write this as a Virginia taxpayer and proud American. Deborah Hartman Arlington, Virginia
Please see attached letter in support of President Gregory Washington	Rache Rifkin	External Message: Use Caution -- Rachel Rifkind - home - cell <mailto:>

Comments for August 1 Board of Visitors Meeting	Brad Viviar	External Message: Use Caution Dear Board of Visitors, In the name of free expression and the best traditions of American higher education, I urge the Board of Visitors to support the administration of George Mason University's efforts to promote fair, merit-based, and pluralist learning for all students. The Board should also defend the university against state censorship and hyper-partisan political interference. Fostering the proven academic value of a desegregated, diversified university is one of the best ways to combat antisemitism and other forms of bigotry that often accompany it—through education, not ideological restrictions and manufactured investigations. The namesake of our university, George Mason, was exemplary for his time in opposing the extension of the slave trade and advocating education for those held in bondage. George Washington and other framers of the early republic advocated the idea of a "national university" that would draw students from colleges around the country to maximize the inherent diversity of experience, culture, and knowledge among the American people. Washington became open to abolitionist views after reading the work of Anthony Benezet, a Philadelphia educator who taught both free Black and enslaved children, alongside girls and deaf students, as an act of social justice. Benjamin Franklin and Benjamin Rush, both signers of the Declaration of Independence, advocated diversifying education by creating opportunities for the poor and working classes, African-Americans, girls or women, and students with disabilities. Many college administrations promoted positive social change and diversification as part of their missions throughout the nineteenth century. Oberlin College made history by admitting Black and female students as early as the 1830s. In the late 1850s, the founders of Berea College declared that it was "opposed to Sectarianism, Slaveholding, Caste, and every other wrong institution." The co-founders of Cornell University dedicated their institution, in 1867, "to creating a university that was open to all individuals, regardless of race or gender," as the Cornell website explains. In 1873, the trustees of the University of South Carolina called their university "the common property of all our citizens without distinction of race." In the twentieth century, both the U.S. government and elite institutions realized that supporting diversity in universities provided the nation with critical competitive advantages over authoritarian systems abroad. In 1947, the Truman administration issued "To Secure These Rights," a historic document that demonstrated the importance of equality and diversity to American institutions, including higher education. This report was instrumental in the desegregation of the U.S. military and public education; it also defined diversity in public institutions as a vital tool in the fight against Soviet communism. In the late 1960s, Cornell University and the University of Pennsylvania announced commitments to increasing enrollments of Black students. Yale University announced measures to significantly increase enrollments of women. Such reforms coincided with the elimination of quota systems that barred Jewish and Catholic students from elite institutions. This longstanding commitment to diversity distinguishes the most praiseworthy parts of American higher education from academic competitors in other nations. It has generated academic, social, political, and national security benefits in the era of desegregation. There is nothing wrong, and everything right, with leaders of U.S. universities maintaining this commitment to diversity of knowledge and experience as a critical part of the American experiment. In asking the Board to support that experiment and reject attempted state censorship, I ask its members not to support some radical, newly invented political ideology. Rather, I ask them to endorse educational policies and practices that were seen as only moderately forward-thinking during the early republic, during Reconstruction, and in 1947. Unfortunately, a network of privately funded political think tanks has popularized the falsehood that lawful desegregation and diversity measures are politically radical and socially destructive. They oppose equal educational opportunity, and thus aspects of higher education that have provided the nation with critical advantages. In doing so, those think tanks represent the hyper-partisan political

aims of wealthy donors, not the public at large.
Their stated opposition to lawful university policies that treat all students and faculty fairly while celebrating the intellectual and cultural diversity that characterizes free academic inquiry has fueled a historic wave of state censorship. Legislators have banned numerous books and teaching materials, entire academic programs, and even lists of words or concepts from institutions of higher education. I ask the Board to defend GMU against these ongoing attempts to censor free speech, non-conformist ideas, and intellectual diversity.
International non-partisan agencies devoted to democracy and Western values cite similar forms of state censorship as evidence of rising authoritarianism in countries like Hungary and Turkey. Scholars at Risk is an international non-partisan organization that monitors the political treatment of educators around the world, including the jailing and torture of some. Their recent public reports cite anti-DEI censorship in the U.S. as one part of a far-reaching international assault on academic freedom.
Formal DEI programs in colleges and universities are eminently worthy of criticism. But state censorship and political restrictions on academic freedom are never appropriate, constructive ways to improve or replace them. Such measures always harm individual liberties and academic exchanges alike.
Antisemitism is a serious issue on some campuses and in American society—one of the worst evils of modern global history. History teaches us that antisemitism often operates in tandem with other forms of heinous bigotry against people of color, women, LGBTQ people, and members of various religious faiths. The antisemitic assault on the University of Virginia in August of 2017, for example, was organized by a coalition of extremists who targeted Jewish, Black, and LGBTQ people all at once. The best way to address antisemitism is not through state bans on campus expression and academic content, but with robust education about the value of cultural and religious pluralism, the social and political benefits of tolerance, and the necessity of defending universal human rights.
I encourage the Board to support and exercise leadership pertaining to such forms of education at GMU. More programs, not less, devoted to these proven goals can showcase the best of what American higher education has been in the past and should be in the future.
Respectfully,
Bradford Vivian
B.A. English ‘96
2024 Distinguished Alumni Award, College of Humanities and Social Sciences
2024 Franklin S. Haiman Award for Distinguished Scholarship in Free Expression (National Communication Association)

Support for President Gregory Washington

External Message: Use Caution

Dear BOV

I SUPPORT President Washington. He has done many good things for GMU. We are fortunate to have him. I urge you to continue to support him and not be swayed by outside interests.

Michael Petruschak MD
Virginia taxpayers and proud American

Sent from my iPhone

Stand firmly for President Washington!	JT Na	External Message: Use Caution Do Not Bend the Knee to the Project 2025 driven fascist in this regime! Keep President Washington at GMU! He has grown enrollment, attracted top students, raised record funds, and elevated the school's status. Don't let the politics of division undermine the success of this university. Once you capitulate, the fascist will just come back for more. Look at what is happening to Columbia! Who would want to go there? GMU and Virginia need the leadership of President Washington to power its future. Sincerely, John
Submission for Public Record – Please Confirm Receipt	Stand With Maso	External Message: Use Caution Dear Rector Stimson and Members of the Board: On behalf of Stand With Mason and the 3,309 individuals who have signed our statement of support for President Gregory Washington and George Mason University, I am submitting the attached letter as part of the Board of Visitors Meeting – Public Comment Form for the August 1, 2025 meeting. We are submitting this by email in compliance with the instructions for the Public Comment Form, as the full letter and complete list of signees exceed the 4,000-character limit. This submission is provided on behalf of all 3,309 signees included in the attachment. Please confirm receipt of this submission by replying to this email. Sincerely, Max Fose On behalf of 3,309 Signers of the Letter of Support Stand With Mason
Message of Support	Alexa a E Johns	Hello, I just wanted to reach out and briefly share my thoughts in advance of your August 1 general meeting. President Washington has been under a lot of fire due to the interventions from current federal actors, but I would like to affirm that his leadership has continued to keep George Mason University's status a positive and admired force in our community. I chose to begin my Master's program here because of GMU's reputation as a welcoming, modern, and diverse institution that stands out against many of the other Virginia public colleges. I hope that you will all support President Washington's response to the scrutiny, and recognize the value he has brought to the University in its state and national standing. I trust that you will not bend to outside influence and will recognize the support and power that the GMU community has within our own members and from those in the Northern Virginia community as a whole. Thank you, Alexandra (Alex) Johnson

Re: Extraordinary Leadership from President Washington - Don't make a mistake	Tanni Talen	External Message: Use Caution

Good morning,

It has come to my attention that President Washington's leadership is being questioned and will be deliberated today. I don't understand why. President Washington has been an exceptional educational leader for George Mason University (GMU). He has led GMU with integrity, commitment, transparency, and vision, ensuring that the University seeks and strives for excellence from all students, making GMU a coveted school for aspiring students in Virginia and beyond. He is visible in the communities that George Mason serves, meeting regularly with educational leaders and local officials, and building and strengthening University partnerships in Northern Virginia. He has a real vision for sustainable and strong growth and a keen sense in navigating relationships with local elected officials that allow for smoother development and growth negotiations. He understands the value of developing an educated workforce that will stay in their community, ensuring that George Mason is a token of pride and an asset to all localities where the University has a campus. These are skills that are not easy to come by. The strong relationships, which he has built with localities and elected officials over the last few years, will have to start over with anyone new. It would be a grave mistake to lose his leadership now. I hope that you will consider all aspects of President Washington's leadership for George Mason University and our region. Northern Virginia is unique and President Washington has navigated us well.

Godspeed in your deliberations today. It takes great strength and bravery to serve on Boards of Governance with integrity when stakes are of great impact. I pray that you all make your decisions from a place of integrity and knowledge of the facts of his service to the University and community, and not based on political affiliations or pressure.

Best regards,

Tannia Talento
Former Arlington Public Schools Board Chair and Arlington County Board Member

Please hear our concerns

1st Vi Presic t Zeta Epsilc Omeg

External Message: Use Caution

Dear George Mason University Board of Visitors,

My name is Mrs. Cheryl Powell; I am writing to voice my strong support for President Washington. With his guidance, my daughter graduated with honors in Biology from this college. President Washington, who is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today.

I urge the Board of Visitors to continue supporting President Washington's vision and leadership.

Sincerely,

Mrs. Cheryl Powell, MA., Virginia taxpayer and proud parent of GMU Grad

GMU President Washington - A Leader Virginia Needs for Continued Excellence

Danie Boyki

External Message: Use Caution

I am writing to support President Washington to maintain his role in effectively leading George Mason University. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students are unmatched.

Under his leadership, George Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This is even more important as our nation experiences financial challenges. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

Danielle D. Boykin
A Virginia taxpayer and resident of Alexandria, Virginia

Support of President Washington	Iris Spellrn	External Message: Use Caution Dear BOV, I am writing to express my strong support for GMU President Washington. His numerous achievements, including boosting enrollment, setting record fundraising milestones, and enhancing the university's reputation while attracting top-tier students, are truly remarkable. Both GMU and the state of Virginia are fortunate to have President Washington at the forefront, guiding the workforce of tomorrow and nurturing the economic vitality of our Commonwealth for the future. Dr. Iris Mathis-Spellman Virginia taxpayer and proud American
Please have courage!! Keep GMU President Washington.		External Message: Use Caution Dear Board of Visitors, I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. Your courage will inspire GMU students and GMU alumni! Show the country what integrity looks like. Thank you for your time and attention. Sincerely, Betty McNiel - Proud American, and Proud Aunt of my niece and her husband - both GMU graduates

Supporting President Washington	James Feene	External Message: Use Caution Dear Board of Visitors, As a Golden Patriot who graduated from George Mason College of the University of Virginia in 1970, I write to express my strong support for President Washington. He has continued the traditions of academic excellence and open dialogue that are at the heart of George Mason University's amazing success. Under his skillful leadership, George Mason has continued to emerge as a national leader in academics and research excellence. The University has also consistently provided access to a first-class, affordable education to Virginians from different backgrounds across the Commonwealth. This powerful combination ensures an exceptional return on investment for graduates and strengthens Virginia's workforce and economy. George Mason and the other patriots who forged this nation recognized the importance of an educated citizenry and the free exchange of ideas. As members of the Board of Visitors, you are stewards of that legacy. As an alumnus and Virginia taxpayer, I urge you to affirm President Washington's commitment to innovation and opportunity by continuing to support his leadership and vision. Thank you. James P. Feeney Jr.
Be sure to keep Pres. Washington extraordinary leadership and success forr GMU	Jim Guest	External Message: Use Caution Dear GMU Board of Visitors — President Gregory Washington has done and continues to do — an extraordinary job for our beloved university. Please don't let political pressures derail the powerful progress and stature that his leadership delivers for this crucial institution. Sincerely, James Guest

regarding Gregory Washington, President of GMU	Tom Hone	External Message: Use Caution

Members of the Board of Visitors,

On February 26, 1949, The New Yorker magazine published a short essay by E. B. White, an author and also a staff writer on The New Yorker. The essay was entitled "Temple of Democracy."

Here are the final sentences from that essay:

"A campus is unique. It is above and beyond government. It is on the highest plane of life. Those who live there know the smell of good air, and they always take pains to spell truth with a small 't.' This is its secret strength and its contribution to the web of freedom; this is why the reading room of a college library is the very temple of democracy."

Think twice before you interfere with that temple.

Sincerely yours,

Thomas C. Hone

FW: Clarifying the Risks of "Demographic Mirroring"

Robert Pegues

I originally sent this email to the Faculty Senate. I was then encouraged to send it to you, as well. Please see below, and thank you both for considering my email, and for all the work you do to make Mason great.

Rob Pegues

Director of Admissions IT @ George Mason University

From: Robert E Pegues
Sent: Wednesday, July 30, 2025 12:17 PM
Subject: Clarifying the Risks of "Demographic Mirroring"

Dear Faculty Senate,

I am writing to express significant concern regarding the Faculty Senate's handling of the "demographic mirroring" directive issued by President Gregory Washington and approved by the Board of Visitors in 2022. The Senate had a responsibility to critically evaluate, rather than embrace, this directive, and the current defense compounds the initial oversight.

There is explicit evidence (attached) indicating the university improperly considered race in at least one documented instance. An email sent on May 17th, 2022, by Milagros Rivera titled "You are Invited to a Racial Healing of Lament (Thursday, May 19 at 3 p.m.)," explicitly stated: "We are issuing this invitation only to faculty and staff who identify as Black/African American." As an employee who personally observed this incident, I am concerned it might suggest broader systemic practices.

If university practices included communications restricted to specific racial groups, this raises legitimate concerns about whether race similarly influenced other institutional activities or decisions, such as employment, training, or internal opportunities. Such targeted communications would necessitate explicitly defining racial categories and creating specific email groups, raising ethical and legal compliance questions.

Regarding the Faculty Senate's recent communications, I respectfully suggest that the Senate reconsider its stance. The term "demographic mirroring" inherently implies race-conscious employment decisions, a practice explicitly prohibited by Title VII of the Civil Rights Act. Even with positive intentions toward diversity and inclusion, race-based hiring criteria are unlawful and unethical. Encouraging hiring practices that seek to "mirror" demographic groups inevitably suggests hiring decisions based on racial composition rather than merit.

I urge the Faculty Senate to acknowledge explicitly that the current interpretation of "demographic mirroring" involves race-conscious decision-making and to actively promote hiring practices that are transparent, legally compliant, and genuinely equitable. It would also be beneficial for the Senate to initiate an internal review to identify and correct potential practices inconsistent with ethical standards and legal compliance.

Thank you for considering my perspective.

Additionally, please note a minor but important correction: The Department of Education is abbreviated as ED or DoED, not DOE, which refers to the Department of Energy.

Rob Pegues

Director of Admissions IT @ George Mason University

Support for Pres Washington

External Message: Use Caution

Dear Board of Visitors,

I am writing to express my support for President Gregory Washington's leadership of George Mason University.

Over these past five years of very challenging times, President Washington has supported students, staff and faculty to create a learning environment where everyone can be successful. President Washington is respected and appreciated by students, faculty and staff.

This fact, combined with the positive record of demonstrated enrollment and graduation outcomes for students, shows his success as president of this premier educational institution in northern Virginia.

I strongly encourage you to support President Washington's renewal for another term as president of this fine institution.

Yours,
Lucia Claster
Arlington VA

President Washington

John Richardson

External Message: Use Caution

Friends-

President Gregory Washington is only the latest potential victim of President Trump's assault on higher education in America. His use of the antisemitism allegation, as well as alleging excesses in building a diverse (and therefore more talented) student body are familiar and must be resisted. In the name of defending higher education and hopes for an enlightened American future, by all means reject calls for removing President Washington. Capitulation invites more of same. Stand up!

John P. Richardson

Members Invited to Closed Session

Solon Simms

Dear Cully,

I am sure that this as difficult a time to manage for you as it is for any of the rest of us. I admit that I am sad to see so many coercive moves take over the normal and deliberative process of university governance. At the same time, it is an honor for me to serve, and I hope you feel the same way.

I am writing to you to, respectfully, request that you include me in the closed session annual review of President Washington. I know that this is an irregular request from past precedent, but the nature of our current conversation places the need on us to accent transparency over other considerations. In that sense, I think it would be a strong move.

The Faculty Senate resolution that drew so much attention calls on the Board "to affirm its commitment to a fair, independent, transparent, and comprehensive annual review." It strikes me that the best way to communicate this affirmation is by including a representative of the General Faculty in that annual review, and I am the most obvious choice.

Thank you for your consideration,

Solon Simmons

Carter School

President of the Faculty Senate

George Mason University

Re: Resolution of the George Mason University Faculty Senate Affirming President Washington's Leadership in Advancing Mason's Core Values	Faculty Senate	Attachment included here. Solon _____ From: Faculty Senate Sent: Thursday, July 24, 2025 6:30 PM To: <> Cc: Board of Visitors <>; Office of the President <>; Solon J Simmons <> Subject: Resolution of the George Mason University Faculty Senate Affirming President Washington's Leadership in Advancing Mason's Core Values Dear Rector Stimson: Please find attached a resolution passed by the Faculty Senate today. The resolution is titled, "Resolution of the George Mason University Faculty Senate Affirming President Washington's Leadership in Advancing Mason's Core Values." I hope the text will be self-explanatory. Thank you for your leadership in this difficult time. I would be happy to meet with you to discuss the issue if you would like. All the best, Solon Simmons Carter School President of the Faculty Senate George Mason University
Resolution of the George Mason University Faculty Senate Affirming President Washington's Leadership in Advancing Mason's Core Values	Faculty Senate	Dear Rector Stimson: Please find attached a resolution passed by the Faculty Senate today. The resolution is titled, "Resolution of the George Mason University Faculty Senate Affirming President Washington's Leadership in Advancing Mason's Core Values." I hope the text will be self-explanatory. Thank you for your leadership in this difficult time. I would be happy to meet with you to discuss the issue if you would like. All the best, Solon Simmons Carter School President of the Faculty Senate George Mason University

Resolution of the George Mason University Faculty Senate Affirming President Washington's Leadership in Advancing Mason's Core Values

Faculty Senate

Dear Colleagues:

The results for the vote of the Faculty Senate on the "Resolution of the George Mason University Faculty Senate Affirming President Washington's Leadership in Advancing Mason's Core Values" are in.

There were 32 votes cast in total, 28 in favor and 4 against. This means that the motion passes and the Senate has adopted the resolution.

Thank you to all of the faculty senators and community members who made this special meeting of the Faculty Senate possible. It is a lot of work, and many of the faculty senators are on nine-month contracts and are not expected to do service like this in the summer. I appreciate the extra effort it takes to attend a two-hour debate wordsmithing a complex document like this one. This was a challenging and yet civil debate that I hope can serve as a model for others who are facing similar challanges.

Thank you also to the Sergeants-at-Arms, Kerri Lacharite and Victoria Grady for conducting the vote.

Thank you to Supriya Baily for coming out of Senate retirement to serve as time keeper for us.

Thank you to Senator Zach Schrag for his efforts to draft an alternative resolution that his colleagues found more appealing than the original.

Thank you to the folks at ITS for getting us a Zoom license that could carry a big meeting and for supporting the effort to get the technology right.

And I want to extend a special thank you to the members of the Faculty Senate Executive Committee:

Doug Eyman, Chair of the Academic Policies Committee
Delton Daigle, Chair of the Budget and Resources Committee
Mohan Venigalla, Chair of the Faculty Matters Committee
Richard Craig, Co-Chair of the Nominations Committee
Lee Black, Co-Chair of the Nominations Committee
Catherine Sausville, Co-Chair of the Organization and Operations Committee
Melissa Broeckelman-Post, Co-chair of the Organization and Operations Committee, Chair of the Faculty Handbook Committee

These colleagues have been working tirelessly since the news of the investigations broke, and they are a special group of people to work with.

Whether you were in support of the resolution or opposed, let me congratulate you all on passing a milestone in any event. I know all of you are paying attention and doing what you can to address these issues. It is not easy to do this kind of thing, and we did it in the Mason way.

I will communicate the results to Rector Stimson and the BOV tonight.

All the best

Solon Simmons
Carter School
President of the Faculty Senate
George Mason University

GMU-AAUP Opposition to BOV Resolution

GMU-AAUP

External Message: Use Caution

From: The George Mason University Chapter of the American Association of University Professors (GMU-AAUP)

To: The George Mason University Board of Visitors

Date: 7/23/2025

Re: Opposition to Resolution on Merit-Based Excellence, Student Opportunity and Freedom from Discrimination

_____

Dear Members of the Board of Visitors:

The George Mason University Chapter of the American Association of University Professors strongly and unequivocally opposes the Board's proposed "Merit-Based Excellence, Student Opportunity and Freedom from Discrimination" resolution scheduled for consideration at its August 1, 2025, meeting. While we acknowledge the University's commitment to legal compliance and academic excellence, this resolution is fundamentally flawed, surpasses legal boundaries, and endangers the essential principles of academic freedom and shared governance that are vital to the integrity of our institution. This resolution represents serious board overreach.

Violations of Shared Governance

This resolution marks a deeply concerning departure from established principles of shared governance. Major policy changes related to faculty hiring, promotion, curriculum, and academic programs are being proposed without meaningful consultation with the Faculty Senate or the General Faculty. The AAUP's Statement on Government of Colleges and Universities is clear: faculty hold primary responsibility for curriculum, subject matter, instructional methods, and faculty status. This resolution unilaterally modifies these areas without appropriate faculty input.

Threats to Academic Freedom

The resolution's ban on conferences about "anti-racism," implicit bias, and inclusive excellence marks an unprecedented restriction on academic inquiry and scholarly discussion. These are valid topics of research and debate across many disciplines. By prohibiting such conferences, the University exceeds legal requirements and begins to censor academic content—setting a risky precedent that threatens our mission as a hub of learning and free inquiry.

The prohibition against diversity statements similarly limits faculty's ability to express their pedagogical methods and scholarly commitments. Such statements often showcase faculty members' research interests, teaching philosophies, and service commitments--all valid factors in academic evaluation.

Internal Contradictions

The resolution contains several internal contradictions that reveal its problematic foundation:

* It claims to value "diversity of thought and experience" while simultaneously eliminating programs designed to ensure diverse perspectives are included in university life.
* It pledges commitment to "inclusive excellence" while dissolving the Access to Research and Inclusive Excellence (ARIE) program and prohibiting conferences on inclusive excellence.
* It promises to provide "every student with an education that is free from discrimination" while eliminating offices and programs specifically designed to identify and address discrimination.

Legal Overreach

While the resolution claims to ensure legal compliance, it goes far beyond what federal law requires. The Supreme Court's decision in Students for Fair Admissions addressed race-conscious admissions policies specifically, but did not prohibit all diversity-related programming, training, or academic inquiry. By preemptively banning a broad range of activities, the University risks overcompliance that unnecessarily restricts legitimate educational activities.

Concern for Students and Educational Mission

George Mason University rightly prides itself on serving first-generation college students and providing access to higher education. Many of the programs being eliminated or restricted have directly supported these students' success. Research consistently shows that inclusive environments and support programs improve educational outcomes for all students, particularly those from underrepresented backgrounds. The resolution's approach may inadvertently harm the very students it claims to serve.

Rushed Implementation Timeline

The 30-day timeline for eliminating programs and potentially staff positions denies due process to affected employees and prevents thoughtful transition planning. Such rapid changes risk disrupting ongoing student services and may create legal vulnerabilities for the University.

Recommendations

We demand that the BOV:

1. Engage in genuine shared governance by working with the Faculty Senate and affected departments to develop policies that ensure legal compliance while preserving academic freedom and effective support programs.
2. Narrow the scope of restrictions to align with actual legal requirements rather than implementing broad prohibitions that exceed federal mandates.
3. Extend implementation timelines to allow for proper consultation, due process, and thoughtful transition planning.
4. Preserve academic freedom by allowing scholarly inquiry and educational programming on topics related to diversity, inclusion, and social justice within legal bounds.
5. Maintain support programs that demonstrably contribute to student success and institutional mission fulfillment.

The George Mason University AAUP chapter is steadfast in its commitment to fostering a collaborative relationship with the administration and the Board of Visitors. Our goal is to ensure full legal compliance while upholding the university's academic excellence, inclusive environment, and educational mission. We firmly believe that these objectives are not mutually exclusive but can be achieved simultaneously through thoughtful, consultative approaches that respect both legal requirements and the fundamental principles of higher education.

We request the chance to meet with Board members to address these concerns and collaborate on solutions that benefit our students, faculty, staff, and the wider community we are honored to serve.

Respectfully,

President, George Mason University Chapter
American Association of University Professors

_____

Contact Information:
<mailto:>

GMU-AAUP Votes No Confidence in GMU BOV

GMU-AAUP External Message: Use Caution

July 22, 2025

Dear Rector Stimson and Members of the George Mason University Board of Visitors:

We write to transmit the attached resolution of no confidence in the Board of Visitors, which was overwhelmingly approved by the George Mason University chapter of the American Association of University Professors (GMU-AAUP) on July 21, 2025.

This resolution highlights the Board's failure to fulfill its fundamental fiduciary duty under the Code of Virginia to safeguard George Mason University from political interference. The escalating federal investigations—four separate inquiries launched by two federal agencies within just 17 days—represent an unprecedented coordinated attack on university autonomy that calls for immediate and decisive Board action.

The current situation facing George Mason University is extraordinary in its scope and severity. The U.S. Department of Education and Department of Justice have launched investigations targeting the university's commitment to diversity, equity, and inclusion—values that are central to Mason's educational mission and academic excellence. These investigations are part of a broader national effort to undermine university leadership that has promoted inclusive excellence and academic freedom.

President Washington has provided exceptional leadership during his tenure, boosting Mason's national reputation while upholding its core values of access and opportunity. Under his guidance, the university has seen notable improvements in national rankings, while remaining affordable for first-generation students and promoting a welcoming, inclusive campus environment.

Your response to this crisis has been inadequate and deeply troubling. The Board's silence amid these politically motivated attacks shows a clear neglect of your duties as trustees. Even more concerning is your choice to retain Torridon Law PLLC—a partisan law firm founded by former Attorney General William P. Barr and staffed by attorneys with a history of opposing diversity and inclusion initiatives in higher education.

This choice creates an irreconcilable conflict of interest that undermines any effective defense of the university and raises serious questions about the Board's commitment to Mason's mission and values. Hiring legal counsel whose principles are ideologically opposed to the very policies under federal investigation is equivalent to compromising the university's defense from the start.

To restore faculty confidence and fulfill your fiduciary duties, the Board must take the following actions immediately:

1. Issue a strong public statement defending President Washington and the university's leadership from these politically motivated investigations, affirming your full support for his continued leadership;

2. Formally request that Virginia Attorney General Jason Miyares provide vigorous legal defense of President Washington and the university, and ensure that such defense is conducted by counsel without conflicts of interest;

3. Publicly reaffirm the university's unwavering commitment to academic freedom, diversity, equity, and inclusive excellence as fundamental institutional principles that will not be compromised under political pressure;

4. Immediately initiate meaningful consultation with faculty representatives through established shared governance processes before making any further decisions related to these investigations or their aftermath; and

5. Guarantee that the university's response to federal investigations will uphold principles of academic freedom and institutional independence, ensuring that neither the university's educational mission nor its core values are compromised.

George Mason University stands at a critical juncture. As the largest public higher education institution in Virginia, Mason serves as a beacon of opportunity for students from diverse backgrounds while contributing to the Commonwealth's economic and intellectual vitality. The university's success relies on its ongoing commitment to academic excellence, an inclusive community, and institutional independence.

The current federal investigations are more than just attacks on individual policies—they are an assault on the core principles of university autonomy and academic freedom that support American higher education. How you respond to this crisis will shape not only Mason's future but also set a precedent for how public university governing boards handle political interference.

The faculty, staff, students, and alumni of George Mason University deserve a Board of Visitors that will courageously defend the institution against political overreach, no matter where it comes from. We urge you to show the leadership this moment calls for—to stand with President Washington, to protect the university's mission, and to fulfill the fiduciary duties entrusted to you under Virginia law.

The Mason community has created something remarkable over the past decades—a university that blends academic excellence with access, opportunity, and inclusion. This legacy must not be sacrificed to political convenience or partisan motives.

We await your prompt action on these critical matters and your public pledge to protect George Mason University's independence and core values.

Sincerely,

Bethany Letiecq
President, GMU-AAUP Chapter
On behalf of the George Mason University Chapter of the American Association of University Professors

Attachment: GMU-AAUP Resolution of No Confidence in the GMU Board of Visitors

Letter from Senator Ebbin and Members of the General Assembly	Sen. Ebbin Office	External Message: Use Caution Good afternoon Mr. Stimson and members of the Board of Visitors, Please see the attached letter from Senator Ebbin and other members of the General Assembly. Regards, Ewan Thompson Ewan Thompson | Legislative Assistant Office of Senator Adam Ebbin | Alexandria, VA 22313 Constituent Services and Scheduling | <mailto:> | Media, Policy, and Political | <mailto:> |
Letter of support for President Gregory Washington	James Willis	Dear Members of the Board of Visitors, Please find attached my letter of support for President Gregory Washington. Best wishes, James James J. Willis, Ph.D. Professor and Chair Department of Criminology, Law and Society George Mason University

Scripted Emails

Full Name:	Written Comment
157 emails	Dear BOV, I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. [Full Name], Virginia taxpayer and proud American
95 emails	Dear BOV, I am writing in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia. —[Full Name], Virginia taxpayer and proud American
146 emails	Dear BOV, I am writing to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. —[Full Name], Virginia taxpayer and proud American
54 emails	Dear Board of Visitors, Keep President Washington at GMU. He has grown enrollment, attracted top students, raised record funds, and elevated the university's status. Don't let politics undermine his success. GMU and Virginia need his leadership to power the future.
11 emails	Dear Board of Visitors, President Washington is delivering real results at George Mason. From record enrollment and rising national ranking to smart growth and unprecedented state investment, his leadership is strengthening the GMU, the Commonwealth, and the prestige of American higher education. Please keep that momentum.

10 emails Dear BOV,

President Washington’s leadership has transformed GMU. Keep him at the helm to secure Virginia's future workforce and prosperity. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

5 emails Dear BOV,
George Mason is a critical engine for talent growing innovation and economic strength in Virginia and our nation. Thanks to President Washington’s leadership, the university has become a top-tier research institution. With 73% of in-state grads staying and working in Virginia, Mason is building the state’s workforce and future.

10 emails Dear BOV,
Under President Washington, the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens the workforce and reflects the values of a modern public university. I support President Washington’s continued leadership, and I encourage you to do the same.

Public Comment Form

Full Name:	Mason Affiliation	Written Comment
Kenneth J Sosne	Alum	I am totally disgusted by the current Presidential administrations attack on the public universities in VA. I knew that once UVA gave in this administration would look for another target. We have an administration led by a President that is a convicted felon, con man and extortionist. The Governor of VA is no better and he too has no moral clarity. The President we do not know if he even finished college due to lies and so set that everyone is out to get him. Too many falsehoods. GMU is unique in its diversity that is an asset and refuge for 1st generation students. I know many of you have been appointed by these thugs but protect academic freedom. Use the small endowment to fight for independence and thought. I found my days at GMU taught me to think and not be an ideolog. Protect GMU's independence and if need be do a fund raising round for legal fees to protect GMU and its student. George Mason we need to remember would not sign the constitution until the Bill of Rights was ratifies. That is true moral clarity. I hope at least some of the BOV members have a moral clarity. My wife and I are not casual spectators. We have endowed a scholarship for 1st generation students.
Kevin Reynolds	Community Member	Re: The 123 Club – Letter of support for GMU and Dr. Gregory Washington Dear Members of the Board of Visitors of George Mason University: Today, I write in support of Dr. Gregory Washington, President of George Mason University, on behalf of The 123 Club – a private group of business, academic, civic, and nonprofit community leaders across Northern Virginia. I am the current chairman of the Club which was founded 38 years ago by a small group of business titans who sought to leverage their power and position for the future benefit of Northern Virginia. In a remarkable feat of forward thinking, and amid the swirl of several other community-building projects, they singlehandedly convinced the Virginia General Assembly to approve the founding of George Mason University and marshaled their considerable resources and influence over many years to facilitate its continued growth and success. The 123 Club is proud of this notable achievement and legacy. As such, we have a particular obligation to publicly express our grave concerns over the potential dismissal, or forced resignation, of Dr. Gregory Washington. While the local business community is quite politically diverse, it appears to be overwhelmingly supportive of Dr. Washington and the current direction of George Mason University. Most local business and civic leaders recognize that the success of our economy depends upon the University and the talent it produces. For example, 85% of George Mason graduates stay in the area after graduation and join the ranks of the local workforce. For the graduating class of 2025, there were over 12,000 graduates and certificates with over fifty percent being in critical STEM related fields. Numerous other business sectors have grown in recent years as well due in large measure to the availability of George Mason University talent. There is no corner of the local economy George Mason does not touch. As we have remarked many times, “All roads lead to Mason.”

		Furthermore, we have been privileged over the past 5 years to watch Dr. Washington respond to the local talent demand by turning the notion of selective admissions on its head. Instead of bowing to the pressure to continuously constrict the admissions process, Dr. Washington chose a very different path. He expanded the ADVANCE program with Northern Virginia Community College and struck similar agreements with other feeder colleges across the Commonwealth. Today, nine out of ten applicants are accepted to George Mason. The size of the student body has grown to 40,500 under his watch while the University's national ranking has increased significantly. In other words, this entirely un-elite, nondiscriminatory, and open course of access to higher education has proven Dr. Washington's theory and taught us all that access and excellence can co-exist in an institution of higher education. As members of the business community, we have watched Dr. Washington passionately promote opportunity for the entire range of human talent George Mason University educates. As community colleagues, we have come to know and admire Dr. Washington and greatly respect his leadership. As you are aware, George Mason University is the largest, most diverse, most innovative public university in the Commonwealth of Virginia. It is also a major driver of local economic health. Given Dr. Washington's clear success and outstanding achievements, we are left with serious questions concerning the process related to the DOJ investigations. This is a critical period for our region as we transition from a federal dominated workforce to a technology workforce. Dr. Washington and his leadership team deserve the support of the Board of Visitors. As board members, with the fiduciary responsibility to protect, to maintain, and to grow the University, we hope that you will show strong leadership to support Mason and to support the current administration. Thank you, F. Kevin Reynolds Chairman The 123 Club
Clara M. Lovett	GMU Provost 1988-1993; President emerita, Northern Arizona University	From 1988 to 1993 I had the honor of serving as the first Provost of GMU. At that time I was the only woman in that role in the entire SCHEV system. I worked for George Johnson, a visionary President who enjoyed the support of elected officials and business leaders. Together, they created the dynamic and innovative public institution that serves its region, the Commonwealth of Virginia, and the nation with distinction. President Gregory Washington is the most impressive and consequential leader of GMU I have seen in action since the 1980s. The University and the Commonwealth cannot afford to lose him.

Liam Scott Fischer	Alumni	Dear Members of the Board of Visitors, I write to you today deeply alarmed: not because of anything President Gregory Washington has done, but because of what has been done to him, to our university, and to the principles of academic freedom and institutional independence. GMU is under political attack, plain and simple. Over the past several weeks, GMU has been subjected to four separate so-called "investigations", two by the Department of Education and two by the DOJ, all initiated by the Trump-aligned civil-rights apparatus operating under harsh partisan leadership. These probes allege wrongdoing tied directly to President Washington's commitment to diversity. This is a hostile takeover of academic governance in action. Governor Youngkin has packed your Board with partisan operatives. Now, this Board has hired the Torridon Law firm, founded by Trump's former Attorney General Bill Barr, to represent GMU against these investigations. Let that sink in: Bill Barr's law firm, the same architect of one of the most partisan Justice Departments in U.S. history, has been brought in to "defend" our university. Who is being defended? Not students. Not faculty. Not the mission of our public university. This firm is here to defend the political project underway in Richmond and D.C. They're defending false and biased attacks on diversity. On inclusive hiring and promotion. On the very idea that public universities stand for equity and serve diverse communities. They are attacking GMU because it is the most diverse and inclusive public university in the Commonwealth of Virginia. This is bigger than GMU. UVA's President Jim Ryan was just forced out after similar political pressure. That exact script is now playing out here. You have a duty to protect and improve our university. Continuing on with the hyper-partisan hostile takeover would cause irreparable damage to Mason. I implore you to call on Governor Youngkin and President Trump to immediately halt of all politically motivated investigations into GMU's leadership and practices. I call on you to end the politicization of GMU. We are watching. We will not be silent while political forces weaponize federal agencies to dismantle Virginia's largest public university. Sincerely, Liam Fischer George Mason University, Schar School Class of 2022

Alberto Aguilera Chávez	Alumni	As an alumnus of George Mason University, I am deeply disturbed by the coordinated political assault currently targeting our university, its leadership, and its values. GMU is facing four federal investigations, each of which appears to be politically motivated retaliation for the university's commitment to diversity, equity, and inclusion. This is not legitimate oversight, this is an orchestrated effort to force out President Washington and reshape GMU into a partisan political tool. The Board of Visitors has enabled this, many of them appointed through recess appointments that deliberately bypassed Senate confirmation. These appointees were not selected to serve students, they were placed there to advance a political agenda. In a further alarming move, the Board has bypassed GMU's own legal counsel and instead hired Torridon Law, a firm founded by Bill Barr, former Attorney General under Donald Trump. This firm isn't here to defend GMU's students, faculty, or mission. It's here to defend a political strategy, and it's being paid with our public dollars. Let's be clear: this is part of a broader national campaign. We saw it at UVA, where similar pressure forced out President Jim Ryan. Virginia's public universities are being weaponized as campaign platforms instead of being protected as places of learning, growth, and inclusion. As someone who benefited from GMU's diversity and inclusion initiatives, I know firsthand how vital they are. They don't just enrich classrooms, they empower students from all walks of life to succeed. GMU helped shape who I am today, not just through academics, but by fostering a community where different perspectives were welcomed, not silenced. What's at stake here is academic freedom, institutional independence, and the future of higher education in Virginia. Students deserve a university that prioritizes their education, not one that bends to political pressure. Faculty deserve the freedom to teach and research without fear. Our communities deserve institutions that serve the public good, not partisan agendas. We demand: • An immediate end to the politically motivated investigations into GMU and President Washington. • A stop to the use of recess appointments to pack university boards with political operatives. • A firm rejection of the politicization of public higher education in Virginia. Keep politics out of the classroom. Defend our universities. Protect GMU.
Nancy Dalton Hall, EdD	Community Member	Ethically you are bound to reject the dismissal of President Gregory Washington, PhD, on the basis of the color of his epidermis. Dr. Washington has brought the reputation of GMU from a regional school to a nationally recognized powerhouse for forward looking technology. His ability to secure funding is exceptional. Any major university would be honored to have him. A political hatchet job on him now would bring disgrace on the Governor of the

		Commonwealth of Virginia, the GMU Board of Visitors corporately and the individual members separately.
Gina Dalfonzo	Alumna	As a GMU alumna, I fully support President Washington, and I call upon the Board of Visitors to support him as well. He's doing a great job and doesn't deserve the attacks he's getting.
Granya Curran	Student	The actions done by the Trump and Youngkin administration will do nothing but harm George Mason University students! They aim to make our university a place for partisan politics when it is a place for learning. I am deeply angered and disappointed that our Governor and President would try to take Virginia public education, which is supposed to be nonpartisan, and make it into a Republican, anti-diversity hell! All of the staff and students who go to GMU are going here based off of their merit. Not because of their ethnicity, religion, political beliefs, etc. It is completely infuriating that people who teach, work, or attend this school to have a better education, or have an education, or just work is being subjected to this because Trump thinks “it’s woke” rather than people being people. The people who go here would be considered “diversity hires/students” are some of the nicest people I have ever met, and some are the most intelligent. And I know this wouldn’t happen to a straight, white male. This is happening so Trump can have his illegal third term in office, and Youngkin can have another term as well. It is utterly disgusting and it makes me happy that I refuse to vote for either of them or any Republican.
Laura Leussing	Parent of alum	Over the 30+ years I have lived in Northern Virginia, I have seen GMU continuously grow and and increase the caliber of its faculty and student body. When my daughter was deciding where to attend law school, I encouraged her to go to GMU. As a supervisory attorney for the Federal government, I had hired and worked with many GMU alums and knew them to be as well educated and prepared as graduates from anywhere, including schools deemed to be more prestigious. I was not disappointed - she received a top-notch education at Mason. Now I am dismayed to see GMU being the target of political attacks. The current investigations into GMU are politically motivated in retaliation for GMU's commitment to diversity - a tool that has only served to improve the quality of the university, its faculty and student body. What's happening is not legitimate oversight - it's a coordinated partisan effort to force out President Washington and remake GMU into a lesser university - one that is afraid to speak up and speak out for its own academic standards and for its students. It's bad enough that GMU has undeservedly come under attack from partisans in the Federal and state governments, including Gov. Youngkin, but not surprising given the current political climate. It's heartbreaking, however, to see the Board of Visitors enabling this. This is part of a broader, national attack. The same tactics were used to force out UVA president Jim Ryan. Virginia's public universities, the crown jewels of the commonwealth, are being turned into campaign platforms, not centers of learning. I ask that the Board of Visitors do everything in its power to end the politically motivated investigations into GMU and President Washington, stop the use of recess appointments to stack university boards with partisan operatives and reject the politicization of public higher education. Virginia's public universities are pillars of our civil society and an integral part of

		our proud tradition of democracy going back to the founding of our nation. We need to keep them inclusive, independent and student-serving.
Bradford Vivian	Alumnus	I sent my full comments to bov@gmu.edu. Thank you for your service and for providing the opportunity for public comment.
Terrence Lyons	Faculty	As a member of the faculty since 1999, it is evident to me that President Gregory Washington has been an outstanding leader and deserves the support of the Board of Visitors I am concerned that the BOV is not standing up to defend him against partisan and baseless attacks and has hired a law firm with undeniable links to Republican Party leaders as a way to prevent him from defending himself. These actions harm George Mason University. Thank you.
Courtney Wooten	Faculty	I'm writing to support President Washington and to express my concern about the politically-motivated attacks against him. In his time at Mason, President Washington has performed very well on the metrics a university president should - Mason has grown year over year, we continue to recruit and admit students who deserve the access to excellence Mason can provide, state appropriations have risen, and fundraising efforts have flourished. Beyond these, President Washington has also led the campus through a variety of challenges that have impacted higher education with integrity and steadiness. Any moves to remove him from his position are clearly politically motivated and do not reflect the actual, excellent job he has done at Mason. Please support President Washington's historic achievements at Mason and his continued service as our university president.
Julia Holcomb	Faculty	I am an alumna of George Mason University, and I have been a faculty member at George Mason University since 2003. The BOV, regardless of the political beliefs and loyalties of its current members, must vigorously defend this university and its president from politically motivated investigations and attacks on its governance. The BOV must also publicly reaffirm the university's unwavering commitment to academic freedom, diversity, equity, and inclusive excellence as fundamental institutional principles that will not be compromised under political pressure. Political leadership comes and goes: Mason’s commitment to its core values should not waver when leaders change.

Matthew Kelley	Faculty	I have NO CONFIDENCE in the current BOV, whose members appear to be motivated by ideology and fealty to political agents rather than their fiduciary duties to Mason. In its present state, the BOV is more silly than serious, choosing to waste time tilting at windmills rather than face their real duties to GMU head-on. In effect, the current BOV is barely even attempting to mimic the form of a board faithful to GMU, let alone its function. To fulfill its duties, the BOV must cease its attacks on academic freedom, shared governance, and institutional independence. Rector Stimpson and the current BOV members have compromised the university's core values through their actions against academic freedom and inclusive excellence. They are impeding GMU's ability to fulfill its educational mission. Their leadership is not the Mason way!
Ted Kinnaman	Faculty	Please do not bring a national political agenda into our university. To do so would badly hurt faculty and student morale, and undermine the University as an autonomous institution.
Colleen Vesely	Faculty	As a faculty member, I am holding the BOV accountable to its fiduciary duty. I demand that the BOV formally request that Virginia Attorney General Jason Miyares provide vigorous legal defense of President Washington and the university, and ensure that such defense is conducted by counsel without conflicts of interest. The BOV's decision to hire Torridon Law PLLC will impede such a defense. It also aligns the board with partisan attacks on academic freedom, institutional independence, and shared governance. I do not trust that a law firm staffed by attorneys with a history of opposing diversity and inclusion initiatives in higher education will serve the best interest of Mason, President Washington, or the Mason way.
Raq Gonzalez	Alumni (2007, 2012' 2014)	My response is over 4,000 characters. Please refer to the email I sent from Raq.Gonzalez.NMN@gmail.com on 7/28/25 at 4:15pm.
Joan DeWitt	Parent of a graduate	As a Virginia homeowner, taxpayer, graduate of the state's university system and proud mother of a GMU graduate I am writing today to express my strong support for GMU president Gregory Washington and GMU's status as an independent institution of higher education free from partisan political agendas and meddling. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Laura Buckwald	Alum	As a George Mason University graduate, I support President Washington and GMU and demand that the current BOV behave in a manner consistent with its responsibility to Mason. The BOV, regardless of the political beliefs and loyalties of its current members, must vigorously defend this university and its president from politically motivated investigations and attacks on its governance. The BOV must also publicly reaffirm the university's unwavering commitment to academic freedom, diversity, equity, and inclusive excellence as fundamental institutional principles that will not be compromised under political pressure. I demand that the BOV, regardless of the political beliefs and loyalties of its individual members, fulfill its fiduciary duties to Mason. The BOV must immediately issue a strong statement condemning the politically motivated investigations brought by the DOJ and OCR, denouncing political interference into university governance, and defending President Washington and the university's leadership. As a Mason graduate, I am holding the BOV accountable to its fiduciary duty. I demand that the BOV formally request that Virginia Attorney General Jason Miyares provide vigorous legal defense of President Washington and the university and ensure that such defense is conducted by counsel without conflicts of interest. The BOV's decision to hire Torridon Law PLLC will impede such a defense. It also aligns the board with partisan attacks on academic freedom, institutional independence, and shared governance. I do not trust that a law firm staffed by attorneys with a history of opposing diversity and inclusion initiatives in higher education will serve the best interest of Mason, President Washington, or the Mason way. I have NO CONFIDENCE in the current BOV, whose members appear to be motivated by ideology and fealty to political agents rather than their fiduciary duties to Mason. The BOV must cease its attacks on academic freedom, shared governance, and institutional independence. Rector Stimpson and the current BOV members have compromised the university's core values through their actions against academic freedom and inclusive excellence; they are impeding GMU's ability to fulfill its educational mission. Diversity, equity and inclusion are an American tradition since 1775, when George Washington forged an army of soldiers from different colonies, backgrounds, religions, ages, genders, races, and new immigrants. By 1790, 30% of the Army were people of color. The BOV's lack of leadership in defending GMU's commitment to diversity and inclusive excellence is not only not the Mason way, it is deeply un-American. This BOV's longstanding hostility toward diversity, equity, and inclusion seems linked to its timid defense of GMU at a time when the university most needs strong BOV leadership. Has the BOV abdicated its responsibility to Mason in order to pursue an anti-DEI agenda that hinders academic freedom? Stop abusing your power to push anti-DEI initiatives onto GMU, stop ignoring the will of the majority on campus, stop defending lies, and start defending Mason and Dr. Washington from these politically motivated investigations. If you cannot fulfill your duties by defending GMU in this way, then you need to resign immediately.

X. Amy Zhang	Faculty	As a faculty member, I support President Washington and GMU and demand that the current BOV behave in a manner consistent with its responsibility to Mason. The BOV, regardless of the political beliefs and loyalties of its current members, must vigorously defend this university and its president from politically motivated investigations and attacks on its governance. The BOV must also publicly reaffirm the university's unwavering commitment to academic freedom, diversity, equity, and inclusive excellence as fundamental institutional principles that will not be compromised under political pressure. I demand that the BOV, regardless of the political beliefs and loyalties of its individual members, fulfill its fiduciary duties to Mason. The BOV must immediately issue a strong statement condemning the politically motivated investigations brought by the DOJ and OCR, denouncing political interference into university governance, and defending President Washington and the university's leadership. As a faculty member, I am holding the BOV accountable to its fiduciary duty. I demand that the BOV formally request that Virginia Attorney General Jason Miyares provide vigorous legal defense of President Washington and the university, and ensure that such defense is conducted by counsel without conflicts of interest. The BOV's decision to hire Torridon Law PLLC will impede such a defense. It also aligns the board with partisan attacks on academic freedom, institutional independence, and shared governance. I do not trust that a law firm staffed by attorneys with a history of opposing diversity and inclusion initiatives in higher education will serve the best interest of Mason, President Washington, or the Mason way. I have NO CONFIDENCE in the current BOV, whose members appear to be motivated by ideology and fealty to political agents rather than their fiduciary duties to Mason. The BOV must cease its attacks on academic freedom, shared governance, and institutional independence. Rector Stimpson and the current BOV members have compromised the university's core values through their actions against academic freedom and inclusive excellence; they are impeding GMU's ability to fulfill its educational mission. Their leadership is not the Mason way. This BOV's longstanding hostility toward diversity, equity, and inclusion seems linked to its timid defense of GMU at a time when the university most needs strong BOV leadership. Has the BOV abdicated its responsibility to Mason in order to pursue an anti-DEI agenda that hinders academic freedom? Stop abusing your power to push anti-DEI initiatives onto GMU; stop ignoring the will of the majority on campus; defend Mason and Dr. Washington from these politically motivated investigations.
Stephen D'Alessio	Student	I am writing in support of continuing the tenure of President Washington. Efforts to make all students at Mason feel safe and empowered are just and must continue. We need to be brave and stand against the Trump administration's attempts to censor academia and thwart any attempts at promoting racial justice.

Jennifer Leeman	Faculty	I'm writing to express my strong opposition to the proposal to create a separate foundation for the Antonin Scalia Law School. This plan raises serious concerns about transparency and oversight, and it reinstates past problems Mason has faced with undue donor involvement. Giving the Dean sole authority to negotiate the agreement, without Faculty Senate involvement, sidelines shared governance. The creation of this foundation undermines existing safeguards designed to promote transparency and prevent inappropriate outside interference. It facilitates donor control over academic matters, exacerbates funding inequities across colleges, and jeopardizes the university's credibility. I urge the Board to delay any vote on this until these important concerns are fully addressed and faculty are truly included in the process.
Jordan Seurattan	Community Member	This ongoing play by the federal government to overhaul the conduct of Virginia state universities is a baseless political game. This is not about protecting free speech or rooting out prejudice; this is about attacking institutions that uphold the principles of true academic freedom, institutions that understand that diversity, equity, and inclusion are all necessary to provide students with a top-tier, well-rounded education. Dismantling diversity, equity, and inclusion commitments and practices would be a betrayal to all GMU students, past, present, and future. Allowing wealthy, private interests that seek to use their wealth to strong-arm the university into making critical decisions that are in-line with their ideologies have no place at a public university. Finally, there are no perfect leaders, but Dr. Washington has led George Mason with intelligence and integrity -- the attacks against him are purely ideological and they come from a person who knows nothing of the work Dr. Washington has done for this university and the surrounding community. I don't pretend this is an easy or comfortable position to be in, and I understand that there are great pressures on George Mason to fall in-line or burry your head in the sand until the storm passes, but I implore you to recognize that your actions in this moment have consequences far beyond your campus walls. GMU students deserve to have their university, and governing body of that university, stand up against those seeking undue power over their safety, education, and their future.
Kaitlin Andersen	Alumni	Hello, The president has the right to stay. He is good.
Kaley Hooper	Student	Please don't remove our president, Dr. Washington! He provides a safe space for students and actively fights for us to have a diverse education taught by a diverse group of people. He allows us to be students when we are pushed in so many other directions. I actively oppose the DEI and Law Foundation Resolutions. I want GMU to be a college I'm proud of going that's diverse and safe. How will I learn and grow if our policies and education are stuck in the past and that doesn't even support the diversity of its students? Don't politicize my education; let me be a student!

Elisabeth Chan	Alum	The accusations against President Washington and GMU are not what I as an alum experienced. Academic freedom is part of the freedom so uniquely and proudly held by Americans. Freedom of speech is a constitutional right and to have a space, such as GMU, where we learn to listen to differing perspectives and make our own decisions while learning to live together makes our union stronger and brings people together. It allows us to see each other as human first, as peers. The BOV must fulfill its fiduciary responsibility to ALL of the Mason nation patriots. Support President Washington and GMU against these claims of anti-Semitism as dozens of Jewish faculty and students who have denounced the accusations. Strike down the divisive anti-DEI items, and discuss them with a representative mix of student, faculty, and staff voices, consider these questions: Governance and Oversight What are the implications of creating a foundation that operates "without oversight of the GMU Foundation"? Could this set a precedent for other schools or units to establish similar structures outside existing university controls? How would this affect the university's ability to ensure consistent standards of transparency and financial stewardship? Faculty Participation and Shared Governance Why does the proposed structure appear to give the Dean sole authority to negotiate the affiliation agreement with the new foundation? What role, if any, will faculty—particularly the Faculty Senate—have in shaping the terms of this agreement? Is there a process by which faculty representation beyond the law school can be formally included in the governance of the new foundation? Transparency and Accountability Will the foundation be required to publish annual reports, disclose major gifts and agreements, and make meeting records available to the university community? Are there conflict of interest and donor influence policies in place that would govern this foundation, as there are within the GMU Foundation? Donor Influence and Institutional Integrity How will the university safeguard against donor influence over academic matters, particularly in light of past agreements involving the Charles Koch Foundation and other high-profile donors? Are there any new protections in place to ensure faculty hiring, curriculum decisions, and research priorities remain under academic—not donor—control? Might this structure encourage other donors to seek similar arrangements? Equity Across Academic Units Could a separate, privileged funding structure for one school contribute to widening resource disparities across the university? How will the university ensure that other colleges and departments are not disadvantaged in the competition for donor support?

Reputational and Structural Impacts
Does the proposed foundation create reputational risk for GMU, particularly given concerns that have been raised by accreditors, faculty, and national media in the past?
Could this decision affect the university's public credibility, accreditation status, or its relationship with future donors and peer institutions?
Does this proposal weaken institutional cohesion by signaling a move toward more fragmented, unit-based governance structures?

Process and Timing
The resolution notes that the Executive Committee of the Board, rather than the full BOV, must approve the final agreement—but does this occur before or after the agreement is negotiated?
Will faculty or Faculty Senate be consulted during the process, or simply informed of the outcome?

Alternatives to Consider
Are there viable alternatives that could achieve the same fundraising goals without creating a separate foundation? For example:
Could a dedicated advisory board be established within the GMU Foundation to support the law school, with appropriate faculty representation?
Could the university strengthen existing policies to ensure transparency and academic independence while still encouraging robust donor engagement?

David Gehring	Student	As a PhD student and employee of GMU, I support President Washington and GMU and demand that the current BOV behave in a manner consistent with its responsibility to Mason. The BOV is obligated to vigorously defend this university and its president from politically motivated investigations and attacks on its governance, like those we saw impact UVA. The BOV must also publicly reaffirm the university's unwavering commitment to academic freedom, diversity, equity, and inclusive excellence as fundamental institutional principles that will not be compromised under political pressure. The BOV should immediately issue a strong statement condemning the politically motivated investigations brought by the DOJ and OCR, denouncing political interference into university governance, and defending President Washington and the university's leadership. As a student at GMU, I am holding the BOV accountable to its fiduciary duty. I demand that the BOV formally request that Virginia Attorney General Jason Miyares provide vigorous legal defense of President Washington and the university, and ensure that such defense is conducted by counsel without conflicts of interest. The BOV's decision to hire Torridon Law PLLC will impede such a defense. It also aligns the board with partisan attacks on academic freedom, institutional independence, and shared governance. I do not trust that a law firm staffed by attorneys with a history of opposing diversity and inclusion initiatives in higher education will serve the best interest of Mason, President Washington, or the Mason way. I have NO CONFIDENCE in the current BOV, whose members appear to be motivated by ideology and fealty to political agents rather than their fiduciary duties to Mason. The BOV must cease its attacks on academic freedom, shared governance, and institutional independence. Rector Stimpson and the current BOV members have compromised the university's core values through their actions against academic freedom and inclusive excellence; they are impeding GMU's ability to fulfill its educational mission. Their leadership is not the Mason way.
X. Amy Zhang	Faculty	I oppose the establishment of a separate foundation supporting the law school, as presented in this resolution. Without clear mechanisms for oversight, transparency, and shared governance, I fear that a separate foundation supporting the law school would open our university to the risk of undue donor influence over academic matters. Faculty hiring, curriculum decisions, and research priorities must remain under academic control.

Moe Ahmed	Staff	As a proud staff member of George Mason University, I feel compelled to speak out against the recent politically motivated investigations and the dangerous, baseless claims targeting President Gregory Washington and the leadership of our institution. These attacks are not about protecting civil rights or improving education, they are instead part of a coordinated campaign to undermine academic freedom, diversity, and the autonomy of public universities. The repeated investigations are an abuse of power designed to intimidate and destabilize institutions like ours that foster critical thinking, inclusion, and public service. President Washington has demonstrated steady, courageous leadership through these unprecedented challenges. He has prioritized student success, transparency, and community engagement, and he's helped elevate Mason as a national model of innovation and access. Under his leadership, GMU has become not only the largest but one of the most inclusive and impactful universities in the Commonwealth. I urge the Board of Visitors to reject political pressure and reaffirm your commitment to the mission and values of this university. Stand with the faculty, staff, students, alumni, and business leaders who see through this campaign of disinformation. Protect our university from external manipulation and support President Washington's continued leadership. This moment will be remembered. Please ensure you are on the right side of history. Respectfully, Moe Ahmed 15 years of service at GMU
George Zenker	Community Member	Don't fire Dr. Washington, please support DEI, and don't create a separate law foundation fund.

Anonymous	Student	I have several qualms with GMU under the guidance of Dr. Washington. Aside from his incompetence and lacking presence at GMU, Washington is not fit for the presidency- and this investigation should go further to involve the counseling departments for each major, the budget, and the intrinsic value of Washington's wasteful and wildly unnecessary DEI policies. Countless times, I have encountered students who were a mere credit short, who received multiple levels of confirmation from their advisors stating that they would graduate as planned, only to walk the stage and realize their degrees would be withheld until they completed an extra semester. This is a massive problem for GMU students, including myself, and the fix is EASY: hold counselors accountable by requiring them to sign off on student schedules. If GMU truly valued their students, they would protect them with a sign off requirement so that if graduation complications occur, and they have signed approval by their counselor, then they are granted waiver and protection to graduate. If GMU truly valued their students, they would include more scholarships open to people of ALL races and ALL genders, instead of explicitly female and minorities (specifically black, latin, and a smattering of indigenous) . If GMU truly valued their students, then Dr. Washington's commentary on worldly issues would not be as blatantly bias and insensitive. He walks a careful line around groups that are explicitly labeled as terrorists, and has NEVER denounced antisemitism - and in the instances in which he provides half hearted public commentary on antisemitism, he is never as devoted as he is denouncing "DEI" specifically for African Americans and minorities. In addition - where is all of GMU's money going towards? I have yet to find a public budget that has EXTREMELY DETAILED, PRECISE notes of where exactly the abhorrent amount of money students have paid GMU in order to receive a lackluster education. It certainly does not prove itself evident in the SCHAR department, whose professors graded me multiple times on my political opinions versus the actual, educational content of my writing. Furthermore - take Dr. Washington out of office. He has demonstrated countless times that he values skin color over intellectual thought, diversity and equity over merit, and narrative over truth. He is undeserving of this position, and his presidency should be revoked. This investigation should go deeper, and I wholeheartedly believe the federal government is not doing enough. Cut GMU funding; no more Dr. Washington.
Yered Palemon Machain	I live in VA and this pisses me off	As a Virginian, I support President Washington and GMU and demand that the current BOV behave in a manner consistent with its responsibility to Mason. The BOV, regardless of the political beliefs and loyalties of its current members, must vigorously defend this university and its president from politically motivated investigations and attacks on its governance. The BOV must also publicly reaffirm the university's unwavering commitment to academic freedom, diversity, equity, and inclusive excellence as fundamental institutional principles that will not be compromised under political pressure.

Alexander Norko	Student	I am an alumni, student, and concerned Virginia citizen. I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record breaking fundraising to elevating the stature of the university and attracting top students is unmatched. I understand your role is to oversee the effective governance, financial health, and strategic direction of the university. Please continue to do that. Focus on the quality of research, teaching, facility, and students. Do not succumb to outside influences or distractions that are trying to weaken our institution. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.
Claudia Rector	Faculty	I am a retired administrator and current adjunct faculty member at George Mason University, and I am horrified that any member of Board of Visitors would even consider providing support to Trump's unfounded attacks on the academy and democracy in general. The Board of Visitors' singular justification for existence is to support Virginia's education and research needs, which necessarily includes supporting President Washington, the time-honored and accepted standard of academic shared governance, and most especially the university's long-established efforts to admit and support students fairly and equitably rather than through some perverted idea of white supremacy disguised as "merit." The health, economy and security of this nation depend upon the strength and quality of Virginia's public education and research. Academic freedom, shared governance, and diversity initiatives are, and have been for many years, the will of the American people as a whole. Immigrant scholars and students are invaluable members of our society; even if some individuals promote ideas and causes we find unpalatable or even offensive, their right to speak freely cannot be curtailed without the rest of us being made weaker. George Mason University is very fortunate to have President Greg Washington working to protect fair public education and life-saving research. If you are considering supporting Trump's unconscionable and racist attacks on efforts to provide fairness in educational opportunities, I would encourage you instead to make use of what the academy can offer you: an education in the humanities, social sciences, sciences and technology that will illustrate why his anti-democratic, racist, and degenerate ideologies might have, at most, a momentary "victory." You might also learn that those who collaborated in efforts to attack democracy, curtail education and research, and constrain the rule of law have often found themselves running from those very things later in life. Your duty, and the only reason you have a right to sit where you sit in the boardroom, is to serve Virginia's people by supporting George Mason University's educational and research missions, and most especially those programs and activities for Virginians who have not had the benefit of white privilege and inherited wealth. You do not "merit" serving in such a position because of what you have accomplished personally—on roads that were paved for you by others, with guard rails that all but guaranteed your success. Rather,

		you only merit your position by actually defending freedom and learning for all Virginians.
Diana M Rhodes	Parent of Graduate and Season Ticket Holder	The Conservative "witch hunt" to oust President Washington, a very highly qualified GMU President, is against every ideal America was built on. While Dr Washington has worked to dismantle DEI at GMU, he should never have had to do this. Honest education, justice, equity and inclusion of all in a University setting is the purpose of a college or university education. What the Heritage Foundation, Gov Youngkin and many others involved in this dishonest obsession with destroying the best in education in our nation and the world are doing is disgusting. It is against all reasonable educational principles and the entire purpose of higher education. Since when is lying, cheating and destroying all that is good in America a value we should uphold.

Robert Matz	Faculty	I have been a faculty member of George Mason since 1993, and worked under four university presidents. Mason has been fortunate to have had excellent leadership in these presidents, and I believe without out a doubt that President Washington is of this same high caliber. The university data--and my own experience--show it. President Washington is currently under fire for policies related to DEI initiatives. He should not be penalized for his work in this area. It was work he was hired to do and reflected goals in effect before his arrival to Mason and reaffirmed by the BOV during his time at Mason. It would have been derelict for him not to perform this work. Certainly too this work was pursued within current law; we have university counsel and human resources professionals that ensure it is. If the current board or state or federal officials seek to change those goals, laws, or policies, they should be able to do so wherever it is in their authority. But it is patently unfair for President Washington tot be held accountable for not following policies or goals that did not exist until quite recently--since when Washington has made requested changes. Please support President Washington. My own career at Mason has been measurably improved by the work of the four presidents under which I have served. It would be a shame to sacrifice Mason's great tradition of leadership for a political battle that is quite local both in terms of the long time of Mason's short history and in terms of all the areas a university president oversees.
Stella Lovelady	Student	I am writing in support of President Gregory Washington and of DEI policies.
Maribeth Malloy	Community Member	It is my understanding that the Friday meeting is to address Dr. Washington's package and tenure at GMU. I am a member of a nearby community who dealt with him extensively in 2024. During that time he was petulant, dismissive, secretive and condescending when addressing the issue of the cricket stadium. FOIA requests were routinely denied and we had to go to court to get information. Notwithstanding that it is the law, it smacks of the lack of incision. When Rep. Helmer asked for a meeting he said no and after some pressure he relented. Even worse were his comments in his podcast with the Fairfax mayor intimating those opposing him were white racists. Having said that and after the recent DOJ issues I think the man is doing more harm than good for the university and should move on. Look at his recent comments that basically said race should be considered when hiring. Competence is the core characteristic ANY college or university president should have and I believe Dr. Washington lacks this.

Jen Oakes	Community Member	President Washington, Here's the truth in plain English: under your leadership, George Mason University is falling apart. You are under four federal investigations because of how you handled hiring, admissions and how the university treats people based on race and gender. That is serious and you are to blame. You make over $800,000 a year. Instead of fixing real problems on campus, you pushed for a $35 million cricket stadium that no one asked for. Students and faculty are struggling while you focus on pet projects. When Jewish students were afraid and needed support, you said nothing. When it fit your political views, you spoke up quickly for others. That is not leadership. That is favoritism. Now the government is reviewing emails and texts from staff who supported you. That only happens when things are seriously wrong. Your public letter made it sound like everything is fine. Everything is not fine. Either you do not understand how serious this is, or you hope no one else does. The truth is, you never should have been president. You have caused chaos, damaged the school's reputation and put your personal agenda ahead of what this university actually needs. It is time for you to step down and do the only thing you can do right with your position now. Resign. Sincerely, One voice of MANY who want you out
Savannah Martincic	Staff	As a George Mason University alumna and current staff member, I am deeply concerned by the political attacks on our university and President Washington. I came to Mason as a student and found employment here because of the ideologically diverse and welcoming community it is so well known for, and President Washington has played a central part in creating that environment. Additionally, his measured and transparent approach in the face of challenging moments, like the COVID-19 pandemic, has helped Mason succeed and grow into one of America's top public universities. If allowed, this attack will not only undermine a true leader and visionary, but it will also do untold damage to the university and the surrounding community. President Washington and this university have my unanimous support, while these attacks have my strongest condemnation.

Jihyae Choe	Faculty	As a doctoral student and adjunct faculty member at George Mason University—who earned both my master's and Ph.D. here—I unequivocally support President Gregory Washington and the mission of Mason. I demand that the current Board of Visitors fulfill its fiduciary duty to defend our university and its first Black president from politically motivated federal scrutiny. The Department of Justice's recent letter (dated July 25, 2025) targets the George Mason Faculty Senate's resolution of support for President Washington—specifically citing a clause echoing the Board-approved strategic goal of "faculty and staff demographics that mirror student demographics." That language appears in a "Whereas" preamble—not new policy or advocacy—but DOJ officials nevertheless have demanded all drafts and communications between faculty and the president's office, in what critics have widely described as federal overreach into shared governance and academic freedom This is not merely bureaucratic inquiry—it is intimidation. President Washington, who has consistently stood up for Mason's commitment to inclusive excellence, has become the target of escalating investigations into DEI policies: Title VII probes into hiring practices, Title VI investigations of admissions and student support, and now direct scrutiny of faculty governance actions. In just a matter of weeks, Mason has faced four or more federal probes—following a pattern mirrored at other Virginia institutions, where similar political pressures have led to presidential resignations. Let's be clear: President Washington being one of the first Black presidents at a major public university—and now under sustained federal attack—underscores how deeply race and politics are intertwined in the treatment he's receiving. That pattern, coupled with the Board's silence, signals institutional complacency in the face of racialized power dynamics. By failing to speak out forcefully, the BOV is departing from its responsibility to uphold academic freedom and protect minority leadership. Their inaction emboldens a hostile environment for student communities of color, immigrant students, and descendants of immigrants—groups that constitute a significant portion of our campus population. Therefore, I call on the Board of Visitors to: 1. Publicly repudiate the DOJ's attempts to undermine faculty governance and academic freedom. 2. Declare unequivocal support for President Gregory Washington, and affirm his right to lead without fear of politically motivated removal. 3. Reaffirm GMU's institutional commitment to diversity, equity, and inclusive excellence as non-negotiable core principles. These values are not political extras—they are foundational to Mason's identity and educational mission. I urge the Board to act now—with integrity, courage, and conviction

Jihyae Choe	Student	As a doctoral student and adjunct faculty member at George Mason University—and as someone who has proudly earned both my master's and Ph.D. at Mason—I care deeply about the integrity and future of this institution. Mason has always been home for me because of its diversity, inclusion, and opportunity for everyone even when I first came here as an international student. Let me be clear: I demand that the BOV, regardless of the political beliefs and loyalties of its individual members, fulfill its fiduciary duties to Mason. The BOV must immediately issue a strong statement condemning the politically motivated investigations brought by the DOJ and OCR, denouncing political interference into university governance, and defending President Washington and the university's leadership. As a student, faculty member, and longtime member of the Mason community, and potentially a future Mason parent when our son is ready to go to college, I expect our Board to stand firmly for academic freedom, inclusive excellence, and the values that make this university a place of opportunity for all. Again, your silence is not neutrality—it's complicity.
Gillian Deal	Community Member	Dear members of the board of visitors, I'm writing as a concerned member of the community to voice my worry with the growing politicization of education. Students, staff, and faculty are here to pursue higher education, contribute to building a positive uplifting environment that is centered around learning, and encourage critical thinking for oneself, not to be involved in a political agenda. Involving politicians and political agendas in an academic space such as this sets back positive policy and oversight. This creates division, discourages open dialogue for fear of retaliation, and distracts from our main goal - "Freedom and Learning" (GMU's motto). I'm asking that the board keep Mason values in mind, and work together with the community to ensure the campus remains a safe place for education, growth, and an open dialogue. Thank you for taking the time to listen to the concerns of our community.
Alice Magelssen-Green	Staff	I have worked at George Mason University since 2016. I wish to offer my support to President Gregory Washington and urge the Board of Visitors to evaluate his job performance on his accomplishments and to not make any decisions until the federal investigations have concluded. He led us ably through the pandemic and a post-pandemic budget crunch. I remind the Board of Visitors of their duty to act in the best interests of the university. Firing the university's president because of federal investigations sets a dangerous precedent for federal interference with an institution of the Commonwealth of Virginia. Key parts of George Mason University's strategic plan include that "Diversity is our strength" and "We honor freedom of thought and expression." Abandoning those values weakens us as a university.

Thomas E. Flores	Faculty	I believe that the Board's anti-DEI resolution is a direct attack on the freedom of academic integrity that is crucial to a university. It would stop faculty and students from holding conferences on questions of racism and inclusion. I also suggest that the Board actually study this issue and understand why DEI initiatives are important and a dedication to anti-racism should be core to our University.
Isabela Leon	Student	It is absolutely appalling that you all are focusing on firing our university's president and installing anti-DEI policies instead of actually doing something useful to improve our school. I denounce your agenda with all due disrespect.
Dina Copelman	Retired faculty	As retired faculty who taught at Mason for 32 years, I still consider myself an active member of the Mason community.
John Macdonald ewing	Husband of graduate	Keep the president.
Barbara Hatheway	Graduate alumna	I am very disturbed by your actions to remove the President of GMU. It is time to stand up for what is right, moral, and just.
Jack Dando	Alumni	If you remove the President at the behest of the federal government, you are betraying the state of Virginia and the next Governor will have every right to remove each of you from your position. GMU is a fantastic school and destroying it to short term political gain is moronic. You would issue a statement supporting the President and the faculty senate if you had a spine and any moral character.
Barbara Best, Ph.D.	Community Member	To the Board of Visitors, As a long-time member of the GMU community, and as friend and relative of proud GMU alumni, I urge you to stand up for President Gregory Washington and defend him and the university from the false accusations brought by Trump, the DOJ and Governor Younkin. You must dismiss these false accusations and do what is right: stand up for truth, integrity, academic freedom and the values that have made George Mason a stellar pillar of our community. President Gregory Washington has led GMU with integrity, vision, and a deep commitment to building a university that reflects the best of Virginia: diverse, innovative, and forward-looking. You should be praising and defending President Washington for all he has done for the university and the GMU community. Having grown up in the area, I watched George Mason grow from a community college to an amazing, thriving university. Please do your part to enure that the university continues to grow, and not regress through Trump-Youngkin interference. - Barbara Best
Lara Hughes	Community Member	Dr. Washington will be yet another black man forced out by the old, incompetent, convicted felon Trump and a rich billionaire named Youngkin. No one wants or needs your fascist governance in our esteemed academic institutions. If you follow UVAs lead your BOV will be known for eternity as a disgrace to the Commonwealth of Virginia. The residents of the commonwealth will not forget.
Kristin Samuelian	Faculty	As a faculty member with over 30 years at Mason, I strongly oppose the proposed establishment of a separate foundation operating outside the existing GMU Foundation. Mason has been plagued over the years with undue donor influence. The proposed foundation would likely have little to no faculty oversight, only making matters worse. Please vote NO on the proposed foundation supporting the Scalia Law School.

Max Fose, Stand With Mason and 3,309 Co-Commenters	Stand With Mason and 3,309 Signers – Alumni, Students, Allies, and Advocates for George Mason University and President Gregory Washington	We are submitting written comments in compliance with the instructions for the Public Comment Form, as the full letter and complete list of 3,309 signees exceed the 4,000-character limit. The full letter has been submitted via email from info@standwithmason.com and should be entered into the official public record on behalf of all signees.
Laura	Community Member	These politically motivated attacks against a very competent and effective university president are nothing more than the racist fascism of the Trump administration seeking to worm its way into our community.
Jayme Delano	Community Member	Jayme Delano
Ellise Fuchs	concerned educator	I am deeply disturbed and pained by what I have heard and read about this investigation into GMU's president, Gregory Washington. Furthermore it feels like an outright effort to unfairly oust him. From what I understand George Mason has hardly been a campus full of protests over the past year or so. There was even a letter signed by 80 Jewish faculty members stating that a hostile environment for Jewish students does NOT exist on campus. The university body, which is one of the most diverse in the country and accepts c. 90% of its applicants, seems like a place that welcomes everyone. It should become more of a model for public research universities exemplifying free ideas and thinking that is encouraged for all. Instead the powers that be would prefer to put out the light on knowledge and what universities in the United States stand for. This is a shameful and unfair. I implore you to reflect on the meaning of education and on giving into such pressure regarding the dedicated president of GMU. These baseless investigations and knee-bendings must end in this country.
Andrew Boese	Student	In general I believe viewing, or rephrasing DEI as compliance and merit is missing the point, and I support having a strong, high quality, and powerful powerful DEI program in GMU. Eliminating all OACC programs which are not required by federal law, state law, or university policy is not a good idea. Being left on the bare minimum leaves the university unprepared if national or state regulations increase. It may also increase the chances of both reported and unreported bias incidents to occur as institutional skill, knowledge, and education degrade over time. It may also lead to those at higher risk of discrimination to feel less supported, regardless of their merit, qualifications, skill, or talent. The ARIE program gives GMU some influence and some good publicity, especially if it is shown off correctly. It is also important to allow discussions, even if you disagree with them. Challenging ourselves in as many ways as possible, especially ways which end up as dead ends or are different, is how we progress, learn, and gain experience.

James Wilson Hill	Alumni	I have had a strong connection with George Mason University since 2003. Three of my four adult children graduated from GMU, and I graduated from GMU with a master's degree in special education in 2019. The very first speech I heard on campus during a student orientation session was GMU's pride in its diversity. I heard the same speech, in some form or fashion, many times. It defined GMU more than anything else. Please continue GMU's proud legacy of diversity during these challenging times.
Denise Hines	Faculty	As a Professor in the College of Public Health, I support President Washington and GMU and demand that the current BOV behave in a manner consistent with its responsibility to Mason. The BOV, regardless of the political beliefs and loyalties of its current members, must vigorously defend this university and its president from politically motivated investigations and attacks on its governance. The BOV must also publicly reaffirm the university's unwavering commitment to academic freedom, diversity, equity, and inclusive excellence as fundamental institutional principles that will not be compromised under political pressure. I demand that the BOV, regardless of the political beliefs and loyalties of its individual members, fulfill its fiduciary duties to Mason. The BOV must immediately issue a strong statement condemning the politically motivated investigations brought by the DOJ and OCR, denouncing political interference into university governance, and defending President Washington and the university's leadership. I demand that the BOV formally request that Virginia Attorney General Jason Miyares provide vigorous legal defense of President Washington and the university, and ensure that such defense is conducted by counsel without conflicts of interest. The BOV's decision to hire Torridon Law PLLC will impede such a defense. It also aligns the board with partisan attacks on academic freedom, institutional independence, and shared governance. I do not trust that a law firm staffed by attorneys with a history of opposing diversity and inclusion initiatives in higher education will serve the best interest of GMU or President Washington. I have NO CONFIDENCE in the current BOV, whose members appear to be motivated by ideology and fealty to political agents rather than their fiduciary duties to Mason. The BOV must cease its attacks on academic freedom, shared governance, and institutional independence. Rector Stimpson and the current BOV members have compromised the university's core values through their actions against academic freedom and inclusive excellence; they are impeding GMU's ability to fulfill its educational mission. This BOV's longstanding hostility toward diversity, equity, and inclusion seems linked to its timid defense of GMU at a time when the university most needs strong BOV leadership. Has the BOV abdicated its responsibility to Mason in order to pursue an anti-DEI agenda that hinders academic freedom? Stop abusing your power to push anti-DEI initiatives onto GMU; stop ignoring the will of the majority on campus; defend Mason and Dr. Washington from these politically motivated investigations.
Rita Siebenaler	Community Member	How blessed we have been to have such a renowned and proven administrator leading GMU into the future.Dr Washington is outstanding among college presidents but he has made invaluable contributions to scholarship,to teh growth of GMU and to our government through his military advising. Wisdom demands that he continue his tenure.

Helen Ackerman	Community Member	I have been affiliated with George Mason for over 40 years, as a student, an executive, an alumna, and a substantial donor. I have seen it grow and thrive, providing a productive, innovative environment for students, faculty, and the broader community. It has been foundational to the growth and development of the economic environment of Northern Virginia. By all measures it has been a stunning success. Under President Washington it has grown to be the biggest university in Virginia, a research 1 power house, and a ally of business growth in Virginia, which provides students with valuable internship and job opportunities. Its strong academic programs have attracted students from all over the world, enriching the academic environment. As an auditing student at Mason for the last 14 years, I have never seen any evidence of antisemitism on campus, or any other prejudice for that matter. I have seen dedicated teachers support classrooms committed to civil discussions that reflect many points of view. From my perspective, President Washington has done an outstanding job of encouraging civility and a sense of belonging on campus, while promoting high academic standards. I see George Mason as providing a safe, welcoming environment, a space where students, faculty, and staff can succeed in their goals. I would hate to see this success placed in jeopardy by injudicious change.
Carolyn Frances CHRYST, PhD	Alumni	I attended GMU back in the days when it was open enrollment. I graduated in 1983. The inclusivity of that policy has shaped my life. Far more rigorous than UVa, with its exclusive, admittance policies. Please do not pander to the insanity of the Trumpian would be king administration. Stand strong in your " all are welcome to try" approach to education. Resist!
Linda Wilkins	Student	I have had the opportunity to take courses at GMU at multiple times in my life, dating from the 1990s through the present. Over the past several years, as our country and our region has experienced great change and stresses, I have been particularly impressed by the openness of communications I have witnessed and participated in at GMU. While in classes, on line, walking around campus, and attending various special presentations and/or conferences, my experience has been that students, faculty members, and other visitors have explored ideas, exchanging and expressing clearly differing views -- sometimes loudly, but consistently without hostility, and with a focus on the goals of increasing mutual and benefit. I thank the current GMU administration, faculty, and students for working together to try to preserve this delicate balance of informed and open discussion, particularly during these times when so much debate has turned inflammatory, accusatory, and destructive.

Karen Grycewicz	Parent of students and past staff	I STAND WITH MASON I congratulate the Board of Visitors on their efforts to reduce or eliminate discrimination at GMU. It is unfortunate that legal changes from recent Supreme Court decisions and poorly worded Presidential decrees make this is a vague and moving target. Does anyone know what, exactly, the POTUS is accusing GMU of doing regarding DEI under the new regulations? • Is it merely that the faculty is more diverse than it used to be? That is hardly surprising given the increased diversity of people earning PhDs in the United States. • If it is that the faculty say they are pleased with the increase in diversity, why would that be illegal? • If it is that GMU did not anticipate the new DEI regulations, or the recent Supreme Court decision that changed discrimination law, and change before they were announced, surely it would be unconstitutional to punish GMU for following the law in force at the time? As for any increase in diversity of the faculty at GMU, I can see a variety of ways that an increase in measured diversity could happen over recent decades without actual discrimination. • the result of no longer discriminating against minorities and women • changes in the pool of qualified applicants, as more women and minorities earn advanced degrees • if members of certain groups do not self-identify while other groups do, this would skew their apparent representation Efforts to minimize discrimination are essential for a vibrant educational institution, and can reduce the possibilities of lawsuits for damages as well as political attacks. This is not idle speculation. A professor friend of mine won a significant award after she and some colleagues demonstrated salary discrimination by the university where they worked, based on numerous measures of scientific excellence in their work in comparison with other (male) faculty members in the same fields. I strongly recommend that the Board of Visitors fully defend George Mason University and its President from illegal Federal overreach, including the efforts to punish institutions for actions taken legally under previous administrations before the most recent Supreme Court rulings related to discrimination. Sincerely, Karen Grycewicz

July 20, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax,VA 22030

To the Board of Visitors,

I am concerned to hear that you might dismiss President Washington, who has been such a stellar president of your institution. His accomplishments are admirable: increasing enrollment (including attracting top students), elevating GMU's status in the community, record-breaking fundraising, helping the university solidify it's position as a leader in information technology, cybersecurity, and data systems.

It is unusual to find a leader who can accomplish so much on so many fronts. I urge you to retain President Washington and let him continue his fine work on behalf of all the students at GMU, and, indeed, the state of Virginia.

Thank you for listening,



Maya Muir, proud American

July 20, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

With Hope,



July 20, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

I write in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

With Respect,

Joyce Kolyer

Joyce Kolyer, proud American

July 20, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

Sincerely,



Phil Abraham, proud American

July 20, 2025

Board of Visitors (BOV)
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

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I write in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce.

Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Patricia Toner
Virginia Taxpayer
& Proud American

July 20, 2025

Dear Board of Visitors,

I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today.

As a former GMU faculty member and long support of the university, I urge you to continue supporting his leadership and vision.

Robbin Zeff Warner, PhD

Former GMU faculty member and Virginia taxpayer

July 20, 2025

Board of Visitors

George Mason University

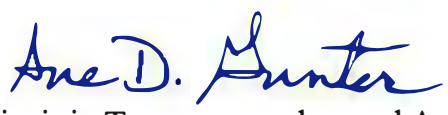
4400 University Drive, MSN 3A1

Fairfax, Virginia 22030

Dear Board of Visitors,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Keep him to ensure that he continues guiding Virginia's economic engine.

Sincerely,



Sue D. Gunter, Virginia Taxpayer and proud American

Board of Visitors

George Mason University

4400 University Drive, MSN 3A1

Fairfax, VA 22030 July 20, 2025

Dear GMU Board of Visitors,

Please enthusiastically support President Gregory Washington, PhD, and the students of GMU, both past and present.

Under President Washington's leadership, the university has solidified itself as a national leader in the emerging fields of:

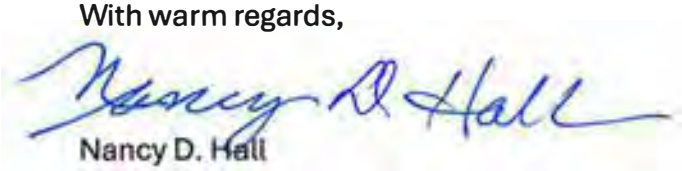
- cybersecurity,
- information technology, and
- data systems.

His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership.

As neighbors of the school, we have come to rely on it to provide many opportunities to visit and enjoy community events. As a Virginia Opera subscriber, and a basketball enthusiast, I look forward to being on our flagship campus as it projects itself even more into the future.

I urge the BOV to continue to support his vision and to stand with the Commonwealth of Virginia, by advocating for President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

With warm regards,



Nancy D. Hall

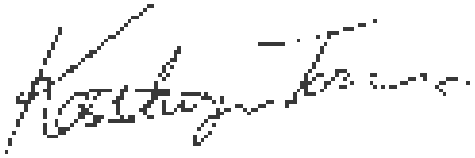
July 20, 2025

Board of Visitors (BOV)
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.



Kathryn Toner
Virginia Taxpayer
& Proud American

Board of Visitors (BOV)
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

Jennifer Toner
Virginia Taxpayer
& Proud American

July 20, 2025

Board of Visitors
George Mason University
4400University Drive, MSN 3A1
Fairfax, VA 22030

Dear GMU Board of Visitors

I write to express my strong support for President Washington. Under his leadership, George Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. . His many accomplishments–from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students–is unmatched

This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Thank you,

Jack Matthewman,
Virginia taxpayer and proud American

July 20, 2025

Board of Visitors (BOV)
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

I write in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce.

Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.



John Toner
Virginia Taxpayer
& Proud American

July 20, 2025

Board of Visitors
George Mason University
4400University Drive, MSN 3A1
Fairfax, VA 22030

Dear GMU Board of Visitors

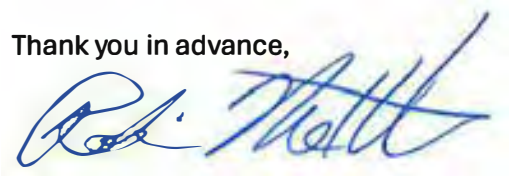
I write to express my strong support for President Washington. Under his leadership, George Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. . His many accomplishments–from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students–is unmatched

This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy

President Washington's commitment to excellence and opportunity is exactly what Virginia needs in higher education today. . I can say, first-hand-my children and my community have benefitted tremendously.

I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Thank you in advance,



Robin Matthewman,
Virginia taxpayer and proud American

20 July 2025

Dear Board of Visitors,

I write to express my strong support for President Gregory Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return of investment for graduates and strengthens the Commonwealth's workforce and economy.

In particular, under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology, and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical area os a rapidly evolving workforce.

Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth by allowing him to continue his work on behalf of students, alumni, faculty, and the resident of Virginia. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today.

Virginia taxpayer & proud American,



July 20, 2025

Dear Board of Visitors,

We write to express our **strong support** *for* **President Washington**. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today.

I urge you to continue supporting his leadership and vision.

Sincerely,

Anna and Michael Bell
Virginia Residents and Taxpayers

7 21 25

Dear Board of Visitors,

I am writing today in support of university president, Gregory Washington. Under his leadership, GMU is emerging as a national leader in excellence. It is an academically strong school & allows students to do great research, while it has maintained its reputation for access & affordability among Virginians. Mason provides an exceptional return on investment for the Commonwealth. President Washington's commitment to innovation, inclusion, & opportunity is exactly what Virginia needs in higher education today. As an alumna, these are the values I want to see Mason continue to uphold. I urge you to show your support for these values by supporting President Washington

Sincerely,

Emily Elias, life-long Virginian
GMU class of 2018

21 July 2025

Caren Merrick, Member, Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Ms. Merrick,

I am writing in support of Dr. Gregory Washington as President of George Mason University. A faculty member for over 20 years (1993 -2016), I saw Mason grow from a distinguished, but modest sized, institution best known in Northern Virginia, to the largest public university in the Commonwealth of Virginia, with a national, and international, reputation for excellence. President Gregory Washington joins his predecessors in guiding George Mason University on this journey.

Under the leadership of President Gregory Washington, George Mason University is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce, and reflects the values of a modern public university. From increasing enrollment and record-breaking fundraising, to elevating the stature of the university and attracting top students, his impact on the university is unmatched.

George Mason University, and Virginia, are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. I urge you to voice support for President Washington, and defend academic freedom.

Respectfully,

Clayton Austin

Clayton Austin
Associate Professor of Theater (Retired)
George Mason University

21 July 2025

Jeffery Rosen, Member, Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Mr.Rosen,

I am writing in support of Dr. Gregory Washington as President of George Mason University. A faculty member for over 20 years (1993 -2016), I saw Mason grow from a distinguished, but modest sized, institution best known in Northern Virginia, to the largest public university in the Commonwealth of Virginia, with a national, and international, reputation for excellence. President Gregory Washington joins his predecessors in guiding George Mason University on this journey.

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George Mason University, and Virginia, are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. I urge you to voice support for President Washington, and defend academic freedom.

Respectfully,

Clayton Austin

Clayton Austin
Associate Professor of Theater (Retired)
George Mason University

21 July 2025

Charles Cooper, Member, Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Mr.Cooper:

I am writing in support of Dr. Gregory Washington as President of George Mason University. A faculty member for over 20 years (1993 -2016), I saw Mason grow from a distinguished, but modest sized, institution best known in Northern Virginia, to the largest public university in the Commonwealth of Virginia, with a national, and international, reputation for excellence. President Gregory Washington joins his predecessors in guiding George Mason University on this journey.

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Respectfully,



Clayton Austin
Associate Professor of Theater (Retired)
George Mason University

21 July 2025

Preston Cooper, Member, Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

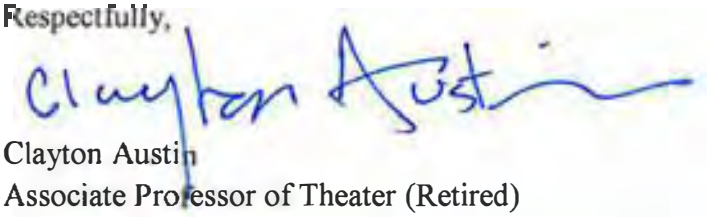
Dear Mr. Preston Cooper:

I am writing in support of Dr. Gregory Washington as President of George Mason University. A faculty member for over 20 years (1993 -2016), I saw Mason grow from a distinguished, but modest sized, institution best known in Northern Virginia, to the largest public university in the Commonwealth of Virginia, with a national, and international, reputation for excellence. President Gregory Washington joins his predecessors in guiding George Mason University on this journey.

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George Mason University, and Virginia, are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. I urge you to voice support for President Washington, and defend academic freedom.

Respectfully,



Clayton Austin
Associate Professor of Theater (Retired)
George Mason University

21 July 2025

Barbara Kilberg, Member, Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Ms. Barbara Kilberg:

I am writing in support of Dr. Gregory Washington as President of George Mason University. A faculty member for over 20 years (1993 -2016), I saw Mason grow from a distinguished, but modest sized, institution best known in Northern Virginia, to the largest public university in the Commonwealth of Virginia, with a national, and international, reputation for excellence. President Gregory Washington joins his predecessors in guiding George Mason University on this journey.

Under the leadership of President Gregory Washington, George Mason University is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce, and reflects the values of a modern public university. From increasing enrollment and record-breaking fundraising, to elevating the stature of the university and attracting top students, his impact on the university is unmatched.

George Mason University, and Virginia, are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. I urge you to voice support for President Washington, and defend academic freedom.

Respectfully,

Clayton Austin
Associate Professor of Theater (Retired)
George Mason University

21 July 2025

Harold Pyon, Member, Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Mr.Harold Pyon:

I am writing in support of Dr. Gregory Washington as President of George Mason University. A faculty member for over 20 years (1993 -2016), I saw Mason grow from a distinguished, but modest sized, institution best known in Northern Virginia, to the largest public university in the Commonwealth of Virginia, with a national, and international, reputation for excellence. President Gregory Washington joins his predecessors in guiding George Mason University on this journey.

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George Mason University, and Virginia, are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. I urge you to voice support for President Washington, and defend academic freedom.

Respectfully,

Clayton Austin
Associate Professor of Theater (Retired)
George Mason University

21 July 2025

Jon Peterson, Member, Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

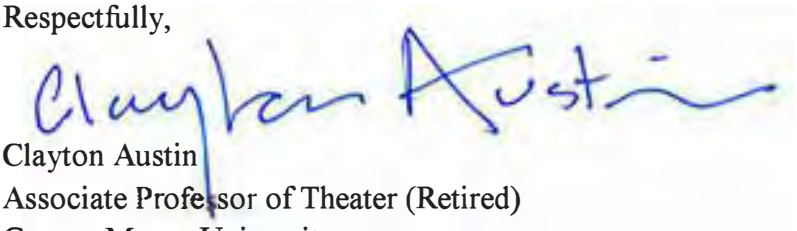
Dear Mr.Peterson,

I am writing in support of Dr. Gregory Washington as President of George Mason University. A faculty member for over 20 years (1993 -2016), I saw Mason grow from a distinguished, but modest sized, institution best known in Northern Virginia, to the largest public university in the Commonwealth of Virginia, with a national, and international, reputation for excellence. President Gregory Washington joins his predecessors in guiding George Mason University on this journey.

Under the leadership of President Gregory Washington, George Mason University is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce, and reflects the values of a modern public university. From increasing enrollment and record-breaking fundraising, to elevating the stature of the university and attracting top students, his impact on the university is unmatched.

George Mason University, and Virginia, are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. I urge you to voice support for President Washington, and defend academic freedom.

Respectfully,



Clayton Austin
Associate Professor of Theater (Retired)
George Mason University

21 July 2025

Sarah Perry, Member, Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Ms.Sarah Perry:

I am writing in support of Dr. Gregory Washington as President of George Mason University. A faculty member for over 20 years (1993 -2016), I saw Mason grow from a distinguished, but modest sized, institution best known in Northern Virginia, to the largest public university in the Commonwealth of Virginia, with a national, and international, reputation for excellence. President Gregory Washington joins his predecessors in guiding George Mason University on this journey.

Under the leadership of President Gregory Washington, George Mason University is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce, and reflects the values of a modern public university. From increasing enrollment and record-breaking fundraising, to elevating the stature of the university and attracting top students, his impact on the university is unmatched.

George Mason University, and Virginia, are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. I urge you to voice support for President Washington, and defend academic freedom.

Respectfully,



Clayton Austin
Associate Professor of Theater (Retired)
George Mason University

21 July 2025

Jeffery Dinwoodie, Member, Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Mr.Dinwoodie:

I am writing in support of Dr. Gregory Washington as President of George Mason University. A faculty member for over 20 years (1993 -2016), I saw Mason grow from a distinguished, but modest sized, institution best known in Northern Virginia, to the largest public university in the Commonwealth of Virginia, with a national, and international, reputation for excellence. President Gregory Washington joins his predecessors in guiding George Mason University on this journey.

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George Mason University, and Virginia, are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. I urge you to voice support for President Washington, and defend academic freedom.

Respectfully,



Clayton Austin
Associate Professor of Theater (Retired)
George Mason University

21 July 2025

Armand Alacbay, Secretary, Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Mr. Alacbay,

I am writing in support of Dr. Gregory Washington as President of George Mason University. A faculty member for over 20 years (1993 -2016), I saw Mason grow from a distinguished, but modest sized, institution best known in Northern Virginia, to the largest public university in the Commonwealth of Virginia, with a national, and international, reputation for excellence. President Gregory Washington joins his predecessors in guiding George Mason University on this journey.

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George Mason University, and Virginia, are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. I urge you to voice support for President Washington, and defend academic freedom.

Respectfully,

Clayton Austin
Associate Professor of Theater (Retired)
George Mason University

21 July 2025

William Hansen, Member, Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Mr.Hansen:

I am writing in support of Dr. Gregory Washington as President of George Mason University. A faculty member for over 20 years (1993 -2016), I saw Mason grow from a distinguished, but modest sized, institution best known in Northern Virginia, to the largest public university in the Commonwealth of Virginia, with a national, and international, reputation for excellence. President Gregory Washington joins his predecessors in guiding George Mason University on this journey.

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George Mason University, and Virginia, are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. I urge you to voice support for President Washington, and defend academic freedom.

Respectfully,



Clayton Austin
Associate Professor of Theater (Retired)
George Mason University

21 July 2025

Will Moschella, Member, Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

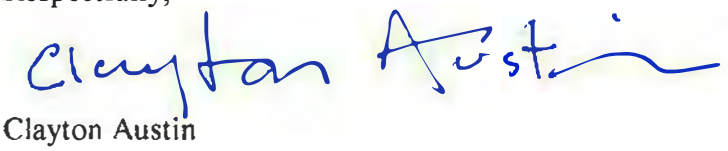
Dear Mr. Moschella,

I am writing in support of Dr. Gregory Washington as President of George Mason University. A faculty member for over 20 years (1993 -2016), I saw Mason grow from a distinguished, but modest sized, institution best known in Northern Virginia, to the largest public university in the Commonwealth of Virginia, with a national, and international, reputation for excellence. President Gregory Washington joins his predecessors in guiding George Mason University on this journey.

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George Mason University, and Virginia, are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. I urge you to voice support for President Washington, and defend academic freedom.

Respectfully,



Clayton Austin
Associate Professor of Theater (Retired)
George Mason University

21 July 2025

Charles Stimson, Rector, Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Rector Stimson,

I am writing in support of Dr. Gregory Washington as President of George Mason University. A faculty member for over 20 years (1993 -2016), I saw Mason grow from a distinguished, but modest sized, institution best known in Northern Virginia, to the largest public university in the Commonwealth of Virginia, with a national, and international, reputation for excellence. President Gregory Washington joins his predecessors in guiding George Mason University on this journey.

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George Mason University, and Virginia, are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. I urge you to voice support for President Washington, and defend academic freedom.

Respectfully,



Clayton Austin
Associate Professor of Theater (Retired)
George Mason University

21 July 2025

Michael Meese, Vice Rector, Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Mr. Meese,

I am writing in support of Dr. Gregory Washington as President of George Mason University. A faculty member for over 20 years (1993 -2016), I saw Mason grow from a distinguished, but modest sized, institution best known in Northern Virginia, to the largest public university in the Commonwealth of Virginia, with a national, and international, reputation for excellence. President Gregory Washington joins his predecessors in guiding George Mason University on this journey.

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George Mason University, and Virginia, are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. I urge you to voice support for President Washington, and defend academic freedom.

Respectfully,



Clayton Austin
Associate Professor of Theater (Retired)
George Mason University

21 July 2025

Robert Pence, Member, Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Mr. Pence,

I am writing in support of Dr. Gregory Washington as President of George Mason University. A faculty member for over 20 years (1993 -2016), I saw Mason grow from a distinguished, but modest sized, institution best known in Northern Virginia, to the largest public university in the Commonwealth of Virginia, with a national, and international, reputation for excellence. President Gregory Washington joins his predecessors in guiding George Mason University on this journey.

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Respectfully,



Clayton Austin
Associate Professor of Theater (Retired)
George Mason University

21 July 2025

Maureen Ohlhausen, Member, Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Ms. Ohlhausen,

I am writing in support of Dr. Gregory Washington as President of George Mason University. A faculty member for over 20 years (1993 -2016), I saw Mason grow from a distinguished, but modest sized, institution best known in Northern Virginia, to the largest public university in the Commonwealth of Virginia, with a national, and international, reputation for excellence. President Gregory Washington joins his predecessors in guiding George Mason University on this journey.

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Respectfully,



Clayton Austin
Associate Professor of Theater (Retired)
George Mason University

July 21, 2025

Dear Board of Visitors,

I am joining other proud taxpaying Virginians to **support GMU President Washington.** His many accomplishments from increasing enrollment and record breaking fundraising to elevating the stature of the university and attracting top students is unmatched. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

In Virginia, first it was not renewing the contract of the first Black superintendent at VMI, essentially firing Hon. Maj. Gen. Cedric Wins. Then last month UVA President James Ryan resigned under pressure from the Trump administration in order to save the university's federal funding. **Are you really going to cave to pressure from this corrupt administration?**

What starts in Virginia never stays in Virginia. All institutions of higher learning are at risk. Do you really want to be complicit in attacking GMU's President? **I certainly hope not and expect you to honor the record of President Washington by supporting him.**

Linda Cancellieri

Linda Cancellieri, Virginia tax payer and proud American

July 21,2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors,

I write in support of President Gregory Washington and the students of GMU, both past and present. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

I am proud to have a child currently attending school at George Mason.



Katherine Deligianis
Virginia taxpayer and proud American

July 21, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors:

I write in support of President Gregory Washington and the students of George Mason University (GMU), both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce.

Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the Board of Visitors to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Sincerely,

Dawn Bressler Kaye

July 21, 2025

Dear Board of Visitors,

As proud retired faculty who served the University and the community for over 40 years, I am writing to show support for President Washington. Under his leadership, GMU continues to be a critical engine for talent growing, innovation and economic strength in Virginia and our nation. Whenever I go, citizens are interested with our smart growth and rising national ranking.

President Washington along with all our past Presidents have worked to open doors, expand opportunities, create partnerships locally and nationwide to promote economic mobility across the Commonwealth and beyond. His vision is forged by his understanding of the faculty, students and staff whose goal is to continue to be a top tier research institution to prepare students who graduate with the knowledge to join the workforce.

I support President Washington's continued leadership and encourage you to do the same.

Margaret L. Klein,

Proud Retired GMU Faculty

21 July 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors:

I am writing to express support for the leadership of George Mason University (GMU) by its current president, Gregory Washington. Since his arrival at GMU, he has provided exemplary leadership in making GMU an ever-more important part of the Northern Virginia community by raising funds, increasing the university's ability to obtain competitive funding from granting agencies, creating new and innovative programs that further support economic growth, and providing opportunities for education to more students, including many who are first generation college students.

As a long-term (43 year) resident of Virginia, I'm aware of the importance that Virginia's public university system has to the Commonwealth. As a parent of three children who obtained their bachelors' degrees from Virginia's public university system (and one obtained a master's degree as well), I've seen my family personally benefit from the quality and value of the education that Virginia's public university system provides.

The leaders of public universities play an important role in their success, and Dr. Washington has been instrumental in recent evolution and growth. He can be counted on to further GMU's ability to serve Northern Virginia, the Commonwealth, and the Nation. I strongly encourage the Board of Visitors to support his continued leadership of GMU.

Thank you for your consideration of this input. Feel free to reach out to me at [redacted] if you have any questions about this letter.

Sincerely,



Jack A. Kaye, Ph.D.

July 21, 2025

Board of Visitors

George Mason University

4400 University Drive, MSN 3A1

Fairfax, VA 22030

Dear BOV,

I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to technology and other innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

Best regards,

A Proud American

July 21, 2025

Dear Board of Visitors,

As a mother of two former George Mason students, I am writing to support President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.



Helene Freiman, Virginia taxpayer and proud American for democracy

7/21/25

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,
I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.



Thomas Simon
Proud American

July 21, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 2A1
Fairfax, VA 22030

Dear BOV,

I am writing to ask respectfully that you keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

President Washington is delivering real results at George Mason. From record enrollment and rising national rankings, to smart growth, and unprecedented state investment, his leadership is strengthening the GMU and the Commonwealth. Let's keep that momentum.

Under President Washington, the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university.

George Mason is a critical engine for talent growing innovation and economic strength in Virginia and our nation. Thanks to President Washington's leadership, the university has become a top tier research institution. With 73% of in-state grads staying and working in Virginia, Mason is building the state's workforce and future.

I support President Washington's continued leadership and encourage you to do the same.

Sincerely,

K. Schnake, Proud American

7-21-2025

Dear GMU Board of Visitors,

I'm writing to express my strong support for President Washington. Under his leadership GMU is emerging as a national leader in academic and research excellence while maintaining access and affordability for students. This powerful combination ensures an exceptional return on investment for graduates and our community. Please don't allow politics to undermine the many successes GMU has experienced under President Washington's leadership. Please keep President Washington!

- Susan Wukasch Susan Wukasch

recycled paper

7-21-2025

Dear George Mason University Board of Visitors,

Please keep President Washington at GMU! Under President Washington the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility. His vision strengthens our workforce and reflects the values of a modern public university. Please don't allow politics to undermine the many successes GMU has experienced under President Washington's leadership. I support President Washington, and I encourage you to do the same.

- Molly Richter

recycled paper

Molly Richter

7-21-25

Dear BOV,

I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

Sincerely, Kathleen ODell - a proud American

To.

Board of Visitors
George Mason University
4400 University Drive. MSN 3A1
Fairfax, VA 22030

July 22. 2025

Dear BOV.

I am writing to you in support of President Gregory Washington and the students of GMU, both past and present.

Under President Washington's leadership. the university has solidifies itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady. thoughtful. and future-focused leadership.

I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students. alumni. faculty, and the residents of Virginia

Linda La Pierre, Arlington VA

Linda La Pierre

Virginia taxpayer and proud American

To:

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

July 22, 2025

Dear BOV,

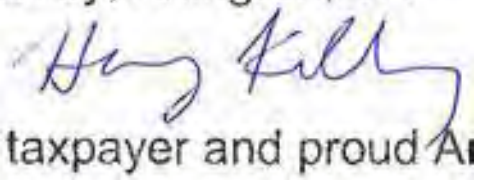
I am writing to you to support GMU President Gregory Washington.

His many accomplishments, from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students, is unmatched.

GMU and Virginia are fortunate to have President Washington at the helm, guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

I urge you to continue supporting his leadership and vision.

Henry Kelley, Arlington, VA



Virginia taxpayer and proud American

July 22, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors,

I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.
GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future. This is no time to dilute the excellence President Washington has brought to GMU. Courage is contagious.

Georgia Anne Wilson, Virginia taxpayer, proud Virginian and proud American



July 22, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors,

As an alumna with two degrees from George Mason University, I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

Sincerely,



Pamela H. Muir
Virginia taxpayer, GMU graduate, and proud American

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

I am writing in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cyber-security, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Martha Trunk, Proud Virginian

July 22, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Members of the GMU Board of Visitors,

I write to express my strong support for George Mason University President Washington.

I have had the opportunity to learn from President Washington a few times. He is an innovator, builder and achiever, on behalf of all Virginians

Under President Washington's leadership, GMU is emerging as a national leader of academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.



Virginia taxpayer and PROUD American

July 22, 2025

Board of Visitors

George Mason University

4400 University Drive, MSN 3A1

Fairfax VA 22030

Dear Board of Visitors:

I am writing as a retired teacher, mother, grandmother, and great grandmother who is deeply concerned about the independence of our educational system, from early childhood through adulthood.

I support President Gregory Washington and the students of MSU, both past and present. Under his leadership, the university has solidified itself as a national leader in cybersecurity, information technology, and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia by allowing him to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Sincerely,



Roslyn Hjermstad

A Proud American

July 22, 2025

Board of Visitors

George Mason University

4400 University Drive, MSN 3A1

Fairfax VA 22030

Dear Board of Visitors:

I am writing as a retired teacher, mother, grandmother, and great grandmother who is deeply concerned about the independence of our educational system, from early childhood through adulthood.

I support GMU President Washington! His many accomplishments from increasing enrollment and record breaking fundraising to elevating the stature of the university and attracting top students are unmatched. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of Virginia into the future.

Sincerely,



Roslyn Hjermstad

A Proud American

July 22, 2025

Board of Visitors

George Mason University

4400 University Drive, MSN 3A1

Fairfax VA 22030

Dear Board of Visitors:

I am writing as a retired teacher, mother, grandmother, and great grandmother who is deeply concerned about the independence of our educational system, from early childhood through adulthood.

I strongly support President Washington! Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens Virginia's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia (and our entire nation!) needs in higher education today. I urge you to continue supporting his leadership and vision.

Sincerely,



Roslyn Hjermstad

A Proud American

July 22, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

I am writing to support GMU President Gregory Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

Beth

Beth Oliver

July 22, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

I am writing to support GMU President Washington.

Under President Washington, the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university. I support President Washington's continued leadership and encourage you to do the same.

His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

Ken Oliver

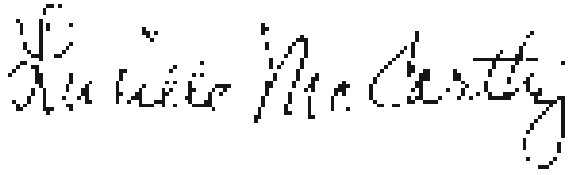
June 22, 2025

Dear Board of Visitors,

I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

Lucille McCarthy
A proud American--and an academic who knows a good university administrator when she sees one. You have a great administrator in Dr. Washington. Keep him!



July 22, 2025

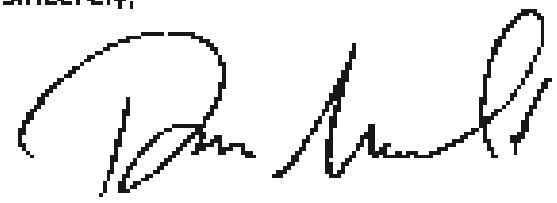
Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academics and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

Sincerely,



Don Macdonald, Proud American

July 22, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

George Mason is a critical engine for talent growing innovation and economic strength in Virginia and our nation. **Thanks to President Gregory Washington's leadership,** the university has become a top-tier research institution. With 73% of in-state grads staying and working in Virginia, Mason is building the state's workforce and future.

Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

Janice

—Janice Oliver
Proud American

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

7/22/25

Dear BOV,

I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

Thank you,
Jonathan Weinstock, proud America

July 22, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors:

I am writing in support of President Gregory Washington and the students of GMU, past and present.

Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology, and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership.

I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Sincerely patriotically,

Virginia Taxpayer and Proud American

7/22/2025

Dear BOV,

I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

Sincerely,

Nancy E. Kalina

Nancy E. Kalina (Proud American)

June 22, 2025

Dear Board of Visitors,

I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

Lucille McCarthy
A Proud Americana--and an academic who knows a good university administrator when she sees one. You have a great administrator in Dr. Washington. Keep him!

July 23, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors,

I write to express my strong support for GMU President Gregory Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision. Please do not allow the Trump administration and other outside forces to once again undermine the independence of one of Virginia's higher education institutions.

Sincerely,



Alicia Todaro Silva
~~Virginia Taxpayer~~ and Proud American

July 23, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

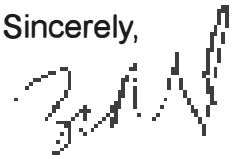
Dear Board of Visitors,

As an alumnus of George Mason University, I write to you in support of President Gregory Washington and the students of GMU, both past and present. My Computer Science degree from GMU has afforded me a long career in the information technology field. I understand the importance of educating the next generation of employees in this fast-paced and ever-evolving field.

Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership.

I urge the Board of Visitors to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia. Please do not allow the Trump administration and other outside forces to once again undermine the independence of one of Virginia's higher education institutions.

Sincerely,



João P. Vicente Silva
Virginia Taxpayer and Proud American
GMU Class of 1996

July 23, 2025

Board of Visitors
George Mason University
4400 University Drive MSN 3A1
Fairfax, VA 22030

Dear Members of the Board,

Please do not stand aside while another Virginia institution has its head lopped off over manmade controversies like DEI. That is no way to run a successful university. Under the leadership of President Gregory Washington, George Mason University is successful and on track for more success.

True, DEI is a dumb acronym. That doesn't make its perspective wrong. Diversity is not a dirty word. Handle wrote a concluding movement of the Messiah, the Amen Choral. If there are enough singers, it can be sung in eight parts, not just four, all blended in perfect harmony. The various string instruments also add different sounds.

Equity is not a dirty word. Everyone deserves an even chance. Just ask a five-year old. Inclusion is not a dirty word. It's a human feeling. Who doesn't want to be included?

Let's forget about the acronym, which the people currently in federal power want to banish from the earth as if it is a malignant, rampaging Godzilla the Hun. Education is about searching for the truth. At its best in invites different perspectives and fosters an exchange of perspectives, including those who have suffered from inequity and marginalization. What happens when it doesn't? Galileo said that the earth revolved around the sun. He was convicted of heresy, banned, arrested, and banished by the Vatican. Any idea that the earth was not the center of the solar system made Man feel belittled and displaced. After 359 years, the Pope finally apologized for the condemnation of Galileo. That was

July 23, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors:

I write in support of President Gregory Washington and the students of GMU, both past and present, as well as all the citizens of the United States. Under President Washington's leadership, the university has solidified itself as a **national leader in cybersecurity, information technology and data systems**.

President Washington's strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the Board of Visitors to **continue** to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia, and all Americans.

With hope for the future, a proud American,



Laura Kramer

July 23, 2025

Board of Visitors
George Mason University
4400 University Drive
Fairfax, VA 22030

Dear Board of Visitors,

I am writing to express my strong support for President Gregory Washington. As you well know, under his leadership, George Mason University is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. His many accomplishments from increasing enrollment and record breaking fundraising to elevating the stature of the university and attracting top students is unmatched.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. George Mason University and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

I urge you to continue supporting his leadership and vision.

Sincerely,

Almetta V. Parker
Virginia taxpayer and proud American

23 July 2025

Board of Visitors
George Mason University
4400 University Dr., MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors,

I write in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology, and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the Board of Visitors to continue to support his vision and to support our Commonwealth of Virginia by allowing President Washington to continue his work on behalf of student, faculty, alumni, and the greater community.

Sincerely,



Randall Griswold, Virginia taxpayer and proud American

July 23, 2025

Board of Visitors (BOV)
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

I am writing to urge your strong support of President Gregory Washington and the students of GMU. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce.

Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. His record of accomplishments speaks for itself. I urge the BOV to continue to support his vision. Support the Commonwealth of Virginia, by allowing President Washington to continue his vital, outstanding work on behalf of students, alumni, faculty, and the residents of Virginia.

Linda L. Lawrence

Linda L. Lawrence

Virginia taxpayer and
Disappointed citizen, United States of America

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

July 23, 2025

Dear BOV,

I am writing in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce.

Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Sincerely,

Nancy Harrison

proud American

7/24/25

Dear BOV, (Board of Visitors)
I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in ~~economics~~ academic and research excellence while maintaining access to and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion and opportunity is exactly what Virginia needs in higher education today.

I urge you to continue supporting his leadership and vision.

Sincerely Yours in Freedom & Concern,

July 24, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

SUBJECT: GMU President Washington

Dear BOV

Keep President Washington at GMU! GMU needs President Washington's leadership to secure Virginia's future workforce and prosperity. He has grown enrollment, attracted top tier students, raised record funds, and elevated the university's stature. Don't undermine this success by sending the keys to a corrupt and racist regime.

Sincerely,



Christiane Arp, Proud American
Hoover, Michigan

July 20, 2025

Dear Gov,

I am writing to express my strong support for President Clarington. Pres. Clarington's leadership is bringing Mason into academic & research excellence while maintaining access and affordability for Virginians. Together these accomplishments ensure a return on investment for students while strengthening VA's workforce & economy.

Pres. Clarington is leading VA in an innovative, inclusive future of opportunity. I urge you to continue to support his leadership & vision.

Deep Smoke, proud American

July 24, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

SUBJECT: Keep President Washington

Dear Sirs,

Keep President Washington at GMU! GMU needs President Washington's leadership to secure Virginia's future excellence and prosperity. He has grown enrollment, attracted top tier students, raised record funds, and elevated the university's stature. Don't undermine his success by bending the knee to a far-left Democrat regime.

Sincerely,

Robert deWaal, Proud American
Haslett, Michigan

Date: July 24, 2025

To: Board of Visitors
George Mason University

I want to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

William Hamilton, proud American

July 24, 2015

Dear [illegible],

I write to express my strong support for President Washington. Under his leadership, Norfolk is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination enhances our exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

Bill Hamilton Proud Alumnus

July 24, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

To the Board of Visitors:

Though I am not a Virginian, I am deeply interested in the leadership of our American universities at this time when the value of a university education is being questioned.

I urge you strongly to keep President Gregory Washington at George Mason. I read in *Virginia Business*, July 10, 2025, that on his hiring in 2020, the co-chairs of the search committee stated, "Dr. Gregory Washington stood out in a highly competitive search. He showed tremendous vision for the future of our region and how [George Mason] fit in and demonstrated the ability to motivate and inspire our community."

As to his record on the job, *Virginia Business* went on to say, "By most university metrics, Washington has been a highly successful leader. Mason's enrollment has grown, even as many other universities face declines. Its undergraduates are the most academically qualified in the university's history, with 25% of new first-year students earning a GPA of 4.0 or higher. Mason's rankings among public universities have risen considerably. Mason is one of the few R1 research universities to be designated as a Carnegie Opportunity College and University. Fans of Mason athletics are no doubt thrilled that this past year, Mason won five Atlantic 10 championships, including titles in women's and men's basketball."

This gentleman deserves your fervent support. By anyone's standards, he is doing a terrific job in a time we desperately need good leadership.

Sincerely,

Anne S. Hormann
Proud American

July 24, 2025

Dear George Mason Board of Visitors

I am writing in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. With 73% of in-state grads staying and working in Virginia, Mason is building the state's workforce and future. During the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Sincerely,

Norm Hallowell

Norm Hallowell
Virginia Taxpayer

July 24, 2025

Board of Visitors
George Mason University
4400 University Drive
Fairfax, VA 22030

Dear Members of the Board of Visitors,

As the Pastor of Springfield United Methodist Church and a proud member of the NAACP, I write today to express my unequivocal support for President Gregory Washington and his steadfast leadership of George Mason University.

Under President Washington's guidance, George Mason University has emerged as a national model for academic and research excellence while upholding its commitment to access and affordability for Virginians. This balance is not only rare—it is transformative. It offers students from all backgrounds the opportunity to excel, contributes to a robust and skilled workforce, and drives economic growth across the Commonwealth. These outcomes represent an exceptional return on investment for Virginia's citizens and speak to the power of inclusive, visionary leadership.

It is deeply troubling to witness the recent scrutiny and political targeting directed at President Washington and Mason's DEI efforts—scrutiny that echoes a broader, orchestrated campaign of intimidation against institutions championing diversity, equity, and inclusion. As noted in the Virginia NAACP's recent statement and the July 11, 2025, *ProPublica*report, this investigation appears less about justice and more about politics. The Department of Justice's actions, coupled with external pressures, seem designed to undermine rather than understand the very progress that has made Mason a beacon of opportunity.

President Washington's July 18 memo to the university community reflects not only transparency and accountability but also courage and integrity. He has been clear-eyed about the challenges and unwavering in his commitment to truth, fairness, and the transformative power of higher education.

His dedication to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge the Board of Visitors to remain steadfast in your support of President Washington and to reject any efforts that would compromise the university's mission or values.

Now is the time to stand strong for leadership that uplifts, empowers, and unites. President Washington embodies that leadership.

With faith and conviction,

Rev. DeLisha A. David

July 24, 2025

George Mason University
Board of Visitors
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Members of the Board of Visitors,

I write in support of President Gregory Washington and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Since I came to Northern Virginia more than 10 years ago, I have seen GMU rise from a local commuter college to a nationally known university, with tremendous progress especially in the last several years. I am a Pediatric Hematologist-Oncologist, and I have seen more and more of our teenage patients who are graduating from high school choosing to stay to attend GMU rather than going to out-of-state universities. Virginia is known for its quality higher education. GMU is on an amazing upward trajectory to uplift Virginia even more. Credit must be given to the leadership of President Washington. Please have the wisdom to not make drastic changes when good things are happening and let the progress continue.

Sincerely,

Elizabeth Yang, MD, PhD

Virginia taxpayer

July 24, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors:

My name is Nolan Fitzsimmons, and I am a recent graduate of George Mason University and an incoming J.D. candidate at Cornell Law School. I am also Jewish and continue to be active in Mason's Jewish community. In sending this letter, I hope to convey to you my passionate support for President Washington's continued tenure as president of our university.

Although antisemitism undoubtedly had a meaningful presence on Mason's campus after October 7, as a Jewish student there I felt very supported by the university administration and especially by President Washington. No moment was more emblematic of President Washington's support for our community, for instance, than when he spoke at our memorial in Wilkin's Plaza on the anniversary of October 7. I remember even saying to one of my family members repeatedly after this event that he had gone above and beyond in his commitment to our community.

In addition, when I filed a complaint with what was then known as Mason's Office of Diversity, Equity, and Inclusion in February 2024 regarding an antisemitic poster which had been put up near one of the entrances to Innovation Hall, the university expeditiously resolved the situation by removing it shortly thereafter.

President Washington is an enormous asset to Mason. He has not only helped the university generally to a significant degree, but he has courageously and repeatedly stood up for Mason's Jewish community. Also, any accusation of anti-white discrimination by President Washington or the Mason administration is likely exaggerated or without merit. Nondiscriminatory university policy notwithstanding, for instance, my professors at Mason, even as a sociology major, were overwhelmingly white.

I ask, therefore, that you please refrain from taking any negative action towards President Washington's position at George Mason University.

Sincerely,



Nolan Fitzsimmons, B.A. '25

July 24, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Members of the GMU Board of Visitors,

I am writing to support GMU President Gregory Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and protecting its students is unmatched.

Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology, and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce.

George Mason University is emerging as a nationwide leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures a true educational return on investment for graduates and strengthens the Commonwealth's workforce and economy.

Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge you to maintain your support for his vision by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Sincerely,

Julie Hanson Swanson
Virginia taxpayer and proud American

July 29, 2025

Dear George Mason Board of Visitors,

I am writing as a Virginia taxpayer and an alumna of the GMU graduate business school in support of GMU President Gregory Washington. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.

I urge the Board of Visitors to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Sincerely,

Martha K. Hallowell

Martha K. Hallowell
Resident and Taxpayer in Virginia
MBA from GMU

Board of Visitors

George Mason University

4400 University Drive

Fairfax VA 22030

I write to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

I am a Professor Emeritus from the Schar School at GMU and proudly served 46 years, retiring last year. Before that I had a career in the Navy, retiring with the rank of Captain. In all those years I have never served under a leader with the high skills and capacities of President Washington.

I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Stephen Ruth

July 24, 2025

To the BOV,

I really want to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

Sincerely,
Sarah Anastasi, proud Patriot

July 24, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Members of the Board of Visitors,

I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

Sincerely,



Philip S Schwarz, proud American

Board of Visitors
George Mason University

Dear BOV,
I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

Pamela Swasher
Proud American

July 24, 2025

Dear Board of Visitors,

George Mason University became an independent institution a year after my husband and I moved to Northern Virginia. We have watched its amazing growth and influence evolving over the decades. How proud I am to live and pay taxes in a state with such strong, widely respected public universities!

Today I write in support of President Gregory Washington and the students of GMU, both past and present. His unmatched accomplishments include increasing enrollment, record-breaking fundraising, attracting stop students, and elevating the stature of the university. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians.

Under President Washington's leadership, the university has solidified itself as a national leader in cyber-security, information technology and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past five years, President Washington has demonstrated steady, thoughtful, and future-focused leadership.

There's a common, centuries-tested adage that I've always respected: "If it isn't broken, don't try to fix it." I strongly urge the BOV to continue to support President Washington's vision and to support the Commonwealth of Virginia, by allowing this fine leader to continue his work on behalf of students, alumni, faculty, and the residents of Virginia.

Sincerely,



Jane M. McKeel
Virginia taxpayer and proud American

July 22, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

Sincerely,

Debra Lamfers, Proud American

July 22, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record breaking fundraising to elevating the stature of the university and attracting top students is unmatched.

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

I urge you to continue supporting his leadership and vision.

Sincerely,



Ruth Lamlers, Proud American

July 25, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

George Mason University is a leader in every new field it enters. My own experience as a "Non-Traditional" student proves this. As a mature mother of two who had interrupted her college career to marry and raise children, I found a welcome at GMU that was missing from other universities in the area in the early 1980s.

This tradition of adjusting university requirements and offerings to suit modern needs continues today and is a prime reason that GMU is so well respected in Northern Virginia. The university's partnership with Northern Virginia Community College has created a powerhouse of affordable higher education that supports the economic growth of Virginia.

I write as well to express my strong support for President Washington. His commitment to innovation and opportunity is exactly what George Mason University needs today. Please continue your support of his leadership and vision.

Sincerely,



Catherine A Peltier
GMU BA History 1984
GMU MA English Linguistics with ESL Teaching Certificate 1996

Catherine A Peltier

July 25, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

George Mason University is a leader in every new field it enters. My own experience as a "Non-Traditional" student proves this. As a mature mother of two who had interrupted her college career to marry and raise children, I found a welcome at GMU that was missing from other universities in the area in the early 1980s.

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I write as well to express my strong support for President Washington. His commitment to innovation and opportunity is exactly what George Mason University needs today. Please continue your support of his leadership and vision.

Sincerely,

Catherine A Peltier
GMU BA History 1984
GMU MA English Linguistics with ESL Teaching Certificate 1996

July 25, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

George Mason University is a leader in every new field it enters. My own experience as a "Non-Traditional" student proves this. As a mature mother of two who had interrupted her college career to marry and raise children, I found a welcome at GMU that was missing from other universities in the area in the early 1980s.

This tradition of adjusting university requirements and offerings to suit modern needs continues today and is a prime reason that GMU is so well respected in Northern Virginia. The university's partnership with Northern Virginia Community College has created a powerhouse of affordable higher education that supports the economic growth of Virginia.

I write as well to express my strong support for President Washington. His commitment to innovation and opportunity is exactly what George Mason University needs today. Please continue your support of his leadership and vision.

Sincerely,

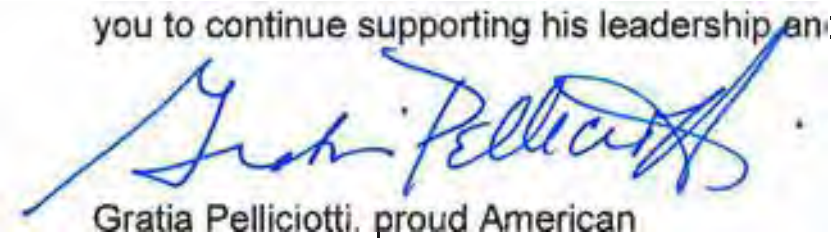
Catherine A Peltier
GMU BA History 1984
GMU MA English Linguistics with ESL Teaching Certificate 1996

July 25, 2025

Dear Board of Visitors,

I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.



Gratia Pelliciotti, proud American

July 25, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors,

I am writing to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academics and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

-- Diane K. Fawley, proud American

July 25, 2025

Dear BOV,

I am writing to express my strong and unwavering support for President Washington. Under his direction and leadership, George Mason is emerging as a true national leader in academics and research, while maintaining access and affordability for Virginians. His impressive combination ensures an exceptional ROI for graduates and strengthens Virginia's workforce and economy.

President Washington's passion for education, inclusion, and opportunity is what we need right now. I encourage you to stand strong and continue supporting his leadership and vision.

Dick

Dick Anselem

Catherine A Peltier

July 25, 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

George Mason University is a leader in every new field it enters. My own experience as a "Non-Traditional" student proves this. As a mature mother of two who had interrupted her college career to marry and raise children, I found a welcome at GMU that was missing from other universities in the area in the early 1980s.

This tradition of adjusting university requirements and offerings to suit modern needs continues today and is a prime reason that GMU is so well respected in Northern Virginia. The university's partnership with Northern Virginia Community College has created a powerhouse of affordable higher education that supports the economic growth of Virginia.

I write as well to express my strong support for President Washington. His commitment to innovation and opportunity is exactly what George Mason University needs today. Please continue your support of his leadership and vision.

Sincerely,

Catherine A Peltier
GMU BA History 1984
GMU MA English Linguistics with ESL Teaching Certificate 1996

July 25, 2025

Dear BOV,

I am writing to express my strong support for President Washington. Under his leadership, and fundraising. Mason is emerging as a national leader in academic and research excellence. At the same time, Mason continues to remain accessible and affordable for Virginians. This powerful combination has attracted top students and ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion. and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

Terry M. Dinan

Virginia Taxpayer and Proud American

July 25, 2025

Board of Visitors
George Mason University
4400 University Drive
Fairfax, VA 22030

Dear Board of Visitors:

I am writing to applaud my strong support for President Washington's vision, leadership, and hope that George Mason will continue to strengthen our national reputation for academic excellence — while maintaining access and opportunity for Virginians. What a powerful combination. Declining state investment in higher education and withdrawing the federal government's role in financing the commonwealth's workforce and economy.

President Washington's commitment to excellence, affordability, and opportunity to access quality higher education is admirable. Please continue supporting his leadership and vision.

Thank you for your time and consideration.

Nancy J. Gordon, proud Virginian



July 25, 2025

Dear BOV,

I write to express my strong support for President Washington's leadership. Mason is emerging as a national leader in academics and research excellence while maintaining access and affordability for Virginians.

President Washington's commitment to innovation, inclusion, and opportunity is just what Virginia needs in higher education today. Please continue to support his leadership and vision so that he can continue his work on behalf of students, alumni, faculty, and the rest of the Mason community.

Sincerely,
Virginia At Bridges
Virginia taxpayer and Proud American

July 25, 2025

Dear Anna Bell,

I am writing to express my strong support for the Student Success Initiative. Literacy is the single most important skill a child can develop in elementary school, and this initiative will provide much-needed resources to help students read at grade level by third grade.

Research shows that children who struggle with reading early are far more likely to fall behind in all subjects, drop out of school, and face challenges later in life. By investing in reading coaches, small-group instruction, and family engagement, this program can change the trajectory for thousands of students.

I urge you to vote in favor of this initiative and support our children's future.

Sincerely,

Abigail Thomas
Local Resident

Dear Board & Visitors,

July 25, 2025

I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians.

This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

— Tracy Mayer
Proud Alumna!

Dear BOV

I have seen the effects of the Trump Administration on higher education in this country, from Harvard to our Virginia Universities, especially our VMI and UVA.

Thomas Jefferson wrote, "The cornerstone of democracy rests on the foundation of an educated electorate." President Washington is strengthening of democracy by his work to increase enrollment, smart growth, and elevating GMU's national standing, so more want to attend and become educated citizens. Under his tenure, fundraising and state investment has increased. You were wise to bring him in as President!

DEAR BOV, KEEP PRESIDENT WASHINGTON AT GMU!! HE HAS: INCREASED ENROLLMENT (ATTRACTING TOP STUDENTS), ACHIEVED RECORD-BREAKING FUNDRAISING, AND ELEVATED GMU'S STATURE! GMU AND VIRGINIA NEED HIM AT THE HELM FUELING TOMORROW'S WORKFORCE & EMPOWERING THE ECONOMIC ENGINE OF THE COMMONWEALTH INTO THE FUTURE! SANDY KIRKNER, PROUD AMERICAN

DEAR BOV, PRESIDENT WASHINGTON'S LEADERSHIP TRANSFORMED GMU! INCREASED ENROLLMENT! RECORD-BREAKING FUNDRAISING! ELEVATED GMU'S STATURE! WE NEED HIM AT THE HELM! THANK YOU!
SANDY KIRKNER, PROUD AMERICAN

LOS ANGELES, CA 900 PM 9

Dog Tie Awareness

BOARD OF VISITORS
GEORGE MASON UNIVERSITY
4400 UNIVERSITY DR
MSN 3A1
FAIRFAX VA 30

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future

Dear Board of Visitors,

Please stand with President Washington! He has grown enrollment, raised record funds and elevated the University. Don't let politics undermine success. GMU and Virginia need his leadership.

Proud American

Dear Board of Visitors,
Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.
– Tess M. Yanisch
Proud American

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USA POSTCARD

SASSAFRAS

Board of Visitors
George Mason Univ.
4400 Univ. Drive
MSN 3A1
Fairfax, VA 22030

7/21/25

Dear George Mason Board of Visitors,

I write to express my strong support of President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education →

July 22, 2025

To the Board of Visitors,

As a close neighbor for 50 years I am writing in support of Gregory Washington's leadership as president of GMU. He has demonstrated true leadership resulting in elevating the status of GMU as well as gains in enrollment and fund raising. The interactions of recent GMU graduates and alumni in the civic life of Fairfax City as well as the surrounding areas is testament to the excellent education these young people have experienced at GMU.

Please support President Washington in his role as leader of this well-respected university.

Judy Fisher

[redacted]

THE MET

SEATTLE WA 980

22 JUL 2025 PM 2 1

[redacted]

Please keep GMU President Washington. His continued accomplishments of record enrollment, fundraising and elevating GMU are vital for the future of the University and the Commonwealth.

A Proud American with [redacted]

Board of Visitors
George Mason University
4400 University Drive
MSN 3A2
Fairfax, VA 22030

Dear Board of Visitors,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fund-raising, and elevating GMU are vital for the future of the university and the Commonwealth. Lets ensure he continues guiding Virginia's economic engine.

Thanks!

Elizabeth Madsen, Proud American

Board of Visitors
George Mason University
4400 University Drive
#MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fund-raising, and elevating GMU are vital for the future of the university and the Commonwealth. Lets ensure he continues guiding Virginia's economic engine.

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fund-raising, and elevating GMU are vital for the future of the university and the Commonwealth. Lets ensure he continues guiding Virginia's economic engine.

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors,

PORTLAND OR RPDC 972

Keep GMU President Washington. His unmatched accomplishments of record enrollment, fund-raising, and elevating GMU are vital for the future of the university and the Commonwealth. Lets ensure he continues guiding Virginia's economic engine.

Thank you.

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

[redacted]

Elizabeth Madsen, Proud American

DEAR BOV,

LOS ANGELES CA 900

PRESIDENT WASHINGTON'S LEADERSHIP TRANSFORMED GMU! INCREASED ENROLLMENT! RECORD-BREAKING FUNDRAISING! ELEVATED GMU'S STATURE! WE NEED HIM AT THE HELM! THANK YOU!

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Dog Bite Awareness
#DogBiteAwareness

BOARD OF VISITORS
GEORGE MASON UNIVERSITY
4400 UNIVERSITY DR.
MSN 3A1
FAIRFAX VA

Dear BOV,

COLUMBUS OH 430

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Lets ensure he continues guiding Virginia's economic engine.

Sharon A Newell, proud American

Board of Visitors
George Mason University
4400 University DR.
MSN 3A1
Fairfax, VA
22030

Dear BOV,
Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Nancy Cochran, Proud American

IN OUR AMERICA
We are a national non-profit determined to help love (and democracy) win. Take a stand by displaying In Our America flags. We donate the profits to aligned grassroots organizations.

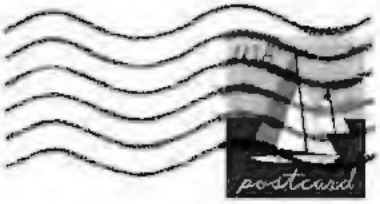


Dear BOV,
President Washington's leadership transformed GMU! His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm!
A proud American

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax VA 22030

Dear BOV,
Keep President Washington at GMU! He's grown enrollment, raised record funds, and elevated the university's stature. DON'T LET POLITICS UNDERMINE THIS SUCCESS! GMU & Virginia need his leadership to power the future!
Be the powerful voice & speak up!
'Cheryl J' concerned citizen

CHARLOTTE NC LPC 281
21 JUL 2025 PM 3 L



TO:
Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax VA, 22030

Dear Board of Visitors
EDUCATION MATTER TO ME,
so I REFUSE TO REMAIN SILENT.

CHARLOTTE NC LPC 281
21 JUL 2025 PM 1 L

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President Washington is delivering REAL results at George Mason. From record enrollment and rising National ranking, to smart growth, and unprecedented state investment, his LEADERSHIP is strengthening the GMU - and the Commonwealth. Let's KEEP that momentum going!

Board of Visitors
George Mason University
4400 University Dr, MSN 3A1
Fairfax, VA
22030

Dear BoV

Keep GMU President Washington!

His unmatched accomplishments of record enrollment, fundraisers, and elevates GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Kathleen S. [illegible]

Dear BoV-

Keep President Washington at GMU!

He has:

- increased enrollment (attracting top students),
- achieved record-breaking fundraisers, and
- elevated GMU's stature.

GMU and Virginia need him at the helm guiding tomorrow's workforce + empowering the economic engine of the Commonwealth into the future!

Dear BOV-

Keep President Washington at GMU! He has grown enrollment, raised record funds, and elevated the university's stature.

Don't let politics undermine his success. GMU and Virginia need his leadership now to power the future.

David Amerine

Dear BOV -

President Washington is delivering real results at George Mason, from record enrollment and rising National rankings to smart growth and unprecedented state investment. His leadership is strengthening the GMU and the Commonwealth. Let's keep that momentum.

Kathleen Kay

Dear BOV,

I am wholeheartedly support of President Washington and the students of GMU. He is extremely popular and successful, and his tenure should not be under threat. We all know why it is. Do the right thing.

Gena Cline
Concerned American

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA 22030

IN OUR AMERICA
We are a national non-profit determined to help love (and democracy) win. Take a stand by displaying In Our America flags. We donate the profits to aligned grassroots organizations.

22 JUL 2025 PM 8 L

USA

1775

Dear BoV,
Keep President Washington at GMU! Don't let politics undermine GMU's success under his leadership. GMU and Virginia need him at the helm to power the future. Grandma Rox. A Proud American

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax VA 22030

22030-444499

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and elevating GMU are vital for the future of the University and the Commonwealth. Lets ensure he continues guiding Virginia's economic engine.
Jan Cunningham
Proud American

Dear BOV,

ALBANY NY 120

22 JUL 2025 PM 4 L

1775

SASSAFRAS

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Keep him at the helm to secure our future and prosperity!

Board of Visitors
George Mason Uni
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

SHOXREM

Dear BoV,
President Washington's
leadership has been
GMU! His success
with enrollment,
fundraising, and
attracting top students
has been critical. Keep
him at the helm to
secure VA's future
workforce & prosperity!

Cathy Feeney
Retired

Blue No. 7, 2017. Rose Wong.
From Flower Box: 100 Postcards by 10 Artists
Published by Princeton Architectural Press

PHILADELPHIA PA 190
PM 7 L

USA
1775 postcard 25

Board of Visitors
George Mason Univ.
4400 University DR.
MSN 3A1
Fairfax, VA.
22030

IN OUR AMERICA
We are a national non-profit determined to help love (and democracy) win. Take a stand by displaying In Our America flags. We donate the profits to aligned grassroots organizations.

22 JUL 2025 PM 8 L

USA
1775 ★ 02 postcard

Dear BoV,
Keep President Washington at GMU! He has:
- increased enrollment (attracting top students)
- achieved record-breaking fundraising
- elevated GMU's stature

We need his continued leadership!

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax VA 22030

220

Dear BOV, 7-21-25
Keep Pres. Washington at GMU!
He has grown enrollment
raised record funds and
elevated the university's stature
Don't let politics undermine
this success! GMU and
Virginia need his leadership
to power the future. I
support Pres. Washington's
leadership and encourage you to
do the same!
-Nina L. Molinaro
Proud American

DENVER CO 802
22 JUL 2025 PM 4 L

USA
1775 ★ 02 postcard

BRATTLE BOOK SHOP
Boston, Massachusetts, USA
This postcard is the only way offers both old and new

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA
22030

Dear BOV,

Keep Pres. Washington at GMU.

He has:

- increased enrollment (attracting top students)
- achieved record-breaking fundraising, and
- elevated GMU's stature.

GMU & Virginia need him at the helm guiding tomorrow's workforce & empowering the economic engine of the Commonwealth into the future.

AUSTIN TX 787
RIO GRANDE DISTRICT
22 JUL 2025 PM 4 L

USA 1775 postcard

Board of Visitors
George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

MESA VERDE NATIONAL PARK
BY CLAIRE HUMMEL

This Southwest Colorado park is known for its Puebloan dwellings built into cliffs, a Sun Temple, Cedar Tree Tower, and other fascinating sites preserved to celebrate and protect indigenous history.

LOUISVILLE KY 400
22 JUL 2025 PM 1 L

USA 1775 postcard

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's [illegible]

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, Va
22030

GWENDOLYN BROOKS

BORN JUNE 7, 1917, TOPEKA, KS.
DIED DECEMBER 3, 2000, CHICAGO, IL

What I'm fighting for now in my work . . . for an expression relevant to all manner of blacks. poems I could take into a tavern, into the street, into the halls of a housing project.

RIO GRANDE DISTRICT
22 JUL 2025 PM 4 L

USA 1775 postcard

Keep Pres. Washington at GMU. He has increased enrollment, raised record funds & elevated the university's stature. Don't let politics undermine this success. GMU & Virginia need his leadership.

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax VA 22030

22030-444493

Linda Thomas, Proud American



Keep GMU President Washington!
His unmatched accomplishments of record enrollment, fundraising and elevating GMU are vital for the future of the University and Commonwealth. Let's ensure he continues guiding Virginia's economic engine

Judith Gaffney Gardner

Board of Visistors
George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax, Va
22030

Fifty-Nine Parks
NET

Dear BOV

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical.
Keep him at the helm to secure Virginia's future workforce an prosperity.

Kathleen [illegible]

Dear BOV-
under President Washington the university is opening doors expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university.
I support President Washington's continued leadership and encourage you to do the same.

Dear BoV,

Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine this success! GMU and Virginia need his leadership to power the future.

A proud American

Dear BOV—

Keep GMU President Washington! His unmatched accomplishment of record enrollment, fundraising + elevating GMU are vital for the future of the University + the Commonwealth

Lets ensure he continues guiding VA's economic engine

A Proud American

Dear BOV,

KEEP GMU PRESIDENT WASHINGTON! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Phyllis R. Iasiello

U.A. Taxpayer and Proud Americ...

Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Roxann A. Hassett
Proud American

REGISTER TO VOTE
AIM YOUR PHONE AT THIS QR CODE
SAVE THE WORLD

Dear BOV,
President Washington is delivering results at George Mason. From record enrollment & rising national ranking. To smart growth and unprecedented state investment, his leadership is strengthening The GMU AND The Commonwealth. Let's keep that momentum

Regards,
Lynelle Abbott
Virginia Taxpayer
Proud American

NoVA 220
23 JUL 2025
PM 6 L

Not sure who to vote for? BlueVoterGuide.org

USA
1775 ★ 2025
postage

Board Of Visitors
George Mason University
4400 University Dr, MSN 3A1
Fairfax, VA 22030

444453

Dear BoV,

SACRAMENTO CA 957
PM 2 L

Keep President Washington at GMU! He has:

- Increased enrollment (attracting top students)
- archieved record - breaking fund-raising, and
- Elevated GMU's stature.

GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the commonwealth into the future.

Board of Visitors
George Mason University
4400 University, Dr,
MSN 3A1
Fairfax, VA 22030

ROCHESTER NY 144
23 JUL 2025 PM 1 L

President Washington has unmatched accomplishments in elevating GMU and is needed for its future!

Keep Virginia vital + strong!

TO

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax VA 22030

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fund raising, + elevating GMU are vital for the future of the university + the Commonwealth. Let's ensure he continues guiding Virginia's economic engine

NOVA 220
PM 6 L

TO

BOV, George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors, 7/22/2025

Keep President Washington at GMU!
He has increased enrollment, raised record funds, and elevated the University's stature. His leadership is strengthening GMU and the Commonwealth. Let's keep that momentum. I support Pres. Washington and urge you to do the same.
Joan Ansheles, Arlington, VA taxpayer + proud American

Dear BOV

Keep President Washington at GMU!
He has:

→ Increased enrollment (attracting top students),
→ achieved record-breaking fundraising, and
→ Elevated GMU's stature.

Keep him at the helm to ensure Virginia's future as an economic engine.

NOVA 220
23 JUL 2025 PM6 L

USA 1775

Board of Visitors
George Mason Univ
4400 University Dr
Fairfax, VA 22030

220
M

Dear GMU Board of Visitors,

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginias future workforce and prosperity.

Sincerely,
Kirk Teakle
Virginia taxpayer and
Proud American.

NOVA 220
23 JUL 2025 PM 3 L

1775 ★ 202 postcard

Do Not Obey
in Advance

-Timothy Snyder
On Tyranny
Chapter One

Board of Visitors
George Mason University
4400 University Dr
MSN3A1
Fairfax VA
22030

7-23-25

Dear BOV,

Keep GMU President Washington!
He has done amazing things
with this university in
my neighborhood! I ♡ my
friends from GMU. His
enrollment history is amazing!
We need great leaders. Proud
Sara Johnston
[illegible] America!

Dear BOV,

NOVA 220
23 JUL 2025 PM 6 L

1775 ★ postcard

I write to express my strong support for President Gregory Washington. He is providing excellent leadership, ensuring that GMU is a national leader in cybersecurity, information technology, and other areas. I urge the BOV to allow him to continue his work on behalf of the [illegible] faculty, + residents

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

DEAR BD. of VISITORS,
Keep GMU PRES. WASHINGTON
His unmatched accomplishments
of record enrollment, fundraising,
and elevating GMU are VITAL
for the future of the university
and the Common wealth.
Let's keep him guiding
this fantastic Virginia
economic engine!
Dana Pratt
1005 Abbey Way
McLean VA
PROUD VA taxpayer +
parent of GMU
alumnus

© 1994 Benedikt Taschen Verlag GmbH, Köln

NOVA 220
23 JUL 2025 PM 3 L
1775 ★ 2025

BOARD of VISITORS
GEORGE MASON UNIVERSITY
4400 UNIVERSITY DR
MSN 3A1
FAIRFAX VA 22030

ART OF THE AMERICAS
From Guatemala
Teotihuacán-style Vessel in the Form of a Bellflower, 100
Terracotta, 10¾ x 15¾ x 6½ in. (27.3 x 38.4 x 16.5 cm)
Fine Arts Museums of San Francisco
Museum purchase, AGA Art Trust Fund and Unrestricted AGA Trust Fund

SAN FRANCISCO CA 940
22 JUL 2025 PM 3 L



Dear members of the
Board of Visitors,
I am writing to urge
your support of
President Gregory Wash-
ington and the principles
he represents. His
record-setting achieve-
ments in enrollment &
fundraising and academic
success are to be applauded!

BOX 8080022 PETALUMA CA 94975

TO: Board of Visitors
George Mason Univ.
4400 University Dr
MSN 3A1
Fairfax VA 22030

Dear BOV,
President Washington's leadership
transformed GMU. His success with
enrollment, fundraising, and attracting
top students has been critical.
Keep him at the helm to secure
Virginia's future workforce and

HELP STOP PROJECT 2025

CHARLOTTE NC 281 LPC
21 JUL 2025 PM 2 L

Dear BOV,
The Trump Regime is closely following the Blueprint of PROJECT 2025. I am appalled at how much they have been able to undermine education in just 6 MONTHS! And I am disgusted at how quickly institutions like yours have caved!! Keep GMU President Washington! His unmatched accomplishments are vital for the FUTURE -Cheryl J

Board of Visitors
George Meson University
4400 University Dr, MSN 3A1
Fairfax, VA 22030

Dear Board of VISITORS -
Fight for what is right! Right is keeping and supporting a President who has elevated GMU's reputation and raised record funds.
Make sure you can look yourselves in the mirror! Do the right thing. Support President Washington.

Dear Board of VISITORS,
Don't let politics get in the way of progress!
President Washington has elevated the stature of GMU by attracting top students. He has raised record funds. Stop the politicization of Academia.
Support PRESIDENT Washington!

Dear BOV,

GMU is a critical engine for talent growing innovation and economic strength in VA and our nation. Thanks to Prcs. Washington's leadership, the University has become a top-tier research institution. With 73% of in-state grads staying and working in VA, Mason is building the state's workforce and future.

I can't imagine why you would even give this any consideration at all. Fire a man who has improved GMU just because he's black?!? Really! Defend this institution, democracy, decency, and humans in general, AND continue DEI!

Ann S. Meyer, Proud American

Dear Board of Visitors,

I am writing to urge you to keep President Washington at GMU. He is growing enrollment, and leading the University to address critical areas for the workforce of the future in cybersecurity, and academic excellence in general. His leadership continues to make it a gem for Virginia + the nation.

Sincerely,
Matth

NOVA 220
23 JUL 2025 PM 2 L
1775 ★ 2

USA

Board of Visitors
George Mason U.
4400 University Dr.
MSN 3A1
Fairfax, VA
22030

22030-444455

Dear BOV,

Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU and Virginia need his leadership to power the future.

Amy Perine, proud American

Dear BOV,
Keep President Washington at GMU!
He has:

- increased enrollment (attracting top students)
- achieved record-breaking fundraising, and
- Elevated GMU stature.

and Virginia need him at the helm [illegible] tomorrow's workforce and empowering the economic engine of the commonwealth into the future.

Amy Perine, Proud American

Dear BOV
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's workforce and prosperity.

Amy Perine, proud American

Dear BOV,
President Washington is delivering real results at George Mason. From record enrollment and rising national ranking, to smart growth, and unprecedented state investment, his leadership is strengthening the GMU and the commonwealth. Let's keep that momentum.

Amy Perine, proud American

Dear BOV,
Keep GMU President WASHington! His unmatched ACCOMplishments of record enrollment, fundRAising, and elevating GMU are vital to the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.
MARY ANNE Vogel, VA TAXPAYER AND PROUD AMERICAN



Board of Visitors
George MASON U
4400 University
MSN 3A1
Fairfax, VA 22030

Dear GMU BOA,



Please Keep President Washington! His leadership has led to increased enrollment, high quality students, and successful fundraising!
GMU + Virginia need

BOARD OF VISITORS
GMU
4400 UNIVERSITY DR
MSN 3A1
FAIRFAX, VA 22030

Dear Board of Visitors

President Washington is delivering real results for GMU. From record enrollment to smart growth, his leadership is strengthening GMU and Virgina. Lets keep that momentum.

B. Perlowski



Dear BOV,
Pres. Washington is delivering real results at GMU... Record enrollment, rising national rankings, smart growth, & unprecedented state investment. Let's keep that momentum. Jane Lucy
VA taxpayer
Support the National Museum of African American History and

Board of Visitors
GMU
4400 Univ. Dr., MSN 3A1
Fairfax VA 22030

July 22, 2025

Dear Board of Visitors,
Congratulations on choosing Gregory Washington to be president of GMU 5 years ago. You made the best choice then and he is still the best choice. Please stand by him, your faculty, and your students. Do not bow to censorship. Marlene Walker, Alexandria, VA resident + taxpayer - 48 yrs

DEAR BOV, KEEP PRESIDENT WASHINGTON! HIS LEADERSHIP HAS LED TO MUCH INCREASED ENROLLMENT, ATTRACTING HIGH-QUALITY STUDENTS, AND SUCCESSFUL FUNDRAISING. HE HAS DELIVERED RESULTS AND GMU NEEDS HIS CONTINUED ESSENTIAL WORK. Thank you,
alan friedman,
VA TAXPAYER



BOARD OF VISITORS
GMU
4400 UNIVERSITY DR
MSN 3A1
FAIRFAX, VA 22030

22030-444599

Dear BOV,

Please Keep President Washington! His leadership has led to Increased enrollment, high-quality students, AND successful Fundraising!!

He has delivered results and GMU NEEDS his continued essential Work.

Thank you!

Diane Childers

Board of Visitors
GMU
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Dear BOV,

Please Keep President Washington! His leadership has resulted in increased enrollment, high quality students and very successful Fundraising!!

GMU Needs his essential leadership & work.

Thank you for your attention.

Board of Visitors
GMU
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Dear BOV,

Please KEEP President Washington @ GMU!

His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Sincerely,

Fruits of the Earth, 1938
(Frutos de la tierra)
Oil on Masonite, 40 x 60 cm
Collection of Banco Nacional de Mexico Mexico City



Dear BOV,

KEEP GMU President Washington!

His unmatched accomplishments of record enrollment, fundraising and elevating GMU are vital for the future of the university and the commonwealth. Let's ensure he continues guiding Virginia's economic engine

Frances Stewart

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax VA 22030

Dear Board of Visitors

President Washington is delivering real results at George Mason, from record enrollment and rising national ranking, to smart growth, and unprecedented state investment, his leadership is strengthening the GMU and the Commonwealth. Let's keep that momentum.

SACRAMENTO CA 957
JUL 2025 PM 2 L



Board of Visitors
George Mason University
4400 University Drive
MSN 3A1

Dear Board of Visitors of GMU,

Please retain President Washington at George Mason University. He has increased enrollment and attracted top students, achieved record-breaking fund-raising, and elevated GMU's stature. GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future. Sincerely,

Kirk Teakle
Virginia taxpayer and
Proud American

Dear Board of Visitors,

President Washington's leadership has made GMU so much better. He has been successful with enrollment, fundraising and attracting top students. He needs to remain in charge so he can continue this trajectory.

Thank you, Proud American

Dear BOV,

President Washington is delivering real results at George Mason. From record enrollment and rising national ranking, to smart growth and unprecedented state investment, his leadership is strengthening the GMU and the Commonwealth.

Let's keep that momentum.

Betty Moore-Hafter

Dear BOV,

KEEP GMU President Washington!

His unmatched accomplishments of record enrollment, fund-raising, and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Betty Moore-Hafter
Proud American

Dear BOV,

Keep GMU President Washington! His success and accomplishments are so very important.

Sincerely,

PHOENIX AZ 850
PM
22 JUL
2025

KINDLY DELIVER



Board of Visitors
George Mason University
4400 University Dr.
MSN-3A1
Fairfax, VA 22030

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, & elevating GMU are vital for the future of the university & the commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Kim Corbett

SEATTLE WA 980
GARDEN DISTRICT BOOK SHOP
22 JUL 2025 PM 3 L
NEW ORLEANS, LOUISIANA
1980 TO PRESENT

Board of Visitors
George Mason University
4400 University
Fairfax, VA 22030

Copyright © 1980 by 1980 Systems

Dear BOV,

President Washington's leadership transformed GMU! His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure VA's future workforce and prosperity. Amy G. - Proud American

ALBANY NY 120
22 JUL 2025 PM 4 L

USA POSTCARD

OAK

Board of Visitors
George Mason Uni
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

SHOXREM

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce & prosperity.

COLUMBUS OH 430
22 JUL 2025 PM 1 L

USA 1775 ★ postcard

Board of Visitors
George Mason Univ
4400 University Dr, MSN 3A1
Fairfax, VA 22030

Judy Baca

VOTES FOR WOMEN!

Born into slavery, Sojourner Truth (c. 1797–1883) was a prominent abolitionist and suffragist. She sold *cartes de visite* like this one from 1864 to earn money, hence the message, "I sell the shadow to support the substance."

Prints and Photographs Division, Library of Congress

GRAND RAPIDS MI 493
22 JUL 2025 PM 3 L

JOHN LEWIS

Hello,

The current climate of erasure isn't just about one university president. It's about defending the freedom to speak, to teach, to lead — to name injustice when we see it.

We won't let them erase word. Don't let them erase people either. Support President Washington.

www.pomegranate.com

Pomegranate

Board of Visitors
George Mason University
4400 University Dr. MSN 3A1
Fairfax, VA
22030

SHOW UP, RESIST, VOTE, CARE T218CW

Ann Altman © 2019 SCW © 2019

Originally created as the cover artwork for the 2020 Resist Calendar. Trump 2.0 calls us to do all that we can to defend our neighbors and democracy. In artist Ann Altman's words: "Action is the best antidote for despair."

Available: poster, magnet

Syracuse Cultural Workers 315.474.1132

TACOMA WA 983
OLYMPIA WA
22 JUL 2025 PM 3 L

USA 1775 ★ postcard

Keep GMU President Washington!

He's the leader we all need in these times. Eyes are on MAGA decisions

Board of Visitors
George Mason University
4400 University Dr,
MSN 3A1

Dear BoV,

President Washington is delivering real results at George Mason U! From record enrollment and rising national ranking, and unprecedented state investment, his leadership is strengthening the university and Virginia.

Let's keep that momentum!

Warmly,
Evelyn Hjermstad

Dear Board of Visitors, 7-23-25

Stand by University President Gregory Washington. The Trump administration is using Antisemitism as an excuse to open a sham investigation & interfere with the university. As a Jew myself I resent Antisemitism to be used to interfere with higher education. Attacking Diversity, Equity & Inclusion is wrong. Universities thrive with diversity. This is a political witch hunt to control higher education & oust another university president as at UVA. Support President Washington! Vivien Kane MD

Dear Board of Visitors

Keep President Washington at GMU! He has grown enrollment, by attracting top students, raised record funds and elevated the University's stature. Do Not let politics undermine this success. GMU + Virginia need his leadership to power the future. Thank-you for your consideration.

Lindsay B Curtin



cartiplus.com • contact@cartiplus.com
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Board of Visitors
George Mason Univ.
4400 Univ Dr

Dear BOV,

Keep President Washington at GMU ! He has:

1. Increased enrollment by attracting top students
2. Achieved record-breaking fundraising, and
3. Elevated GMU's stature.

GMU and Virginia need him at the helm guiding tomorrow's work-force and empowering the economic engine of the Commonwealth into the future.

Debra Lewis, Virginia taxpayer and proud American.

DEAR BOV

KEEP PRESIDENT WASHINGTON AT GMU — HE HAS:

1. Increased enrollment, attracting top students
2. achieved record breaking fundraising
3 ELEVATED GMU'S STATURE

[illegible] need him at the healm guiding

Dear BOV,

Keep GMU President Washington!!

Don't let TRUMP push you around!

Stand up for and stand behind your president. He has done great things for GMU.

Day Jones

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

This five-acre site, dedicated in 1995, tells the story of the Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.



Photo © Donald Flory, Photographer

Solon Simmons:
President Washington's leadership transformed GMU. His success w/ enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure VA's future workforce and prosperity.

Solon Simmons
Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax, VA 22030

Jon Bowman (VA taxpayer + proud American)

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

This five-acre site, dedicated in 1995, tells the story of the Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.



Photo © Donald Flory, Photographer

Wilma Hakim Mrw
President Washington's leadership transformed GMU. His success in enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure VA's future workforce and prosperity.

Wilma Hakim Mrw
Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax, VA 22030

Dear GMU Board of Visitors,

Keep GMU President Washington! His unmatched accomplishment of record enrollment, fundraising, and elevating GMU are vital for the future of the University and the Commonwealth of Virginia.

Let's ensure he continues guiding Virginia's economic engine.

Sincerely,
Kirk Treakle
Virginia taxpayer and

Dear BOV,

Keep President Washington at GMU! He has grown enrollment (attracting top students) raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU & Virginia need his leadership to power the future.

Mary Felice Crowe, Proud American

Dear Board of Visitors,

President Washington's leadership transformed George Mason University. Once considered a "safety" school by outstanding high school students it is now an outstanding university that attracts top students. Keep him at the helm of GMU.

Sharon Foley
VA Taxpayer

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA
22030

post card

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Jean Anderson, VA Taxpayer
+ Proud American

Dear BoV,
Please keep President Washington at GMU. He has grown enrollment, attracted top students, raised record funds and elevated the university's status. Please don't let politics undermine his success! GMU & VA need his leadership to power the future.

BALTIMORE MD 212
23 JUL 2025 PM 2 L

postcard

TO

Board of Visitors
George Mason U.
4400 Univ Dr. MSN 3A1
Fairfax, VA 22030

Dear BoV,
Keep GMU President Washington!
His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth.
Let's ensure he continues guiding Virginia's economic engine

Pat Lang, proud American

Dear BoV,
President Washington's leadership transformed GMU! His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.
Warmly,
A Minnesota Grandma

Harry J. Parrish Town Hall
Manassas, Virginia

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

Architect: Albert Speiden

NOVA 220

MAR 2025 PM 4 L

postcard

Dear Ms Merrick,
George Mason is a critical engine for talent-growing innovation & economic strength in Virginia & in our nation. Thanks to President Washington's leadership, the university has become a top-tier research institution. Seventy-three percent of in-state grads stay & work in Virginia. Mason is building the State's workforce & future!

Photo © Donald Fleury, Photographer

Ms Caren Merrick
Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Strathmore

3/20/25

Dear Board of Visitors,
Keep GMU President Washington! Under his leadership, GMU has become a respected, world-class university. Record enrollment & record growth are the hallmarks of his presidency. Please ensure that he continues his outstanding

NOVA 220

MAR 2025 PM 4 L

postcard

GMU BOARD OF VISITORS
GEORGE MASON UNIVERSITY
4400 University Dr.
MSN 3A1

DEAR BOV
GEORGE MASON IS A CRITICAL ENGINE FOR TALENT GROWING INNOVATION & ECONOMIC STRENGTH IN VA & OUR NATION. THANKS TO PRES. WASHINGTONS LEADERSHIP, THE UNIVERSITY HAS BECOME A TOP TIER RESEARCH INSTITUTION. WITH 73% OF IN-STATE GRADS STAYING & WORKING IN VA, MASON IS BUILDING THE STATE'S WORKFORCE & FUTURE.
CRISTINA ROJAS, VIRGINIA TAXPAYER & PROUD AMERICAN

USA
2025
POSTCARD

BOARD OF VISITORS
GMU
4400 UNIV. DR.
MSN 3A1
FAIRFAX, VA
22030

Dear BOV;

Keep Pres. Washington!!

His leadership leadership led to increased enrollment, attracting quality students, and successful fundraising! He delivers results & GMU needs him! Thank you.

Sincerely,
Kratzok,

NOVA 220
23 JUL 2025

USA
1775
postcard

Board of Visitors
GMU
4400 University Drive
MSN 3A1
Fairfax VA 30

Dear BOV;

Keep Pres. Washington!

His leadership led to increased enrollment, high quality students, and successful fund-raising. He delivers results & GMU needs

NOVA 220

USA
1775
postcard

Board of Visitors
GMU
4400 University Drive
MSN 3A1

Dear Board of Visitors,

I want to express my support of President Gregory Washington. He has demonstrated steady, thoughtful, and future-focused leadership. His commitment to innovation has elevated GMU's academic profile and transformed it into a national leader, attracting high caliber students and strengthening the nation.

John Finching, PhD

USA/POSTCARD
SASSAFRAS

GMU Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Dear BOV,
Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginias economic engine.
Michelle V. Curtin
VA taxpayer + honorable

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Board of Visitors
George Mason Univ.
4400 Univ. Dr.
MSN 3A1
Fairfax VA 22030

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine of the Commonwealth into the future.

Dear BOV,
Keep Pres. Washington at GMU! He has grown enrollment (attracting top students), raised record funds, & elevated the university's stature. Don't let politics undermine this success. GMU + Virginia need his leadership to power the future. Diane Roberts.



TO

BOV, George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Dear BOV:

NOVA 220
22 JUL 2025 PM 3 L

USA POSTCARD
1775 * 2025

George Mason is a critical engine for talent growing + innovation. This matters for Virginia and the rest of the nation, too. President Washington's leadership brings GMU to the top tier of research institutions. 73% of grads stay + work in VA - Mason is building the state's workforce + future. Have his back! He's a fine university president, and we need to show the fed where they can stick it!

Board of Visitors
George Mason University
4400 University Dr.,
MSN 3A1
Fairfax, VA 22030

7-23-25

Dear BOV,

Keep President Washington at GMU! Don't let politics undermine his success! GMU & Virginia need his leadership to power the future!

Sincerely,
Sara
VA TA

Dear BOV:

Keep President Washington at GMU! Don't let them interfere. He has increased enrollment, attracting top students; He has achieved record-breaking fundraising; He has elevated GMU's stature. GMU + Virginia need President Washington right where he is! He drives GMU to shape a powerful workforce and makes Virginia a stronger economic engine.

ASPEN

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

First Baptist Church, 1965

OAKLAND CA 945
22 JUL 2025 PM 7 L



Dear BoV:
Keep GMU President Washington!
He has Increased enrollment!
He has achieved Record Breaking
Fundraising! and
He has Elevated GMU's stature + standing.
GMU + Virginia need him at the helm
guiding our future workforce and
empowering the Commonwealth's Economy!
Alma Prks Alma Prks, Proud American

To:
Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Harry Weese, Architect

22030-442200

Photograph by Thomas R. Schiff © 2010

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

VA Taxpayer + proud American
Leslie

Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Jean Anderson, VA taxpayer + Proud American

Dear BOV,
Retain GMU President Dr. Gregory Washington!
Dr. Washington created the Mason Virginia Promise, or MVP. MVP expands educational access and economic mobility. Under MVP, every Virginian has the power to obtain a degree at the University of their choosing by working in business and create jobs

SAN DIEGO CA 920
21 JUL 2025 PM 1 L
1775 $ 005

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fair Fax, Virginia 22030

Signing the Affordable Care Act Into Law
March 23, 2010

Looking back, it's easy to forget just how broken our health insurance system was before the Affordable Care Act. Signed just two years into President Obama's first term, this groundbreaking legislation has provided nearly 50 million Americans with health care coverage since 2014.

Jonathan Goldstein
proud American and concerned citizen

Dear BOV,
President Washington's leadership has TRANSFORMED GMU! His success with enrollment, fundraising, and attracting TOP students has been critical.
Keep him at the helm to secure Virginia's future workforce and prosperity!!
Cheryl Johnson, Proud American

Statue of James Madison, James Madison Memorial Building, Library of Congress. Madison was a key player in the creation of the Constitution and the establishment of a federated republic. His words and spirit concerning intellectual freedom and responsibility pervade the building that bears his name.

Photo by Jim Higgins

Library of Congress, Washington D.C. www.loc.gov/shop

NOVA 220
22 JUL 2025 PM 3 L

USA 1775 ★ 0.2

To the BoV, I support President Gregory Washington as he is delivering outstanding leadership + attracting statewide support for empowering economic growth for the university as well as the state. this vision is benefiting students, alumni, faculty + the vast majority residents of Virginia. Sybil Fleming, VA Proud American

BOARD OF VISITORS
GEORGE MASON UNIV.
4400 UNIVERSITY DRIVE
MSN 3A1
FAIRFAX, VIRGINIA
22030

22030-444495

Dear BoV,

Keep President Washington at GMU! He has:
- Increased enrollment (4 top students)
- achieved record-breaking fundraising, and
- Elevated GMU's stature.

GMU & Virginia need him at the helm guiding tomorrow's workforce & empowering the economic engine of the Commonwealth into the future.

Sherri Walter,
VA taxpayer & proud

Board of Visitors
GMU
4400 University Dr.
MSN 3A1
Fairfax, VA
22030

Dear BoV

Please Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising and elevating GMU are vital for the future of the University and Commonwealth. Let's ensure he continues guiding Virginia's economic engine. President Washington has demonstrated steady, thoughtful & future-focused leadership & I urge you to continue to support him in his work.

Sus Douglass
Proud American and former public teacher

盛夏
Midsummer
22030-444493

PORTLAND OR RPDC 972
21 JUL 2025 PM 2 L

POST CARD

FOREVER

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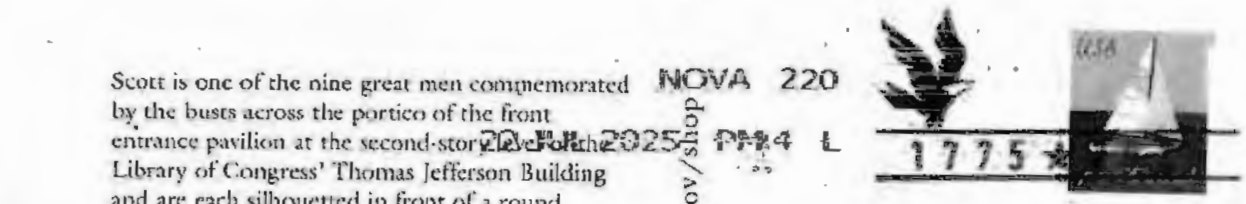
Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax VA 22030

张选正

Dear BOV,

President Washington leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Nancy, Va. Taxpayer & Proud American



Scott is one of the nine great men commemorated by the busts across the portico of the front entrance pavilion at the second-story level of the Library of Congress' Thomas Jefferson Building and are each silhouetted in front of a round window. Carved by Herbert Adams.

Photo by Michael Dersin

NOVA 220
20 JUL 2025 PM 4 L
1775

of Congress, Washington D.C. www.loc.gov/shop

Members of the BOV, I support & urge you continue to support President Washington in his leadership role @ GMU. He has proven himself to be invaluable to the students, faculty, the Fairfax community & the state of Virginia.

Please u
to guide

BOARD OF VISITORS
GEORGE MASON UNIV
4400 UNIVERSITY DRIVE
MSN 3A1
FAIRFAX VIRGINIA 22030

Dear BoV

Keep President Washington at GMU

DO NOT let politics undermine the success. GMU and Virginia need his leadership

VA taxpayer and

Dear BOV,

President Washington is delivering real results at George Mason. From record enrollment and rising national ranking, to smart growth and unprecedented state investment, his leadership is strengthening the GMU and the Commonwealth. Let's keep that momentum going.

Sue Stevens, VA taxpayer, proud parent and grandparent of a GMU student

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

FREEDOM

IKEA
www.IKEA.com

NOVA 220

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

This five-acre site, dedicated in 1995, [illegible] Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.

Photo © Donald Flora, Photographer

NOVA 220

1775 ★ 2025 postcard

Esgiah Grays:
President Washington's leadership transformed GMU. His success in enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure VA's future workforce and prosperity.

Proud Veteran, CVA taxpayer &

Esgiah Grays
Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax, VA 22030

Dear BOV - keep President Washington at GMU! He has:
★ Increased enrollment (attracting top students)
★ Achieved record-breaking fundraising
★ Elevated GMU's stature

GMU & Virginia need him at the helm guiding tomorrow's workforce; empowering the economic engine of the Commonwealth into

NOVA 220

1775 ★

USA / FOREVER

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

This five-acre site, dedicated in 1995, tells the story of the Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.

www.manassasmuseum.org

Photo © Donald Flory, Photographer

Dear Mr. Rosen:

President Washington's leadership transformed GMU. His success w/ enrollment fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future work force and prosperity.

Ronald Owens
CVA taxpayer
+ proud American)

Jeffrey A. Rosen
Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax, VA 22030

Dear Bov,

Keep President Washington at GMU. He has

- increased enrollment
- achieved record breaking fundraising
- Elevated GMU's stature.

GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth.

VA Taxpayer

21 JUL 2025

Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax, VA
22030

Dear Board of Visitors,

George Mason University is a critical engine for talent-growing innovation and economic strength in Virginia and our nation.

Thanks to President Washington's leadership, GMU has become a top-tier research institution. With 73% of in-state grads staying and working in Virginia, [illegible] state's workforce and

Zion National Park, Utah

Zion National Park is located in southwestern Utah and distinguished by Zion Canyon's steep red cliffs. Zion Canyon Scenic Drive cuts through its main section, leading to forest trails along the Virgin River. This nature preserve is home to a variety of animal life including the California Condor which has been on the endangered species list since 1967.

NOVA 220

APR 2025 PM 6 L

USA 1775 ★ priority mail

Dear BOV,

Keep President Washington at GMU!

He has raised record funds, grown enrollment + increased the university's stature. Don't let politics undermine this success! GMU + VA need his leadership.

Madeline Hellbraun, Virginia taxpayer + proud American.

Board of Visitors
George Mason University
4400 University Dr., MSN 3A1
Fairfax, VA 22030

MADE IN USA

eucatus



Seven Oaks Lavender Farm, a well-loved agritourism site in beautiful Fauquier County, Virginia, has been making adults and children quite content since 2006. Follow us on facebook, instagram or sign up for a newsletter at our website to stay informed on all things purple.

Illustration by Karly Andersen
karlyandersen.com

Dear BOV,

Keep GMU President Washington!

His unmatched accomplishments of record enrollment, fundraising and elevating GMU are vital for the future of the University and commonwealth. Let's ensure he continues guiding Virginia's [illegible] engine. Heather Stemas, U.S. American

Board of Visitors
George Mason University
4400 University Dr.
MSN. 3A1
Fairfax, VA 22030

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Karen Wills
Virginia taxpayer and proud American.

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

NOVA 220

This five-acre site, dedicated in 1995, is the only surviving Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.

22 JUL 2025 PM 4 L



Photo © Donald Flory, Photographer

Dear [redacted] Pence
President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure VA's future workforce and prosperity.
Ron Oltman
CVA taxpayer + Prince Anne fan

Robert Pence
Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax, VA 22030

On behalf of the American people
THANK YOU

CAPITAL DISTRICT 208
23 JUL 2025 PM 2 L



Dear Board of Visitors,
President Washington's leadership tranformed GMU. Keep him at the helm for continued success w/ enrollment, fundraising + attracting top students.
Keep the integrity of George Mason Univ.

Board of Visitors
GMU
4400 Univ. Dr.
MSN 3A1
Fairfax, VA 22030

On behalf of the American people
THANK YOU

CAPITAL DISTRICT 208
23 JUL 2025 PM 2 L



Dear BOV,

Keep GMU President Washington! His accomplishments of record enrollment, fundraising + elevating GMU are vital for the future of the University + the Commonwealth

Board of Visitors
George Mason Univ.
4400 University Dr.
MSN 3A1

Dear BOV,

KEEP GMU President WASHINGTON! He has grown enrollment & attracted top students & faculty, raised record funds, & elevated the University's stature. Please don't let politics undermine this success. GMU & Virginia need his leadership to power the future!

Board of Visitors
George Mason University
4400 University Dr, MSN 3A1
Fairfax, VA 22030

Dear BOV,

Your campaign to oust President Washington is shameful. His leadership has transformed this University by increasing enrollment, elevating its stature and achieving record-breaking fundraising. DO THE MATH! His departure would be a tragedy for Virginia Education. A Proud VA

Board of Visitors
Georg Mason U.
4400 University Dive
MSN 3A1
Fairfax VA
22030

Dear BOV,

President Washington's leadership transformed GMU! His success with enrollment, fundraising, & attracting top students has been critical. Keep him at the helm to secure Virginia's workforce and prosperity.

Diane Roberts, VA taxpayer

TO

BOV, George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Dear BOV,
President Washington's leadership transformed GMU. His success with
- Enrollment
- Fundraising
- Attracting top students
Keep him at the helm to secure Virginia's future workforce and prosperity.

SUNNY ALLEN
PROUD AMERICAN

Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Angie
Proud American

GMU Board of

ROCHESTER NY 144
23 JUL 2025 PM 1 L

Keep President Washington at GMU. His leadership and accomplishments are vital for its future!

Thanks to President Washington, the university has become a top-tier research institution.

TO

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

22030-442200

BOV,

Washington has accomplished making GMU one of the top-tier research INSTITUTIONS (per Wall Street Journal)

Keep Virginia strong

ROCHESTER NY 144
23 JUL 2025 PM 1 L

USA 1775 2025 postcard

TO

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax VA 22030

22030-442200

Dear BOV,

esident Washington did so
sch to improve GMU!

is success with enrollment
ncreasing & attracting the
p students has been HUGE

ep him at the helm to
ure Virginia's and the
UNTry's future workfor
n prosperity.

Thank you
B

DEAR BOV,
KEEP PRES. WASHINGTON
AT GMU! He has:
increased enrollment (attracting top students), achieved record-breaking fundraising, & elevated GMU's stature. GMU & Virginia need him at the helm guiding tomorrow's workforce & empowering the economic engine of the commonwealth into the future.
CHRISTINA ROARK,
VA taxpayer & proud american

NOVA 220
USA 1775 2025

BOARD OF VISITORS
GMU
4400 UNIV. DRIVE
MSN 3A1
FAIRFAX, VA

Harry J. Parrish Town Hall
Manassas, Virginia

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1965. Council chambers occupied the second floor.

Architect: Albert Speiden

Photo © Donald Flory, Photographer

NOVA 220
24 JUL 2025 PM 6 L

Dear Mr Meese,
Under President Washington, George Mason is opening doors, expanding innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university. I support President Washington's continued leadership & I encourage you to do the same.

Michael J. Meese, Vice Rector
Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Dear BOV, Pres. Washington's leadership transformed GMU. His success w/ enrollment, fundraising, & attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce & prosperity.

CHRISTINA PUJOL,
VA Taxpayer & proud American

BOARD OF VISITORS
GMU
4400 UNIV. DR.
MSN 3A1
FAIRFAX VA 22030

Dear BOV,

President Washington leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity

SAN FRANCISCO CA 940
22 JUL 2025
SIERRA CLUB



Board of Visitors
4400 University Drive
MSN 3A1
Fairfax, VA 22030



Great Smoky Mountains National Park *featuring Cades Cove*

RICHMOND VA 230
23 JUL 2025 PM 4 L

Dear BOV,

GMU is a critical engine for talent-growing innovation and economic strength in VA and our nation. Thanks to President Gregory Washington's leadership, the university has become a top-tier research institution. With 73% of in-state grads staying and working in VA, Mason is building the state's workforce and future.

-Anna Creech
VA taxpayer + proud American

Board of Visitors
George Mason University
4400 University Dr.
MSN3A1
Fairfax, VA 22030



Dear BOV, LOS ANGELES CA 900
22 JUL 2025 PM 1 L

George Mason is a critical engine for talented growing innov-ation and economic strength in VA and our nation. Thanks to President Washington's leadership, the university has become a top-tier research institution. With 73% of in-state grads staying and working in VA, Mason is building the state's work-

Send to:
Board of Visitors
George Mason Univ
4400 Univ. Drive
MSN 3A1
Fairfax VA
22030

OV,

t Washington did so
improve GMU!

ess with enrollment,
sing, & attracting the
dents has been huge.

im at the helm to
Virginia's and the
's future workforce
sperity.

Thank you!
-V- Debra I.
a Proud American

Victoria Bell
5500 Raleigh Rd.
Henrico, VA 23231

RICHMOND VA RPDC 230
JUL 2025 PM 5 L

Dear BOV,
Please! Keep GMU President WAshington- he's been super accomplished and we need leaders like him for our future! Make good choices for all americans!
Vicky Bell
Virginia taxpayer

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA
22030

30-442200

oard of Visitors:

RICHMOND VA RPDC 230
JUL 2025 AM 4 L

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President Washing-
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istration overreach.

Strickland
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ia Beach

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's engine.

Janet Liebman,
VA Taxpayer, proud American, and GMU graduate!

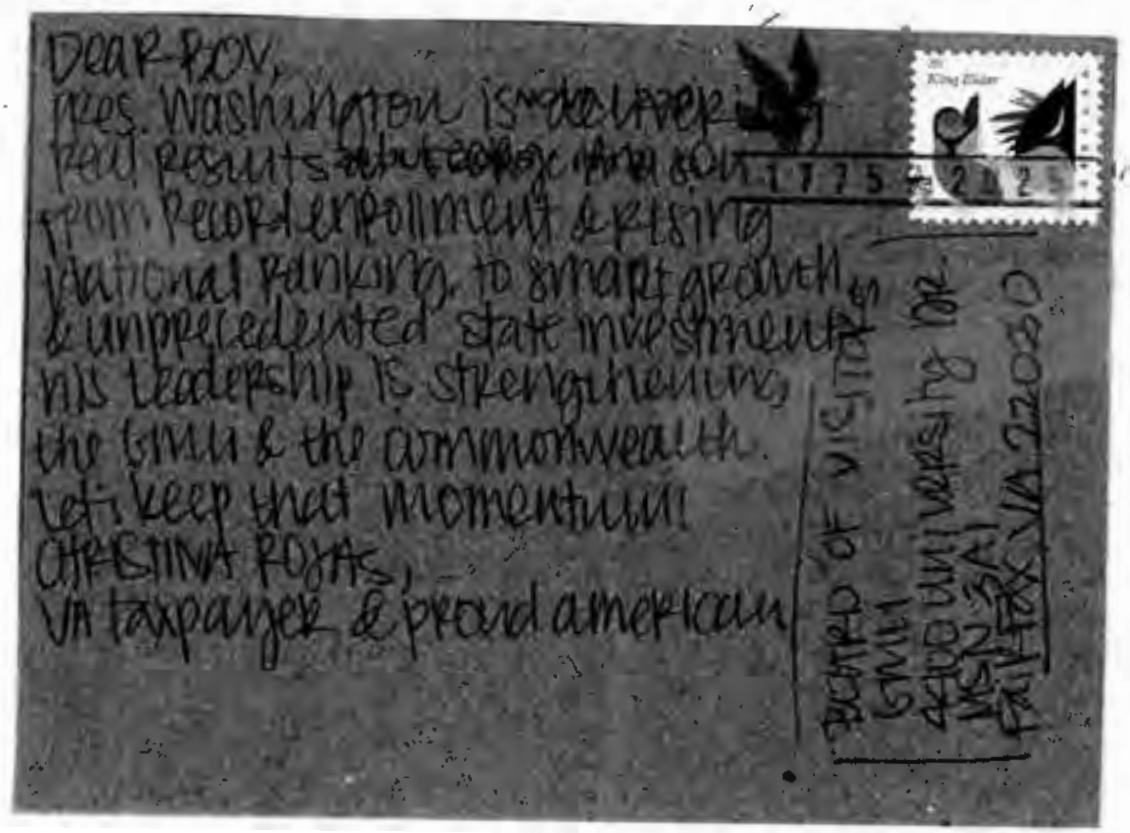
Dear BOV,

Keep President Washington at GMU!!!

He has

- Increased enrollment (attracting TOP students)
- achieved record-breaking fundraising, and
- ELEVATED GMU's stature

GMU & Virginia NEED him at the helm guiding tomorrow's workforce & empowering the economic engine of the Commonwealth into the future.



Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

This five-acre site, dedicated in 1995, tells the story of the Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.

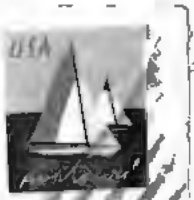


Photo © Donald Flora, Photographer

Dear Mr. Pyun:
President Washington's leadership transformed GMU. His success w/ enrollment, attracting top students and fundraising has been critical. Keep him at the helm to secure VA's future workforce and prosperity.

Thank you!
Sincerely,
A VA taxpayer & proud American!

Harold Pyon
Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax, VA 22030

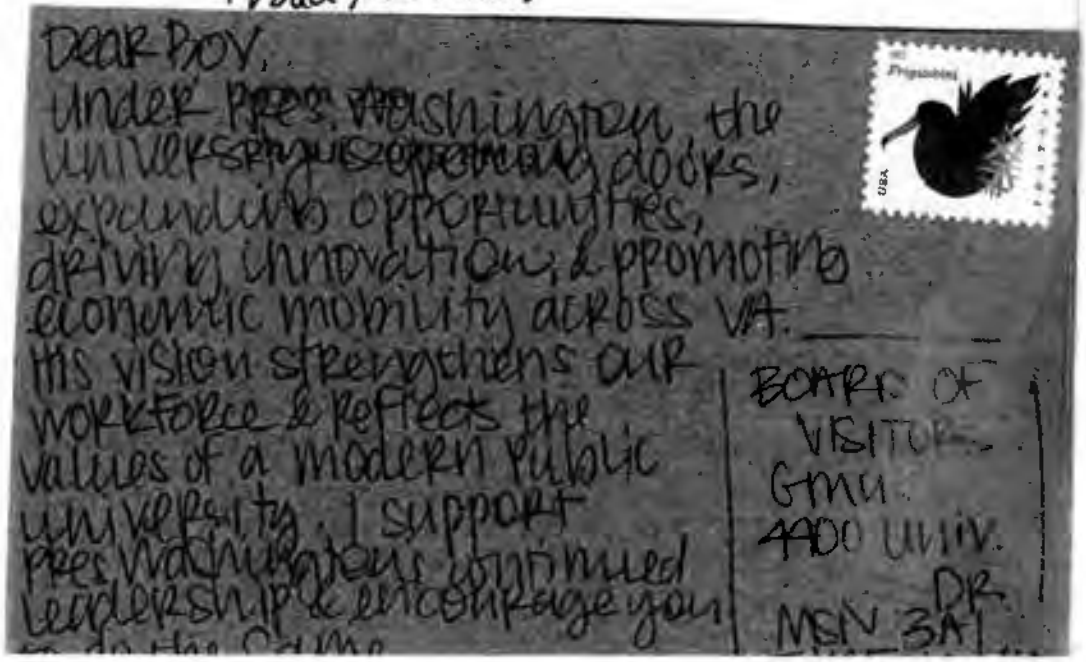


Dear Boy,

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical! Keep him at the helm to secure Virginia's future workforce and prosperity.

Sincerely,
Proud American

Board of Visitors
George Mason Univ.
4400 University DR.
Fairfax, VA 22030





Dear Board of Visitors

President Washington's leadership transformed GMU. His success carries on in top faculty and students and in leading research. It's a top-flight university and integral to Virginia's future workforce and prosperity.

Thank you.

Vint Pasko

Proud American, Virginian + GMU alumna parent



Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax VA
22030

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

NOVA 220

This five-acre site, dedicated in 1995, tells the story of the Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.

23 JUL 2025 PM 5 L

1775 ★

Photo © Donald Flory, Photographer

Rachel Spence:
President Washington's leadership transformed GMU. His success w/ enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future

Rachel Spence
Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax VA

Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the ...n to secure Virginia's future workforce and prosperity.

- Jean, VA Taxpayer + Proud American

Dear BOV -
President Washington's Leadership transformed GMU. His success with fundraising, enrollment, & attracting TOP students has been critical! Keep him at the Helm to secure Virginia's future workforce & prosperity!!

Thankful Proud American

Dear BOV,
Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the University's stature. Don't let politics undermine this success! GMU & VA need his leadership to power the future.
— Colleen Tepen, Proud American

SAINT LOUIS MO 630
22 JUL 2025 PM 6 L
USA
1775

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax VA 22030

Dear Board of Visitors,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine. Thank you.

Elizabeth Nelson, Proud American



Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Dear BOV,

I am a GMU alumna who majored in Communications and am a successful HR Director in the DMV. My time at Mason taught me the importance of attracting top talent, being financially responsible as a business, and the impact of maintaining a strong, ethical culture.

President Washington is delivering these results. I support his continued leadership and encourage you to do the same.

Alyssa Brown, Herndon, VA
Alumna & Tax Payer.



Board of Visitors
George Mason University
4400 University Dr MSN 3A1
Fairfax, VA 22030

Dear GMU Board of Visitors

I'm writing in support of GMU president Gregory Washington. I'm a lifelong Virginia resident with a high school student. I'm alarmed that GMU board would cave to the undemocratic & unethical vitriol and diatribe of the US president. I urge you to keep education and



TO

Board of Visitors
GeorgeMason University
4400 University Drive

Dear BOV,

President Washington is delivering REAL results at George Mason!

From record enrollment and rising national ranking, to SMART growth, and unprecedented state investment, his leadership is strengthening the GMU and the commonwealth. Let's KEEP that momentum!

Sincerely,
Allison Thomas
VA Taxpayer + PROUD American

Dear BOV,

Keep President Washington at GMU! He has grown enrollment - attracting top students - raised record funds, and elevated the university's stature. Don't let politics undermine and roll back this success. GMU + Virginia need his leadership to help power a successful future.

NOVA 220
21 JUL 2025 PM 2 L

GMU Board of Visitors
4400 University Dr
MSN 3A1
Fairfax VA 22030

Lara Larson
VA taxpayer

DEAR BOV,

PRESIDENT WASHINGTON'S LEADERSHIP TRANSFORMED GMU. HIS SUCCESS WITH ENROLLMENT, FUND-RAISING, AND ATTRACTING TOP STUDENTS HAS BEEN CRITICAL. KEEP HIM AT THE ELM TO SECURE VIRGINIA'S FUTURE WORKFORCE AND PROSPERITY. LET'S KEEP THE MOMENTUM GOING!

7.21.25

Dear BoV,

Under President Washington, the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university.

I support President Washington's continued leadership and encourage you to do the same.

Christina Klein, Proud American

Dear B.O.V.,

Keep President Washington at GMU! He has grown enrollment, attracted top students, raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU and Virginia need his leadership to power the future.

Brian Attie, proud American

SANTA ANA CA 926
21 JUL 2025 PM 4 L



Board of Visitors
George Mason U.
4400 University Drive
MSN 3A1
Fairfax VA
22030

Mary McLeod Bethune
1875–1955
Great American Women – Volume One

7/23/2025

Dear GMU BOV,

Keep GMU Pres. Washington! His unmatched accomplishments of record enrollment, fundraising and elevating GMU are vital for the future of Virginia + the University. Lets ensure he continues to guide Virginia's economic engine.

Thank you, Matthew Sunkin - VA tax payer and proud American

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax VA 22030
ZIP + 4

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35151
UNITED STATES POSTAL SERVICE

[redacted]

Dear BOV,

Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature.

Don't let politics undermine this success. GMU + Virginia need his leadership to power the future.

Patricia Loyde, Virginia taxpayer + proud American

Edward Hopper (1882–1967)
Cape Cod Sunset, 1934
Oil on canvas 29¼ x 36⅛ in. (74.3 x 91.8 cm)
Whitney Museum of American Art, New York
Josephine N. Hopper Bequest 70.1166

GREENSBORO NC 270
PIEDMONT TRIAD AREA
22 JUL 2025 PM 3 L

1775 ★ 2025 UNITED STATES OF AMERICA
FOREVER/USA

Dear BOV,

George Mason is a critical engine for talent, growing innovation and economic strength in Virginia and our nation. Thanks to President Washington's leadership, the university has become a top-tier research institution. With 73% of in-state grads staying and working in Virginia, Mason is building the state's workforce and future.

Susan Thompson,
Virginia taxpayer & proud American

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax VA
22030

Edward Hopper (1882–1967)
Early Sunday Morning, 1930
Oil on canvas 35⅜ x 60¼ in. (89.4 x 153 cm)
Whitney Museum of American Art, New York
Purchase, with funds from Gertrude Vanderbilt Whitney 31.426

GREENSBORO NC 270
PIEDMONT TRIAD AREA
22 JUL 2025 PM 3 L

1775 ★ 2025 UNITED STATES OF AMERICA
FOREVER/USA

Dear BOV,

Under President Washington, the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university. I support President Washington's continued leadership and encourage you to do the same.

Susan Thompson,
Virginia taxpayer and proud American

Board of Visitors
George Mason University
4400 University Dr., MSN 3A1
Fairfax VA
22030

Dear BOV,
KEEP PRESIDENT WASHINGTON at GMU.
He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU & Virginia needs his leadership to power the future.
Mary Beth Pape "Proud American"

BOUQS.COM
BOUQUETS, SIMPLIFIED.

LOS ANGELES CA 900
22 JUL 2025 PM 8 L



Dog Bite Awareness
#DogBiteAwareness
postcard

Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.
Margaret Kravitz, A Proud America

Board of Visitors
~~George Mason University~~
4400 ~~University Dr. MSN 3A1~~
~~Fairfax, VA 22030~~

22030-44499

"To the Board of Visitors –
KEEP President Washington at GMU! He has:
- increased enrollment
- attracted top students
- achieved record-breaking fund raising
- elevated GMU's stature

GMU and Virginia need him at the helm. He is simply the best.
-Deanna Simon
(Virginia tax payer and proud American)

SANTA CLARITA CA 913
22 JUL 2025 PM 4 L
22030-444499



Board of Visitors
George Mason University
4400 University Dr. MSN 3A1
Fairfax, VA 22030

SWEETZER & ORANGE

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Gina Dalfonzo,
VA Taxpayer, Mason Alumna, and Proud American

NOVA 220
23 JUL 2025 PM 2 L



Board of Visitors
George Mason University
4400 University Drive,
MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors:
For Christ's sake, stand up for the academic integrity and autonomy of GMU! Show other universities how to do it! Stand with your talented and productive university president! And against federal bullying! - Patsy Moore Talbott VA taxpayer

RICHMOND VA RPDC 230
25 PM 2 L

Board of Directors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

22030-444499

Dear BOV,
Please retain Pres. Washington at George Mason Univ.

Because of his leadership, GMU is now a first class research institution. He's increased fund-raising and enrollment. Please keep him at the helm to ensure Virginia's reputation for exemplar universities.

Ellen Ashwell, VA taxpayer, proud Amer.

Dear BOV
George Mason is a critical engine for talent, growing innovation, and economic strength in Virginia and our nation. Thanks to President Washington's leadership, the university has become a top-tier research institution. With 73% of in-state grads staying and working in Virginia, Mason is building the state's workforce and future.

Amy Perine, proud American

Dear BOV,

KEEP GMU PRESIDENT WASHINGTON!

His unmatched accomplishment of record enrollment, fundraising and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine

Maureen Kennedy, VA taxpayer & proud American

Dear BOV,

Keep GMU President Washington!

His unmatched accomplishments of record enrollment, fund raising and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine

Maureen Kennedy, VA taxpayer & proud American

Dear BOV,

Keep GMU President Washington!

His unmatched accomplishments of Record enrollment, fund raising, and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top st. ? been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Samantha Saladino - Virginia taxpayer & Proud American

DEAR BOV,

KEEP GMU PRESIDENT WASHINGTON!

HIS UNMATCHED ACCOMPLISHMENTS OF RECORD ENROLLMENT, FUND RAISING, AND ELEVATING GMU ARE VITAL FOR THE FUTURE OF THE UNIVERSITY AND THE COMMONWEALTH. LET'S ENSURE HE CONTINUES GUIDING VIRGINIA'S ECONOMIC ENGINE.

NANCY SYDNOR, VA TAXPAYER & PROUD AMERICAN

DEAR BOV,

KEEP GMU PRESIDENT WASHINGTON!

HIS UNMATCHED ACCOMPLISHMENTS OF RECORD ENROLLMENT, FUND RAISING, AND ELEVATING GMU ARE VITAL FOR THE FUTURE OF THE UNIVERSITY AND THE COMMONWEALTH. LET'S ENSURE HE CONTINUES GUIDING VIRGINIA'S ECONOMIC ENGINE.

NANCY SYDNOR, VA TAXPAYER & PROUD AMERICAN

Dear BoV,
Keep GMU President Washington!!
His unmatched accomplishments of record enrollment, fundraising and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.
-Penny R. Proud American

GREENSBORO NC 270
FRONT TRIAD AREA
28 JUL 2025 PM 2 L

1775 ★ 2025

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

DEAR BOV,
KEEP GMU PRESIDENT WASHINGTON!
HIS UNMATCHED ACCOMPLISHMENTS OF RECORD ENROLLMENT, FUNDRAISING, AND ELEVATING GMU ARE VITAL FOR THE FUTURE OF THE UNIVERSITY AND THE COMMONWEALTH. LET'S ENSURE HE CONTINUES GUIDING VIRGINIA'S ECONOMIC ENGINE.
NANCY SNYDER VIRGINIA RESIDENT ALUMNA

Dear BOV,
Keep GMU President Washington!
His unmatched accomplishments of record enrollment, fund raising, and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Dear BOV,

Keep GMU President Washington!

His unmatched accomplishment of record enrollment, fundraising and elevating GMU are vital for the future of the University & The Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Maureen Kennedy VA taxpayer & proud American

Dear BOV,

Under President Washington, the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His mission and vision strengthens our workforce and reflects the values of a modern public university. I support President Washington's continued leadership and encourage you to do

Amy Perez

TACOMA WA 983
22 JUL 2025 PM 4 L
AMERICAN

Dear BOV,

Keep President Washington!

CHARLESTON SC 294
25 JUL 2025 AM 3 L

U.S. POSTAGE
$0.61
2025
07/18/25
02 8W
2000302202

His unmatched accomplishments on record enrollment, fund raising & elevating GMU are vital for the future of the country. Let's ensure he continues to guide Virginia's economic engine.

Julie Vecchio, Proud American

Board of Visitors
George Mason U.
4400 University Dr

Blue Flower, 2017, Mary Blair
Room Flower Box: 100 Postcards by 10 Artists
Published by Princeton Architectural Press

Mann California - Deer & Spring Flowers
Lantern Press Original Poster
Image #119770

PM
25 JUL

Dear BoV -
Keep President Washington at GMU!
He has grown enrollment (attracting top students), raised record funds, and elevated the University's status. Don't let politics undermine this success. GMU + Virginia need his leadership to power the future.

Printed on Recycled Paper - Rainbow Ink - Made in the USA
Printed by Lantern Press - Seattle, WA

0 41786 27681 4
postcard

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Dear BoV,
Keep GMU President Washington!
His unmatched Accomplishments of record enrollment, fund raising, and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.
Nancy

Dear BoV,
I support President Washington's continued leadership and I encourage you to do the same. Under his leadership the U. is opening doors, expanding opportunity, driving innovation. His vision strengthens the workforce in VA.
Proud American
Julie Vecchio,

CHARLESTON SC 294
25 JUL 2025 AM 3 L

U.S. POSTAGE PM
$0.61
2025
Date of sale
07/18/25
02 8W0SK
0209571 2000392202
FOLD HERE

Blue No. 2, 2017. Rose Wong.
From Flowers for your birthday
Published by Lantern Press
© 2018 Rose Wong

Board of Visitors
George Mason Univ.
4400 University Dr
MSN 3A1
Fairfax, VA 220

Dear BOV,

Keep GMU President Washington!
His unmatched accomplishments of record enrollment, fund raising, and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Nancy Sidnor, VA Taxpayer & Alumna

Dear BOV

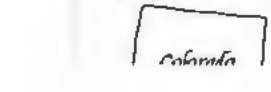
Please retain GMU President Washington. He has a stellar record and his leadership is important to the future of the school as well as the state. Don't give up on Democracy!
Thank you Betsy Meehan

Dear BOV:

Keep President Washington.
He is doing a good job.
Stand up for what is the right thing to do.
A bully is never satisfied.
What will be asked of you next?
Proud but very worried American



BALTIMORE MD 212
28 JUL 2025 PM 2 L



"Bouldering is popular in the park as well, as it is often considered a "mecca for boulderers

TO

Board of Visitors
George Mason University
4400 University Dr MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors,

Keep GMU President Washington!
His unmatched accomplishments of record enrollment, fund-raising, and elevating GMU are vital for the future of the university and the commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Thank you.
Elizabeth Madsen, Proud American
22030-44499

PORTLAND OR RPDG 972
25 JUL 2025 PM 2 L

USA 1775

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA
[redacted]

Dear BOV,

KEEP GMU PRESIDENT WASHINGTON!

His unmatched accomplishment of record enrollment, fundraising and elevating GMU are vital for the future of the University & the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Maureen Kennedy, VA taxpayer & Proud American

JMH

KEEP GMU PRESIDENT WASHINGTON! HIS UNMATCHED ACCOMPLISHMENT OF RECORD ENROLLMENT, FUND-RAISING AND ELEVATING GMU ARE VITAL FOR THE FUTURE OF THE UNIVERSITY AND THE COMMON-WEALTH. LET'S ENSURE HE CONTINUES GUIDING VIRGINIAS ECONOMIC ENGINE

[illegible]

Dear BOV,

Keep GMU President Washington!

His unmatched accomplishments of record enrollment, fund raising and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine

Maureen Kennedy, VA taxpayer & proud American.

Dear BOV,

Keep GMU President Washington!

His unmatched accomplishments of record enrollment, fund raising, and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Nancy Sydnor, VA taxpayer & Alumna & proud American

Dear BOV,

Keep GMU President Washington!

His unmatched accomplishments of record enrollment, fund raising, and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

[illegible] VA taxpayer & Alumna

Dear BoV,

KEEP GMU PRESIDENT WASHINGTON!

His unmatched accomplishment of record enrollment, fund raising and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine

David Bartlow, VA taxpayer?
Proud American.

DEAR BoV,

Keep GMU President Washington!

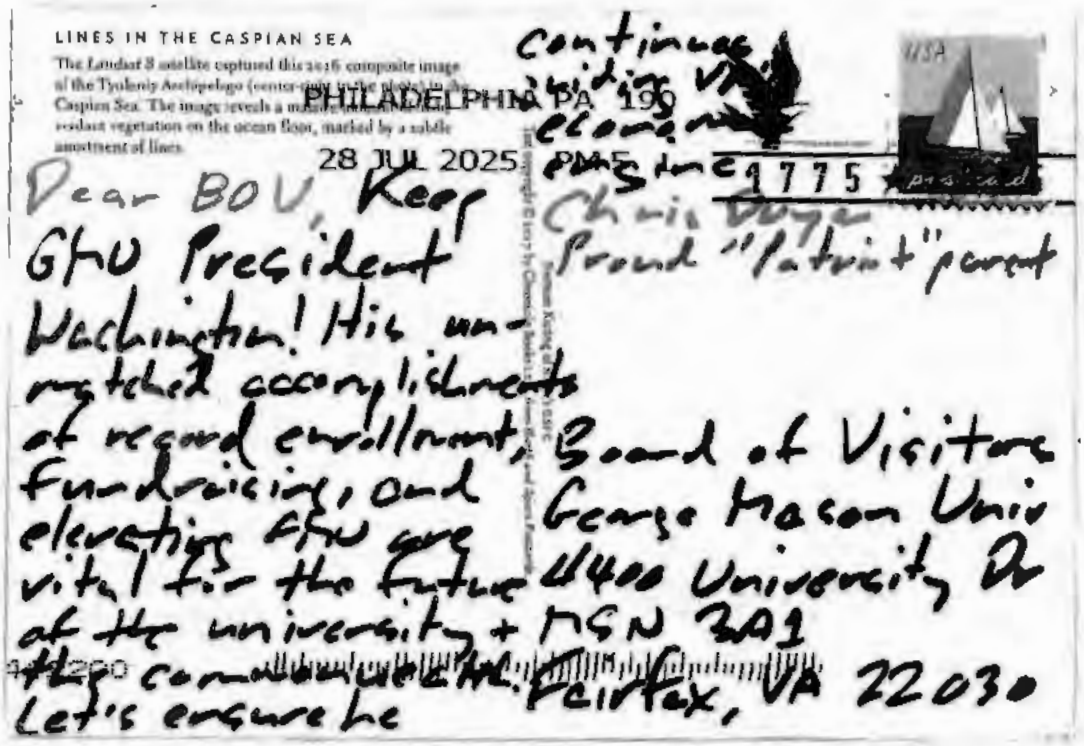
His unmatched accomplishments of Record enrollment, fund raising, and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

NANCY SYDNOR, VA TAXPAYER + ALUMNA

Dear BoV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Please keep him at the helm to secure Virginia's future workforce and prosperity.

Judith Musser, VA taxpayer and proud American.



LINES IN THE CASPIAN SEA

The Landsat 8 satellite captured this 2016 composite image of the Tyuleniy Archipelago (center-right in the photo) in the Caspian Sea. The image reveals a mix of [illegible] and [illegible] resistant vegetation on the ocean floor, marked by a subtle assortment of lines.

PHILADELPHIA PA 190
28 JUL 2025

USA
1775

continues guiding Virginia's economic engine

Dear BOV, Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university + the commonwealth. Let's ensure he

Chris Doyle
Proud "Patriot" parent

Board of Visitors
George Mason Univ
4400 University Dr
MSN 3A1
Fairfax, VA 22030

Dear BOV,

Keep GMU President Washington!

His unmatched accomplishments of Record enrollment, Fund Raising, and elevating GMU are vital for the Future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Nancy Sydnor, VA Taxpayer & Alumna

Dear BOV,

Keep GMU President Washington!

His unmatched accomplishments of Record enrollment, Fund Raising, and elevating GMU are vital for the Future of University and the Commonwealth. Let's ensure he continues guiding Virginia's

Dear BOV,

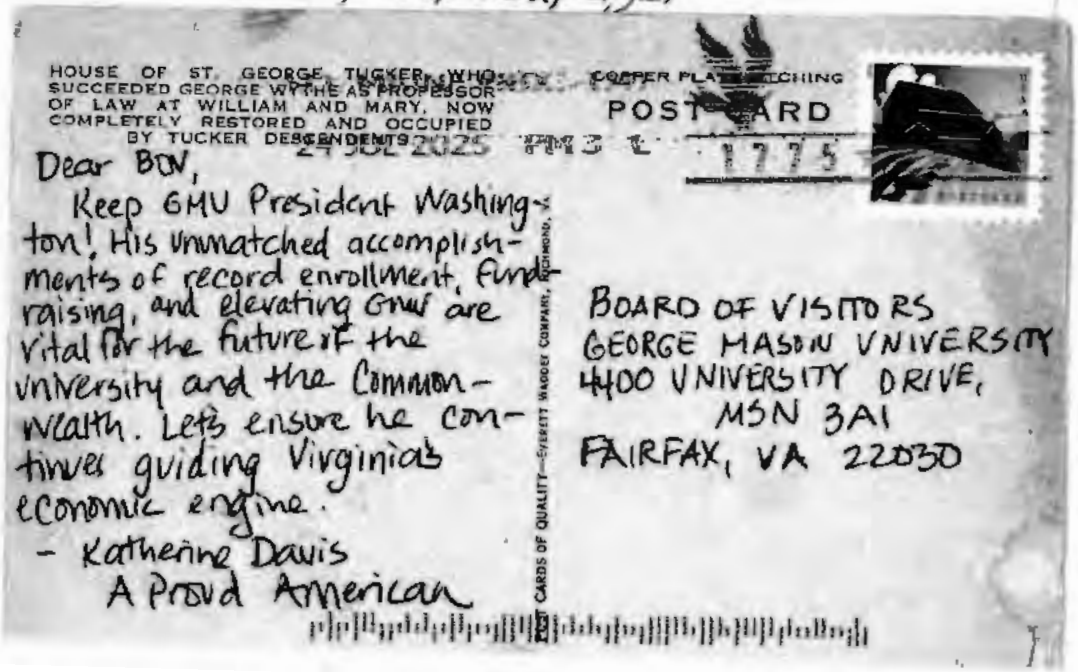
As a retired teacher, I can sincerely appreciate the success of President Washington at GMU! He has increased GMU's enrollment of top students, achieved record-breaking fundraising and taken GMU to new heights. Keep him at the helm to secure virginia's future! Michele, VA Taxpayer

---

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Carol, VA Taxpayer



Dear Board of Visitors,

KEEP PRESIDENT WASHINGTON AT GMU!
He has grown enrollment (attracting top students), raised record funds, + elevated the university's stature. Don't let politics undermine this success. GMU + Virginia need his leadership to power the future!

Sara Kunkel, proud American

Dear BOV -
Keep GMU President Washington! He has excelled in enrollment, fundraising and elevating GMU.
Don't play politics in this!

Mary Walker
Charlottesville



RICHMOND VA RPDC 230
25 JUL 2025 AM 4 L

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1

EARTH FROM APOLLO 4
This photo of the Earth was taken with a 70mm film camera during the unmanned Apollo 4 [illegible] was a test flight for the launch of the Saturn V, which NASA would later use to send astronauts to the Moon.

Dear BOV,

PHILADELPHIA PA 190
28 JUL 2025 PM 5 L



Prec. Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure VA's future workforce and prosperity.

Chris Dalgren, Fairfax
"Patriot" Parent (Spring 26)

Board of Visitors
George Mason U.
4400 University Dr
MSN 3A1
Fairfax, VA 22030

Dear BoV,
Under President Washington, the University is opening doors, expanding opportunities, diversifying innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university. I support President [redacted] ~~Washington's continued~~ ~~leadership & dedication~~ ~~to GMU's success~~

— Bonny, [redacted]

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax VA 22030

GREENSBORO NC 270

Ma
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Ima

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising & elevating GMU are vital for the future of the university & the Commonwealth. I am sincere he continues

29 JUL

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Board of Visitors
George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax VA 22030

LAKE CLARK NATIONAL PARK

BY KRISTEN BOYDSTUN

This park in Southwest Alaska is known for the turquoise water of its central lake and contains many other lakes as well as mountains with active volcanoes, waterfalls, tundra, bogs, forests, and coastline.

Dear George Mason
Board of Visitors,

President Washington's leadership has transformed GMU. He's been successful with fundraising & attracting top talent. Please keep him at the helm of GMU to reverse the trend against knowledge & universities and

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax VA 22030

THE CRAB NEBULA

The Crab Nebula is about 5 light-years in length and 6,500 light-years away from Earth. It was first seen by Chinese astronomers in the year 1054, and its scattered remnants still float through the Milky Way today.

NOVA 220

28 JUL 2025 PM 2 L

1775



Dear BOV - President Washington's leadership transformed GMU. His success with enrollment, fundraising, + attracting top students has been critical. Keep him @ the helm to secure Virginia's future workforce + prosperity!

Christy Anthony, VA taxpayer + Proud American

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

DEAR BOV,

KEEP GMU President Washington !!

His unmatched Accomplishments of Record enrollment, fund Raising, and elevating GMU are vital for the future of the University and the Commonwealth.

LET's ensure he continues guiding Virginia's economic engine.

K. Sandy, VA Taxpayer

Dear Board of Visitors,

George Mason University's highly successful President Gregory Washington should not be politicized. His work has helped the University become its best self, with improved enrollment and fundraising. GMU will benefit from his ongoing leadership.



OAK

Board of Visitors
George Mason University
4400 University Drive,
MSN 3A1
Fairfax, VA
22030

KEEP PRESIDENT WASHINGTON at GMU!

He has:

- Increased enrollment (attracting top students),
- achieved record-breaking fundraising, and
- Elevated GMU's stature.

GMU & Virginia need him at the helm guiding tomorrow's workforce & empowering the economic engine of the Commonwealth into the future.

Elizabeth Reingold,
Proud American

Dear B.V,

Keep GMU president Washington!!! His unmatched accomplishments of record enrollment, fundraising and elevating GMU are vital to the future of the university. Let's ensure he continues guiding Virginia's economic engine.

TACOMA WA 983
OLYMPIA WA
28 JUL 2025 PM 4 L
1775 ★

BOARD of VISITORS
GEORGE MASON UNIVERSITY
4400 UNIVERSITY DRIVE
MSN 3A1
FAIRFAX, VA 22030

CHARLEY HARPER | BIRDS
White-breasted Nuthatch
WWW.POMEGRANATE.COM

NOVA 220
28 JUL 2025 PM 2 L
1775 ★ 02
USA postcard

Dear BOV,
President Washington's leadership transformed GMU. His unmatched accomplishments of record enrollment, record breaking fundraising, elevating GMU's stature is needed for both GMU & VA's future. Don't let politics get in

Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax, VA
22030

Dear BoV,
Keep Pres. Washington at GMU. His leadership has transformed GMU. GMU & VA need him to guide tomorrow's workforce to empower ~~the~~ VA's economic engine into the future. Keep Pres. Washington.
Natalie Pien
Leesburg, VA & Proud American

USA postcard

Board of Visitors
GMU
4400 University Dr.
MSN 3A1
Fairfax, VA
22030

DEAR BOV
KEEP PRESIDENT WASHINGTON
HE IS DOING A GOOD JOB.
STAND UP FOR WHAT IS THE RIGHT THING TO DO.
A BULLY IS NEVER SATISFIED.
WHAT WILL BE ASKED OF YOU NEXT?
PROUD BUT VERY WORRIED AMERICAN.

BALTIMORE MD 212
28 JUL 2025 PM 2 L

postcard

TO

BOARD OF VISITORS
GEORGE MASON UNIVERSITY
4400 UNIVERSITY DR MSN3A1
FAIRFAX, VA 22030

The Petrified Forest is famous for its Late Triassic fossils, particularly fallen trees that lived

DEAR BOV,

KEEP PRESIDENT WASHINGTON AT GMU!!
HE HAS INCREASED ENROLLMENT (ATTRACTING TOP STUDENTS) ACHIEVED RECORD-BREAKING FUNDRAISING + ELEVATED GMU'S STATURE. GMU + VIRGINIA NEED HIM AT THE HELM GUIDING TOMORROW'S WORKFORCE + EMPOWERING THE ECONOMIC GROWTH ENGINE OF THE COMMONWEALTH INTO THE FUTURE. THANK YOU!

Dear BoV,

I support President Washington's vision as he strengthens Virginia's workforce! Under his leadership the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia.

I encourage you, too, to support President Washington's continued leadership.

A Proud American

Dear BoV,

Keep President Washington at GMU!

He has increased enrollment, attracted top students, achieved record-breaking fundraising and elevated GMU's stature.

GMU and Virginia need him at the helm guiding tomorrow's workforce and prosperity.

Chelsea Chandler Edwards
Sister of GMU Master's Graduate, VA TAXPAYER, Proud Virginian & American

RICHMOND VA RPDC 230
25 JUL 2025 PM 4 L

BOARD OF VISITORS
GEORGE MASON University
4400 University Drive,
MSN 3A1
FAIRFAX, VA 22030

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fund raising, & elevating GMU are vital for the future of the university & the Commonwealth.

NOVA 220
24 JUL 2025 PM 2 L

1775 2025

TO:
Board of Visitors
George Mason University

Dear BOV,
Keep GMU president Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university & the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Hope Nisly
Proud American

FRESNO CA 936
24 JUL 2025 PM 2 L

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA
22030

Dear BOV,
George Mason is a CRITICAL ENGINE for growing innovation and economic strength in Virginia - and our nation! Thanks to President Washington's leadership, the university has become a TOP-TIER research institution. With 73% of in-state grads staying & working in VA, GMU is building the state's workforce for the future!!

Cheryl Johnson, concerned citizen

Dear BoV,
Keep President Washington at GMU! He has:
- increased enrollment (attracting top students),
- achieved record-breaking fundraising, and
- elevated GMU's stature!

GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of Virginia into the future.

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been remarkable.

Keep him at the helm to secure Virginia's future workforce & a strong state economy.

Susan Stone, Proud American

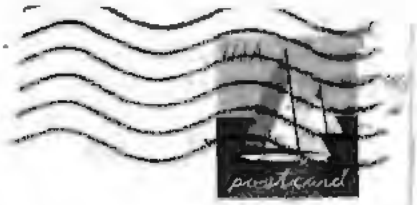
Dear BoV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising and elevating GMU are vital for the future of the University and the Commonwealth. Let's ENSURE he continues guiding Virginia's economic engine.

Ramona Allen Chandler

VA

RICHMOND VA RPDC 230
25 JUL 2025
PM 5 L



BOARD OF VISITORS
GEORGE MASON University
4400 University Drive,
MSN 3A1
FAIRFAX, VA 22030

Dear BOV,

Keep President Washington at GMU! He has:

- Increased enrollment, attracting top students
- Achieved record-breaking funding
- Elevated GMU's stature

GMU and Virginia need him at the helm guiding tomorrow's work force and empowering the economic engine of the Commonwealth into the future.

Abby Kruse, VA taxpayer

VIRGINIA IS FOR LOVERS



BOARD OF VISITORS
GEORGE MASON UNIVERSITY
4400 UNIVERSITY DR
MSN 3A1
FAIRFAX, VA 22030

7/21/25

Dear BOV,
President Washington's leadership transformed GMU! His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity. Someone has to STOP THE MADNESS. and ensure universities maintain their independence and keep their integrity.
Debra M. Markel, Virginia Taxpayer and Proud American

MyPostcard
POST CARDS TO VOTERS

Dear Board of Visitors,
Don't cave to pressure. President Washington is awesome. He has been a wonderful leader at GMU. He has improved incoming classes and garned needed funding. Don't CAVE! Stand up for Academic freedom.

TH

Dear BOV,

Keep President Washington at GMU. He has grown enrollment, attracted top students, raised record funds and elevated the university's status. Don't let politics undermine his success. GMU and Virginia need his leadership to power the future.

Thank you.

Dear BOV,

Keep President Washington at GMU! He has
- increased enrollment (attracting top students),
- achieved record-breaking fundraising, and
- elevated GMU's stature.

GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

Michele, Proud American

Dear BOV,

KEEP PRESIDENT WASHINGTON AT GMU!

He has:
- Increased enrollment (attracting top students),
- Achieved record-breaking fundraising, and
- Elevated GMU's stature.

GMU and Virginia need him at the helm guiding tomorrow's WORKforce and empowERING the economic engine of the Commonwealth into the future.

Phyllis RG Jessieri
VA Taxpayer & Proud American

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Phyllis RG Jessieri
VA Taxpayer & Proud American

Dear Bob,

George Mason is a critical engine for talent growing innovation and economic strength in Virginia and our nation. Thanks to President Washington's leadership, the university has become a top-tier research institution. With 73% of in-state grads staying and working in Virginia, Mason is building the state's workforce and future.

Please support President Washington!

Roslyn Kjelmstad
A Proud American

The comfortable, affordable
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Fax: (212) 596-6850
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Telex: 238887 EDIS

NOVA 220

28 JUL 2025 PM 6 L

1775

Keep GMU President Washington!
His accomplishments elevating GMU are vital for the future of the university and the Commonwealth.

Let's ensure he continues guiding VA's economic engine.

Bonnie Nelson
Fairfax, VA Tax payer
Proud American

Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax, VA 22030

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22030-444599

VIRGINIA VALENTI, NEW YORK

DEAR BOV,

PRESIDENT WASHINGTON'S LEADERSHIP TRANSFORMED GMU. HIS SUCCESS WITH ENROLLMENT, FUNDRAISING AND ATTRACTING TOP STUDEN HAS BEEN CRITICAL. KEEP HIM AT THE HELM TO SECUR VIRGINIA'S FUTURE WOR FORCE AND PROSPERITY.

MARY ELLEN

PROUD AMERICAN!!

Harry J. Parrish Town Hall
Manassas, Virginia

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

Architect: Albert Speiden

Photo © Donald Parry, Photographer

www.manassasmuseum.org

NOVA 220

21 JUL 2025 PM 3 L

Dear Mr. Simmons,

Keep President Washington at GMU! He has: increased enrollment (attracting top students), achieved record-breaking fundraising & elevated GMU's stature. GMU & Virginia need him at the helm guiding tomorrow's workforce & empowering the economic engine of the Commonwealth into the future! Manuela Brown-Peraza
Virginia Taxpayer & Proud American

Mr. Solon
Board of
George Mas
4400 Unive
MSN 3A1
Fairfax, VA

Dear BOV,

Keep GMU President Washington. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Mirde Maline,
VA Taxpayer & Proud American Employee

USA 1775 ★ postcard

Board of Visitors
George Mason Univ.
4400 University Dr
Fairfax, VA 22030

22030-444458

CLASSIC IMAGES, INC.

#14271 The Point Reyes Peninsula seen from the Chimney Rock area of Point Reyes National Seashore. Open ocean is on the left and the protected Drakes Bay is on the right.
Photographer–Ed Cooper



Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure VA's future workforce and prosperity.

Mary Miller,
VA taxpayer & proud American

Board of Visitors
George Mason U.
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

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RECYCLED PAPER

Harry J. Parrish Town Hall
Manassas, Virginia

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

Architect: Albert Speiden

Photo © Donald Flora, Photographer



Dear Mr. Stimson,

George Mason is a critical engine for talent-growing innovation & economic strength in Virginia & our nation. Thanks to President Washington's leadership, the university has become a top-tier research institution. Seventy-three percent of in-state grads stay & work in Virginia. Mason is building the state's workforce & future.

Maureen D Brown- Petrarca
Virginia Tax Payer & Proud American

Charles Stimson, Rector
Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Dear Gov,

I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

Pam Hewitt, Virginia taxpayer
and Proud American.

Dear BOV.

As a fellow resident of the DMV and concerned member of the academic community. I am writing to urge you to resist federal interferance and stand by GMU president Gregory Washington. My Colleagues at GMU say he is doing a fantastic job and they are proud to work at GMU under his leadership.

As a member of the Jewish Community. I will not stand for the federal gavernment to target academic freedom under the guise of fighting anti semitism. Not in my name! Claims against President Washington are baseless and politically motivated.

I urge you to stand up for President washington and academic freedom at this time.

-Carly O'Connell

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

This five-acre site, dedicated in 1995, tells the story of the Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.

www.manassasmuseum.org

Photo © Donald Flory, Photographer

USA postcard

Dear Mr. Dinwoodie:

President Washington's leadership transformed GMU. His success w/ enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure VA's future workforce and prosperity.

Jon Oetman (VA taxpayer + proud American)

Jeffrey T. Dinwoodie
Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax, VA 22030

YELLOWSTONE NATIONAL PARK | EST. 1872
WYOMING, MONTANA, AND IDAHO

WWW.SUBPARPARKS.COM

NOVA 220

25 JUL 2025 PM 3 L

1775 ★ 1975

OAK

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding VA's economic engine.

Board of Visitors
George Mason University
4400 University Dr, MSN 3A1

KEEP PRESIDENT WASHINGTON at GMU!

He has grown enrollment (attracting top students), raised record funds, and elevated the University's stature.

Don't let politics Undermine this Success!

GMU and Virginia need his leadership to power the future!

Harry J. Parrish Town Hall
Manassas, Virginia

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

Architect: Albert Speiden

Dear Ms Parshall Perry,
Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine his success. GMU & Virginia need his leadership to power the future!

Maureen DBrown-Petracca

www.manassasmuseum.org



Photo © Donald Flory, Photographer

Ms Sarah Parshall Perry
Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Harry J. Parrish Town Hall
Manassas, Virginia

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

Architect: Albert Speiden

Dear Mr Charles Cooper,
President Washington's leadership has transformed GMU. His success with enrollment, fund-raising, & attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce & prosperity.

Maureen DBrown-Petracca
Virginia Taxpayer & Proud American

www.manassasmuseum.org



Photo © Donald Flory, Photographer

Charles Cooper
Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

[redacted], Proud American

Dear BOV,

Keep President Washington at GMU. He has grown enrollment, attracted top students, raised record funds, and elevated the university's status. Don't let politics undermine his success. GMU and Virginia need his leadership to power the future.

Thank you,
Mark, Proud American

Dear BOV,

President Washington is delivering real results at George Mason Univ. He has:

* increased enrollment
* achieved record-breaking fundraising
* Elevated GMU's stature

GMU and Virginia need him to keep the momentum!

NOVA 220
2025 PM 2 L
1775 ★

Board of Visitors
George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

22030-4444 Virginia

CARLINETOP POSTALE

Dear BOV, 22 JUL 2025 PM 1 L

Keep President Washington at GMU! He has:

- increased enrollment (attracting top students)
- achieved record-breaking fund-raising
- elevated GMU's stature

WE NEED HIM.

Sincerely, [redacted]
Proud American

Board of Visitors
George Mason U.
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical to GMU's success. Keep him at the helm.

Yours, concerned citizen and proud American

Dear BOV,

Keep GMU President Dr. Gregory Washington! His accomplishments include increased enrollment at the school since his appointment at GMU on July 1, 2020. Enrollment surpassed fifteen percent since 2020. Undergraduate enrollment exceeded 40,000 in 2023.

Jonathan Goldstein
concerned American citizen

USA postcard

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, Virginia 22030

50th Anniversary of the Selma to Montgomery Marches
March 7, 2015

Fifty years after civil rights marchers from Selma to Montgomery were violently ambushed as they advocated for their right to vote, the Obama family marched with those who were beaten bloody on that day, along with the next generation of changemakers carrying the work forward

Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Please keep him at the helm to secure Virginia's future workforce and prosperity.

Thank you,

Dear BOV,

Keep
GMU
President
Washington!!!!

Sincerely





Board of Visitors
George Mason University
4400 University Dr.
MSN-3A1

Dear BOV,

Keep President Washington at GMU! He has grown enrollment (attracting top students) raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU's leadership to power the future.

Neil Cassels
Tax payer, Fairfax Co.

Dear BOV,

George Mason is a critical engine for talent growing innovation and economic strength in Virginia and our nation. Thanks to President Washington's leadership, the university has become a top-tier

NOVA 220
PM 3 L
1775 2025
USA
postcard

George Mason University
4400 University Drive MSN 3A1



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Keep President Washington at GMU!

He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine this success! GMU and

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

President Washington is delivering real results at George Mason. From record enrollment and rising national ranking, to smart growth, and unprecedented state investment, his leadership is strengthening the GMU and the Commonwealth. Let's keep that momentum. Thank you,

☺

Patty Stevens
Virginia Taxpayer + Proud American

Dear BOV

You must KEEP PRESIDENT WASHINGTON at GMU!

He has done a tremendous amount to:

- increase enrollment
- elevated GMU's academic standing
- made GMU a leader in cybersecurity
- brought in record amounts by fund raising

In short, he's a huge asset!

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA

PHILADELPHIA PA 190
24 JUL 2025 PM 9 L

Dear BoV,

Keep President Washington at GMU! He has grown enrollment tremendously, raised record funds and elevated the university's stature. Don't let politics undermine this success. GMU + Virginia need his leadership + power the future!

Ann Folen

Board of Visitors
George Mason Univ.
4400 University Drive
MSN 3A1
Fairfax, VA
22030

Hydrangea, 2016. Clover Robin.
From Flower Box: 100 Postcards by 10 Artists

Secluded beach hideaway near Hanalei Bay, Kauai, Ha...

Hayley Landry
646 E Palm St
Fresno, TX 77545-7911

24 JUL 2025

Dear BoV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, & attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce + prosperity.

- Hayley Landry, Proud American

POSTCARD

Board of Visitors
George Mason University
4400 University Drive,
MSN 3A1
Fairfax, VA 22030

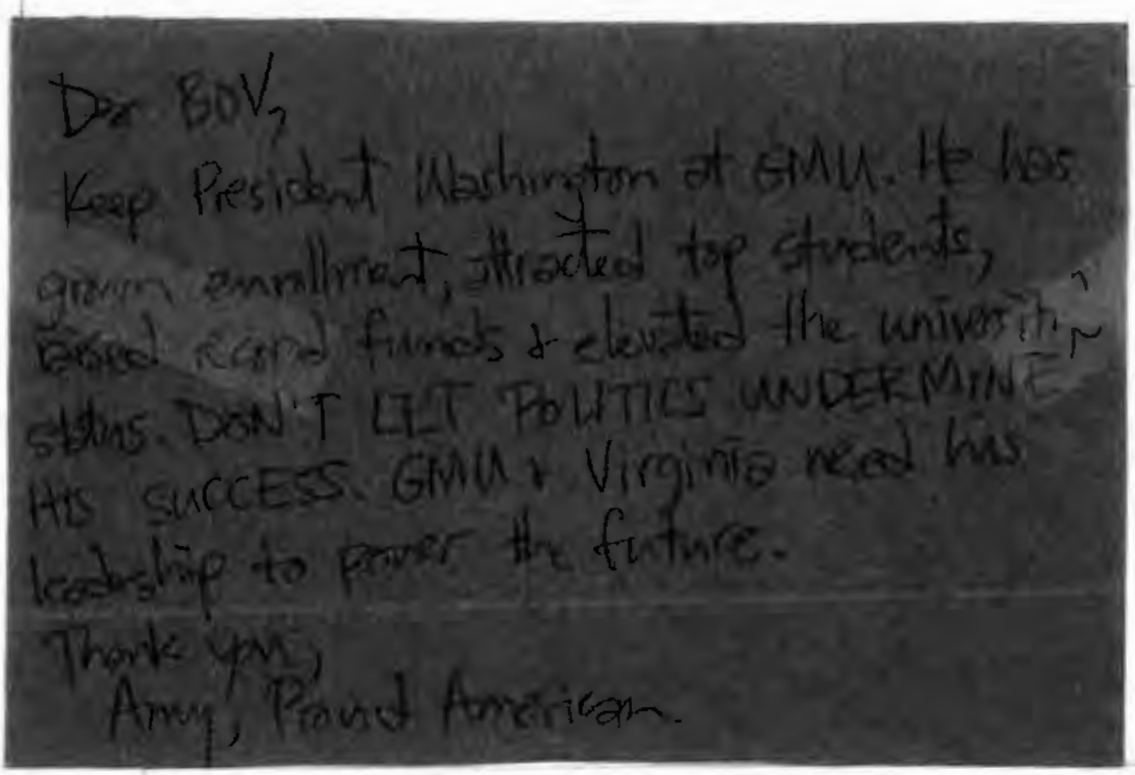
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Email: info@kanzaki-eye-photo.com

The Portfolio Collection

Dear BoV,

Please keep President Washington.
Promote academic freedom and
reward excellence. Don't
bow To the Fascists.

Thank you
Karen, worried citizen



Dear BOV,
Keep President Washington at GMU. He has grown enrollment, attracted top students, raised record funds & elevated the university's standing. DON'T LET POLITICS UNDERMINE HIS SUCCESS. GMU + Virginia need his leadership to power the future.
Thank you,
Amy, Proud American.

Dear BOV,

Under President Washington, the university is opening doors, expanding opportunities driving innovation, & promoting economic mobility across Virginia. His vision strengthens our workforce & reflects the values of a modern public university. I support President Washington's continued leadership and encourage you to do the same!

MILWAUKEE WI 530

- Marilun Windschiegl Proud American

DEAR BOV,
PLEASE KEEP GMU President Washington.
He is responsible for record enrollment, record breaking fundraising and attracting top students. Keep GMU's integrity in tact and keep the university's trajectory onward and upward!

Kendall Christine Chandler
GMU Masters Grad &
Proud VA taxpayer

RICHMOND VA RPDC 230
26 JUN 2025 PM 4 L

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

DEAR BOV,
PLEASE, PLEASE, PLEASE Keep President Washington at the helm of GMU. Why endanger the university's record enrollment, integrity, successful fundraising and it's appeal to top students?

Ramona Allen Chandler
VA taxpayer & proud
GMU
Mast

RPDC 230
PM 5 L

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and evaluating GMU are vital for the future of the university and the commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Dear BOV,

Keep President Washington! His unmatched accomplishments of record enrollment, fundraising and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine!

Thanks

Madeleine Haleman Proud American

Marin, California - Deer & Spring Flowers
Lantern Press Original Poster
Image #119770

SAN FRANCISCO CA 940

25 JUL 2025 PM 4 L



Dear BOV.
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce &

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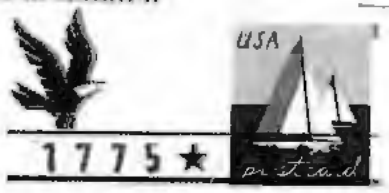
Board of Visitors
George Mason Univ.
4400 University Dr
MSN 3A1
Fairfax, VA 22030

22030-444199

Dear Board of Visitors,

PORTLAND OR RPDC 972

25 JUL 2025 PM 2 L



Keep GMU President Washington!
His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the University and the Commonwealth. Lets ensure he continues guiding Virginia's economic

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1

PAINTINGS OF MAINE

Charles Codman (American, 1800–1842)
View of Diamond Cove from Great Diamond Island, c. 1829
Oil on pine panel, 79.9 x 122.7 cm (31⅜ x 48⅜ in.)
Portland Museum of Art, Portland, Maine
Museum purchase with support from Iris Almy, Mrs. Alexander Fowler, Margaret Payson, Mrs. Millard S. Peabody, Mr. and Mrs. John Rand, Mr. and Mrs. Raymond B. Small, Mr. and Mrs. J. Weston Walch, Roger and Katherine Woodman, and an anonymous donor, 1973.116

WWW.POMEGRANATE.COM
Pomegranate
© Portland Museum of Art, Maine

Dear BoV,

The accomplishments of President Gregory Washington enhance the reputations of GMU, Virginia, and yourselves. If you agree, please do not turn your backs on his energy and vision for the future.

Sincerely yours, Lois Chalmers

Board of Visitors
George Mason Univer-sity
4400 University Dr.
MSN 3A1
Fairfax VA 22030

Dear BoV,

President Washington has delivered results for GMU! Thanks to his leadership this university has become a top-tier institution! With 73% of in-state graduates staying and working in Va. Mason is building the states workforce and future!

Dear BOV,
George Mason is a critical engine for talent, innovation and economic strength in Virginia and our nation.
Thanks to President Washington's leadership, the University has become a top tier research institution. With 73% of

GREENSBORO NC 270
PIEDMONT-TRIAD AREA
1775 ★ 2

Board of Visitors
George Mason University
4400 University Dr.

BOV - I write in support of President GREGORY WASHINGTON and the students of GMU, both past and present. Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information tech, and data systems. His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past 5 years, President Washington has demonstrated steady, thoughtful, and future-focused leadership. I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to **CONTINUE HIS WORK** on behalf of students, alumni, faculty, & the residents of Virginia.

Katherine O'Malley — Proud American

Marin, California - Deer & Spring Flowers
Lantern Press Original Poster
Image #119770

Dear BOV
President Washington is delivering real results at George Mason. From record enrollment and rising national ranking, to smart growth & unprecedented state investment, his leadership is strengthening the GMU and

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postcard

Board of Voters
George Mason University
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Fairfax, VA 22030

WINTERSET, IOWA
"COVERED BRIDGE CAPITOL OF IOWA"

Six Original, 100 year old covered bridges remain within twelve miles of Winterset in Madison County. Shown here: Cutler-Donahoe Bridge and birthplace of John Wayne. John Wayne was born Marion Robert Morrison on May 26, 1907, in Winterset, Iowa.

Photo: © John Penrod

Dist. by Dumlap Post Card Co., Box 24378, Omaha, Nebraska 68124
Designed & Printed in the U.S.A. John Hinde Curteich

RALEIGH NC 275
Research Triangle Region
25 JUL 2005 AM 6 L

POST CARD

BOV-

Keep GMU President Washington! His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce + prosperity.

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax VA 22030

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George Mason University
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MSN 3A1
Fairfax VA 22030

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

This five-acre site, dedicated in 1995, tells the story of the Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.

Photo © Donald Flory, Photographer

www.manassasmuseum.org

Dear Mr Cooper

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Don Ohe

Preston Cooper
Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax, VA 22030

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

This five-acre site, dedicated in 1995, tells the story of the Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.

Photo © Donald Flory, Photographer

Dear Mr. Meese

President Washington's leadership transformed GMU. His success w/ enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure VA's future workforce and prosperity

Michael Meese
Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax, VA 22030

Dear BOV.
Keep GMU president Washington
His unmatched accomplishments
of record enrollment +
elevating GMU are vital
for the future of the
University + the
Commonwealth. Let's
ensure he continues
guiding Virginia's
economic engine,
Fran Halperin (a proud





Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Ripple Net, 2011 — Brittany Keats Cebulla
From Pattern Box: Tile Postcards by 10 Contemporary Artists

President Washington is delivering
real results at George Mason!
From record enrollment and a
rising national ranking, to smart
growth & unprecedented state
investment, his leadership is
strengthening GMU and the
Commonwealth.
Lets Keep that momentum and
Keep President Washington!
Harry

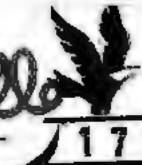


Write with us. www.PostcardsToVoters.org

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA
22030

Dear BOV,
President Washington is
delivering real results at
George Mason. From record
enrollment and rising national
ranking, to smart growth, and
unprecedented state invest-
ment, his leadership is
strengthening the GMU and
the Commonwealth. Lets
keep that momentum.
-Barry, Proud American

GREENSBORO NC 270
PIEDMONT TRIAD ARE
PMS L 1775 ★





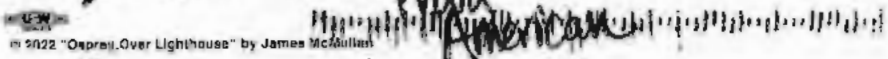
Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

2030-442204

President Washington's leadership has transformed GMU!

His success with enrollment, fundraising, & attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce & Prosperity.

Daniel Martin, Proud American



SASSAFRAS

postcardstovoters.org · Join us!

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA
22030

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding virginia's economic engine.

Thank you,
Abigail Coursolle

Dear BoV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to ensure & secure Virginia's future workforce & Prosperity. ~ Michelle Schwarz

Proud American

Dear BOV,

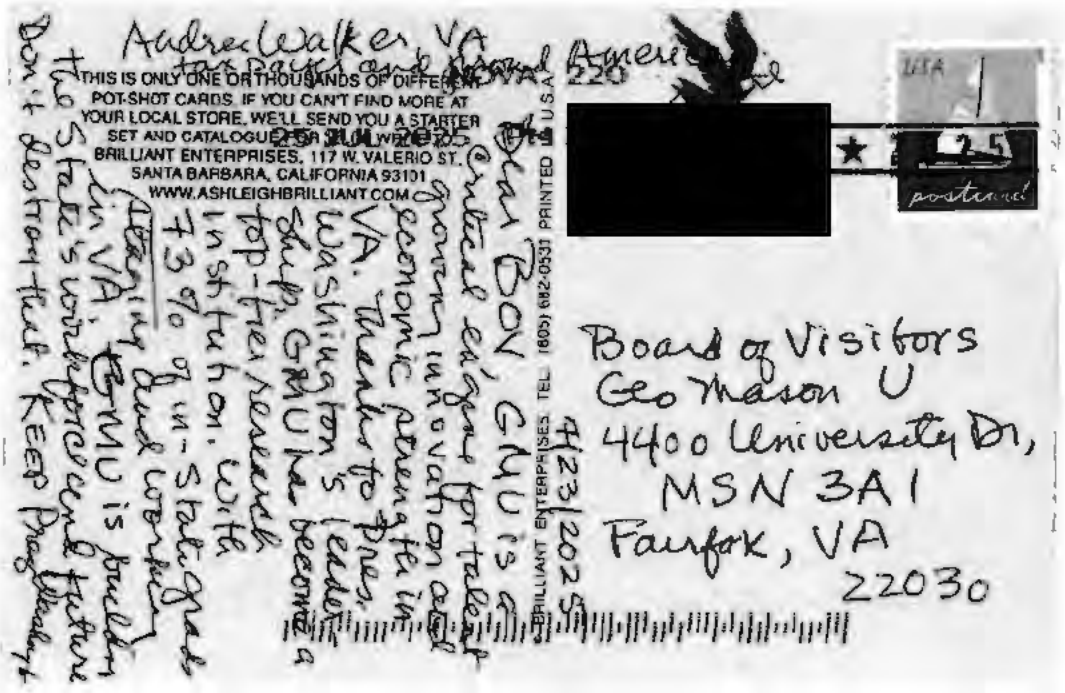
President Washington's leadership transformed GMU. His success with enrollment, fund-raising, & attracting top students has been critical. Keep him at the helm to secure VA's future workforce & prosperity.

- Marilyn Windschiegl, Proud American

Dear BoV,

Keep GMU President Washington!
His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university & the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

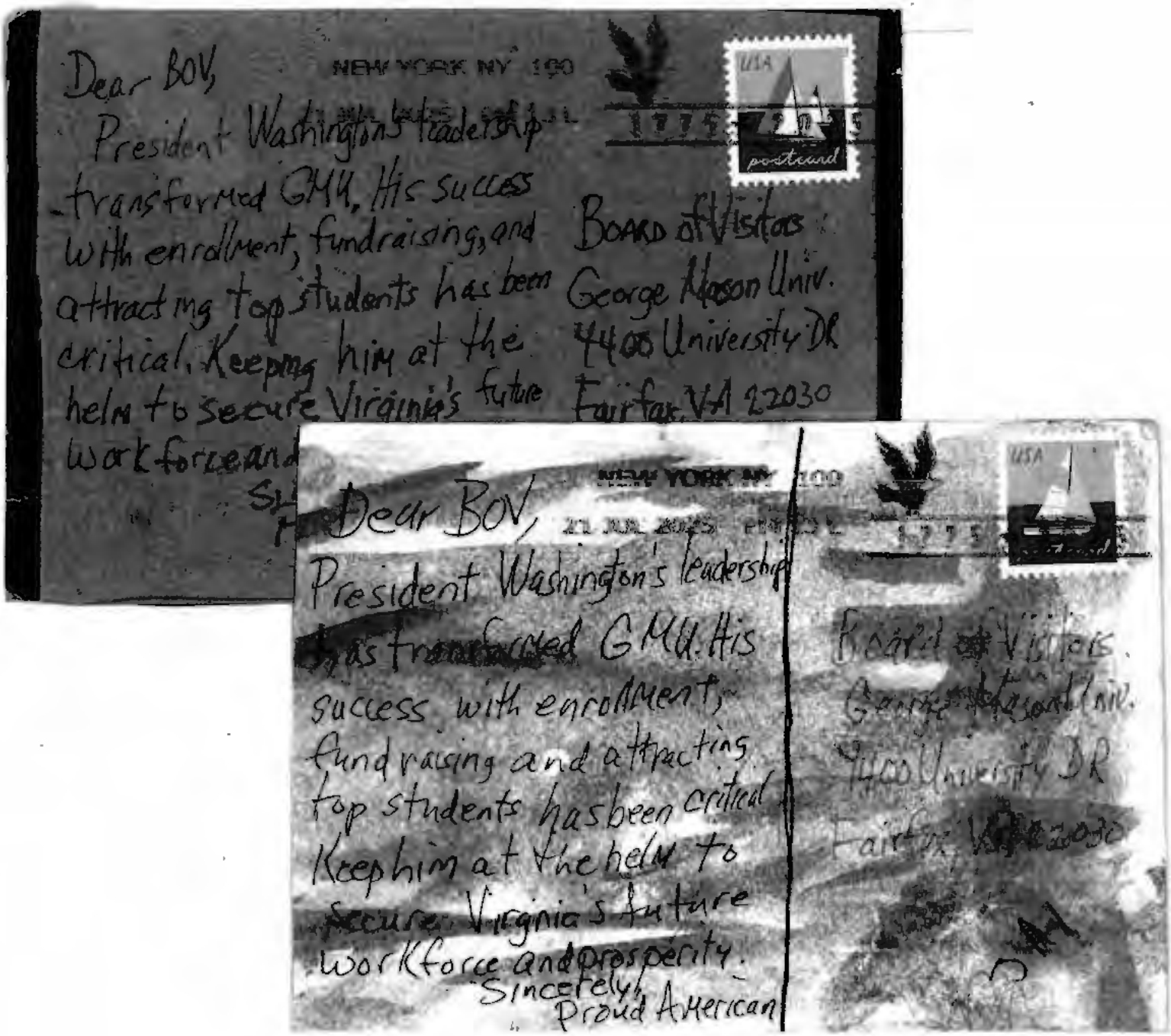
~ [redacted] Olivia England VA taxpayer & proud American



Dear BOV,

Please keep President Washington. Promote academic freedom and reward excellence. Don't let the fascists win.

Thank you,
Karen, worried citizen



GMU Board of Visitors,

This is a note to express that I, and many others across the country, see what's happening at your University (and, unfortunately, countless others). Pres. Gregory Washington isn't being investigated because of performance—it's about politics. I urge you to stand by Pres. Washington. With respect,

Allison 2.

Dear BOV,

Keep President Washington at GSU. He has:

- Increased enrollment
- Achieved record-breaking fundraising &
- Elevated GMU's stature.

Keep him at the helm.00

Dear BOV

Keep president Washington at GMU. He has grown enrollment, attracted top students, raised record funds and elevated the university's status. Don't let politics undermine his success. GMU and Virginia need his leadership to power the future.

Thank you.

Judy Proud Alumnus

BALTIMORE MD 212
24 JUL 2025 PM 2 L

Board of Visitors
GMU
4400 University Dr.
MSN 3A1
Fairfax, VA
22030

2030-444599



CANDACE FINCHER

Dear BOV,
Keep President Washington at GMU!
He has grown enrollment, raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU + VIRGINIA need his leadership to power the future.
Sedona Ri.. GMU Student, VA taxpayer, proud American

Board of Visitors
George Mason Univ.
4400 University Dr.,
MSN 3A1
Fairfax, VA
22030

Keep PRESIDENT WASHINGTON AT GMU

Dear BOV,
Under President Washington, the university is opening doors, expanding opportunities and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university.
I support President Washington's continued leadership and encourage ... supporting a great

Dear BOV,

PRESIDENT WASHINGTON'S LEADERSHIP TRANSFORMED GMU!

His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

~ Ali Walters, VA taxpayer + proud American

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Proud American

TACOMA WA 983
OLYMPIA WA
22 JUL 2025 PM 4

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

PR Pessieri
VA taxpayer & proud Ameri

Dear BOV,

KEEP GMU PRESIDENT WITSHINGTON!
His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

PR PTessieri
VA Taxpayer and Proud Americ

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Phyllis R P Jessieri
VA Taxpayer and Proud American

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Phyllis R P Jessieri
VA Taxpayer and proud American

Harry J. Parrish Town Hall
Manassas, Virginia

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

Architect: Albert Speiden

Photo © Donald Flory, Photographer

Dear Mr. Grays,
Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds & elevated the university's stature. Don't let politics undermine this success. GMU & Virginia need his leadership to power the future.
Maureen D Brown. Petrac
www.manassasmuseum.org
Volunteer & Proud American

Mr. Isaiah Grays
Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Keep GMU
Pres Washington
He has unmatched record of enrollment, fundraising and elevating GMU are vital for the future the University & the Commonwealth!

NOVA 220
2025 PM 3 L
1775 USA postcard

TO:

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

KEEP PRESIDENT WASHINGTON at GMU!

Grads to GMU is a critical engine for talent attracting innovation and economic strength in Virginia and our nation.

Thanks to President Washington's leadership, the University has become a top-tier institution. With 73% of in-State grads staying and working in Virginia, GMU is building the State's workforce and future!

North American Wildlife

RALEIGH NC 275
Research Triangle Region
26 JUL 2025 AM 6 L



#11725 Javelina (Dicotyles tajacu). This dark gray, pig-like animal is generally active in the early mornings and late afternoons. It is nearsighted and depends on its sense of smell to detect danger.
Photographer-Alan & Sandy Carey

Dear BOV,
Under President Washington, the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university.
I support President Washington's continued leadership and encourage you to do the same! Katherine O'Malley,

BOARD OF VISITORS
GEORGE MASON UNIVERSITY
4400 UNIVERSITY DR
MSN 3A1
FAIRFAX, VA 22030

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www.impactphotographics.com

GMU Board of Visitors

HARTFORD CT 060
26 JUL 2025
PM 6 L

from an
Educator
Elizabeth
Carnes



I urge you to stand by President Washington. He represents our highest principles of equity and justice in higher education.
We, the citizens of USA, see this attack on the University's first Black president - for what it is: racist politics.
Take courage and stand up for him.

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Impact 22030-444499

Dear B.O.V,

Keep President Washington at GMU. He has:

- Increased enrollment (attracting top students
- achieved record breaking fundraising.
- Elevated GMU's stature.

GMU & Virginia need him guiding tomorrow's work-force & empowering the economic engine of the commonwealth into the future. Thank you, Liz Campbell



Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA
22030

To the Board of Visitors,

I am writing [illegible] in support of President Gregory Washington.

He has an exemplary track record:

- raising record funds
- attracting top students
- elevating the university's stature

We support him & want him to STAY.

Sincerely,

A Proud American

LOS ANGELES CA 900 2 9 L



Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA
22030

Dear BOV,

Under President Washington the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern. I support President Washington's leadership and encourage you to do the same. Stacey S.

NOVA 220
26 JUL 2025 PM 3 L

1775 2025
USA
postcard

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

July 24 2025

NICHOLAS HORMANN

To the Board of Visitors,

I am writing in support of President Gregory Washington.

Under his robust leadership, Mason University has forged im... new partnerships w/ government + ... launched significant academic ... + created new entrepreneurial pa... for historically under-served s... populations. He has opened ... academic facilities across all th... campuses.

To ignore this impressive rec... accomplishment as you review Pres... Washington's status is to throw your ... judgment + integrity into serious ques...

Sincerely,
Richa...

Dear BOV,

Pres Washington's leadership transformed GMU. His success with enrollment, fundraising + elevating GMU as vital for the future. Keep him at the helm to secure Virginia's future workforce + prosperity

Beverly Manston
Proud American

USA
postcard

Board of Visitors
George Mason Univ.
4400 Univ. Dr. MSN 3A1
Fairfax, VA 22030

Dear B.O.V.,

Keep GMU President Gregory Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital to the future of the university and Virginia. Let's ensure he continues guiding Virginia's economic engine!

Grandma Lucy
A Proud American

Dear BOV,
I am a Mason grad did my daughter is a GMU sophomore. Mason is a cornerstone in our community. President Gregory Washington has done amazing work to sustain + improve Mason. With 73% of in-state grads staying in Virginia Mason is building our workforce. President Trump's efforts to exert unprecidented control over all of our centers of knowledge and information must be stopped. Do not comply in advance. Please stand firm and hold your place as ~~century of~~ free thinking learning. He will not stop if you give him room. - SAM BARNES

NOVA 220
25 PM 3 L

USA 1775 ★ 2026 postcard

TO

Board of V
George Ma
4400 Univer
MSN 3A1
Fairfax, V

Dear BOV,
Keep President Washington at GMU!

He has:
- increased enrollment + attracted top students
- achieved record-breaking fundraising +
- elevated GMU's status

GMU + Virginia need him at the helm guiding tomorrow's workforce + empowering the economic engine of the Commonwealth into the future.

Thank you. Wendy Farrar
Proud American

Dear Gov:

Keep President Washington at GMU. He's attracted TOP students and increased enrollment. He's raised RECORD funds. He's elevated the Stature of the university. Let's keep that momentum.

Yours,

A Proud American

Mary Gutierson

SANTA CLARITA CA 913

23 JUL 2025 PM 3 L

NELLIE BLY
Journalist
1864–1922

USA
1775 ★ 2025
postcard

BOARD OF VISITORS
George Mason University
4400 University Drive,
MSN 3A1
FAIRFAX, VA
22030

Mola confeccionada por Indios Kunas
Mola made by the Kuna Indians

CAPITAL PANAMA 208

POST CARD

23 JUL 2025 PM 1 L

USA
1775 ★ 2025
postcard

Under President Washington, the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university. I support President Washington's continued leadership and encourage you to do the same!

Elizabeth Proud A

DLSA-CC-128

Photo: Rodolfo Arruda

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Dear Bov

Keep Dr Washington, his leadership is needed. Firing him due to the threat of an investigation is capitulation - and is patently

NOVA 220

23 JUL 2025 PM 3 L

USA
1775 ★ 2025
postcard

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1

Dear BOV - President Washington's leadership transformed GMU. His success with enrollment, funding & increasing GMU status & stature has been critical. Keep him at the helm to secure Virginia's workforce & prosperity. Don't bow to undue pressure! Yours Read

CAPITAL DISTRICT 208
24 JUL 2025 PM 2 L
1775 20 5
USA

Board of Visitors
George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Dear Board of Virginia
I am writing in support
of Pres. Washington and the
students of GMU. Under his
leadership the university
has solidified itself as a
national leader in cybersecurity,
information technology & data
systems. Over the past 5
years, he has demonstrated
steady, thoughtful & future-
focused leadership. I urge
the BOV to continue to
support his vision & to
support VA, by allowing Pres
Washington to continue his
work on behalf of students,
alumni & VA residents. Elaine Fatten

PM 3 L

Board of Visitors
George Mason University
4400 University Dr. MSN
3A1
Fairfax, VA 22030

Dear BOV,

Keep President Washington @ GMU!

He has:

Increased enrollment (attracting top students),

Achieved record-breaking fundraising, and

Elevated GMU's stature

GMU and Virginia need him at the helm guiding

Dear BOV,

[illegible]

Dear BOV,

President Washington's leadership has transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's workforce and prosperity

– Dylan Wagner, VA taxpayer

Dear BOV,
President Washington's leadership transformed GMU.
His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Carl Conte, VA taxpayer and Proud American.

Dear BoV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity,

Joel Elder, Virginia taxpayer

Dear BOV,

President Washington's leadership has transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. He has elevated GMU's stature. Keep him at the helm to secure Virginia's future workforce and prosperity.

Jennifer Rosenberg, Virginia taxpayer

NOVA 220

USA

postcard

Board of Visitors
George Mason University
4400 University Dr.,
MSN 3A1
Fairfax, VA 22030

Dear BOV

President Washington's leadership transformed GMU. His success enrollment, fundraising and attracting top students has been critical Keep him at the helm to secure Virginia's Future workforce and prosperity.

Pat. VA taxpayer + proud American

Dear BoV,
Keep President Washington at GMU! He has.
- increased enrollment (attracting top students)
- achieved record-breaking fundraising and
- Elevated GMU's stature.

GMU & Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

Ciera Gillenwater — Virginia taxpayer & Proud American

Dear Board of Visitors,
I am writing to support GMU President Washington. His accomplishments include increasing enrollment and fundraising, elevating the statute of our University to attract top students. The University and State are lucky to have a leader like President Washington at the helm. He is guiding the development of tomorrows workforce and empowering the economic engine of our Commonwealth.
Virginia Taxpayer,
TIMOTHY

Sketchbook Pattern, 2009 — Leanne Shapton

1775 ★ 2025

Board of Visitors
George Mason University
4400 University DR
MSN 3A1
Fairfax VA 22030

Dear Board of Visitors,
Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU and Virginia need his leadership to power the future. Thank you!
Elizabeth Matsen, Proud American

1775 ★ 2025

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

[redacted]

Edward Hopper (1882–1967)
Captain Kelly's House, 1931
Watercolor, 20 x 34⅛ in. (50.8 x 86.5 cm)
Whitney Museum of American Art, New York
Josephine N. Hopper Bequest 70.1160

UNITED STATES OF AMERICA
FOREVER/USA

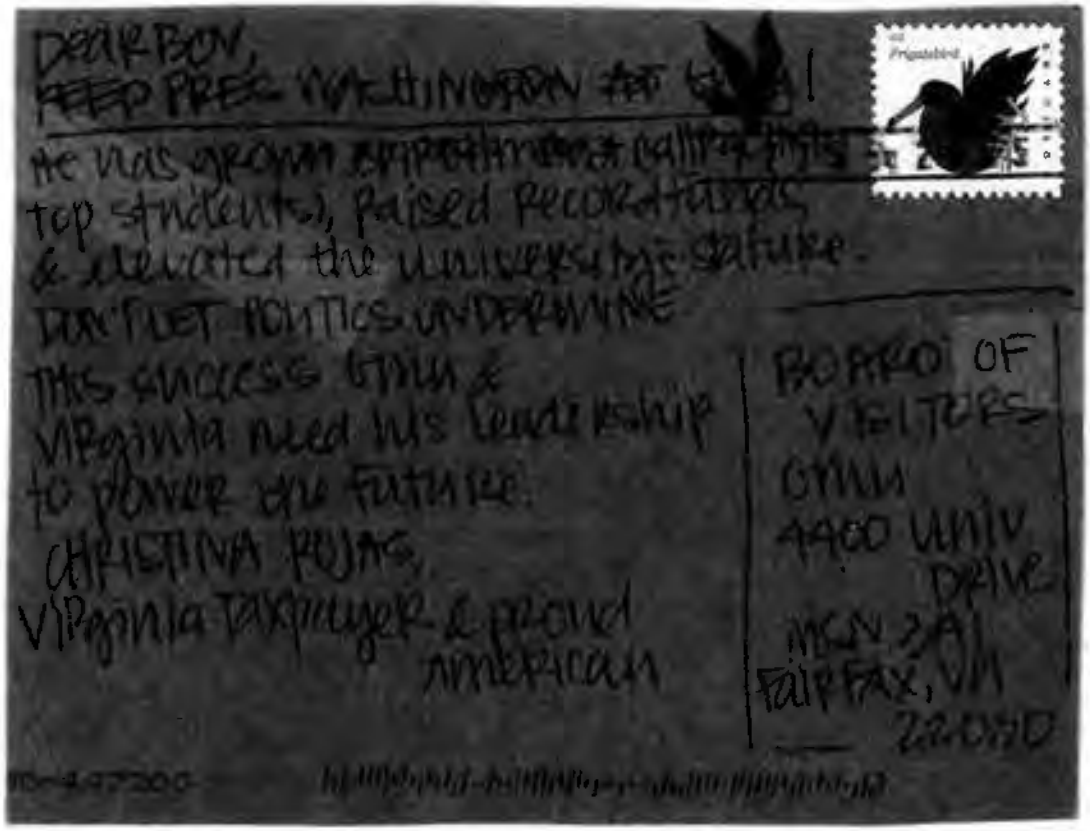
Dear BOV,

President Washington is delivering real results at George Mason. From record enrollment and rising national ranking, to smart growth and unprecedented state investment, his leadership is strengthening the GMU and the Commonwealth. Lets keep that momentum!

Susan Thompson
Virginia Taxpayer, Proud American

Board of Visitors
George Mason Univ
4400 University Dr.
MSN 3A1
Fairfax VA
22030

© Whitney Museum of American Art



Dear BOV,

President Washington is delivering real results at George Mason. From record enrollment and rising national ranking, to unmet growth and unprecedented state investment, his leadership is strengthening the GMU as well as the Commonwealth. Let's keep that momentum.

Mary Anne Taylor, Virginia Taxpayer and GMU alumna

I'm a VA resident, voter, & taxpayer

MAINE SCENICS
High surf along Ocean Drive
Photo © Gary Stanley

EASTERN MAINE 044
22 JUL 2025 AM 2 L

1775 ★ EARTH DAY FOREVER

Dear B.O.V.

President Washingtm's leadership has brought success: in fundraising, enrollment, and in attracting top students. KEEP him at the helm of GMU to secure VA's future prosperity + workforce.

Leslie Middleton
Charlottesville, VA

Printed in Italy by Litovald

Board of Visitors
George Mason Univ.
4400 University Drive
MSN 3A1
Fairfax VA 22030

Dear Board of Visitors

NOVA 220
24 JUL 2025 PM 2 L

1775 ★

Pres. Washington's leadership has transformed GMU into a top-flight university. He has attracted enrollment, funding & faculty, central to the university's growth.

Keep him at the helm!

Thank you!

Board of Visitors
George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax VA
22030

Dear BoV,
Keep GMU President Washington!
His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the University & the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.
Beth Saladino — Virginia taxpayer & proud American

Shame on you!
Listen to reason! Wake up!

KEEP PRESIDENT WASHINGTON at GMU!

Dear BOV,
Keep GMU President Washington! His unmatched accomplishments of record enrollment, fund raising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginias economic engine.

Sam, VA Taxpayer + proud American

IBTIHAJ MUHAMMAD

BORN DECEMBER 4, 1985, MAPLEWOOD, NJ
Olympic Torch
BIG GRANDE DISTRICT
22 JUL 2025 PM4 L

I want to be an example for minority and Muslim youth that anything is possible with perseverance.



Keep GMU President Washington. His unmatched accomplishments of record enrollment, fundraising + elevating GMU are vital for the future of the university + the Commonwealth. Help him continue growing Virginias economic engine.

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA
22030

Dear BOV,

Keep President Washington at GMU!

He has grown enrollment (attracting top students), raised record funds, and elevated the University's stature.

Don't let politics undermine this success. GMU + VA need his leadership to power the future.

-Sophie Oberstein

NOVA 220
24 JUL 2025
PM2 L



Board of Visitors
George Mason University
4400 University Dr.,
MSN 3A1
Fairfax, VA 22030

BECKY AMELIA

Dear BOV,

Keep President WASHINGTON AT GMU.
He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature.
DO NOT let politics undermine this success. GMU and Virginia need his leadership to power the future,
Maisra Roberton, Virginia taxpayer

Dear BOV,

RICHMOND VA RPDC 230
22 JUL 2025 PM 4 L

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

-Jean Anderson, VA Taxpayer & Proud American.

Dear Bov

NOVA 220
23 JUL 2025 PM 3 L



Title VII is not meant to favor white applicants, despite this administration's attempts. Keep Dr Washington in charge to make Virginia strong.

Virginia taxpayer

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax VA
22030

Dear BOV,

METROPLEX MI 480
PM 16 L



Keep President Washington at GMU. He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU + Virginia need his leadership to power the future.

-Usa Kite, proud American

Board of Visitors
George Mason University
4400 University Dr, MSN 3A1
Fairfax, VA 22030

22030-442200

Dear BOV,

Keep President Washington at GMU. He has grown enrollment, attracted top students, raised record funds, and elevated the University's status.

Don't let politics undermine this success! GMU and Virginia need his leadership to power the future.

Thank you,

Dear BOV,

Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine these successes. GMU and Virginia need his leadership to power the future.

Maryanne Taylor, Virginia Taxpayer

Dear BOV,

Keep president Washington at GMU!

He has
- increased enrollment - attracting top students
- achieved record breaking fundraising
- Elevated GMU's stature

GMU and Virginia need him at the helm guiding Tomorrow's Workforce and

Dear BOV,

Keep President Washington at GMU.!

He has grown enrollment (attracting top students) raising record funds, and elevated the University's stature.

Don't let politics undermine this success. GMU + Virginia need his leadership to power the future.

Mary Anne Taylor, Virginia taxpayer
GMU alumna

Dear BOV

President Washington is delivering real results at GMU. From record enrollment and rising national ranking to smart Growth and unprecedented state investment, his leadership is strengthening the GMU as well as the Commonwealth.

Let's keep that momentum!

Mary Anne Taylor, Virginia Taxpayer

Dear GMU BOV

Keep President Washington at GMU!

He has grown enrollment and attracted top students, raised record funds, and elevated the University's stature. Don't let politics undermine this success. GMU & Virginia need his leadership to power the future.

Dear Board of Visitors,
Keep President Washington at GMU!
- He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine this sucess.
GMU and Virginia need his leadership to power the future.
Thank you. I'm a proud American

VOTES FOR WOMEN!

Benjamin M. Dale (1889–1951) created the official program for the Woman Suffrage Procession, a demonstration that brought thousands to Washington, DC, on March 3, 1913, the day before President Woodrow Wilson's first inauguration.

Prints and Photographs Division, Library of Congress



Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

pomegranate.com

Dear BOV:
Keep President Washington at GMU! He has:
- Increased enrollment
- Achieved record-breaking fundraising
- Elevated GMU's stature

GMU needs him
- Ashley Sully, P

© Library of Congress

The Museum of Modern Art
11 West 53 Street, New York, NY 10019
moma.org

SN BERNARDINO CA 923
24 JUL 2025 PM 4 L

1775 ★ 25

Dear BOV, Keep GMU Pres. Washington! His unmatched accomplishments of record enrollment, fundraising, + elevating GMU are vital for the future of the university & the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.
— Proud American

Jacob Lawrence (American, 1917–2000). *In the North the Negro had better educational facilities*, 1940–41
Casein tempera on hardboard, 12 x 18" (30.5 x 45.7 cm)
The Museum of Modern Art, New York. Gift of Mrs. David M. Levy. © 2019 Jacob Lawrence / Artists Rights Society (ARS), New York

Postcard © 2019 The Museum of Modern Art, New York. Printed in the USA

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Keep President Washington at Mason! He has:

- Increased enrollment
- Surpassed fundraising goals
- Raised GMU's academic status
- Boosted our cybersecurity center

Virginia needs HIM!!

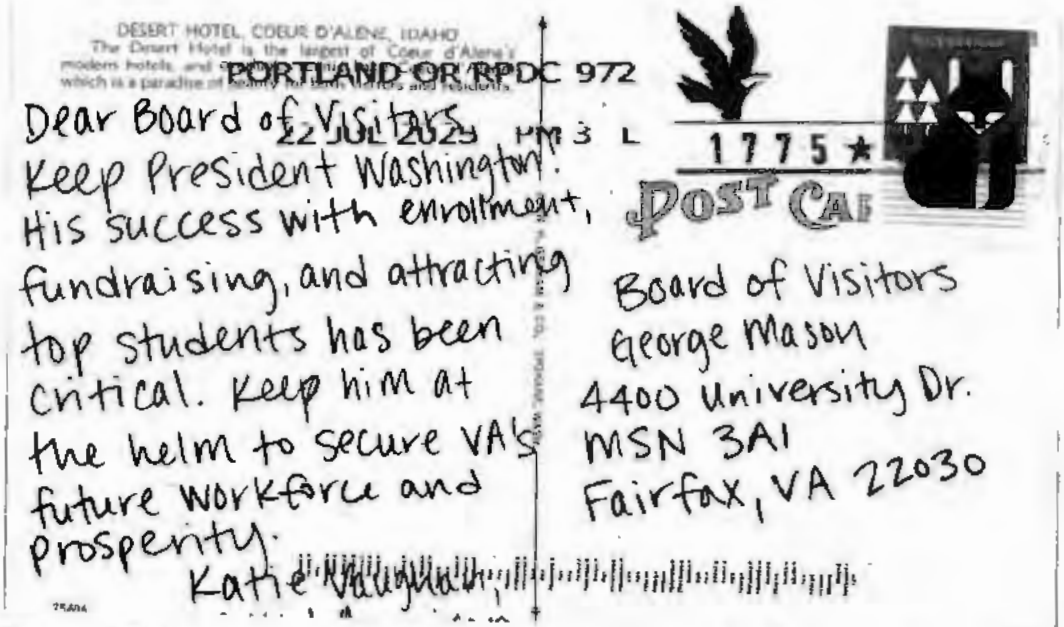
-Brad A - proud American

Dear BOV,

Don't oust President Washington due to political pressures!

Don't ruin higher education & the economy!

Gary M
Proud American


DESERT HOTEL, COEUR D'ALENE, IDAHO
The Desert Hotel is the largest of Coeur d'Alene's modern hotels, and
which is a paradise of
PORTLAND OR RPDC 972
22 JUL 2025 PM 3 L
1775 ★
POST CAB

Dear Board of Visitors,
Keep President Washington!
His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure VA's future workforce and prosperity.
Katie Vaughan,

Board of Visitors
George Mason
4400 University Dr.
MSN 3A1
Fairfax, VA 22030


NOVA 220
PM 6 L
1775 ★ 5

Dear BOV,
Pres. Washington is delivering real results at George Mason. From record enrollment & rising national ranking, to smart growth, & unprecedented state investment, his leadership is strengthening the GMU & the Commonwealth. Let's keep that momentum!
Diane Roberts, VA taxpayer
& Proud American

TO

BOV, George Mason Univ.
4400 University Dr
MSN 3A1
Fairfax, VA 22030

Dear BOV,
Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the commonwealth. Let's ensure he continues guiding Virginia's economic engine

Jolynn Darr
Proud American

The Museum of Modern Art
11 West 53 Street, New York, NY 10019
moma.org

PORTLAND OR RPDC 972
24 JUL 2025 PM 5 L

USA 1775 ★ 2025 postcard

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Proud American

Edward Hopper (American, 1882–1967). *House by the*

© 2019 The Museum of Modern Art, New York. Printed in the USA.

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

PROVIDENCE RI 028
HYDRANGEA
23 JUL 2025 PM 4 L

USA 1775 ★ 2025 postcard

Dear Board of Visitors,

POSTCARD

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

STOPES PUBLISHING © 2023 POB CARDILLO

Board of Visitors
George Mason University
4400 University Dr. MSN
Fairfax, VA 22030

DEAR BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

BARBARA J Smith, VA Taxpayer & Proud American

Dear BOV,

Under President Washington, the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university. I support President Washington's

NOVA · 220
26 JUL 2025 PM 2 L



Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Stacey Snow

Dear BOV,

KEEP GMU PRESIDENT WASHINGTON

His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

~ Chuck Walters, VA taxpayer + proud American

Dear BOV,

George Mason is a critical engine for talent, growing innovation, and economic strength in Virginia and our nation. Thanks to President Washington's leadership, the university has become a top-tier research institution. With 73% of in-state grads staying and working in Virginia Mason is building the State's

Dear Board of Visitors,

Keep President Washington at GMU. He has grown enrollment, attracted top students, raised record funds and elevated the University's status. Don't let politics undermine his success. GMU and Virginia need his leadership to power the future.

Thank-you,

Tami, Proud American

Dear Board of Visitors:

Keep President Washington at GMU! He has earned it. GMU is a critical part of the amazing Virginia university system that is under political attack. STAND UP for your amazing chief executive who has grown enrollment, raised record funds, and driven innovati

-Patsy Moore Talbott

RICHMOND VA RPDC 230
25 JUL 2025 PM 4 L



Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax. VA 22030

Dear BOV,

Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the University's stature. Please don't let politics undermine this success. GMU + Virginia need his leadership to power the future. Thank you,

Patti Stevens

Dear BOV,

Keep GMU President Washington!
His accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's keep this success going.

Thank you

Dorothy Blazosky Smith

Dear BOV,

Keep GMU President Washington!
His unMatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Dear BOV,

Susc President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students is critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Diane Long,

VA taxpayer + proud American

Dear BoV,

- Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the University's stature. Don't let politics undermine this success. GMU & Virginia need his leadership to power the future.

Lisa Zenik, proud American

Dear BoV,

Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the University stature. Don't let politics undermine his success. GMU + Virginia need his leadership to power the future.

Board of Voters
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

~~Dear~~ BoV

President Washington's leadership transformative GMU.

His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Sincerely, Proud American

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record Enrollment, fundraising and elevating GMU are vital for the future of the university and the Commonwealth, Let's ensure he continues guiding Virginia's Economic Engine!

Proud American,
Judy

Dear Board of Visitors,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Mark Walsh
A Proud American

Dear BOV,

Keep President Washington at GMU!

He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU & Virginia need his leadership to power the future.

A proud American,
Jane

Board of Voters
George Mason University
4400 University Dr
MSN 3A1
[illegible] VA 22030

Dear BOV,

Under President Washington, the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university. I support President Washington's continued leadership and encourage you to do the same.

Th[illegible]

Dear BOV,

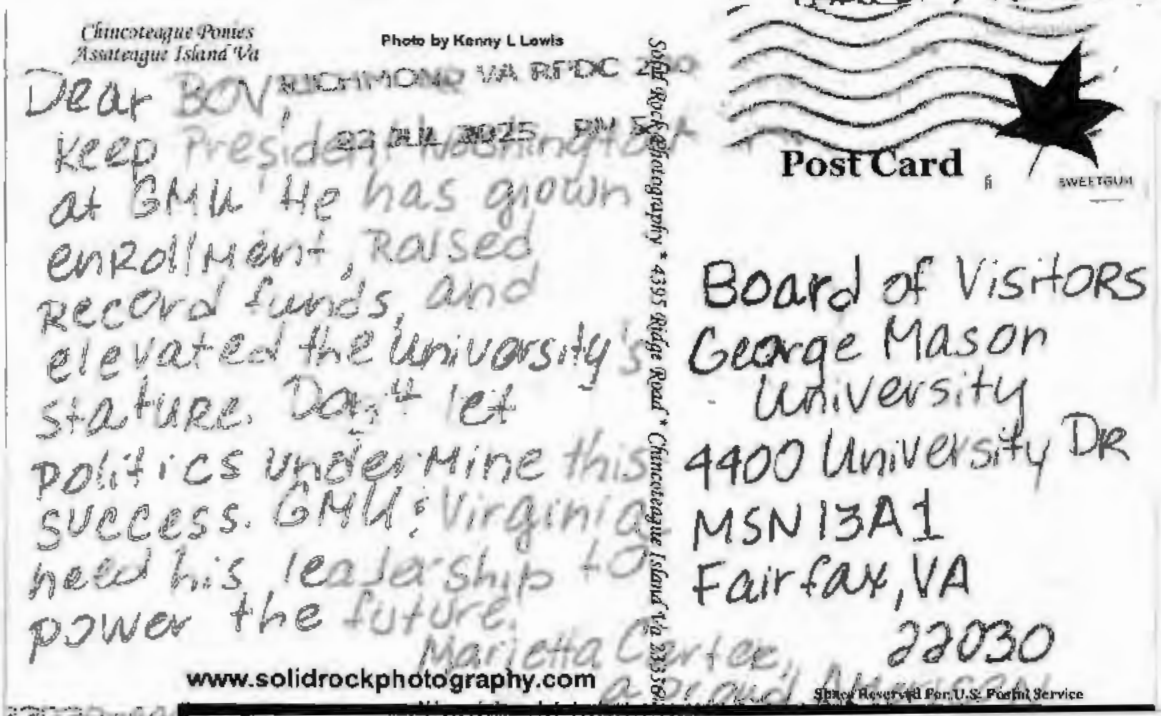
~~KEEP~~ GMU PRESIDENT WASHINGTON!

His unmatched accomplishments of record enrollment, fundraising and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues ~~going~~ guiding Virginia's economic engine.

Thanks kindly, Sonia Glenn
fellow American

Dear BOV -
President Washington's leadership has transformed GMU. His success with enrollment, fundraising and attracting top students has been critical! Keep him at the helm to secure Virginia's future!

Leslie Curchack, Proud American



Board of Visitors:
President Gregory Washington is delivering real results at GMU. From record enrollment and rising national ranking, to smart growth and unprecedented state investment, his leadership is strengthening the university and the commonwealth. Let's keep that momentum. Let's keep President Washington.
Annette Green
Alumni and proud

Bethany Beach, Delaware - Chemical Beach Elements
Lantern Press Original Poster
Image #66765

NOVA 220 27681 4

Hello, 23 JUL 2025 PM 6 L

Given our present authoritarian regime that appears set on dismantling the constitution and intimidating all of those that stand in its way - I am urging the Board of Visitors to stand behind President Gregory Washington. Be brave. Do not comply in

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1775 * 2025
MANATEE

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

DEAR BOV,

KEEP PRESIDENT WASHINGTON AT GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU and Virginia need his leadership to power the [illegible]

President Washington's leadership transformed GMU. His success with enrollement, fundraising & lifting GMU are vital for the future of the University and the Commonwealth. Keep him at the helm to secure Virginia's future workforce & prosperity

- Sarah Hypolite, proud American

NOVA 220

24 JUL 2025 PM 3 L

1775

Dear Board of Visitors,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Thank you, VW Plisko

VA Taxpayer, Alumna Parent & Proud American

Board of Visitors
George Mason University
4400 University Drive, MSN 3A
Fairfax, VA 22030

7/21/25

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital to the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Sincerely,
David Levitin
David Levitin
Proud American

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, & attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce & prosperity.

Kathleen Hunt, proud American

Dear BOV, 7-23-25

Please keep President Washington as President at GMU! He has made GMU a prestigious university! GMU is now known as a research university and hailed for its diversity. President Washington's leadership is what is needed for VA! Sincerely, Sara Johnston
VA Taxpayer & Proud American

7-23-2025

Dear BOV,
Please keep GMU President Washington. His track record of GMU enrollment, fundraising and overall profile elevating is successful and significant for the school and Virginia.
Thank you for your consideration and all you do.

Sincerely,
Nicole McDermott
GMU Alum (M.
and Donor
Virginia taxpa

22030-44

NOVA 220
24 JUL 2025
PM 3 L

Board of Visitors
George Mason University
4400 University Dr MSN3A1
Fairfax VA 22030

Dear BOV,
President Washington's leadership transformed GMU. His success w/ enrollment, fundraising, & attracting top students has been critical. Keep him @ the helm to secure Virginia's future workforce & prosperity.
Linda Lyon Dickens
VA taxpayer, proud alumna

NOVA 220
24 JUL 2025
PM 3 L

Board of Visitors
George Mason Univ.
4400 University Dr
MSN 3A1
Fairfax, VA 22030

Print us on Etsy or at www.StoneMaverDesigns.com

Dear BOV

George Mason is a critical engine for talent growing innovation and economic strength in Virginia and our nation. Thanks to President Washington's leadership, the university has become a top-tier research institution. With 73% of in-state grads staying and working in Virginia, Masn is building the state's workforce and future.

Jeannie Segall
Proud American

Keep President Washington at GMU!
He has grown enrollment, raised record funds, and elevated the university's value
Don't let politics undermine this success. GMU + Virginia need his leadership to power the future
Peggy Feuerberger.
A proud American

Dear Board of Visitors,

George Mason is a critical engine for talent-growing, innovation and economic strength in Virginia and our nation. Thanks to President Washington's leadership, the University has become a top-tier research institution.

I support President Washington's continued leadership and encourage you to do the same.

A. Hyatt Simpson, Proud American

Dear BOV,

President Washington's leadership TRANSFORMED GMU. His success with enrollment, fundraising, and attracting top students has been CRITICAL! Keep him at the helm. Secure Virginia's workforce and prosperity.

James Branham, VA Taxpayer & Proud American

Dear BOV,

I write to express my strong support for Pres. Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investments for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and is exactly what

Dear Board of Visitors,

Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU and Virginia need his leadership to

Dear BOV,

SAN DIEGO CA 920

Keep GMU President Washington!

PM 1 L

His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine

Board of Visitors
George Mason University
4400 University Dr,
MSN 3A1
Fairfax, VA
22030

Dear BOV

Keep President Washington at GMU!

- Susan Dray
Friend of GMU

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA
22030

Dear BOV

Keep President Washington at GMU! Why? He has:

→ Raised record funds
→ Attracted top students
→ Set up/solidified GMU's national leadership in cybersecurity
→ elevated GMU's academic standing
→ Demonstrated steady, thoughtful & future-focused leadership

- Susan Dray, PhD

Board of Visitors
George Mason University
4400 University
MSN 3A1
Fairfax, VA
22030

SHENANDOAH NATIONAL PARK
BY JACQUELIN DE LEON

This Virginia park is famous for Skyline Drive, which takes visitors along the ridge of the Blue Ridge Mountains. It also contains many forests, wetlands, waterfalls, and a portion of the Appalachian trail.

PHILADELPHIA PA 190
24 JUL 2025 PM 7 L

1775 ★ 2025

Dear BoV,
President Washington's leadership transformed GMU! His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Ann Fay - proud American

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA
22030

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7/21/2025
(Rachel Henderer, Belfast Maine) Post Card

I write to support President Gregory Washington. I live in Belfast Maine, population 7,069. Last Thursday hundreds (200+) Mainers joined us in our "Good Trouble" Rally. John Lewis quote is very timely:
"Freedom is not a state, it is an act. ... Freedom is the continuous action we all must take, and each generation must do its part to create an even more fair, more just society."

EASTERN MAINE 044
AM 2 L

1775 ★ 2025

to: Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

MAINE SCENICS
Winter Harbor, Maine

EASTERN MAINE 044
22 JUL 2025 AM 2 L

Dear BoV,
President Washington's Leadership has brought clear success to GMU: in fundraising, enrollment and attracting top students. KEEP him at the helm! to secure Virginia's future prosperity & workforce.

Leslie Middleton,
Charlottesville, VA
resident, voter, taxpayer

www.mainescenics.com - Box 540, Winter Harbor, Maine 04693 - 207-963-4573

Board of Visitors
George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

7-23-25

Downtown Racine, Wisconsin on Lake Michigan

Dear BOV,
Keep President Washington at GMU. He has grown enrollment, attracted TOP students, raised record funds and elevated the university's status.
Don't let politics undermine his success.
GMU and Virginia need his leadership to power the future. Thank you.

© Kueffer Photo, 1120 Oregon, Racine, Wisconsin 53405

POST CARD

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Only **Fools** would fire GMU President Gregory Washington!

Resist ignorance!
Keep him!

Board of Visitors
George Mason University
4400 University
MSN 3
Fairfax, VA
22030

Dear Board of Visitors,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Proud American

Dear BOV, Keep President Washington at GMU. He has grown enrollment, attracted top students, raised record funds and elevated the university's status. Don't let politics undermine his success. GMU and Virginia need his leadership to power the future.

Thank you, Robin, Proud American & Past Donor

Resist Resist Resist!

Dear B.O.V.

It is obvious to all rational people that President Washington's excellent leadership has grown enrollment, attracted top students, raised record funding and elevated the university's status. Please do not let politics undermine his success. GMU and the Commonwealth of Virginia need his leadership to power the future.

Thank you, Neal, Proud American & Past Donor,

MomsRising.org is an on-the-ground and online grassroots organization of more than 1 million people who are working to achieve economic security for all moms, women, and families in the United States. Artist: Wildlife Bird



Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's workforce and future prosperity.
-Sarah Riley

Board of Visitors
George Mason U.
4400 University Dr.,
MSN 3A1
Fairfax, VA 22030

Dear BOV,
President Washington's leadership has transformed GMU! His success with increased enrollment, record-breaking fundraising, & attracting top students, thereby raising the status of GMU, are critical not only to GMU, but to the state of VA. Please KEEP PRESIDENT WASHINGTON at GMU!

MINNEAPOLIS MN 553
23 JUL 2025 PM 4 L



Board of Visitors
George Mason Univ
4400 University Dr
MSN 3A1
Fairfax, VA
22030

Dear BOV,
Even on vacation I am bothered by the loss of maybe the thought of maybe losing the GMU Pres. Washington has shown to be so [illegible]

ORLANDO FL 328
23 JUL 2025 PM 6 L



Board of Visitors
George Mason Univ
4400 Univ Dr
MSN 3A1
[illegible] VA

22030-

IN OUR AMERICA
We are a national non-profit determined to help love (and democracy) win. Take a stand by displaying In Our America flags. We donate the profits to aligned grassroots organizations.

SAINT PAUL MN 550
23 JUL 2025 PM 2 L



Dear BoV!
Thanks to President Washington's leadership, the university has become a top-tier research institution! With 73% of in-state grads staying and working in Virginia, Mason is building the states workforce and future. Please support President Washington! A Proud American.

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax VA 22030

22030-444499

We are a national non-profit determined to help love (and democracy) win. Take a stand by displaying In Our America flags. We donate the profits to aligned grassroots organizations.

SAINT PAUL MN 550
23 JUL 2025 PM 7 L

USA
1775

Dear Bob,
Under President Washington, the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. Please support him!
A Proud American

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax VA 22030

Dear BOV,
As a concerned citizen, I urge you to KEEP PRESIDENT WASHINGTON at GMU!

MINNEAPOLIS MN 553
23 JUL 2025 PM 4 L

1775

Here's why (a very partial list):
- He has made GMU a leader in cyber security, technology & data systems.
- He has elevated GMU's academic standing & influence
- He a world-class innovator
- He's a huge asset to VA!

~ Dr. Susan Pray

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA
22030

Dear BOC

MINNEAPOLIS MN 553
23 JUL 2025 PM 4 L

1775

KEEP GMU PRESIDENT WASHINGTON!

You'd be nuts to fire such an excellent president - unless that's the point - and if it is, at least be honest about it!

- Anna-Mary
Proud American

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA
22030

22030-444493

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical.

Keep him at the helm to secure Virginia's future workforce and prosperity.

Lee James, proud American

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth.

Let's ensure he continues guiding Virginia's economic engine.

Dear BOV -

President Washington's leadership has transformed GMU. His success with enrollment, fundraising and attracting top students has been admirable. Keep him at the helm to secure Virginia's future.

Thank you, Leslie Curchack

Proud Anonian

Hi Board of Visitors

Please keep President Washington @ George Mason Un. He has grown enrollment, attracted top students, raised record funds & elevated the University status. Don't let politics undermine his success! GMU and VA need his leadership to power the future!

Thank You. Carole

Proud American



Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA
22030

DIEGO RIVERA (1886-1957)
LA GRAN TENOCHTITLAN (1945)

Dear BOV,

Under President Washington, the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university.

I support President Washington's continued leadership and encourage you to do the same.

Andrea Tarasos - Proud American

Dear BOV,

Keep President Washington at the helm of GMU, to secure Virginia's future workforce and prosperity!

1 of 3.

Dear Board of Visitors,

President Washington's leadership transformed GMU.

His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

- Rosalind Alexander,

PROVIDENCE RI 029
23 JUL 2025 PM 4 L
POSTCARD

USA
1775 ★ 2025
postcard

STORE PUBLISHING © 2023 POB CARDULO

Board of Visitors
George Mason University
4400 University Dr. MSN 3A
Fairfax, VA 22030

Linocut by Zoe Gieger from original artwork by C.E.B.

WHITE RIV JCT VT 050
23 JUL 2025 AM 2 L

Dog Bite Awareness

OAK

Letterpress printed with hand
A collaboration with poets and artist
and A Revolutionary Pre

Dear BOV,

I am writing to support GMU president Washington. His many accomplishments, from increasing enrolment to elevating the stature of the university and attracting top students is unmatched.

GMU + Virginia are fortunate to have Pres. Washington at the helm guiding tomorrows workforce and [illegible] the economic [illegible] of Virginia.

Meg McCarthy, proud

To: Board of Visitors
George Mason University
4400 University Dr, MSN 3A1
Fairfax, VA 22030

Poem and original art by C.E.B. who parti
in the Tuesday Afternoon Poetry Group
Southern State Correctional Facility (Vi

DEAR BOV,
KEEP GMU PRESIDENT WASHINGTON!
HIS unmatched accomplishments of record enrollment, fundraising, & elevating GMU are vital FOR the future of the university & the commonwealth. Let's ensure he continues guiding Virginia's economic engine.
CHRISTINA ROJAS,
VA Taxpayer & Proud American

NOVA 220
24 JUL 2025 PM 3 L

USA
1775 ★ 2025

BOARD OF VISITORS
GMU
4400 UNIVERSITY DRIVE
MSN 3A1
FAIRFAX, VA
22030

20-444599

Dear BOV,
President Washington's
Leadership Transformed
GMU. Keep him
here to secure
Virginia's future
workforce & prosperity.
Virginia Hoxima
Proud P...n.

Board of Visitors
George Mason University
4400 University Dr MSN 3A1
Fairfax, VA 22030

50th Anniversary of the Selma to Montgomery Marches
March 7, 2015

Fifty years after civil rights marchers from Selma to Montgomery were violently ambushed as they advocated for their right to vote, the Obama family marched with those who were beaten bloody on that day, along with the next generation of changemakers carrying the work forward

To BOV,
Please keep
Gregory Washington
here. He's a big
contributor to GMU
success. Politics
should not get in
the way.
George
Pickett

Board of Visitors
George Mason U.
4400 University Dr MSN 3A1
Fairfax, VA 22030

Marriage Equality Becomes Federal Law
June 26, 2015

In his speech acknowledging the Supreme Court decision legalizing marriage equality in the United States, President Obama said: "Progress on this journey often comes in small increments - propelled by the persistent effort of dedicated citizens. And then sometimes there are days like this when that slow, steady effort is rewarded with justice that arrives like a thunderbolt."

Dear Board of Visitors,

President Washington's leadership transformed GMU ... success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

- Cora Alexander, Proud American

PROVIDENCE RI 028
WOODLAND SAGE *Salvia nemorosa* Caradonna
ICELANDIC POPPY *Papaver nudicaule*
23 JUL 2025 PM 4 L
1775 ★
POSTCARD

STORE PUBLISHING © 2023 ROB CARDILLO

Board of Visitors
George Mason University
4400 University Dr. MSN...
Fairfax, VA 22030

Dear BOV,

Keep President Washington at GMU!

He has:

- increased enrollment (attracting top students),
- achieved record-breaking fundraising, &
- elevated GMU's statute.

GMU & Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

POST CARDS TO VOTERS

Dear BOV,

President Washington is delivering real results at George Mason. From record enrollment and rising national ranking to smart growth and unprecedented state investment, his leadership is strengthening the GMU and the Commonwealth.

Let's keep that MOMENTUM!

Sincerely,

A PROUD AMERICAN

Dear BOV,

Keep President Washington at GMU!

He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature.

DON'T let Politics Undermind this SUCCESS!

GMU and Virginia need his leadership to POWER THE FUTURE.

Dear Board of Visitors,

I am writing As a concerned taxpayer and champion of GMU. Please make every effort possible to Keep President Washington!

He is a champion for GMU, leading:

- [x] Growth: Largest class in 2024 at 7,608 students
- [x] Research: Doubled in 5 years to $262 Million in 2024
- [x] Fundraising: Launched Mason NOW's #1B campaign
- [x] Competitive Spirit: 5 Atlantic 10 Titles
- [x] National Recognition: US News ranks Mason #1 in VA for value, upward mobility & internships

President Washington is the leader we need!

Thank you -
Roberta Gosling → Reston, VA

Dear BOV:

- [ ] Please
- [ ] President Washington at
- [ ] GMU. Don't
- [ ] let politics
- [ ] undermine his
- [ ] success. GMU,

Virginia, and all the rest of us need to keep the best during these polarized times

Dolores McQu
Proud American

SAN FRANCISCO CA 940
22 JUL 2025 PM 3 L



Board of Visitors
George Mason Universi
4400 University Dr. MSN 3A1
Fairfax, VA 22030

Dear BOV,

KEEP PRESIDENT WASHINGTON at GMU!

He has:

- Increased enrollment (attracting top students)
- Achieved record-breaking Fund-raising
- Elevated GMU's stature

GMU & Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

Betty Moore Hoffer

Dear BOV,

KEEP GMU PRESIDENT WASHINGTON!

His unmatched accomplishments of record enrollment, fundraising and elevating GMU are vital for the future of the university and the Commonwealth.

Let's ensure he continues guiding Virginia's economic engine!

A PROUD AMERICAN

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fund-raising, and attracting top students has been critical. Keep him as President of GMU to secure Virginia's future workforce, and to empower the economic engine of the Commonwealth into the future.

Keep President Washington at GMU!

Dear BOV,

KEEP PRESIDENT WASHINGTON AT GMU!

He has:
- Increased Enrollment (attracting top students
- Achieved record-breaking fundraising and ...
- Elevated GMU's status

GMU and Virginia need him at the helm.

Sincerely,

A PROUD AMERICAN

NOVA 220

23 JUL 2025 PM 3 L

USA 1775

Dear BoV,

Do not cave to the exteral pressure to remove President Washington. The University needs him to continue growing + preparing for the future.

Bill Walter

Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax VA
22030

7-22-25

Dear BoV,

I keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Dear Board of Visitors,
Resist racist censorship attacks by the Trump Administration and others.
I stand with President Gregory Washington.
So should you.
-Kyle

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax VA 22030

WISH YOU WERE HERE

Dear BOV, Keep President Washington at GMU. He has grown enrollment, attracted top students, raised record funds & elevated the university's status. Don't let politics undermine his success! GMU & VA need his leadership to power the future.

Thank you.

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the ... of the University and the Commonwealth.

Let's ensure he continues guiding Virginia's economic engine.

Karen Thibodeau
Proud ...

MILWAUKEE WI 530
24 JUL 2025 PM 4 L

TO

Board of Visitors
George Mason University
4400 University Dr. MSN 3A1
Fairfax, VA 22030

2030-441

Dear BOV -

President Washington's leadership has transformed GMU. Success in enrollment, fund-raising + attracting TOP students.

Keep him at the helm to help secure Virginia's future workforce + PROSPERITY.

DON'T GIVE IN TO TYRANNY

-VA TAXPAYER +

GREENSBORO NC 270
PIEDMONT TRIAD AREA
25 JUL 2025 PM 2 L

1775 ★ 2025

BOARD OF VISITORS
GEO. MASON UNIVERSITY
4400 UNIVERSITY DR
MSN 3A1
FAIRFAX VA
22030

Centre Pompidou-Metz

GREENVILLE SC 296

25 JUL 2025 AM 4 L

Dear Board of Visitors,
Keep Pres. Washington at GMU! He has grown enrollment (attracting top students), raised record funds & elevated GMU's stature. Don't let politics undermine this success. GMU & Virginia NEED his leadership to power the future. - Current Graduate

Board of Visitors
George Mason Univ.
4400 University Dr.
MSN3A1
Fairfax VA 22030

Dear Board of visitors:
DO NOT OBEY IN ADVANCE.
Keep GMU President Washington in office.
And, more important: keep academic independence alive. It is vital to democracy. Stand up for democratic values, including equity and inclusion for all st

Dear BoV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity
Sincerely,
Proud American

BOARD OF Visitors
George Mason Univ.
4400 University Dr.
Fairfax, VA 22030

Dear BOV,
President Washington's leadership transformed GMU. His success w/ enrollment, fundraising, and attracting top students has been critical. Keep him @ the helm to secure Virginia's future workforce and prosperity.
-Judy Harrison
Proud American

FAIRFAX DISTRICT VA 208
25 JUL 2025 PM 2 L

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Board of Visitors
George Mason University
MSN
4400 University Dr. 3A1
Fairfax, VA 22030

Dear BOV,
Keep Pres. Washington at GMU!
He has grown enrollment (attaching top students), raised record funds, and elevated the University's stature. Don't let politics undermine his success. GMU & Virginia need his leadership to power the future.
Richard Borm...

Dear BOV,
KEEP PRESIDENT WASHINGTON as he has:
① increased enrollment + attracted TOP students
② achieved record breaking fundraising +
③ Elevated GMU's stature!
DON'T GIVE INTO TYRANNY!
Proud VA TAXPAYER

GREENSBORO NC 270
PIEDMONT TRIAD AREA
25 JUL 2025 PM 2 L

1775 ★ 2025

BOARD OF VISITORS
GMU
4400 UNIVERSITY DR
MSN 3A1
FAIRFAX VA
22030

MINNEAPOLIS MN 553
24 JUL 2025 PM 5 L

NEEDS
President
Washington!
- Anna Jones
concerned citizen

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA
22030

22030-4444

CAPITAL DISTRICT 208
25 JUL 2025 PM 3 L

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Dear BOV,
KEEP President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the University's stature. Don't let politics undermine this success. GMU & Virginia need his leadership to power the future. - Judy Harrison
Proud American

Board of Visitors
George Mason University
4400 University Dr. MSN 3A1
Fairfax, VA 22030

Gingko Trees on Swann Street
DCismycity.com

Dear BOV,
Keep GMU President Washington!
His unmatched accomplishments of record enrollment, fundraising and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Proud American

Dear Rev,

President Washington's leadership
transformed George Mason University.
His success with fundraising and alumni
and advancing top students has been
critical for the university.
Keep him at the top of secure
Virginia's future, with grace and
prosperity. Rachel Hoppe '15

Dear Rev,

Keep GMU President Washington! His
unmatched accomplishments of record
enrollment, fundraising and elevating
GMU are vital for the future of the
university and the Commonwealth. His
vision for continues guiding Virginia's
economic engine. Jamie, VA taxpayer

Rev,

PRESIDENT WASHINGTON'S LEADERSHIP
TRANSFORMED GMU FOR THE BETTER.
HIS SUCCESS WITH ENROLLMENT, FUNDRAISING
+ INTERACTING W/ STUDENTS HAS BEEN CRITICAL

KEEP HIM AT THE HELM TO ENSURE
VIRGINIA'S FUTURE WORKFORCE, FUTURE
GROWTH + PROSPERITY.

THANKS,
ALEX CURRIN,
UNDERGRADUATE, VA TAXPAYER + VOTER.

KEEP PRESIDENT WASHINGTON AT GMU!
HE HAS GROWN ENROLLMENT (ATTRACTING TOP STUDENTS), RAISED RECORD FUNDS + ELEVATED THE UNIVERSITY'S STATURE. DON'T LET POLITICS UNDERMINE THIS SUCCESS. GMU + VIRGINIA NEED HIS LEADERSHIP TO CONTINUE FUTURE SUCCESS IN OUR WORKFORCE + PROSPERITY.

ANN MILLER,
VA TAX PAYER, VOTER + PROUD AMERICAN

Dear BOV,
Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine

Susan S.

This isn't just about one university President. It's about free~~dom~~ speech.
We won't let them erase the words.
We won't let them erase the people either!

IRIS Woodard
~~TAX Payer~~ Fairfax, VA

NOVA 220
~~26 JUL 2025~~ PM 3 L

1775 2025 postcard

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

22030~~4444~~

Dear BOV,
Keep President Washington at GMU!
He has grown enrollment (attracting top students), raised records funds, and elevated the university's stature. Don't let politics undermine this success. GMU & Virginia need his leadership to power the future.

Nellie Cassels

NOVA 220
26 JUL 2025 PM 3 L
1775 ★ 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Keep GMU Pres. Washington
His unmatched record of enrollment + fundraising lead GMU to the future of the University and the Commonwealth.
Keep him guiding VA's economic engine.

NOVA 220
26 JUL 2025 PM 3 L
1775 ★ 2025

TO:

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,
Under President Washington, the University is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. This vision strengthens our workforce and reflects the values of a modern public university.
I support President Washington's continued leadership and encourage you to do the same.

Kathy Walters, VA taxpayer + proud American

NOVA 220
26 JUL 2025 PM
1775 ★ 2025

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

President Worsington's leadership has fueled GMU. His success in enrollment, fundraising, and attracting top students has been phenomenal. Keep him at the helm to secure George Mason's future, worldwide and prosperity.

Dear BOV,

Keep President Worsington at GMU.

He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU & Virginia need his leadership to power the future.

- Army M., Virginia taxpayer & proud American

Dear BOV,

Keep President Worsington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU & Virginia need his leadership to power the future.

- Army M., Virginia taxpayer & proud American

Dear BOV,

Under President Washington, the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university. I support President Washington's continued leadership and encourage you to do the same.

Thank you,
Patty Stevens
Virginia taxpayer and Proud American

Dear BOV,

Keep President Washington At GMU!

He has grown enrollment (attracting) top students, raised record funds, and elevated the University's stature. Don't let politics undermine this success. GMU + Virginia need his leadership to pave the future.

Nellie Cassels
TAX Payer, FairFAX Co.

NOVA 220
26 JUL 2025 PM 3 L

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

This isn't just about one University President.

It's about freedom of speech.

We won't let them erase the words.

We won't let them erase the people either.

Lois Woodard

NOVA 220
26 JUL 2025 PM 3 L

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax VA 22030

The federal gov't has weaponized the Dept of Ed. After attacking VMI + UVA they are coming for GMU's 1st black Pres. G. Washington.

SAVE Pres. Washington

NOVA 220
26 JUL 2025 PM 3 L

USA
1775 2025
postcard

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

~~Pres. W.~~

Dear BOV,
President Washington is delivering real results at George MASON.
FROM record enrollment and rising national ranking, to smart growth, an unprecedented state investment, his leadership is strengthening the GMU and the Commonwealth. Let's keep that momentum.

N, Cassels, taxpayer and proud American

Dear BOV,
George Mason is a critical engine for talent growing innovation and economic strength in Virginia and our nation. Thanks to President Washington's leadership, the university has become a top-tier research institution. With 73% of in-state grads staying & working in Virginia, Mason is building the state's workforce & future.
—Sara Helfer, VA taxpayer

Keep GMU Pres. Washington! He is successful at enrollment, fundraising & publicity which are critical to the future of workforce development and the economic future of Virginia

Chris. [illegible]

NOVA 220
26 JUE 2025 PM 3 L
USA
1775 2025 postcard

TO:

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Keep GMU Pres. Washington! His unmatched accomplishments of enrollment, fundraising and elevating GMU are vital for the future of the University & the Commonwealth. Keep him in place to guide the University [illegible]

NOVA 220
[illegible] 2025 PM 3 L
USA
1775 2025 postcard

FOR ADDRESS ONLY

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

—Sara VA taxpayer

Dear POV,

George Mason is a critical engine for talent growing innovation and economic strength in VA and our nation. Thanks to President Washington's leadership, the university has become a top-tier research institution. With 73% of in-state grads staying and working

NOVA 220
26 JUL 2025 PM 3 L
1775 ★ 2025
postcard

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Susan D. Kilgore, Va. Taxpayer & Proud American

Dear BOV,

Keep President Washington At GMU!

He has grown enrollment (attracting top students), raised record funds, and elevated the university stature. Don't let politics undermine this success. GMU & Virginia need his leadership to power the future.

Nellie Cassels
Tax Payer, Fairfax Co.

NOVA 220
26 JUL 2025 PM 3 L
1775 ★ 2025
postcard

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

I urge you to keep President Washington's
[illegible] accomplishments at GMU
[illegible] and elevating GMU
to [illegible] the future of the
university and the Commonwealth. He's more
[illegible] Virginia's economic
engine.

- Amy M., VA Taxpayer & proud American

Dear BOV,

I urge you keep President Washington at
GMU! He has:

- Increased enrollment (attracting top students)
- Achieved record-breaking fundraising, and
- Elevated GMU's stature.

GMU and Virginia need him at the helm guiding
tomorrow's workforce and empowering the
engine of [illegible]

Dear BOV,

President Washington's leadership
transformed GMU. His success with
enrollment, fundraising, and attracting top
students has been critical. Keep him
at the helm to secure Virginia's
future workforce and prosperity.

- Amy M., VA Taxpayer & proud American

Keep GMU Pres. Washington

He is unmatched with fundraising, enrollment, and elevating GMU are vital for the future of the Commonwealth. Let's ensure he continues to guide the economic environment.

NOVA 220
25 JUL 2025 PM 3 L
USA
1775 2025
postcard

TO:

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,
Keep GMU President Washington!
His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Susan D Kilgore, Va. Taxpayer &

Dear BOV,

Keep GMU President Washington!

His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

A [illegible] VA Taxpayer & Proud American

Dear BOV,
KEEP GMU PRESIDENT WASHINGTON! 220
26 JUL 2025
His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

POST CARD

USA
1775
postcard

FOR ADDRESS ONLY

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

PRESIDENT WASHINGTON'S LEADERSHIP TRANSFORMED GMU! His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

~ Charle. Dear BOV,

PRESIDENT WASHINGTON IS DELIVERING REAL RESULTS at GEORGE MASON. From record enrollment and rising national ranking, to smart growth, and unprecedented state investment, his leadership is strengthening the GMU and the Commonwealth. Let's keep that momentum.

~ Kate Walters, VA taxpayer + proud American

This isn't just about one university President. It's about freedom of speech. We must let the ones the words, we must let the ones the people either!

J.M.S Woodard

NOVA 220
26 JUL 2025 PM 3 L

USA 1775 2025 postcard

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

...ident Washington is delivering real results at GMU! From record enrollment and rising national ranking, to smart growth, and unprecedented State investment, his leadership is strengthening the GMU and the Common-wealth. Let's keep that

NOVA 220
26 JUL 2025 PM 3 L

USA 1775 2025 postcard

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Keep GMU President Washington!

Dear BOV,

He has grown enrollment (attracting top students) raised record funds, and elevated the university's stature. Don't let

NOVA 220
26 JUL 2025 PM 3 L

USA 1775 2025 postcard

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1

Dear BOV,
Keep President Washington at GMU!
He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature.
Don't let politics undermine this success.
GMU & Virginia need his leadership to power the future.

-Sara, VA taxpayer-

Dear BOV,

KEEP PRESIDENT WASHINGTON at GMU!

He has:

* increased enrollment (attracting top students)
* achieved record breaking fundraising
* elevated GMU's stature

GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

— [illegible] VA taxpayer & proud American

Dear BOV

George Mason is a critical engine for talent growing innovation and economic strength in Virginia and our nation. Thanks to President Washington's leadership, the university has become a top-tier research institution. With 73% of in-state grads staying and working in Virginia, Mason is building the state's workforce of future — Patti Stevens

This isn't just about one university President. It's about freedom of Speech.
We won't let them erase the words.
We won't let them erase the people either!

N. CASSELS
TAX PAYER, FAIRFAX CO.

NOVA 220
26 JUL 2025 PM 3 L
1775

USA

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,
Under President Washington, the University is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university. I support President Washington's continued leadership and encourage you to do the same.
– Sar

Keep GMU President G. Washington. His unmatched achievements in fundraising, enrollment and publicity are vital for the future of the University.
Lets ensure he continues guiding Virginia's economic

NOVA 220
26 JUL 2025 PM 3 L
1775

USA
postcard

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Pres. Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students have been critical. Keep him at the Helm! to secure Virginia's future workforce.

NOVA 220
26 JUL 2025 PM 3 L
USA
1775 2025
postcard

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

22030-444499

THIS SIDE FOR THE ADDRESS ONLY

Dear BOV,

President Washington is delivering real results at George Mason!

From record enrollment and rising national ranking, to Smart growth, and un-precedented State investment, his leadership is Strengthening the GMU and the Commonwealth. Let's keep that.

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NOVA 220
29 JUL 2025 PM 3 L
USA
1775 2025
postcard

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

22030-444499

Dear BOV,

Please keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU + Virginia need his leadership to power the future.

Dear BOV,

Keep President Washington at GMU! He has:
- Increased enrollment (attracting top students),
- Achieved record-breaking fundraising, and
- Elevated GMU's stature.

GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

- Amy M., Virginia taxpayer and proud American

Dear BOV,

Keep President Washington at GMU!

He has:

- Increased enrollment (attracting top students).
- Achieved record-breaking fund-raising, and.
- Elevated GMU's stature

GMU & Virginia need him at the helm guiding

to

e Dear BOV,

= Keep GMU President Washington!

His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Susan D. Kilgore, Va Taxpayer & Proud American

Dear BOV,
Keep President Washington
At GMU!
He has grown enrollment
(attracting top students),
raised record funds, and
elevated the university's
stature. Don't let politics
undermine this success.
GMU + Virginia need his
leadership to power the
future.

Adelle Cassels
TAX PAYER Fairfax Co.

NOVA 220
26 JUL 2025 PM 3 L

USA
1775 ★ 2025
postcard

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Keep President Washington
at GMU! BOV,
He has grown enrollment (attract-
ing top students), raised
record funds, and elevated
the university's Stature.
Don't let politics under-
mine this success.
GMU and VA need
his lead
the futu

NOVA 220
26 JUL 2025 PM 3 L

1775 ★ 2025
postcard

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

George Mason is a critical engine for talent growing innovation and economic strength in Virginia and our nation. Thanks to President Washington's leadership, The university has become a top-trier research institution. With 73% of in-state grads staying and working in Virginia, Mason is building the state's workforce and future.

Dear BOV,
President Washington is delivering real results at George Mason. From record enrollment and rising national ranking, to smart growth, and unprecedented state investment, his leadership is strengthening the GMU and the Commonwealth! Let's keep that momentum.
Susan D Kilgore Va. taxpayer & American

Dear BOV,
Under President Washington the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across VA. His vision strengthens our workforce and reflects the values of a modern public university.
I support President Washington's
Cont



Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Jane

Dear BOV,
President Washington is delivering real results at George Mason. From record enrollment and rising national ranking, to smart growth, and unprecedented state investment, his leadership is strengthening the GMU

Keep GMU Pres Washington!

He is unmatched in fundraising, enrollment, and elevating GMU plus the Commonwealth's future. Let's ensure he continues guiding Virginia's economic engine.

Eugenia, tax payer

NOVA 220
PM 3 L
1775 ★ 2025
postcard
USA
FOR ADDRESS ONLY

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

22030-444499

The Garden Party, 1861

Dear BOV,

Under President Washington, the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university. I support President Washington's continued leadership and encourage you to do the s

N. Cassels,
Virginia taxpayer and p

NOVA 220
PM 3 L
1775 ★
USA

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

22030-444499

Keep GMU Pres Washington!

He is unmatched in enrollment, fundraising + vision for the future. Let's ensure he continues leading Virginia's economic

NOVA 220
PM 3 L
1775 ★ 2025
postcard
USA

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

Keep GMU President Washington!

His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

- Army an., VA Taxpayer & proud American

Dear BOV,

Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU & Virginia need his leadership to power the future.

Dear BOV,

Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the University's stature. Don't let politics undermine this success. GMU & Virginia need his leadership to power the future.

N. CASSELS
TAXpayer, FairFAX Co.

Keep GMU Pres. Washington. He is unmatched in fundraising, enrollment, and Publicity. We need to keep him in charge of this economic engine for the Commonwealth of Virginia.

NOVA 220
25 JUL 2025 PM 3 L
1775 ★ 2025
USA postcard

TO:

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, & attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

- Amy M, VA Taxpayer & proud American

Dear BOV,

Stand up for intellectual freedom, stand up for democracy, + stand by GMU President Washington. He has

- increased enrollment
- achieved record-breaking fundraising
- elevated GMU's stature

NOVA 220
25 JUL 2025 PM L
1775 ★ 2025
OAK

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax VA 22030

★Keep President Washington★

- A proud VA taxpayer and GMU alum (MEd) Amy Langrehr

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Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Susan D. Kilgore, Va. Taxpayer & Proud American

Dear BOV,

NOVA 220
26 JUL 2025 PM 5
POSTCARD
1775 ★ 62¢ USA postcard

KEEP PRESIDENT WASHINGTON at GMU. He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU + Virginia need his leadership

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

[redacted]

Dear BOV,

Under President Washington, the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university. I support President Washington's continued leadership and encourage you to do the same.

Dear Board of Visitors

KEEP PRESIDENT WASHINGTON! at GMU

His success with

- enrollment
- fundraising
- elevating Mason's stature
- attracting top students

has been critical to, not only Mason, but to Virginia!

Rufus Jones-Bates
Concerned citizen
Friend of Mason
Proud American citizen

MINNEAPOLIS MN 553

Keep President Washington at Mason!!

- Ray S
Concerned Citizen
Proud American

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA
22030

22030-4444



RICHMOND VA RPDC 230

23 JUL 2025 PM 6 L



Dear BOV,

Keep President Washington at GMU!

He has grown enrollment, attracting top students! He raised record funds and elevated the university's status. Don't let politics undermine this sucess. GMU and Virginia need his leadership to power the future!

Ann V. Murray
virginia taxpayer
a[illegible] Virginian

Board of Visitors
George Mason University
4400 University Dr. MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors

I write in support President Gregory Washington & the students of GMU, both past & present. Under his leadership, the university has solidified itself as a national leader in cybersecurity. His strategic & commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce. Over the past 5 yrs, President Washington has shown steady, thoughtful, & future-focused leadership. & urge the BOV to continue to support his vision & to support the Commonwealth by allowing President Washington to continue his work on behalf of GMU

Dear Board of Visitors

I'm writing to support GMU President Washington. His many accomplishments from increasing enrollment & record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

-Susan Dray
Proud American
Friend of Mason

Dear Board of Visitors

You aren't considering ousting President Washington from GMU because of performance because he has a stellar track record in enrollment, fund raising, & raising GMU's reputation. The ONLY reasons you could consider this are political & based on falsehoods.

Are you trying to eliminate quality higher education? This will do that!

Are you trying to seriously reduce workplace preparedness (training)? This will seriously damage the Commonwealth's economy!

Dear Board of Visitors

George Mason University is a critical engine for talent, growing innovation & economic strength in Virginia & our nation. Thanks to President Washington's leadership, the university has become a top-tier reseach institution. With 73% of in-state grads staying & working in Virginia, Mason – under President Washington – is building the state's workforce and future.

– Fred T
proud American

Keep President Washington at GMU!!

– A friend of Mason

MINNEAPOLIS MN 553
24 JUL 2025 PM 5 L



Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA
22030

22030-4444 proud Arlington citizen



MINNEAPOLIS MN 553
[illegible] 2015 PM 5 L



KEEP Washington!!

Ruth Ruven
Proud America
2030-44455[illegible]

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA
22030

WHY would you not Keep President Washington at Mason?!

He's done so much to improve and uplift the university -

- ↑ funding
- ↑ student enrollment
- ↑ academic stature

GMU and Virginia NEED him!

Bobbi A - proud American concerned citizen

Dear Board of Visitors

Keep President Washington at Mason!

His leadership has transformed GMU! His success with enrollment, fundraising, & elevating GMU are vital for the future of both the University AND the Commonwealth! Let's ensure he continues to guide Virginia's economic engine!

- Doug Drayton

KEEP

★ President Washington ★

at GM

✓ Expanded opportunities
✓ Driving innovation
✓ Promoting economic mobility
✓ Strengthening Virginia's workforce

MASON NEEDS HIM!

Sarah S.
Proud American

Dear Board of Visitors,

You can't be considering ousting President Gregory Washington from Mason because of performance - he has a stellar track record in enrollment, fund raising, and reputation! The ONLY reasons you could even consider this are political & based on falsehoods. Are you trying to eliminate quality higher education in Virginia? Or to seriously reduce workforce preparation and thereby to damage the Commonwealth's economy? If you just listen to the Trump administration, these will be on your heads.

- Suzanne Klauss
Proud American

Dear BOV -
President Washington's leadership transformed GMU. His success in enrollment, fundraising & attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce & prosperity.
- Alex Palombo
Virginia taxpayer & proud American



NOVA
22 JUL 2025 PM 3
Board of Vis
George Mason Un
4400 University Dr,
Fairfax, VA 2
144200

Dear BOV,
Keep President Washington at GMU!
He has grown enrollment, (attracting top students), raised record funds, and elevated the university's stature.
Don't let politics undermine this success! GMU and Virginia need his leadership to power the future!

Vicki Schroner
VA Taxpayer and
American Citizen

Dear Board -
Keep GMU Pres. Washington!!
His unmatched record enrollment, fundraising, and elevating GMU are vital for the future of the University and of the Commonwealth. Let's ensure that President Washington continues guiding Virginia's economic engine.

Deborah M. Costello
VA. Taxpayer and proud
Virginian & American.

Dear Board of Visitors, 7/20/25

I am writing to support GMU President Washington. His many accomplishments from increasing enrollment to elevating the stature of the University and attracting top students is unmatched.

GMU + VA are fortunate to have Pres. Washington at the helm guiding tomorrow's workforce, promoting a VA education, and propelling our Commonwealth's economy into the future.

Virginia taxpayer +
Proud American,
Jeffrey Z.

To BOV –
President Washington [illegible] GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.
-S.C. Tatum, Virginia Taxpayer

Dear BOV-
Please keep GMU President Washington! His unmatched accomplishments of record enrollment fundraising & elevating GMU are vital for the future of the university & the commonwealth. Let's ensure he continues guiding Virginia's economic engine.
- Alex Palombo
VA taxpayer & proud American

NOVA 220
PM 3 L



Board of Visitors
George Mason University
4400 University Dr, MSN 3A1
Fairfax, VA 22030

Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting TOP STUDENTS has been CRITICAL. Keep him at the helm to SECURE Virginia's future workforce and prosperity.

Allison Thomas,
VA Taxpayer +
proud American

From BIBLIOPHILIA: 100 Literary Postcards
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THOMAS HOBBES

NOVA 220
PM 4 L



Board of Visitors
George Mason University
4400 University Dr. MSN 3A1
Fairfax, VA 22030

Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical.
GMU + Virginia need him at the helm!
Maria L. Martinez. VA taxpayer & proud American

2890-444493

Dear BOV

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Sincerely,
Proud American

Board of Visitors
George Mason Univ.
4400 University Dr.
Fairfax, VA 22030

22030-444499

Magnolias, 1945
Frida Kahlo (Mexican, 1907–1954)
Oil on Masonite
Private Collection

RICHMOND VA 230
21 JUL 2025 PM 6 L

Dear BOV,

Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU and Virginia need his leadership to power the future.

Mary Helen Sullivan
VA taxpayer + proud American

© 2025 Banco de México Diego Rivera Frida Kahlo Museums Trust, Mexico, D.F. / Artists Rights Society (ARS), New York
Postcard © 2025 Virginia Museum of Fine Arts
VMFAshop.com

Board of Visitors
George Mason Univ
4400 University Dr
MSN 3A1
Fairfax, VA
22030

Dear BOV,

Keep GMU President Washington!!

Don't let TRUMP Bully you!

Stand up for and stand behind your president! He has done great things for GMU

Kay Wells
Proud American

Dear Board of Visitors -

Keep President Washington at GMU! He has:

- increased enrollment (attracting top students)
- achieved record-breaking fundraising, and
- elevated GMU's stature

GMU And Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

Patrice Kopistansky, Virginia Taxpayer

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Board of Visitors
George Mason U
4400 University Drive
MSN 3A1
Fairfax VA
22030

Dear BOV,

President Washington's Leadership transformed GMU! His success with enrollment, fundraising, & attracting top students has been critical. KEEP him at the helm to secure Virginia's future workforce and prosperity. Our youth need Leaders like Washington.

Jared Garber
VA Taxpayer + Proud American

BOARD OF VISITORS
GEORGE MASON U.
4400 UNIVERSITY DR.
MSN 3A1
FAIRFAX, VA 22030

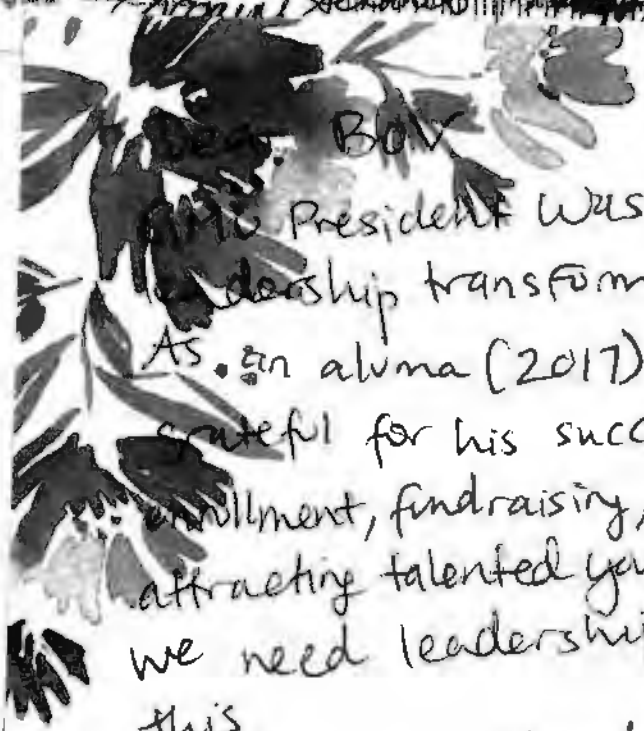
Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

President ... NOVA 220
... delivery real results
at George Mason.
Record enrollment
Rising national ranking
Smart growth
Unprecedented state
investment
I support his
continued leadership

22030-4422 [illegible] delivered

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030



Dear BoV,
As President Washington's leadership transformed GMU. As an alumna (2017), I'm grateful for his success in enrollment, fundraising, & attracting talented young minds. We need leadership like this.

Thank You

FROM CLAUDIA
taxpayer, VA resident,
GMU class of 2017

Dear BoV,
KEEP PRESIDENT WASHINGTON AT GMU!! He has grown enrollment, attracted top students, raised record funds, & elevated the university's stature.
GMU and Virginia need him at the helm guiding tomorrow's workforce + empowering the economic engine of the Commonwealth into the future!
Janet Garber

NOVA 220
22 JUL 2025 PM 2 L
USA
1775 [illegible]

Board of Visitors
George Mason University
4400 University Dr. MSN 3A1
Fairfax, VA 22030

Keep President Washington at GMU

He has raised record funds & elevated the university's stature. Don't let a political undermine this success. Stand firm and keep President Washington

A Taxpayer

NOVA 220
21 JUL 2025 PM 6 L

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Dear BOV

Under Pres. Washington, the university is opening doors, expanding opportunities, driving innovation and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university. I support Pres. Washington's continued leadership and encourage you to do the same.

Dear BOV,

Keep GMU Pres. Washington. His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

VA Taxpayer

NOVA 220
21 JUL 2025 PM 12 L

Board of Visitors
GMU
4400 University Dr.
MSN 3A1
Fairfax, VA
22030

Dear BoV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.
Sincerely, A Proud American

NEW YORK NY 100
21 JUL 2025 PM 13 L

1775 postcard

Board of Visitors
George Mason Univ.
4400 University Dr.
Fairfax, VA 22030

Bermuda YouTube Channel: Mysteriandhon

Do not write below

Dear BoV
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keeping him at the helm to secure Virginia's future workforce and prosperity.
Sincerely
Proud American

NEW YORK NY 100
21 JUL 2025 PM 13 L

1775 postcard

Board of Visitors
George Mason Univ.
4408 University Dr
Fairfax, VA 22030

Dear BoV,
GMU is a critical engine for talent, growing innovation and economic strength in VA and our nation. Thanks to Pres. Washington's leadership, the university has become a top-tier research institution. With 73% of in-state grads staying & working in VA, GMU is building the state's workforce and future.

CAPITAL DISTRICT 208
21 JUL 2025 PM 3 L

1775 postcard

Board of Visitors
George Mason Univ.
4400 University Dr.
MSA 3A1
Fairfax VA
22030

22030-444499

Dear BOV,

Pres. Washington's leadership transformed GMU. His success with enrollment, fundraising, & attracting top students has been critical! Keep him at the helm to secure Virginia's future workforce & prosperity.

Proud American

CAPITAL DISTRICT 208

USA 1775 02

Board of Visitors
George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax VA 22030

22030-444455

Dear BoV,

Keep GMU President Washington! His unmatched accomplishments & record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth!

CAPITAL DISTRICT 208

21 JUL 2025 PM 3

USA 1775 2025

Board of Visitors
George Mason Univ.
4400 University Dr,
MSN 3A1
Fairfax VA 22030

Dear BOV:

President Washington's leadership transformed GMU. His success with enrollment, fundraising, & attracting top students has been critical.

Keep him at the helm to secure Virginia's future workforce & prosperity.

Thanks! Camille Edwards
Proud American

July 21, 2025

Dear BOV-

Keep President Washington at GMU! He has grown enrollment, raised record funds, and elevated the university's statute. Don't let politics undermine this success.

Terri Hilaert, Virginia tax payer

NOVA 220
21 JUL 2025 PM 6 L

TO: Board of Visitors
George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax VA 22030

Dear GMU BOV,

Keep President Washington at GMU! He has

- ★ Increased enrollment (attracting top students)
- ★ achieved record-breaking fundraising, &
- ★ elevated GMU's stature.

GMU & VA need him at the helm guiding tomorrow's workforce & empowering the economic engine of our state.

NOVA 220
21 JUL 2025 PM 3 L

Board of Visitors
GMU
4400 University Dr.
MSN-3A1
Fairfax, VA 22030

22030-442290

Dear BOV,

Keep President Washington at GMU!

He has:

- Increased enrollment
- Achieved Record-Breaking fundraising and
- Elevated GMU's stature

GMU and Virginia need him at the helm guiding tomorrows workforce and empowering the economic engine of the Commonwealth into

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Peggy, Va Taxpayer & Proud American

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

This five-acre site, dedicated in 1995, tells the story of the Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.



Photo © Donald Flora, Photographer

www.manassasmuseum.org

Dear Mr. Stimson
President Washington's leadership transformed GMU. His success w/ enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure VA's future work force and prosperity.
Ken Ottman LVA taxpayer, Proud American

Charles Stimson
Board of Visitors
GMU
4400 University Dr
MS 3A1
Fairfax, VA 22030

7/21/2025

Dear BOV,

Keep President Washington at GMU. He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let Politics undermine this success. GMU and Virginia need his leadership

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

This five-acre site, dedicated in 1995, tells the story of the Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.

Photo © Donald Flory, Photographer

Dear Ms. Ohlhausen:
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure VA's future workforce and prosperity.
Ron Estman (VA taxpayer + Proud American)

Maureen Ohlhausen
Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax, VA 22030

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

This five-acre site, dedicated in 1995, tells the story of the Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.

NOVA 220

Photo © Donald Flory, Photographer

Dear Ms. Kilberg
President Washington's leadership transformed GMU. His success w/ enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure VA's future workforce and prosperity.
Ron Estman

Bobbie Kilberg
Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax, VA 22030

Harry J. Parrish Town Hall
Manassas, Virginia

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

Architect: Albert Speiden

Photo © Donald Flory, Photographer

Dear Mr. Alacbay,
President Washington is delivering real results at George Mason. From record enrollment and rising national ranking, to smart growth and unprecedented state investment, his leadership is

Armand Alacbay, Secretary
Board of Visitors
George Mason University

Harry J. Parrish Town Hall
Manassas, Virginia

NOVA 220

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

Architect: Albert Speiden

Photo © Donald Flory, Photographer

Dear Ms. Kilberg
Under President Washington, GMU is opening doors, expanding opportunities & driving innovation. It is promoting economic mobility across Virginia. President Washington's vision strengthens our workforce & reflects the values of a modern public university. I support his continued leadership & I encourage you to do the same. Maureen D Brown
Virginia Taxpayer & Proud American

Ms Bobbie Kilberg
Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

NOVA 220

This five-acre site, dedicated in 1995, tells the story of the Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.

Photo © Donald Flory, Photographer

Dear Mr. Alacbey
Presidents Washingtons leadership transformed GMU. His success w/ enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure VA's future workforce and prosperity.
Alan Oetrace LVA Taxpayer & Proud American

Armand Alacbey
Board of Visitors
GMU
MSN 3A1
4400 University Dr
Fairfax, VA 22030

Dear BOV,

Please keep GMU President Washington. He has a stellar record and his leadership is vital to the future of the school as well as the state.

Thank you -

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

NOVA 220

This five-acre site, dedicated in 1995, is the location of the Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.

Photo © Donald Flora, Photographer

Dear Mr. Hansen,

President Washington's leadership transformed GMU. His success w/ enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure VA's future workforce and prosperity.

Jen Setnor (VA taxpayer + proud American)

William Hansen
Board of Visitors
GMU
4400 University Dr
MS N 3A1
Fairfax, VA 22030

RICHMOND VA RPDC 230
22 JUL 2025 PM 2 L

MAPLE

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA
22030

Dear BOV -

Please retain GMU President Washington. He has a stellar record and his leadership is important to the future of the school as well as the state. Don't give up on democracy.

-thanks,
Theresa Goodwin
concerned Citizen

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

NOVA 220

This five-acre site, dedicated in 1995, [illegible] the Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.

Photo: Donald Flory, Photographer



Dear Ms. Merrick

President Washington's leadership transformed GMU. His success with fundraising, enrollment, and attracting top students has been critical. Keep him at the helm to secure VA's future workforce and prosperity.

Ron Ottman, VA taxpayer

Ciara Merrick
Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax, VA 22030

22030-444599
www.manassasmuseum.org

CHESAPEAKE BAY
Bridge-Tunnel

Sea Gull Fishing Pier and Gift Shop makes a nice place for travelers to stop and rest. Sportsmen can fish for their favorite catch, and sightseers can watch for one of the many seagoing vessels.

NOVA 220
CHESAPEAKE BAY BRIDGE – TUNNEL
DEC 2025



POST CARD

Distributed by Sea Gull Pier, P.O. Box 5588, Virginia Beach, Virginia 23455

Dear BoV.
Pres. Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students is unparalleled! Keep him at the helm.

Robbin Warner,
VA taxpayer & proud American.

BOV
GMU
4400 University Dr.
MSN 3A1
Fairfax, VA
22030

Do not write below this line

2USVA-311
John Hinde Curteich
Designed and printed in the U

Dear BoV,

Keep GMU President Washington. His record has been stellar and his leadership is vital to the future of the school as well as the state.

Debbie Wilson, Concerned Citizen

Harry J. Parrish Town Hall
Manassas, Virginia

NOVA 220
2025 PM 6 L

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

Architect: Albert Speiden

Photo © Donald Flory, Photographer

Dear Mr. Dinwoodie,
Keep President Washington at GMU! He has grown enrollment, raised record funds, & elevated the university's statute. Don't let politics undermine his success GMU & Virginia need his leadership to power the future.
Maureen D Brown-Petracca
Virginia Taxpayer

Mr. Jeffrey T. Dinwoodie
Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Harry J. Parrish Town Hall
Manassas, Virginia

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

Architect: Albert Speiden

Photo © Donald Flory, Photographer

Dear Ms. Ohlhausen,
President Washington's leadership transformed GMU! His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.
Maureen D'Brown-Petracca
Virginia Taxpayer

Ms. Maureen Ohlhausen
Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Harry J. Parrish Town Hall
Manassas, Virginia

NOVA 220
2025 PM 4 L

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

Architect: Albert Speiden

Photo © Donald Flory, Photographer

Dear Mr. Moschella,
Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure that he continues guiding

Mr. Will Moschella
Board of Visitors
George Mason University
4400 University Drive

Harry J. Parrish Town Hall
Manassas, Virginia

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

Architect: Albert Speiden



Dear Mr. Preston Cooper,
Keep President Washington at GMU! He has: increased enrollment + attracting top students achieved record breaking fund-raising, & elevated GMU's stature. GMU & Virginia need him at the helm, guiding tomorrow's workforce & empowering the economic engine of the Commonwealth into the future! Maureen D Brown - Potomac Virginia Taxpayer & Proud American

Photo © Donald Flory, Photographer

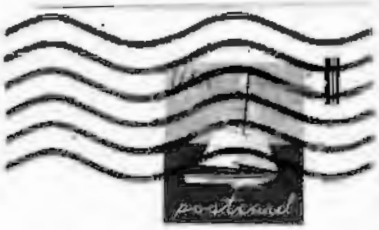
Preston Cooper
Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

www.manassasmuseum.org

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

This five-acre site, dedicated in 1995, tells the story of the Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.

NOVA 220
JUL 2025 PM 3 L



Dear Ms. Parshall Perry
President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top ~~talent~~ students has transformed GMU. Keep him at the helm to secure VA's future workforce and prosperity.
Ben Oetman VA taxpayer +

Photo © Donald Flory, Photographer

Sarah Parshall Perry
Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax, VA 22030

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

This five-acre site, dedicated in 1995, tells the story of the Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.



Dear Mr. Moschella
President Washington's leadership transformed GMU. It is success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm

Photo © Donald Flory, Photographer

Will Moschella
Board of Visitors
GMU
4400 University Dr

Harry J. Parrish Town Hall
Manassas, Virginia

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

Architect: Albert Speiden

NOVA 220
21 JUL 2025 PM 3 L

Dear Mr. Peterson,
George Mason is a critical engine for talent-growing innovation & economic strength in Virginia & in our nation. Thanks to President Washington's leadership, the university has become a top-tier research institution. Seventy-three percent of in-state grads stay & work in Virginia. GMU is building the state's workforce & future. Maureen D Brown

Photo © Donald Flory, Photographer

Mr Jon H. Peterson
Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

www.manassasmuseum.org

Virginia Taxpayer & Proud American

Harry J. Parrish Town Hall
Manassas, Virginia

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

Architect: Albert Speiden

NOVA 220
21 JUL 2025 PM 3 L

Dear Ms Spence,
Keep GMU President Washington!
His unmatch accomplishments of record enrollment, fundraising & elevating GMU are vital for the future of the university & the Commonwealth. Let's ensure that he continues guiding Virginia's economic engine.
Maureen D Brown

Photo © Donald Flory, Photographer

Ms. Rachel Spence
Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA 22030

www.manassasmuseum.org

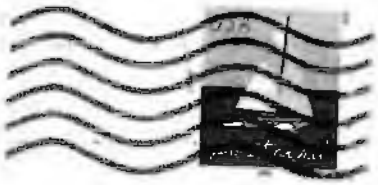
Virginia Taxpayer & Proud American

Harry J. Parrish Town Hall
Manassas, Virginia

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

Architect: Albert Speiden

NOVA 220
2025 PM 4 L



Dear Mr Hansen
President Washington is delivering real results at George Mason! From record breaking enrollment & a rising national ranking to smart growth & unprecedented state investment, his leadership is strengthening GMU and the Commonwealth. Let's keep up the momentum!
Maureen D. Brown-Petrafitta
Virginia Taxpayer & Proud American

Photo © Donald Flory, Photographer
www.manassashistschool.org

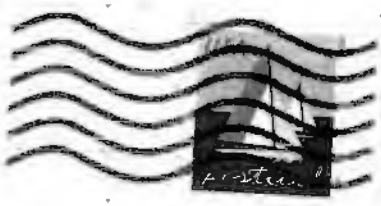
Mr. William Hansen
Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Harry J. Parrish Town Hall
Manassas, Virginia

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

Architect: Albert Speiden

NOVA 220
2025 PM 4 L



Dear Mr. Pence,
Keep President Washington at GMU! He has: increased enrollment (attracting top students), achieved record breaking fundraising, and elevated GMU's stature. GMU and Virginia need him at the helm guiding tomorrow's future workforce and empowering the economic engine of the Commonwealth into the future!
Maureen D. Brown-Petrafitta
Virginia Taxpayer & Proud American

Photo © Donald Flory, Photographer
www.manassashistschool.org

Mr. Robert Pence
Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030



Harry J. Parrish Town Hall
Manassas, Virginia

NOVA 220

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

21 JUL 2025 PM 3 L

Architect: Albert Speiden

Photo © Donald Parry, Photographer

www.manassasmuseum.org

Dear Mr Pyon,
Under President Washington, GMU is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce & reflects the values of a modern public university. I support President Washingtons continued leadership & encourage you to [illegible] & the University.
Maureen D Bashon-Petrarca, Virginia Taxpayer

Mr Harold Pyon
Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

7/20/2025

DEAR GMU BOARD OF VISITORS,

PLEASE KEEP PRESIDENT WASHINGTON AT GMU! HE HAS GROWN ENROLLMENT (ATTRACTING TOP STUDENTS), RAISED RECORD FUNDS, AND GREATLY ELEVATED THE UNIVERSITY'S STATURE.

DO NOT LET POLITICS DERAIL THIS SUCCESS!

GMU AND VIRGINIA NEED HIS LEADERSHIP TO POWER THE FUTURE.

SINCERELY YOURS,

COLLIN FORD

VIRGINIA TAXPAYER, VETERAN, AND PROUD AMERICAN

Dear BOV,

President Washington's leadership has transformed GMU and made it a place that my Northern Virginia community can be proud of. My success with enrollment findings & connections w/ top students is critical to GMU's national reputation. Keep him at the helm to secure Virginia's future workforce appropriately!

Ashley Dobson, VA taxpayer & proud American

Ashley Dobson

July 21, 2025

Work From Memphis DISTRICT 208

2025 PM 3 L

1

To. Board of Visitors
George Mason University

Please stand by President Gregory Washington and his important principles & operations. Please do not cave to the current administration. Thank you for reading.

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA
22030

Dear BOV –

Please keep GMU President Washington. He's got a great record. His leadership is important to the school and the state.

Don't give in to fascism!

– Thanks,
Robin Wheeler,
concerned citizen

Dear BOV,

KEEP GMU PRESIDENT WASHINGTON!!

His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the commonwealth. Let's ensure he remains guiding Virginia's economic engine.

– Emily Cruz,
VA taxpayer & proud Virginian

Dear Board of Visitors –

I am writing to urge you to stand by President Washington. He has overseen record-setting achievements in enrollment, fundraising, and academic success. Please do not let politics get in the way of his excellent leadership.

Dear Board of Visitors,

George Mason is a critical engine for talent, growing innovation, and economic strength in Virginia and our nation.

Thanks to President Washington's leadership, the university has become a top-tier research institution! With 73% of in-state grads staying and working in Virginia (and paying taxes!!), Mason is building the state's workforce and future.

– Linda NeJame,
Proud American

Dear BOV,

Keep president Washington at GMU!
He has grown enrollment, (attracting top students), raised record funds, and elevated the university's stature.
Don't let politics undermine this success! GMU and Virginia need his leadership to power the future!

Mia Golub Scalia
VA taxpayer and
American citizen

Dear BOV,

Keep GMU President Washington
Don't let Trump BULLY you
Stand up for and stand behind your president. He has done things for GMU.

Novella Randolph
Virginia taxpayer + proud American

Dear BOV,

Keep President Washington at GMU! He has

- Increased enrollment (attracting top students)
- Achieved record-breaking fundraising, and
- Elevated GMU's stature.

GMU + Va. need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future! Alex, VA TAXPAYER

Dear BOV,

- President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Dick, VA Taxpayer + proud American

Dear BOV,

Keep President Washington at GMU! He has

- Increased enrollment (attracting top students)
- Achieved record-breaking fundraising, and
- Elevated GMU's stature.

GMU + Va. need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future! Alex, VA TAXPAYER

Dear BOV,

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Dick, VA Taxpayer + proud American

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Dick, VA Taxpayer + proud American.

Dear BOV,

President Washington leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Ben, Taxpayer & Proud American

Dear BOV,

President Washington leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Mik[illegible]

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Frances, Va. Taxpayer & Proud American

Dear BOV,

Keep GMU President Washington!!

Don't let TRUMP Bully You!

Stand up and Stand Behind YOUR President.

Karen Wells
Virginia Taxpayer + Proud American

Dear BOV,

President Washington leadership transformed GMU. His success with enrollment, fundraising, and attracting top students was critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

- Jean Anderson, VA Taxpayer + Proud American

Dear Bob,

[illegible] Washington [illegible] Gulf [illegible]
is proud [illegible] by supporting [illegible] society,
[illegible] record [illegible] [illegible] [illegible]
Gulf [illegible] [illegible] [illegible] [illegible] [illegible] is
[illegible] [illegible] [illegible] [illegible] [illegible] [illegible]
[illegible] [illegible] [illegible] [illegible] [illegible] [illegible]
[illegible]

Yours sincerely,
[illegible] Kennedy
[illegible] [illegible] and proud American

Dear Bob,

Best wishes to Washington Township from Gulf.
His success with environment, fundraising, and
efficiency top standards has been crucial. Keep
him at the helm to secure Virginia's future
with [illegible] and prosperity.

Regards, O'Connor
VP Targeting and Brand American

Dear BOV,
Keep GMU President Washington! His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Debbie O'Gorman
VA Taxpayer and proud American

Dear BOV,
Keep GMU President Washington!!
Don't let TRUMP Rush you are
Stand up for and stand behind
your president. He has done great
things for GMU.

Buddy Wells
Proud American

Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Molly O'Gorman,
Virginia Taxpayer and Proud American

KEEP PRESIDENT WASHINGTON AT GMU!! He has:

- Increased enrollment
- Achieved record-breaking fund-raising, and
- Elevated GMU's stature.

GMU + Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future. Angela, Virginia taxpayer

Dear Bov,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Jean Smith, VA Taxpayer & Proud American

Dear Bov,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Dear BOV,

Keep GMU President Washington!!

Don't let Trump Bully you!

Stand up and stand behind your president.

He has done great things for GMU

Dave Woodington

Dear BOV,

KEEP GMU President Washington!!

Don't let Trump push you around. Stand up for your president!!

Johanna Tunon, VA taxpayer, and Proud American

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Carlotte Green,

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Stephen Grant, VA taxpayer & proud [illegible]

Dear BOV,

President Washington's leadership has transformed G.M.U. His success with enrollment, fundraising, and attracting top students has been critical! Keep him at the helm to secure Virginia's future workforce and prosperity.

Debbie O'Gorman,
VA Taxpayer and Proud American

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's workforce and prosperity.

Margaret Apkins,

Virginia taxpayer and proud American

Dear Board of Visitors,

Education is critical—from Pre-K through institutions of higher learning like yours. Yet today it is under attack and you must stand strong! Under President Washington, the University is opening doors, driving innovation, promoting economic mobility across VA. I support President Washington's continued leadership. I urge you to do the same

Sheryl Johnson, Concerned Citizen

CHARLOTTE NC LPC 281
21 JUL 2025 PM L

Tag Us At #StoneMavenDesigns & Share Where This Postcard Landed

Board of Visitors
George Mason U
4400 University Dr
MSN 3A1
Fairfax, VA
22030

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future work-

Dear BOV,

Keep President Washington at GMU! He has:

- increased enrollment (attracting top students)
- achieved record-breaking fundraising, and
- Elevated GMU's stature.

GMU + Virginia need him at the helm guiding tomorrow's workforce + empowering the economic engine of the Commonwealth into the future. Sandy Moran, Virginia taxpayer + proud American

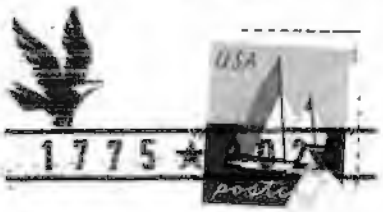
Dear BOV,

PRESIDENT WASHINGTON'S Leadership TRF GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce + prosperity.

Bettie, VA Taxpayer + proud American

Dear BOV

SAN DIEGO CA 920
21 JUL 2025 PM 1 L



Keep GMU Prez he's achieved record fundrais. Elevatd GMU stature.

A proud American

Board of Visitors
George Mason Universit.
440 University Dr M...,
Fairfax, VA 22030

22030-444499

NYBG

POST CARD NOVA 220

22 JUL 2025 PM 2 L

1775 ★ 2025 postcard

Dear BOV, Keep President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Jennifer O'Beirne
VA Taxpayer
and proud American

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax VA 22030

FOUNDIMAGE.COM

CUSTOM MADE IN THE USA

Dear BoV,
Keep GMU President Washington!
His unmatched accomplishments of record enrollment, fundraising and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.
Karen Moore, VA taxpayer + proud American

NOVA 220
22 JUL 2025 PM 3

1775 ★ 2025

ASPEN

designed by mary hawkins in nyc • marylikespostcards.com

Board of Visitors
George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

930—44499

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Dear BOV,
President Washington at GMU
Keep him! He has transformed GMU
His success with enrollment, fund
and attracting top students has been
critical. Keep him at the helm to
secure VA's future workforce
prosperity.
— Dhelm VA taxpayer & proud American

Dear BoV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Karen Moore, VA taxpayer + proud American

NOVA 220

PM 6

USA/POSTCARD

1775 ★ 2025

Signed by mary hawkins in nyc • marylikespostcards.com

Board of Visitors
George Mason Univ.
4400 University Dr
MSN 3A1
Fairfax, VA 22030

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Dear BOV -

Keep President Washington at GMU!

He has increased enrollment (attracting top students), raised record funds, & elevated GMU's stature. Don't let politics undermine this success. GMU & Virginia need his leadership to power the future.

- Alex Palomba
Virginia taxpayer
& proud American

22 JUL 2025

1775 ★

USA/POSTCARD

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Dear BOV,

Keep President Washington at GMU!

He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermind this success!

GMU and Virginia need his leadership to power the future!

Dear BOV,

President Washington leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Pete, Taxpayer & Proud American

Dear BOV,

Keep GMU President Dr. Gregory Washington. He marshaled the largest private-public partnership in the university's history at GMU's campus in Arlington, Virginia. He will continue his great work at Fairfax.

SAN DIEGO CA 920
2025 PM 1 L
USA
1775

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, Virginia 22

Marriage Equality Becomes Federal Law
June 26, 2015

In his speech acknowledging the Supreme Court decision legalizing marriage equality in the United States, President Obama said, "Progress on this journey often comes in small increments... propelled by the persistent effort of dedicated citizens. And then sometimes, there are days like this when that slow, steady effort is rewarded with justice that arrives like a thunderbolt."

Jonathan Goldstein
Taxpayer and Proud American

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce + prosperity.

- [illegible] VA Taxpayer + Proud American

Dear BOV,

President Washington's leadership skills transformed GMU and are vital for the future of the university. He attracts top students keep him at the helm to secure Virginia's future workforce and prosperity.

VA Taxpayer & Proud American Dad

Dear BOV

President Washington's leadership transformed GMU. He works with students, faculty, & staff to keep GMU on the top to secure Virginia's future workforce and prosperity

Regards,

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's workforce and prosperity.

Dear BOV, VA Taxpayer & proud father

Dear BOV,

Keep President Washington at GMU!

He has:

- increased enrollment (attracting top students)
- achieved record-breaking fundraising and
- Elevated GMU's stature.

GMU & Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

Andrew Bovais / VA taxpayers / parent

Dear BOV,

KEEP GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Virginia, Virginia taxpayer + [illegible]

Dear BOV,

President Washington's success with enrollment, fundraising, and advancing the Student Success Portal. Keep him at the helm to secure Virginia's future workforce and [illegible]

Dear BOV,

Please keep George Mason's leadership transformed GMU into success with enrollment, fundraising, and attracting top students was been critical. Keep him at the helm to ensure Virginia's future workforce and prosperity.

Sincerely,

Virginia taxpayer and proud American

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Jan Anderson, VA Taxpayer & Proud American

Dear BOV,

Please keep Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students was been critical. Keep him at the helm to ensure Virginia's future workforce and prosperity.

Mary, VA Taxpayer & Proud American

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Laura, Va. Taxpayer & Proud American

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth.

-Nina Kinnear

MINNEAPOLIS MN 553
21 JUL 2025
PM 4 L



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Board of Visitors
George Mason University
4400 University Dr, MSN 3A1
Fairfax, VA
22030

Dear BOV,

President Washington's leadership has been transformative for GMU, significantly boosting enrollment, fundraising, and the caliber of students. Retaining him is vital to securing VA's future workforce & prosperity.

Sincerely,

SAN FRANCISCO CA 940
21 JUL 2025
PM 3 L



KINDLY DELIVER TO:

Board of Visitors
George Mason Univ.
4400 University Dr, MSN 3A1
Fairfax, VA
22030

DEAR BOARD OF VISITORS,

PLEASE KEEP PRES. DENT WASHINGTON AT GMU! HE HAS GROWN ENROLLMENT ATTRACTING TOP STUDENTS) RAISED RECORD FUNDS, AND ELEVATED THE UNIVERSITIES STATURE.

DON'T LET POLITICS UNDERMINE THIS SUCCESS. GMU & VIRGINIA NEED HIS LEADERSHIP TO POWER THE FUTURE

- MIKE BEGGS
PROUD AMERICAN

SAN JOSE CA 950
21 JUL 2025
PM 1 L

BOARD OF VISITORS
GEORGE MASON UNIVERSITY
4400 UNIVERSITY DR. MSN 3A1
FAIRFAX, VA 22030

Dear BOV.
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

- Jean Anderson, VA Taxpayer + Proud American

Dear BOV,

Keep GMU President Washington!!
Don't let TRUMP Bully you!
Stand up for and stand behind your GMU President.

Karen Wells
VA taxpayer + proud american

Dear BOV,

KEEP President Washington at GMU!! He has:

- Increased enrollment & attracted top students
- Achieved record-breaking fundraising
- Elevated GMU's stature

GMU & Virginia need him at the helm empowering VA's economic engine into the future.

C. Johnson, Proud American

CHARLOTTE NC LPC 281
21 JUL 2025 PM 5 L

Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax, VA 22030

Nantucket Harbor

Walk past Old North Wharf and you see the Easy Street Boat Basin, also get to see the Fishing Shacks along the wharf area, you will enjoy many scenic attractions.

Photo by: Thomas P. Benincas, Jr. ©

New England Photo; P.O. Box 826; Madison, CT 06443; www.nephotoct.com

Made in USA 220

JUL 2025 PM 4 L

1775

NA2

President Washington's leadership transformed GMU. His success with enrollment fundraising and attracting top students has been critical. Keep him at the helm to secure VA's future workforce and prosperity.

Bonnie Nelson, OLLI Mason
VA Taxpayer & Proud American

Post Card

Board of Visitors
GMU
4400 Univ Dr MSN 3A
Fairfax, VA 22030

Dear BOV,

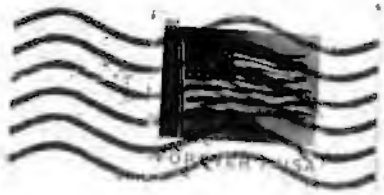
I am urging you not to purge President Washington. His leadership has been stellar and his continued tenure will be vital to the future of both School and State.

Ann G., Concerned Citizen

1172.- Château d'ANGERS (M.-et-L.) — LES TAPISSERIES — La Crucifixion - XVIe siècle

BALTIMORE MD 212

22 JUL 2025 PM 2 L



Dear BoV,

Pres Washington's Leadership has transformed GMU. His success with enrollment, fundraising, + Attracting top Students has been CRITICAL. Keep him at the helm to secure VA's future workforce + Prosperity.

Louis JANNIN - Editeur — 10, Résidence Montesquieu - Angers

Board of Visitors
GMU
4400 University Dr MSN 3A1
Fairfax, VA
22030

Rose Hardee

Dear BOV,

"Blue Crabs" Orville Houghton Peels.
(1884-1968).
FREE CATALOG: Shellfish Series
115 N. Race St., Georgetown, DE 19947
(302) 856-0026

RICHMOND VA 230 DEC 2025 PM 1 L



Please don't do what the UVA BOV did - (not support our excellent Pres Jim Ryan) Please support President Washington - who has done a great job at GMU - UVA and its community are reeling from our loss of ANGRY

POST CARD
Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax
VA
22030

Dear Board of Visitors,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding

CAPITAL DISTRICT 208

22 JUL 2025 PM 4 L

1775 5

USA

Dear BOV,

Keep President Washington at GMU! He has:

- Increased enrollment
- Attracting top students
- Achieved record-breaking fundraising goals, &
- Elevated GMU's stature

Keep him at the helm! Brigid Holleran, proud American

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA 22030

Shenandoah National Park

Sunset from Brown Mountain Overlook, Shenandoah National Park, Virginia
Photographer – Pat & Chuck Blackley

CAPITAL DISTRICT 208

22 JUL 2025 PM 4 L

1775 5

USA

Dear Board of Visitors,

President Gregory Washington's leadership transformed GMU. He has had critical success with enrollment, fundraising, and attracting top students.

Keep him in his leadership position to secure Virginia's future workforce and prosperity. Barbara Francisco, proud American

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

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54172-48

To the Board of Visitors,
As a proud VA taxpayer I support public Universities. I am appalled by the threats, bullying, and browbeating that has forced the removal of University presidents across the country – including UVA. I ask you to stand firm in the protection of academic freedom and to stand behind President Washington whose accomplishments are well known to you. GMU and Virginia have much to be proud of. Do not [illegible] values.

Dr. Susan Miller Richmond

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA
22030

Dear BOV,
Keep President Washington at GMU!
He has grown enrollment (attracting top students), raised record funds, & elevated the University's stature. Don't let politics undermine this success.
GMU & Virginia need his leadership to power the future.

- Alexis Roth, Proud American

TO:
Board of Visitors
George Mason Univ.
4400 University Dr
MSN 3A1
Fairfax, VA 22030

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SANTA CLARITA CA 913

USA

July 21, 2025

21 JUL 2025

MAYA LIN
Artist
Born 1959

1775 ★ 2025

Dear GMU Board of Visitors,

President Gregory Washington's leadership of George Mason University has transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Thank you,
A Proud American

BOARD of VISITORS
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

George Mason is a critical engine for growing the talent and innovation to keep Virginia strong. Thanks to President Washington's leadership, GMU has become a top-tier research institute. 73% of in-State grads stay here in VA. We need the talent that Pres. Washington encourages & supports.

Board of Visitors
George Mason U.
4400 University Dr.
MSN 3A1
Fairfax, VA
22030

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Dear BOV,

Keep President Washington at GMU.
He has

- Increased enrollment
- Achieved record-breaking fundraising
- Elevated GMU's stature

Please Don, concerned citizen and proud American.

AT GMU! He has grown enrollment (attracting top students) raised record funds, and elevated the university's stature.
DON'T LET PETTY POLITICS UNDERMINE THIS SUCCESS.
GMU & VIRGINIA NEED HIS LEADERSHIP TO PROVER OUR FUTURE.

postcard

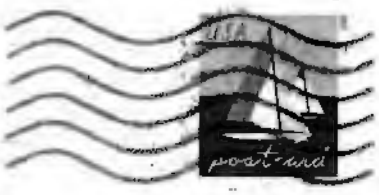
Board of Visitors.
George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax, VA
22030

DEAR BOV

DO NOT CAVE!!
PROTECT PRESIDENT WASHINGTON - DON'T LET HIM GO!!!!

NANCY GORRY,
VIRGINIA TAXPAYER

RICHMOND VA RPDC 230
22 JUL 2025 PM 4 L



BOARD of VISITORS
GEORGE MASON UNIVERSITY
4400 UNIVERSITY DR. MSN 3A1
FAIRFAX, VA. 22030

July 22, 2025

Dear Board of Visitors,

I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination delivers an exceptional return on investment for students and strengthens the Commonwealth's workforce and economy. President Washington's commitment to innovation, inclusion, and opportunity is exactly why Virginia needs him in higher education today.

I urge you to continue supporting his leadership and vision.

- Catherine Sullivan,
Virginia taxpayer and former
GMU adjunct faculty

Dear Board of Visitors,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising and elevating GMU's status for the future of the University and the Commonwealth. He is exactly the visionary leader Virginia should be fortunate enough to welcome and engage with. Virginia deserves pursuit of the highest possible

RICHMOND VA RPDC 230
22 JUL 2025 PM 7 L

DEAR BOV

KEEP GMU PRESIDENT WASHINGTON ! ! !
He is GOOD for GMU & will continue to be outstanding
DON'T BE STOOPID

NANCY GORRY. VIRGINIA TAXPAYER
22030-44200

BOARD of VISITORS
GEORGE MASON UNIVERSITY
4400 UNIVERSITY DR. MSN 3A1
FAIRFAX, VA. 22030

Dear BOV,
Pres. Washington is delivering real results at George Mason. FROM record enrollment and rising national ranking, to smart growth, and unprecedented State investment, his leadership is strengthening the GMU and the Commonwealth. Let's keep that momentum.

A Proud American

DENVER CO 802
22 JUL 2025 PM 3 L

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Learn more about otters: yourtruenature.com/learn

To: Board of Visitors
George Mason Univ.
4400 Univ. Drive MSN 3A1
Fairfax, VA
22030

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Made in USA

7 45222 77243 3

22030-44200

Advice from an Otter is a trademark of Your True Nature, Inc.
yourtruenature.com (800)641-1562 rev. 2009 ytn — #PCADVOTTR

Dear BOV,

KEEP GMU PRESIDENT WASHINGTON!

His unmatched accomplishments of record enrollment, AND elevating GMU are vital for the future of the University and the Commonwealth.

Let's pursue he continues guiding Virginia's economic engine.

Kathleen Dean
VA Taxpayer & Proud American

NOVA 220
2025 PM 4 L

USA FIRST-CLASS POSTAGE PAID

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax VA
22030

Dear BOV—
Under Pres. Washington, the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university. I support President Washington's continued leadership and encourage you to do the same.

Shelley Vance, Virginia taxpayer and
proud American
Retired FCPS public school
teacher.

Harry J. Parrish Town Hall
Manassas, Virginia

Opened in 1915, the first floor was the fire house for The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

Architect: Albert Speiden

Photo © Donald Pfanz, Photographer



Dear Ms. Hakim Mow,
Keep President Washington at GMU! He has: increased enrollment (attracting top students), achieved record breaking fund-raising, & elevated GMU's statute. GMU & Virginia need him at the forefront of tomorrow's workforce.

Ms Nilima Hakim Mow
Board of Visitors
George Mason University
4400 University Drive

NOVA · 220

21 JUL 2025 PM 4 L

DEAR BOV,

KEEP PRES. WASHINGTON @ GMU! BETWEEN INCREASED ENROLLMENT, RAISING RECORD FUNDS, + ELEVATING THE SCHOOL'S STATURE, HE IS A PROVEN LEADER.

-LAURA GOSSE, VA TAXPAYER + PROUD AMERICAN

To:
BOARD OF VISITORS
GEORGE MASON U.
4400 UNIV. DRIVE,
MSN 3A1
FAIRFAX, VA
22030

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

This five-acre site, dedicated in 1995, tells the story of the Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.

Photo by Donald Flora, Photographer

www.manassasmuseum.org

NOVA 220

21 JUL 2025 PM 4 L

Dear Mr. Petersen

President Washington's leadership transformed GMU. His success w/ enrollment, fundraising, and attracting top students has ~~transformed~~ been critical. Keep him at the helm to secure VA's future workforce and prosperity.

Jon O'Steen (VA taxpayer + Proud American)

Jon M. Petersen
Board of Visitors
GMU
4400 University Dr
MSN 3A1
Fairfax, VA 22030

Dear B.O.V.,

President Washington's leadership transformed GMU.

His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Thank you,
Shaun Mulmoneu. Proud American

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Phyllis R. Jessieri

Dear BoV,

Keep GMU President Washington!
His unmatched accomplishments of record enrolment, fundraising, and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine into the future.

Romey McPherson
(VA Taxpayer and proud American)

Manassas Industrial School/Jennie Dean Memorial
Manassas, Virginia

NOVA 220

This five-acre site, dedicated in 1995, is the only one of the Manassas Industrial School for Colored Youth founded in 1893 by former slave Jennie Dean. This technical and vocational school operated until the 1930s.

22 JUL 2025 PM 3 L

Dear Mr Cooper:

President Washington's leadership transformed GMU. His success with enrollment fundraising, and attracting top students has been critical. Keeping him at the helm to secure VA's future workforce and prosperity

Thank you
(VA taxpayer and proud American)

www.manassasmuseum.org

Charles Cooper
Board of Visitors
George Mason University
4400 University Dr
MS IV 3A1
Fairfax, VA 22030

Dear BOV,

Keep Pres. Washington at GMU! He has

22 JUL 2025

- increased enrollment (attracting top students)
- achieved record-breaking fundraising
- Elevated GMU's stature

GMU and Virginia need him at the helm

Mari[illegible]

René Burri
Shanghai, China,
© René Burri / Magnum Ph

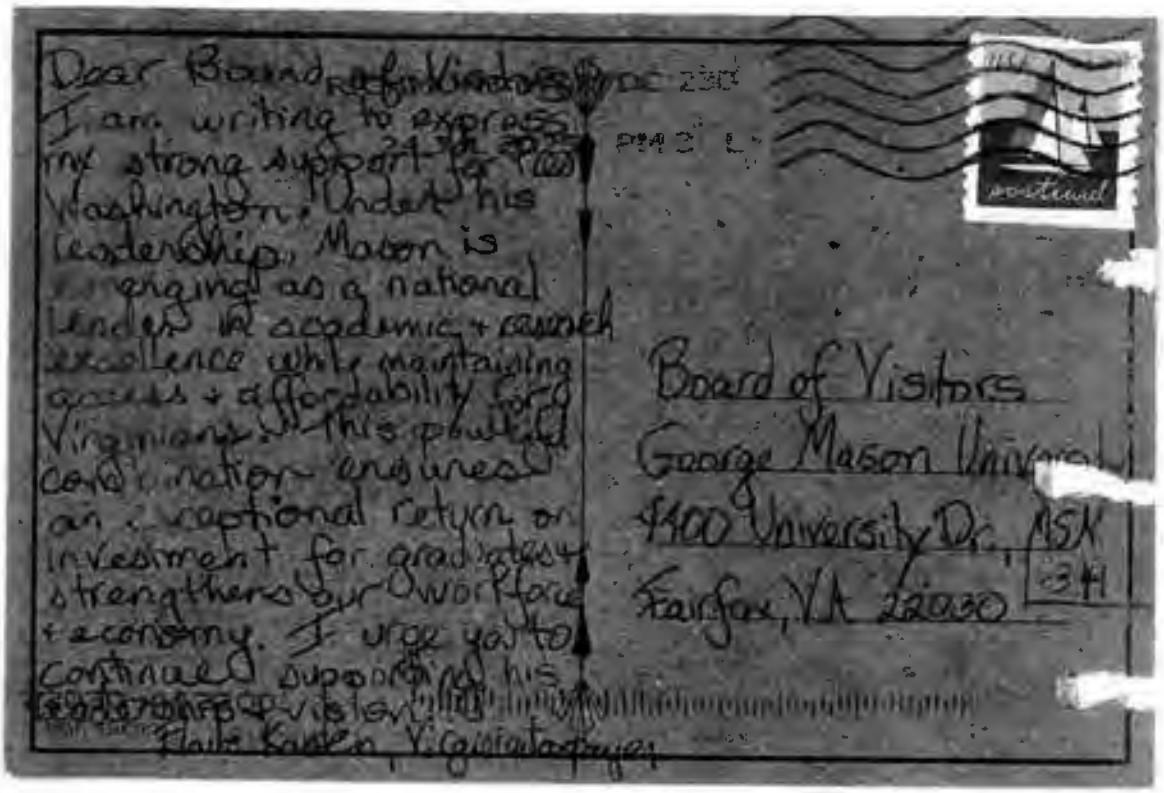


Board of Visitors
George Mason Univ
4400 University Drive
MSN 3A1

Dear B.O.V.,

President Washington's leadership transformed G.M.U.

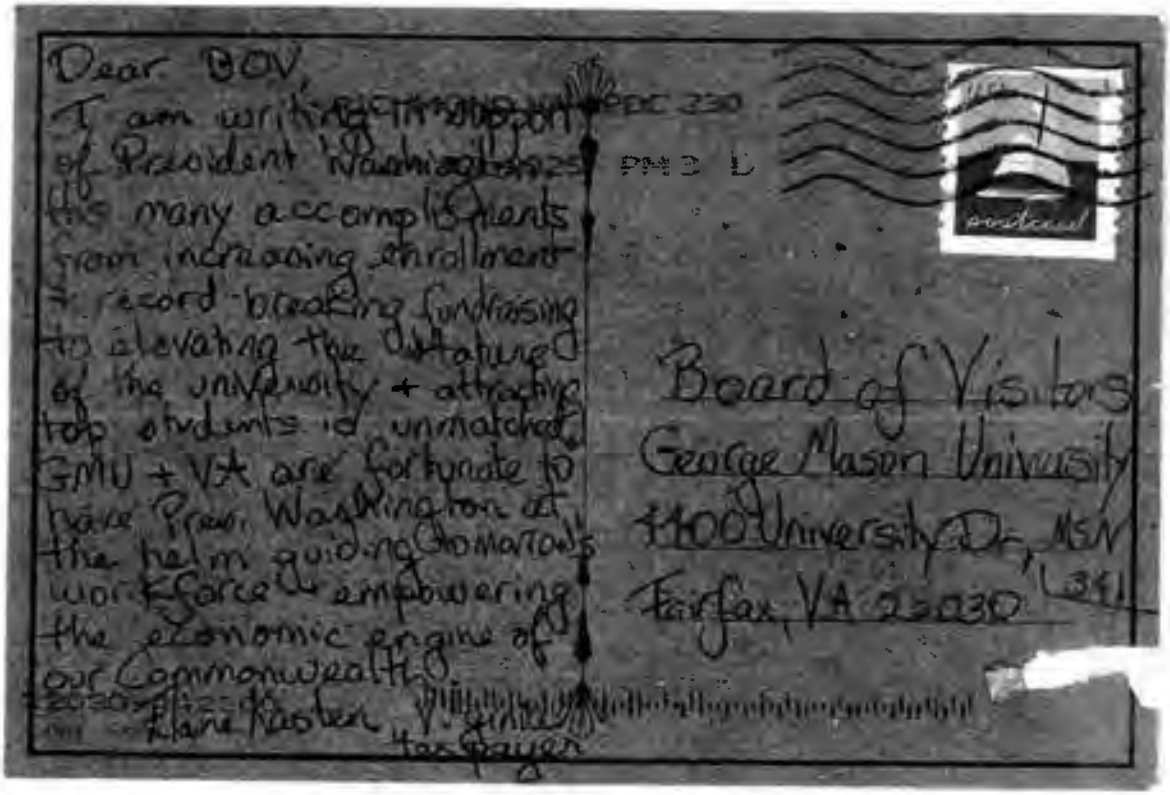
His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.



Dear Board of Visitors,
I am writing to express my strong support for Pres. Washington. Under his leadership, Mason is emerging as a national leader in academic + research excellence while maintaining access + affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates + strengthens our workforce + economy. I urge you to continue supporting his leadership + vision.
Thank you,
Blake Kasten, Virginia taxpayer

DEC 230
PM 3 L
postcard

Board of Visitors
George Mason University
4400 University Dr., MSN 3A1
Fairfax, VA 22030



Dear BOV,
I am writing in support of President Washington. His many accomplishments from increasing enrollment + record-breaking fundraising to elevating the stature of the university + attracting top students is unmatched. GMU + VA are fortunate to have Pres. Washington at the helm guiding tomorrow's workforce + empowering the economic engine of our Commonwealth.
Thank you,
Blake Kasten, Virginia taxpayer

DEC 230
PM 3 L
postcard

Board of Visitors
George Mason University
4400 University Dr, MSN 3A1
Fairfax, VA 22030

Dear BOV—
Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine

Alex McLeod, VA Taxpayer

Dear BOV;

Keep President Washington at GMU!

He has:

- Increased enrollment (attracting top students)
- Achieved record breaking fundraising, and
- Elevated GMU's stature

GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the commonwealth into the future.

Marilyn Berlin, Virginia taxpayer & proud American

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Marilyn Moses, Virginia Tax Payer
& proud American

Board of Visitors:

Stand with President Washington. Stand up to the bullying Trump Administration. Make Virginians Proud!

Fred Talbott

Virginia Taxpayer

RICHMOND VA RPDC 230

PM 4 L

Board of Visitors
George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax, VA
22030

JOSHUA TREE NATIONAL PARK
BY LITTLE FRIENDS OF PRINTMAKING

The uniquely shaped Yucca brevifolia plant—the park's namesake—is the crown jewel of this desert park, which is also host to [illegible] a cactus garden.

OAKLAND CA 945

25 JUL 2025 PM 6 L

Dear BOV:

President Washington is delivering real results at George Mason. He's overseen higher enrollment, growing state investment, increased in national ranking too. His leadership strengthens both the school and the Commonwealth — I [illegible] continued leadership [illegible] a[illegible]

Board of Visitors
George Mason U.
4400 University Dr.
MSN 3A1
Fairfax VA 22030

Dear BOV,

President Washington's leadership transformed GMU. Keep him at the helm to secure Virginias future workforce and prosperity.

He has:

- increased enrollment (attracting top students)
- achieved record-breaking fundraising
- elevated GMU's stature

Lets Keep that Momentum.

Washington is good for Virginia! (and America)

Dear BOV,

Under President Washington the University is opening doors, expanding opportunities, driving innovation and promoting economic mobility across VA. His vision strengthens our workforce and reflects the values of a modern public university. Don't let politics undermine his success! I urge you to continue to support his leadership!

A Virginia Taxpayer

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Dear BOV,

George Mason is a critical engine for talent growing innovation + economic strength in Virginia + our nation. Thanks to President Washington's leadership, the University has become a top-tier research institution with 73% of in-state grads staying + working in Virginia. Mason is building the [illegible] workforce + future

TO

BOV, George Mason Univ
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Dear BOV,

Under Pres. Washington the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce + reflects the values of a modern public university. I support Pres.

TO

BOV, George Mason Univ
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Dear BOV,

Keep Pres. Washington at GMU! He has increased enrollment (attracting top students), achieved record-breaking fundraising, & elevated GMU's stature. Virginia needs him at the helm guiding tomorrow's workforce + empowering the economic engine of the Commonwealth into the future. Diane Roberts, VA taxpayer + proud American

NOVA 220
23 JUL 2025 PM 6 L

TO

BOV, George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical.

Keep him at the helm to secure Virginia's future workforce and prosperity.

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Michc
Proud

Artist: Man One for C

BOV,

I write to you today because of my concern - even when away on vacation, re the fact we may lose GMU Pres. Washington.

He has proven to be frankly A-1! Please be sure to keep us

Dear BOV,

GMU is a critical engine for talent growing innovation and economic strength in Virginia and our Nation. Thanks to President Washington's leadership, the University has become a top-tier research institution. With 73% of in-state grads staying and working in Virginia, GMU is building the state's workforce and future.

A PROUD AMERICAN

Dear Board of Visitors,

President Washington's leadership transformed GMU.

His success with enrollment, fundraising, and attracting top students has been critical.

Keep him at the helm to secure Virginia's future workforce and prosperity.

-Douglas
Proud Ame

22030-442200

PROVIDENCE RI 028
23 JUL 2025 PM 4 L
POSTCARD

Aquilegia 'Clementine Dark Purple'

1775 ★ 025

USA postcard

Board of Visitors
George Mason University
4400 University Dr. MSN 3A1
Fairfax, VA 22030

PROVIDENCE RI 028
CONEFLOWER Echinacea 'Sombrero Salsa Cherry'
& GOLDENROD Solidago 'Golden Baby'
23 JUL 2025 PM 4 L
POSTCARD

1775 ★

USA postcard

Dear Board of Visitors,

President Washington's leadership transformed GMU.

His success with enrollment, fundraising, and attracting top students has been critical.

Keep him at the helm to secure Virginia's future workforce and prosperity.

STOREY PUBLISHING © 2023 ROB CARDILLO

Board of Visitors
George Mason University
4400 University Dr. MSN 3A1
Fairfax, VA 22030

Dear BoV,
Keep President Washington at GMU.
He has grown enrollment, attracted top students, raised record funds and elevated the university's status.
Don't let politics undermine his success.
GMU and Virginia need his leadership to power the future.

Thank You,
Dorothea, Proud American

Dear BoV,
Keep President Washington at GMU.
He has grown enrollment, attracted top students, raised record funds, and elevated the university's status.
Don't let politics undermine his success.
GMU and Virginia need his leadership to power the future

Thank you,

Leslie Middleton
Virginia Citizen

MAINE SCENICS
EASTERN MAINE 044
Morning light and low tide, Wonderland
Acadia National Park
Photo © R. Scott Kelly

22 JUL 2025 AM 2 L

1775

Dear BOV

President Washington's leadership has brought success in fundraising, enrollment, and attracting top students. KEEP him at the helm of GMU to secure Virginia's future prosperity + workforce.

Leslie Middleton, VA
citizen, voter + taxpayer

MAINE SCENIC Inc. • Box 173 • SOUTH MAINE 04092
☎ 207-799-4502

Board of Visitors
George Mason Univ.
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Corea by the Sea, Maine
Photo © William Kerry

Maine Scenics

Dear B.O.V.

President Washington's leadership has brought clear success to GMU in fundraising, enrollment, and attracting top students. KEEP HIM at the helm to secure Virginia's future prosperity & workforce.

- Leslie Middleton
Charlottesville, VA

EASTERN MAINE 044
22 JUL 2025 AM 2 L
1775

Board of Visitors
George Mason Univ.
4400 University DR
MSN 3A1
Fairfax, VA
22030

Autumn view from the summit of Cadillac Mountain
Acadia National Park
Photo © Donald Kelly

EASTERN MAINE 044
22 JUL 2025 AM 2 L
1775

Dear B.O.V. of GMU...

President Washington's leadership has brought clear success to GMU's fundraising, enrollment, and attracting top students. Keep him at the helm!

Leslie Middleton
Charlottesville, VA
resident, voter,

Board of Visitors.
George Mason Univ.
4400 University Ave.
MSN 3A1
Fairfax, VA 22030

2030-442200

EASTERN MAINE 044
22 JUL 2025 AM 2 L
1775

PRESIDENT WASHINGTON'S LEADERSHIP TRANSFORMED GMU. HIS SUCCESS WITH ENROLLMENT, FUNDRAISING, AND ATTRACTING TOP STUDENTS HAS BEEN CRITICAL. KEEP HIM AT THE HELM TO SECURE VIRGINIA'S FUTURE WORKFORCE AND PROSPERITY.

LEE CAMPUS 2204

BOARD OF VISITORS
GMU
4400 UNIVERSITY
MSN 3A1
FAIRFAX, VA 22030

22030-442200

July 22, 2025

Dear BOV,
Under President Washington, the university is opening doors, expanding opportunities, driving innovation & promoting economic mobility across Virginia. His vision strengthens our workforce & reflects the values of a modern public university. I support President Washington's continued leadership and encourage you to do the same.

Rev Rebecca Y Stephens, proud American

Dear BOV,
President Washington is delivering real results at George Mason U! Let's keep that momentum going.

Warmly,
Roslyn [illegible]
A Proud A[illegible]

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax VA 22030

Dear BOV,

HARTFORD CT 060
23 JUL 2025 PM 7 L

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's future workforce and prosperity.

Board of Visitors - GMU
East Building
4400 University Dr.
Fairfax, VA

Dear BOV:

President Washington's leadership is opening doors, expanding opportunities, driving innovation and encouraging/nurturing economic mobility across Virginia - AND FOR GMU University.

His Vision is for a better America - more opportunities, stronger workforce development, reflects American Values.

Please support President Washington's mission leadership.

Respectfully Lynn Renee - Proud American

Board of Visitors
George Mason University
4400 University Drive MSN 3A1
Fairfax, VA 22030

Keep President Washington at GMU! He has been a transformative leader! His success with enrollment, fundraising, attracting students has been great for GMU. GMU + VA need him at the helm to secure VA's future workforce + prosperity. Sincerely,

A Proud American

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors,
I am writing in support of GMU President Washington. His accomplishments include increasing enrollment and fundraising - elevating the stature of our local university to attract top students. GMU and Virginia are fortunate to have President Washington at the helm. He is guiding the development of tomorrow's workforce right here, and empowering the economic engine of our commonwealth into the future. Sincerely,
Rebecca Barton, Virginia taxpayer

Sketchbook Pattern, London, 2009 — Leanne Shapton



24 JUL 2025 PM 6 L
17
Board

George Mason University
4400 University DR
MSN 3A1
Fairfax VA 22030

DEAR BOV,

GEORGE MASON UNIV. IS A CRI
FOR TALENT GROWING INNOV.
STRENGTH IN VIRGINIA & OUR COUNTRY. THANKS TO PRES. WASHINGTON'S LEADERSHIP, THE UNIVERSITY HAS BECOME A TOP-TIER RESEARCH INSTITUTION. WITH 73% OF IN-STATE GRADS STAYING & WORKING IN VIRGINIA, MASON IS BUILDING THE STATE'S WORKFORCE & FUTURE.
I AM A GMU GRADUATE!

LAURIE-ANN PRESTON,
VIRGINIA TAXPAYER & PROUD AMERICAN

NOVA 220

Dear BOV,
George Mason is a critical engine for talent growing innovation and economic growth in Virginia and our nation. Thanks to President Washington's leadership, the university has become a top-tier research institution. With 73% of in-state grads staying and working in VA, Mason is building the state's workforce and future.
I support President Washington's continued leadership + encourage you to as well.
VA taxpayer, Proud American, Jeffrey Michel



1775

Board of Visitors
George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Nancy Wood,

VA Taxpayer and Proud Amer...

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he contains guiding Virginia's economic engine.

Kathleen,

Virginia taxpayer and

July 24, 2025

To Whom It May Concern on Bd. of Visitors:

I'm writing to urge you to stand by President Washington, and resist succumbing to the government's national campaign to remake higher education in the image of a narrow exclusionary vision of America.

So please continue to support the fine leader of George Mason and the principles he represents!

Sincerely,

Fran Bastress

VA

Dear Board of Visitors:
A few times in life, we are presented with an opportunity to take an important stand. This is your time. Stand with President Washington. Stand up for GMU's right to be a stellar institution of higher education unfettered by political oppression. Use your power to do the right thing.

Patsy Moses Talbott
Virginia taxpayer & Proud American

RICHMOND VA RPDC 230
PM 4 L

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Dear BoV,

KEEP PRESIDENT WASHINGTON AT GMU!

He has:
→ Increased enrollment
→ Achieved record-breaking fundraising
→ Elevated GMU's stature.

GMU + Virginia need President Washington at the helm guiding tomorrow's workforce + empowering the Commonwealth into the future.

— Robin Faraday, Proud American

OV –
JT WASHINGTON'S LEADERSHIP HAS
2MED GMU. It's si
t, fundraising, and
nas been critical. Keep him at the
ecause Virginia's future workfor
rity.

Fitzgerald, VA Taxpayer

Dear BOV, 7-23-25

I am writing you to urge to keep President Gregory Washington the president of GMU. His initiatives have made GMU to top tier school especially in cybersecurity and research! Don't let politics distract you from the amazing leadership skills of a worthy leader!

Yours truly, Sara Johnston, A VA Taxpayer

Dear BOV, [illegible] is a critical [illegible] growing talent, innova- tion & economic strength in VA & our nation. Thanks to Pres. Washington's leadership, the university has become a top-Tier research institution w/ 73% of in-state grads staying [illegible] VA, Mason is [illegible] state's workforce [illegible]

CAPITAL DISTRICT 208
24 JUL 2025 PM 3 L
USA 1775 ★ 2025 postcard

Board of Visitors
George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

TO: BOV at GMU
ROCHESTER NY 144
23 JUL 2025 PM 1 L
USA 1775 [illegible] postcard

President Gregory Washington is VITAL to secure Virginia's future workforce and prosperity, as the leader of GMU!

TO:

BOV
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Dear BOV,

Keep President Washington at GMU!

He has:

★ Increased enrollment (attracting top students)

★ Achieved record breaking fundraising

★ Elevated GMU's stature

GMU and Virginia needs him at the helm guiding tomorrow's workforce and empowering the economic engine of the commonwealth into the future.

JAnn Geoge, Proud American

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been CRITICAL! Keep him at the helm to secure Virginia's future workforce and prosperity!

Joanne Sweeney, VA Taxpayer and Proud.

Dear BoV,

President Washington's leadership transformed GMU. His success with enrollement, fundraising, and attracting top students has been critical

Keep him at the helm to secure Virginia's future work force and prosperity.

Sincerely, Michael — VA taxpayer

Dear BoV,

Keep GMU President Washington! His unmatched accomplishment of record enrollment, fundraising, and elevating GMU are vital for the future of the University and the Commonwealth. Lets ensure he Continues guiding Virginia's economic engine

Sincerely, George - VA taxpayer &
Proud American

Dear BOV

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Dear BOV,

President Washington's leadership has transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Elysa Breslow, Virginia taxpayer
& proud American

Dear BOV,
President Washington's leadership transformed GMU! His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Tina Doughty, Virginia Taxpayer & proud American

Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Donna Wade, VA taxpayer & proud American

Dear BOV—
KEEP PRESIDENT WASHINGTON at GMU!
He has
- increased enrollment, attracting top students
- achieved record-breaking fundraising, and
- elevated GMU's stature

GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering economic engine of the Commonwealth into

Dear BoV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future work force & prosperity.

Sincerely, Carol - Va taxpayer & Proud American

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising and elevating GMU are vital for the future of the University and the Commonwealth. Lets ensure he continues guiding Virginia's economic engine

Patricia, Va taxpayer and proud American

Dear BoV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Sincerely, Dorothy - VA taxpayer & Proud American

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, & attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Donna Wade, VA Taxpayer & proud American

Dear BOV –

Keep GMU President Washington!

His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Elizabeth Podesta VA Taxpayer

Dear BOV,

Keep President Washington at GMU! He has:

→ increased enrollment (attracting top students),

→ achieved record-breaking fundraising, and

→ elevated GMU's stature.

GMU and Virginia need him at the helm guiding tmorrw's workforce and empowering the economic engine of the Commonwealth

Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been CRITICAL. Keep him AT THE HELM to secure Virginia's future workforce and prosperity.
Iva Branham, VA Taxpayer + proud American

Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm, to secure Virginia's future workforce and prosperity.
Sheryll Golden, VA Taxpayer & proud American

Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Elma Crouse,
VA taxpayer + proud American

Dear Board of Visitors –

President Washington, Leadership and Management GMU has a success with engagement fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity

Sincerely, VA taxpayer

Dear BOV

Recently Mason has lost leadership momentum and success with fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity

Sincerely, VA Taxpayer + proud Mason dad

Dear BOV.

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Amy Harlan, VA Taxpayer & proud American

Dear BOV,

Keep President Washington at GMU! He has:

- Increased enrollment (attracting top students),
- achieved record-breaking fundraising, and
- elevated GMU's stature.

GMU and Virginia need him at the helm guiding tomorrow's work force and empowering the economic engine of the Commonwealth into the future.

Kathryn, Virginia taxpayer and proud American

Dear BOV.

President Washington's leadership tranformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Donna,
VA taxpayer + Proud American

Dear BOV,

President Washington's Leadership transformed GMU. His success with enrollment, Fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and Prosperity

Dale, Virginia Taxpayer + proud American

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine

William, VA Taxpayer & Proud American

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Kenneth, Virginia taxpayer and proud American

Dear Board of Visitors—

Keep President Washington at GMU!

He has:
- increased enrollment, attracting top students,
- achieved record-breaking fund-raising, and
- elevated GMU's stature.

GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

Rochelle Blanchard, VA Taxpayer

Dear BOV,

! Keep GMU President Washington ! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth.

! Let's ensure he continues guiding Virginia's economic engine. !

Debbie
VA Taxpayer and proud American

Dear BOV,

★ President Washington's leadership transformed GMU! ★ His success with enrollment, fundraising and attracting top students has been critical. ★ Keep him at the helm to secure Virginia's future workforce and prosperity. ★

Kenna, VA Taxpayer and Proud American

Dear BOV,

Keep President Washington at GMU! He has:

- Increased enrollment (attracting top students);
- Achieved record-breaking fundraising, and
- Elevated GMU's stature.

GMU and Virginia need him at the helm, guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

Randi Wade, VA taxpayer & proud American

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students is critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Alan Cross

VA taxpayer and Proud American

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Elysa Mores, Virginia Taxpayer

Dear Board of Visitors -
Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Kez Wilgus, VA taxpayer

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Deborah, VA taxpayer and proud American.

Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Elaine Wilson,
VA taxpayer + Proud American

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the ~~enrollment~~ future of the University and the commonwealth. Let's ensure he continues guiding Virginia's economic engine!

Joel Moses, Virginia Tax Payer
and Proud American

Dear BOV,

Keep President Washington at GMU! He has:

- Increased enrollment (attracting top students)
- Achieved record-breaking fundraising, and
- Elevated GMU's stature.

GMU and Virginia need him at the helm guiding tomorrow's work force and empowering the economic engine of the Commonwealth!

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Lisa Brown,
VA taxpayer & proud American

Dear BoV,

Keep President Washington at GMU! He has:

- Increased enrollment (attracting top students)
- Achieved record-breaking fundraising, and
- Elevated GMU's stature

GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

Joan Fitts, Virginia taxpayer + proud American

Dear BoV,

Keep President Washington at GMU. He has:

- Increased enrollment (attracting top students)
- Achieved record-breaking fundraising, and
- Elevated GMU's stature.

GMU and Virginia need him at the helm guiding tomorrows workforce and empowering the economic engine of the Commonwealth.

Dear BOV,

Keep President Washington at GMU! He has:

- Increased enrollment (attracting top students)
- Achieved record breaking fundraising and
- Elevated GMU's stature.

GMU and Virginia need him at the helm guiding tomorrow's workforce + empowering the economic engine of the Commonwealth into the future.

- taxpayer +

Dear BOV,

Keep GMU President Washington! His unrivaled accomplishments of record enrollment fundraising and elevating GMU are vital for the future of the university and the commonwealth. Lets ensure he continues guiding Virginia's economic engine

Patty, Va taxpayer & proud American

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Gary, Virginia taxpayer and proud American

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Mark Brown,

VA taxpayer + proud American

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Donna Wade, VA Taxpayer & proud American

Dear Board of Visitors –

Keep President Washington at GMU! He has: • increased enrollment (attracting top students), • achieved record-breaking fundraising, and • elevated GMU's stature

GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering engine of the Commonwealth into the future!

– Doris Scott, VA taxpayer

Dear BOV,

Keep President Washington at GMU! He has:

- increased enrollment (attracting top students),
- achieved record-breaking fundraising, and
- elevated GMU's stature.

GMU and Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

Debbie [illegible]

Dear BOV.
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been CRITICAL! Keep him at the helm to secure Virginia's future workforce & prosperity.
Sheryll Golden, VA Taxpayer & Proud American

Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity

Patty, Va taxpayer + proud American

Dear BOV.
President Washington's leadership transformed GMU. His success with enrollement, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity

Pat, Va taxpayer + proud American

Dear BOV,

[illegible] transformed [illegible] enrollment, fun. raising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Lois

VA taxpayer & proud American

Dear BOV,

Keep President Washington at GMU! He has!

Increased enrollment (attracting top students)

Achieved record-breaking fundraising and

Elevated GMU's stature

GMU + Virginia need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

Pat, VA taxpayer & Proud American

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students is critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

John Peters,

VA taxpayer & proud American

Dear Board of Visitors,
Keep President Washington at GMU!
He has:
* increased enrollment
* achieved record-breaking fundraising
* Elevated GMU's stature

His vision strengthens our workforce and reflects the values of a modern public University. Don't let politics undermine this success! GMU and Virginia needs his leadership to power the future.
Sincerely, Virginia taxpayer

NOVA 220
24 JUL 2025 PM 2 L
1775 ★ 2025
USA

Board of Visitors
George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

22030-444499

Dear Bod V,

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting world-class faculty has been critical. Keep him at the helm to secure Virginia's future.

Thank you,
Val Plisko
Proud Virginian + GMU Alumna Parent

NOVA 220
JUL 2025 PM 2 L
1775

Board of Visitors
George Mason Univ.
4400 University Dr.

Dear Board,

Keep Pres. WA!
He is successful and he needs to stay.
When you have an excellent person, treasure him.

Betty

Board of Visitors
George Mason U.
4400 U. Dr. MSN 3A1
Fairfax VA
22030

AND OR RPDC
2025

Dear BOV,

President Washington's leadership tranformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce & prosperity.

Nancy Rochelle, VA Taxpayer & proud American

Dear BOV,

President Washington's leadership TRANSFORMED GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him AT THE HELM to secure Virginia's future workforce and prosperity.

Kendall Harlan, VA Taxpayer & proud American.

Dear BOV,

Keep President Washington at GMU! His success with enrollment, fundraising, and attracting to students has been Critical! Keep President Washington at the helm to secure VA's future workforce and prosperity. I support President Washingtons continued leadership and encourage you do the same.

San, a Virginia taxpayer

NRM 220
24 JUL 2025 PM 2 L

1775 ★ 02

Board of Visitors
George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Levain
BAKERY

NOVA 220

23 JUL 2025 PM 3 L

NEW YORK CITY | HAMPTONS | CHICAGO | WASHINGTON D.C. | BETHESDA | BOSTON | LOS ANGELES

1775 ★ [redacted]
FOREVER/USA

Dear Board of visitors,
Please keep Pres. Washington at GMU. We need bright, skilled people like him in positions of leadership. Don't let politics destroy what Pres. Washington is helping to build at GMU.
Please don't cower + give in to forces that want to destroy our democracy!

Board of Visitors
George Mason U.
4400 University Dr.
MSN 3A1
Fairfax, VA
22030

BOV –
I urge you to support President Washington in the allegations of discriminatory hiring practices at GMU.

President Washington is a superb leader and the precise person well suited to lead GMU now and in the future!

Hire if current staff

Dear Board of Visitors,

How you can justify even considering ousting President Gregory Washington from George Mason University? His track record is stellar – enrollment, fundraising, reputation – and he has worked to take extensive steps to improve relationships with the Jewish community in response to the Trump Administration's investigation into antisemitism. Indeed, dozens of Jewish faculty support Washington & condemning the attacks on him & university. These attacks are false, racially

Dear BOV,

President Washington is delivering real results in VA at George Mason. From record enrollment and rising national ranking, to smart growth, and unprecedented state investment, his leadership is strengthening the GMU and the Commonwealth. Let's keep that momentum.

- Walter K. - Proud American

Dear BOV,

Keep President Gregory Washington! Do not capitulate to political oppression and democracy-killing thuggery. Washington's leadership has done impressive good to GMU. Don't ruin it! Stand strong!

Dear Board of Visitors,

President Washington's leadership transformed GMU

His FUNDRAISING & Attracting TOP STUDENTS is so critical.

KEEP HIM AT THE HELM to secure

@mason99images



To: Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA

Dear BOV

President Washington's leadership transformed GMU. His leadership, attracts top students and fund raising have been critical. Keep him at the helm to secure Virginia's future workforce and prosperity

Hundred Years
former VA taxpayer
and proud American

ALEX [illegible]
NAME
AUSTIN TX 787
RIO GRANDE DISTRICT
23 JUL 2025 AM 2 L

USA
1V 75 * 2025

DEAR BOV,
KEEP PRES. WASHINGTON AT GMU.
HE HAS GROWN ENROLLMENT (ATTRACTING TOP STUDENTS), RAISED RECORD FUNDS, AND ELEVATED THE UNIVERSITY'S STATURE. DON'T LET POLITICS UNDERMINE THIS SUCCESS. GMU + VIRGINIA NEED HIS LEADERSHIP TO POWER THE FUTURE. THE TIME IS ALWAYS RIGHT TO DO WHAT IS RIGHT!
- ALEX [illegible]
PATRIOTIC AMERICAN

#PostcardsFromThePeople.com

BOARD OF VISITORS
GEORGE MASON UNIVERSITY
4400 UNIVERSITY DR.
MSN 3A1
FAIRFAX, VA 22030

HEAR my VOICE.

President Washington has made Mason

BETTER!

Higher fund raising
- More Academic Prestige
- National Reputation (cybersecurity, etc) as center of excellence
- Increased enrollment

Is this why you're trying to oust him??!!

SHAME ON YOU!!!



Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA
22030

POST CARD

FOUND IMAGE PRESS

Dear Honorable Members of the Board of Visitors for GMU,

I write in support of Gregory Washington. He has been an amazing fundraiser and the school's ranking has risen during his tenure. His field in Engineering of materials and dynamic systems; fields important for our future. A good leader for our state / many

FOUND IMAGE PRESS
672334 768729

BOARD OF DIRECTORS,

I URGE YOU TO KEEP PRESIDENT WASHINGTON AT GMU!

NOT ONLY HAS HE GROWN ENROLLMENT, BUT HE HAS RAISED RECORD FUNDS AND ELEVATED THE STATURE OF THE ENTIRE UNIVERSITY!

PLEASE DO NOT LET POLITICS UNDERMINE HIS SUCCESS.

DEAR BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.
Kendall Christine Chandler
GMU Master's Graduate,
VA TAXPAYER and Proud Virginian & American.

RICHMOND VA RPDC 230
25 JUL 2025 PM 4 L

BOARD OF VISITORS
GEORGE MASON University
4400 University Drive,
MSN 3A1
FAIRFAX, VA 22030

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's workforce and prosperi

VA

President Washington's leadership transformed GMU! His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's workforce and prosperity.

-VA taxpayer and proud American

Dear Members of the BOV -

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been remarkable. You need to keep him at the helm to secure Virginia's workforce and prosperity

Katie, VA taxpayer + proud

Dear Board of Visitors:

President Washington's leadership transformed GMU! His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's workforce and prosperity.

Kathy - VA Taxpayer + proud

President Washington's leadership transformed GMU! His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's workforce and prosperity. David H.

President Washington's leadership transformed GMU! His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's workforce and prosperity.

Donna, VA taxpayer + proud American

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's workforce and prosperity.

President Washington's leadership transformed GMU! His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's work force and prosperity.

President Washington's leadership transformed GMU! His success with enrollment, fundraising, + attracting top students has been critical.
Keep him at the helm to secure Virginia's workforce + prosperity.

VA taxpayer + proud American

President Washington's leadership transformed GMU! His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's workforce and prosperity.
Mary, VA taxpayer and proud American

Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure [illegible]

DEAR BOV,

KEEP GMU PRESIDENT WASHINGTON! HIS UNMATCHED ACCOMPLISHMENTS OF RECORD ENROLLMENT, FUNDRAISING AND ELEVATING GMU ARE VITAL FOR THE FUTURE OF GMU AND THE COMMONWEALTH. LET'S ENSURE HE CONTINUES GUIDING VIRGINA'S ECONOMIC ENGINE! Louise - PROUD AMERICAN

Dear BOV,

President Washington's leadership transformed GMU. He has been critical in his success with fundraising, enrollment and attracting top students! Keep him at the helm to secure Virginia's future, workforce and prosperity. Michele - VA Taxpayer

---

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical! Keep him at the helm to secure Virginia's future workforce and prosperity.

Carol, VA Taxpayer

Dear BOV,
Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of GMU and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine!
Louise, VA Taxpayer

Dear Members of the George Mason Board of Visitors,

Please Keep President Gregory Washington at the helm of George Mason University. Firing this president to satisfy some politicians would be a disservice to George Mason University and the Northern Virginia community. President Washington has increased enrollment, attracted top students, and raised a record level of funding. We should not let politicians get in the way of quality education.

T

Dear BOV,

Keep President Washington at GMU. He has grown enrollment, attracted top students, raised record funds, and elevated the university's status. Don't let politics undermine his success. GMU and Virginia need his leadership to power the future.

Thank you,
Debby, Proud American

Dear BOV,

Keep President Washington at GMU. He has grown enrollment, attracted top students, raised record funds and elevated the university's status.

Don't let politics undermine his success. GMU and Virginia need his leadership to power the future.

Thank you,
Jennifer, volunteer

Dear BOV,

Keep President Washington at GMU. He has increased enrollment, attracted top students, raised record funds and elevated the university's status. Don't let politics undermine his success. GMU and VA need his leadership.

Thank you,
Beth

Dear BOV,

Keep President Washington at GMU. He has grown enrollment, attracted top students, raised record funds and elevated the university's status. **Don't let politics undermine his success**. GMU and Virginia need his leadership to power the future.

Thank you

Dear BOV,

MILWAUKEE WI 530
23 JUL 2025 PM 5 L

President Washington is delivering real results at George Mason.

- Record enrollment
- Rising national ranking
- Smart growth
- Unprecedented state investment

His leadership strengthens GMU & the Commonwealth. Keep that momentum.

Board of Visitors
George Mason University
4400 University Dr 3A1
Fairfax VA
22030

Dear Board of Visitors

SAINT PAUL MN 550
24 JUL 2025 PM 6 L

President Washington is delivering real results at George Mason. From record enrollment and rising national ranking, to smart growth and unprecedented state investment, his leadership is strengthening GMU and the state. Keep that momentum going!

-Ellen Rozek

Board of Visitors
George Mason University
4400 University Dr.,
MSN 3A1
Fairfax, VA 22030

Dear BOV,

MINNEAPOLIS MN 553
23 JUL 2025 PM 4 L

I'm concerned about what your group is considering and strongly urge you to **KEEP PRESIDENT WASHINGTON at GMU!** He has done so much positive good at GMU which has, in turn, boosted Virginia's economy and "image" increasing GMU's academic status & increasing enrollment!

~ S M Dray, Ph D
concerned citizen
Proud American

Board of Visitors
George Mason Univ
4400 University Dr
MSN 3A1
Fairfax, VA
22030

July 21, 2025
Madison, WI

Dear Board Members:
Please have the courage & wisdom to support Pres Gregory Washington, not just for GMU but for universities & colleges everywhere. This nation needs, & indeed was built upon, foundations of hard-fought diversity, equity & inclusion



INSIN STATE CAPITOL. APRIL 2025. PHOTO BY LISA GRUENEBERG

Board of Visitors
George Mason Univ
4400 University Dr
Fairfax
VA 22030

Dear BOV,

Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the University's stature. Don't let Politics undermine this success. GMU & Virginia need his leadership to power the future.

Jack Saladino VA resident tax payer & Proud American

Dear BOV,

George Mason is a critical engine for talent growing innovation and economic strength in Virginia & our nation. Thanks to President Washington's leadership, the University has become a top-tier research institution. With 73% of in-state grads staying & working in Virginia, Mason is building the state's workforce & future.

~ Lila Saladino VA resident & Proud American

Dear BOV,
Under President Washington, the University is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public University. I support President Washington's continued leadership & encourage you to do the same.

[illegible]

Dear BOV

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the University & the Commonwealth. Let's ensure he continues guiding Virginia's economic engine!

[illegible]

As an academian myself, I understand the value of an excellent university president. The right president will make the university; the wrong one will break it. Please keep President Washington at GMU! He has increased enrollment (attracting top students), achieved record-breaking fund-raising, and elevated GMU's stature in the world of higher education. Don't let politics interfere with quality education for our citizens. You hold the power here. Don't abdicate.

Jean Paulsel, Ph.D. — a proud American

Dear BOV,

Keep Pres. Washington at GMU!

He has grown enrollment (attracting top students), raised record funds, & elevated the University's stature. Don't let politics undermine his success. GMU + Virginia need his leadership to power the future.

Janet Walden
Proud American

Dear Board of Visitors,

Keep GMU President Washington!

His unmatched accomplishments of record enrollment, fund-raising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Thank you.
22030-4444 99
Engineers Made

PORTLAND OR RPDC 972
25 JUL 2025 PM 2 L

USA
1775 ★

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
[illegible]

ASTI BRAND WINE CELLARS OF THE ITALIAN SWISS COLONY WINERY

Small casks of white oak and long rows of storage bins are found in the Asti Cellars where choice wines develop their outstanding [illegible] and bouquet. Visitors are invited to enjoy a tour of the historic winery and the traditional hospitality of the Tasting Room at the famous Italian Swiss Colony winery at Asti, California.

BALTIMORE MD 212
25 JUL 2025 PM 5

POST CARD

Dear BOV,

Keep President Washington at GMU. He has grown ENROLLMENT, attracted top students & raised record funds & elevated University's status. Don't let politics undermine his success.

Thank you,

Board of Visitors
George Mason University
4400 University Drive,
MSN 3A1
Fairfax, VA
22030

Dear BOV,

President Washington is delivering real results at GMU. From record enrollment and rising national ranking, to smart growth, a unprecedented State investment, his leadership is strengthening the GMU & the Commonwealth. Let's keep that momentum."

- Marilyn Windschiegl, Proud American

Dear BOV;

KEEP PRESIDENT WASHINGTON AT GMU!
He has grown enrollment & attracting top students, raised record funds and elevated the university's stature.
Don't let politics undermine his success!
GMU & VA need his leadership to power the future.

- Marilyn Windschiegl, Proud American

Dear BOV,

Keep President Washington at GMU!! He has grown enrollment & attracting top students, raised record funds, and elevated the university's stature. DON'T LET POLITICS UNDERMINE HIS SUCCESS! GMU & Virginia need his leadership to power the future.

- Marilyn Windschiegl, Proud American

Dear BOV, MILWAUKEE WI 530 27 JUL 2025

George Mason is a critical engine for talent growing innovation & economic strength in VA & our nation. Thanks to President Washington's leadership, the university has become a top-tier research institution. With 73% of in-state grads staying & working in VA, Mason is building the state's workforce & future!

– Marilyn Windschiegl, Proud American

Dear BoV,

President Washington is delivering real results @ George Mason. From record enrollment & rising national ranking, to smart growth & unprecedented state investment, his leadership is strengthening GMU & the Commonwealth. Let's keep that momentum.

Justin Rosario — Virginia taxpayer & Proud American

Dear BoV,

As a proud GMU family, we urge you to keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's econo[illegible]gine!

Sandy Blakeney, proud American

Dear BOV,

Under President Washington, the university is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision & strengthens our workforce & reflects the values of a modern public university. I support President Washington's continued leadership and encourage you to do the same.

Anna Li, Proud American.

PORTLAND OR RPDC 972
24 JUL 2025 PM 4 L

1775 ★ 2025

Board of Visitors
George Mason University
4400 University Drive,
MSN 3A1
Fairfax, VA 22030



National Parks of the USA © Chris Turnham, Kate Siber and Wide Eyed Editions

Sojourner Truth
1797-1883
Great American Women - Volume One

Stamp issue date: 1986

36156

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7/23/2025

Dear GMU BOV,

President Washington's leadership has transformed GMU! His success in fundraising, enrollment, attracting top students and academic excellence are critical to the university and our Commonwealth. Keep him at the helm to secure Virginia's future workforce and prosperity. Thank you!

Sara Juster — Virginia taxpayer & proud American.
9318 Glenbrook Ct. Fairfax VA 22031

VA 220
23 JUL 2025 PM 2 L

1775 ★ 2025

USA FOREVER

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax VA 22030

ZIP + 4

IN OUR AMERICA
We are a national non-profit determined to help love (and democracy) win. Take a stand by displaying in Our America flags. We donate the profits to aligned grassroots organizations.

SAINT PAUL MN 550
23 JUL 2025 PM 6 L

USA
1775

Dear B.O.V.:
Keep GMU President Gregory Washington! We need his steady guidance at the helm to continue GMU's impressive forward progress!
A proud American

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax VA 22030

2030-444499

Dear BOV,

President Washington is delivering real results at George Mason. From record enrollment and rising national rating to smart growth and unprecedented state investment, his leadership is strengthening the GMU and the Commonwealth. Let's keep that momentum going.

See Steven, Virginia taxpayer and proud American grandmother of a GMU student

NOVA 220
24 JUL 2025 PM 2 L

1775 ★ 2025 FREEDOM

Board of Visitors
George Mason Univ.
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Brian Bedford as King Richard II
in Richard II, Stratford Festival, Canada, 1983
Photo: Robert C. Ragsdale
© 1983 [illegible]

Postcard reproduction by:
The Postcard Factory
617 Wellington Street West
[illegible]

Dear BOV

Keep President Washington at GMU! He has:

- increased enrollment (attracting top students),
- achieved record-breaking fundraising and
- elevated GMU's stature.

GMU and Virginia need him at the helm as they transform our workforce and empower the economic engine of the Commonwealth into the future.

Amy for a proud American

Dear BOV,

Keep President Washington at GMU!

He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let partisan politics undermine this success. GMU and Virginia need his leadership to power the future.

Amy Farina, proud American

Dear BOV,

President Washington is delivering real results at George Mason. From record enrollment and rising national ranking, to smart growth and unprecedented state investment, his leadership is strengthening the GMU and the Commonwealth. Let's keep that momentum.

Amy Farina, proud American

Dear Gov

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future with reform and prosperity.

Any Person, proud American

Dear Gov,

Keep GMU President Washington!

His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Dear Gov

George Mason is a critical engine for talent growing innovation and economic strength in Virginia and our nation.

Thanks to President Washington's leadership the university has become a top-tier research institution. With 79% of in-state grads staying and working in Virginia, Mason is building the state's future.

Kathleen S

Dear GMU Board of Visitors,

President Washington is delivering real results at George Mason. From record enrollment to rising national ranking, to smart growth, and unprecedented state investment, his leadership is strengthening GMU and the Commonwealth. Lets keep that momentum going. Sincerely,

Kirk Treakle
Virginia taxpayer and Proud American.

Dear GMU BOV,

Under President Washington, the University is opening doors, expanding opportunities, driving innovation, and promoting economic mobility across Virginia. His vision strengthens our workforce and reflects the values of a modern public university. I support President Washington's continued leadership and encourage you to do the same.

Sincerely, Kirk Treakle, Virginia taxpayer and Proud American.

Dear Board of Visitors,

I am writing in support of GMU President Washington, under whose leadership the university has solified its position as a national leader in critical areas like cybersecurity, data systems, and information technology. His vision has strengthened Virginia's workforce and economy while maintaining access and affordability for Virginia's best and brightest. I urge you to continue to support President Washington's leadership.

Anne Marie Stratos, Virginia taxpayer and proud American

Dear Bob,

→ KEEP GMU President Washington's unmatched accomplishments of record enrollment, funding, and elevating GMU as one of the future of the university and the Commonwealth's pursuit of distinguishing Virginia's economic edge

- Northern Virginia Daily Front Editorial

Dear Bob,

Keep President Washington's accomplishments are the reason you are where you are as a University! Don't fire him because he Black.

We are not dumb here in the Commonwealth & we do not forget those who know to disrespect!

Let the Lightning Strike England - VA

Dear Bob,

President Washington is delivering real results at George Mason. From record enrollment & rising National ranking, to smart growth & appreciated state investment, his leadership is strengthening GMU & the Commonwealth. Let's keep up the momentum!

Jake Bishop - Virginia taxpayer & proud American

Dear BoV,

Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the University's stature. Don't let politics undermine this success. GMU & Virginia need his leadership to power the future.

Debra Rosario – Virginia taxpayer + Proud American

Dear BoV,

Keep President Washington at GMU! He has grown enrollment (attracting Top Students), raised record funds, and elevated the University's stature. Don't let politics undermine this success. GMU & Virginia need his leadership to power the future! Do NOT Bow TO FASCISTS!

– Julie England – VA taxpayer & Proud American

Dear BoV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce & prosperity.

Thank You,

NOVA 220
25 JUL 2025 PM 4 L
1775

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Visit us on Etsy or at www.StoneMavenDesigns.net

ACADIA NATIONAL PARK | EST. 1919
MAINE

NOVA 220

USA POSTCARD

Dear BOV, 25 JUL 2025 PM 2 L

1775 ★ 2022

SASSAFRAS

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Lets ensure he continues guiding Virginia's economic engine! I support his continued leadership and encourage you to do the same.

-Proud American, & GMU student

WWW.SUBPARPARKS.COM

Board of Visitors
George Mason University
4400 University Dr. MS 1A1
Fairfax, VA 22030

SUBPAR PARKS: REAL ONE-STAR REVIEWS OF NATIONAL PARKS

2030-44458

Dear BOV,

Keep GMU's President Washington!

His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth.

Let's ensure he continues guiding Virginia's future!

Sincerely, Barb Scholtz
a proud American and voter

Dear Board of Visitors

Keep President Washington at GMU!

GRAND RAPIDS MI 493

25 JUL 2025 PM L

He has grown enrollment, attracted top students, raised record funds and elevated the university's status. Don't let politics undermine his success. GMU and Virginia need his leadership to power the future. Thank you



Board of Visitors
George Mason University
4400 University Dr MSN 3A1
Fairfax, VA
22030

GREECE

ΑΘΗΝΑΙ Ο Παρθενων
ATHENS The Parthenon

Dear BOV,

Keep President Washington at GMU. He has grown enrollment, attracted top students, raised record funds and elevated the University's status. Don't let politics undermine his success. GMU and Virginia need his leadership to power the future.

Thank you,
linda - Proud American

Dear BoV,

President Washington's leadership transformed GMU for the better. Keep him at the helm to secure Virginia's prosperity.

NOVA 220
23 JUL 2025
PM 2 L

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1



SAINT PAUL MN 550
23 JUL 2025 PM 6 L

Keep President Washington at GMU!

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA
22030

2030-444493

A Proud American

President Washington has made Mason BETTER!

- Richer (higher fund raising)
- More Prestigious (academic rating)
- Nationally known (cybersecurity etc)
- Higher levels of top students

Is this why you're trying to oust him??!

2030-444493

SAINT PAUL MN 550
23 JUL 2025 PM 7 L

Board of Visitors
George Mason University
4400 University Dr
MSN 3A1
Fairfax, VA
22030

SAINT PAUL MN 550
23 JUL 2025 PM 5 L

Don't be STUPID!

Keep GMU President Gregory Washington!

~A concerned friend of GMU & proud American

Board
George
4400 U
M
Fairfa
2

Dear BOV,

Keep President Washington at GMU!
He has!

Increased Enrollment
Achieved Record Breaking Fundraising
Elevated GMU's stature

GMU and Va need him at the helm guiding tomorrow's workforce and empowering the economic engine of the Commonwealth into the future.

Jennifer L Jones
Proud American 2077

PHOENIX AZ 850
PM
25 JUL
2025

Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax VA 22030

Keep

SAINT PAUL MN 550
23 JUL 2025 PM 6 L

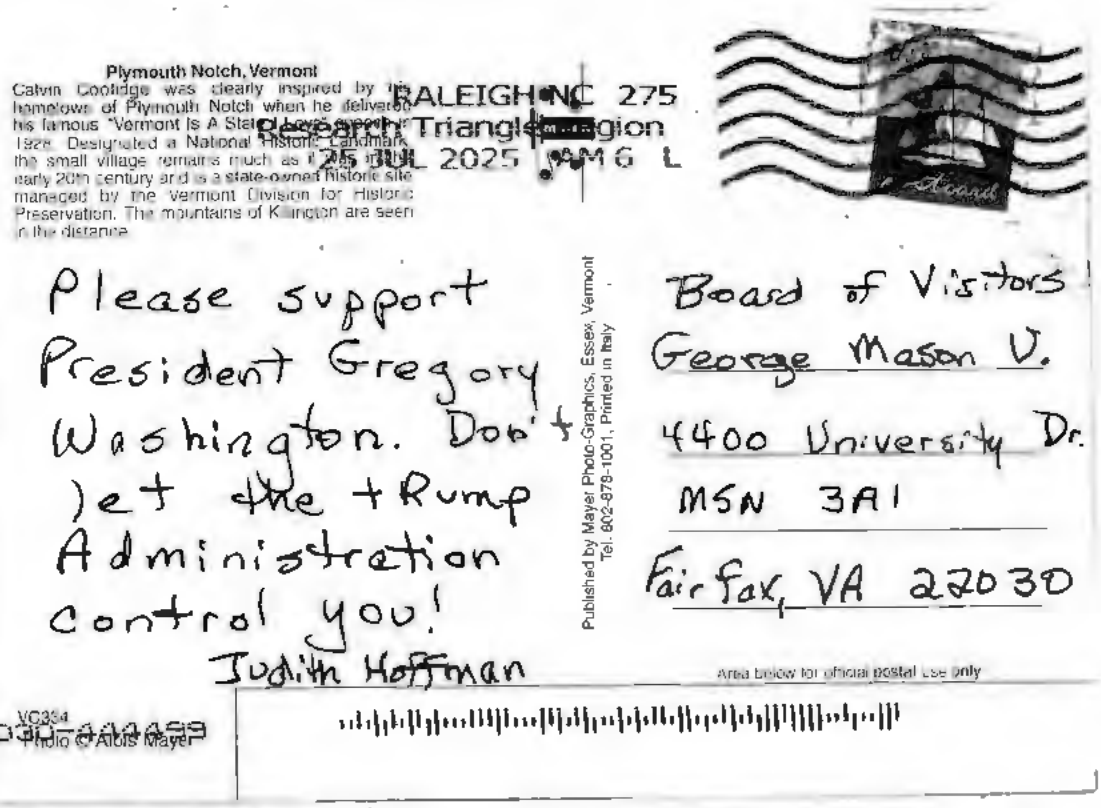
1775 25

President Washington at GMU!

Resist the dumbing-down of our wonderful country!

Ann-Marie Olson
Proud American

Board of Visitors
George Mason Univ.
4400 University Dr
MSN 3A1
Fairfax, VA
22030



Plymouth Notch, Vermont
Calvin Coolidge was clearly inspired by the hometown of Plymouth Notch when he delivered his famous "Vermont Is A State Of Mind" speech in 1928. Designated a National Historic Landmark, the small village remains much as it was in the early 20th century and is a state-owned historic site managed by the Vermont Division for Historic Preservation. The mountains of Killington are seen in the distance.

RALEIGH NC 275
Research Triangle Region
25 JUL 2025 AM 6 L

Please support President Gregory Washington. Don't let the +Rump Administration control you!
Judith Hoffman

Board of Visitors
George Mason U.
4400 University Dr.
MSN 3A1
Fairfax, VA 22030

Published by Mayer Photo-Graphics, Essex, Vermont
Tel. 802-878-1001. Printed in Italy

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©2025 Photo d'Arbis Mayer

Dear BOV

President Washington's leadership transformed GMU. His success with enrollment, fund raising & attracting top students has been critical. Keep him at the helm to secure Virginia's future workface & prosperity

Nikhil Lipare
former VA taxpayer
& proud American

Dear BOV

President Washington's leadership transformed GMU. His success with enrollment, fund-raising and attracting top students has been critical. Keep him at the helm to secure Virginia's

7/25/25

OAKLAND CA 945
25 JUL 2025 PM 6 L

DEAR BOV -

KEEP PRESIDENT GREGORY WASHINGTON AT GMU!
HE'S ATTRACTING TOP STUDENTS, INCREASING FUNDRAISING, AND BUILDING THE UNIVERSITY'S RANKING. HE IS THE LEADER WE NEED.
DON'T GIVE IN TO PRESSURE - YOU'RE BETTER THAN THIS.

-JENI

JENI PALTIEL
PROUD AMERICAN

BOARD OF VISITORS
GEORGE MASON UNIVERSITY
4400 UNIVERSITY DR
MSN 3A1
FAIRFAX VA 22030

22030-444499

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising, & attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce & prosperity.

Gail Dominic
Proud American

Dear Gov

President Washington's leadership transformed GMU. His successful enrollment, fundraising and attracting top students has been criticized. Keep him at the helm to secure Virginia's future workforce and prosperity.

Sincerely,
Heather Wagner
Former VA Taxpayer
Prior Mason

Dear Gov,

President Washingtons leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future work force and prosperity.

Sincerely, (Volunteer)

Dear BOV

President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce & prosperity.

-Alice Nadler & proud American

SAN FRANCISCO CA 940
25 JUL 2025 PM 4 L

1775 ★

USA

Animalium
Curated by KATIE SCOTT

Board of Visitors
George Mason University
4400 University Dr.,
MSN 3A1
Fairfax, VA 22030

Dear BoV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are vital for the future of the university and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising & attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce & prosperity.

Athena Sargent
Patriot

Dear BOV,

Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising and elevating GMU are vital for the future of the University and the Commonwealth. Let's ensure he continues guiding Virginia's economic engine.

Meg Hardin
A proud American
who is worried!

Dear BOV,

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Gail (volunteer)

Dear B.O.V.,

President Washington's leadership transformed GMU. His success with enrollment, fundraising and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Thanks!
Gail

Dear BOV,

Keep President Washington at GMU! He has grown enrollment (attracting top students), raised record funds, and elevated the university's stature. Don't let politics undermine this success. GMU and Virginia need his leadership to power the future.

Amy Yana

PRESIDENT WASHINGTON'S LEADERSHIP TRANSFORMED GMU. HIS SUCCESS WITH ENROLLMENT, FUNDRAISING, AND ATTRACTING TOP STUDENTS HAS BEEN CRITICAL. KEEP HIM AT THE HELM TO SECURE VIRGINIA'S WORKFORCE AND PROSPERITY.

SIGNED - JEFF S.

VA TAXPAYER & PROUD ALUMNUS

Generic Greetings!

SAN FRANCISCO CA 940
25 JUL 2025 PM 4 L

USA

1775

Dear BOV,
President Washington's leadership transformed GMU. His success with enrollment, fundraising, and attracting top students has been critical. Keep him at the helm to secure Virginia's future workforce and prosperity.

Darcy Ellsworth,
proud American

are here:
NYC..LA..SF..CHI..
ATL..SEA..DC..DAL..

Board of Visitors
George Mason University
4400 University Dr.
Fairfax, VA 22030

Dear BOV,
Keep GMU President Washington! His unmatched accomplishments of record enrollment, fundraising, and elevating GMU are VITAL for the future of the University & the Commonwealth. Let's ensure he continues guiding Virginia's economic engine!

Douglas Kliewer
Proud American

FRESNO CA 936
24 JUL 2025 PM 2 L

1775

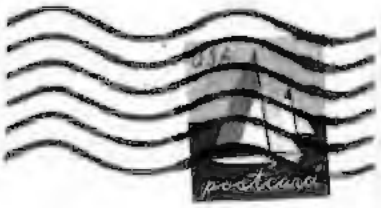
Board of Visitors
George Mason University
4400 University Dr.
MSN 3A1
Fairfax, VA
22030

Harry J. Parrish Town Hall
Manassas, Virginia

Opened in 1915, the first floor was the home of the The Manassas Volunteer Fire Co. until 1956. Town Council chambers occupied the second floor.

Architect: Albert Speiden

NOVA 220
21 JUL 2025 PM 3 L



Dear Mr. Rosen,
President Washington is delivering real results at GMU! From record breaking enrollment & a rising national ranking to smart growth & unprecedented state investment, his leadership is strengthening GMU & the Commonwealth. Let's keep that momentum!
Maureen D Brown-Petracca
Virginia Taxpayer & Proud American

Photo © Donald Flory, Photographer
www.manassasmuseum.org

Mr. Jeffrey A. Rosen
Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Dear BOV

I am writing to support GMU President Washington. His many accomplishments from increasing enrollment to record-breaking fund-raising to elevating the stature of the university and attracting to students is unmatched.

GMU & Virginia are fortunate to have President Washington at the helm guiding tomorrows workforce and empowering the economic engine of our commonwealth into the future.

Betty Cances

Proud American!

Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Dear BOV,

I want to express my strong support for President Washington.

Under his leadership, GMU is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

Sincerely,



Brenda Thomas, Proud Alumnus

Board of Visitors
George Mason University
[redacted] University Drive
MSN 3A1
Fairfax, VA 22030

Dear BOV,

I am writing to support GMU President Washington.

His many accomplishments from increasing enrollment and record breaking fundraising to elevating the stature of the university and attracting top students is unmatched.

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

Sincerely,

Brenda Thomas, Proud American

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors,

As a past resident of Fairfax and an alumna of the University of Virginia, I write to express my strong support for GMU's President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. The pressured resignation of President Ryan at UVA was a disgrace and a capitulation to an anti-democratic administration. I urge you to prevent a similar travesty at GMU and continue supporting President Washington's leadership and vision.

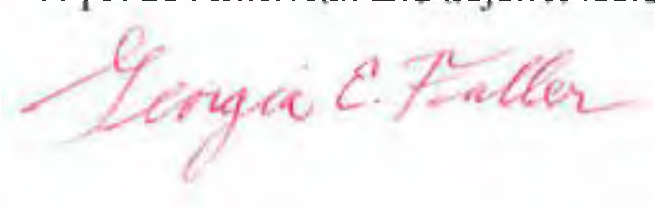
Sincerely,



1992. What if every Western research institution had waited for the apology? Where would we be if Western science had waited until 1992 to include this diverse view of the solar system"

Under the leadership President Gregory Washington, George Mason University has emerged as a national leader in academic and research excellence. Even better, GMU has maintained access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

Sincerely,
Georgia E. Fuller, Ph.D.
Virginia taxpayer since 1967
A proud American and adjunct lecturer in Kenya



Board of Visitors
George Mason University
4400 University Drive
MSN 3A1
Fairfax, VA 22030

Dear Board of Visitors,

I write in support of President Gregory Washington and the students of GMU, both past and present.

Under President Washington's leadership, the university has solidified itself as a national leader in cybersecurity, information technology and data systems.

His strategic vision and commitment to innovation have elevated GMU's academic profile while expanding influence in critical areas of a rapidly evolving workforce.

Over the past five years, President Washington has demonstrated steady, thoughtful, and future focused leadership.

I urge the BOV to continue to support his vision and to support the Commonwealth of Virginia, by allowing President Washington to continue his work on behalf of students, alumni, and the residents of Virginia.

Sincerely,

Brenda Thomas, Proud American

Board of Visitors

George Mason University

4400 University Drive, MSN 3A1

Fairfax, VA 22030

Dear BOV,

I am writing to support GMU President Washington. His many accomplishments from increasing enrollment and record-breaking fundraising to elevating the stature of the university and attracting top students is unmatched.

GMU and Virginia are fortunate to have President Washington at the helm guiding tomorrow's workforce and empowering the economic engine of our Commonwealth into the future.

Regards,

Michael Edwards, Henrico, Virginia

Virginia taxpayer.



Dear BOV,

I write to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

Barbara Miller - Proud National Veteran and Resident of Virginia and pay taxes there.

Barbara Miller - A very proud American who values our tremendous education system and our diverse population

Dear BOV,

I am writing to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

Sincerely,



Phyllis Camper,
A Virginia taxpayer and proud American

Board of Visitors
George Mason University
4400 University Drive, MSN 3A1
Fairfax, VA 22030

Dear BOV,

I wish to express my strong support for President Washington. Under his leadership, Mason is emerging as a national leader in academic and research excellence while maintaining access and affordability for Virginians. This powerful combination ensures an exceptional return on investment for graduates and strengthens the Commonwealth's workforce and economy.

President Washington's commitment to innovation, inclusion, and opportunity is exactly what Virginia needs in higher education today. I urge you to continue supporting his leadership and vision.

Jackie Lechinsky
Proud American

Affiliation Agreement

between

George Mason University and Foundation for Scalia Law

THIS AFFILIATION AGREEMENT ("Agreement"), dated as of October 15, 2025 (the "Effective Date"), is made between George Mason University (the "University") and Foundation for Scalia Law (the "Foundation").

WHEREAS, the Foundation was organized and incorporated effective as of August 21, 2025, and is a Virginia nonstock corporation; and

WHEREAS, the Foundation was created for the purposes of (1) promoting the advancement and furthering the aims and purposes of the Antonin Scalia Law School of George Mason University ("Scalia Law") in a manner that honors the legal legacy of Antonin Scalia by the development and application of financial resources to the progress of Scalia Law with primary emphasis on fostering the studying and teaching of law at Scalia Law, (2) engaging in fundraising in collaboration with Scalia Law and managing endowment and other assets for the benefit of Scalia Law, and (3) receiving, managing, investing, and administering private gifts and property and making expenditures to or for the benefit of Scalia Law, including for operational support of Scalia Law; and

WHEREAS, the Foundation is an organization described in Internal Revenue Code section 501(c)(3) and is classified as a publicly supported organization under Internal Revenue Code sections 509(a)(1) and 170(b)(1)(A)(iv) and must abide by both federal and Virginia laws and regulations applicable to such types of entities; and

WHEREAS, the Foundation receives, manages, invests, and administers private gifts and resources, including endowments, real and intangible property, and funds held for others, and

acknowledges gifts and disburses funds in accordance with donor intent and its fiduciary responsibilities; and

WHEREAS, the Foundation is dedicated to increasing its endowment to enable it to carry out its purpose of furthering the long-term academic and other priorities of the Scalia Law through financial support to or for the benefit of Scalia Law; and

WHEREAS, the establishment of the Foundation is not intended to reduce the University's support of Scalia Law; and

WHEREAS, in connection with carrying out its activities and operations in furtherance of its purposes, the Foundation expects to retain personnel experienced in managing and investing private contributions and endowment and other assets; and

WHEREAS, the University is an institution of higher education and agency of the Commonwealth of Virginia, established for the purpose of providing higher education for students; and

WHEREAS, the University and the Foundation desire to set forth the basic terms of their relationship;

NOW, THEREFORE, in consideration of the mutual commitments herein contained, and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties hereby agree as follows:

1. Term, Termination, and Amendments

(a) The term of this Agreement shall expire June 30, 2031, and shall automatically renew for subsequent five-year periods thereafter unless terminated earlier as prescribed in this Agreement.

(b) Either party may, upon 90 days prior written notice to the other, terminate this agreement without cause.

(c) Either party may terminate this Agreement for cause in the event the other party defaults in the performance of its obligations and fails to cure the default within a reasonable time period after receiving written notice of such default.

(d) Consistent with the Foundation's Articles of Incorporation, should the Foundation cease to exist or cease to be an organization described in Internal Revenue Code section 501(c)(3), the Foundation will transfer its assets and property to or among the University or any one or more foundations affiliated with the University that are organized and operated exclusively for charitable and educational purposes within the meaning of Internal Revenue Code sections 501(c)(3) and 170(c)(2)(B). If none of the University or its affiliated foundations are then so described, the Foundation will distribute its assets and property to one or more organizations that are organized and operated exclusively for charitable and educational purposes within the meaning of Internal Revenue Code sections 501(c)(3) and 170(c)(2)(B). The Foundation agrees to transfer such assets and property in a manner that furthers the best interests of Scalia Law and the University, as determined by the Board of Trustees of the Foundation in consultation with the University.

(e) This Agreement may be amended only upon the written agreement of the University and the Foundation.

2. Background of the Parties

(a) Pursuant to Section 23.1-1301 of the Code of Virginia, the Board of Visitors of the University is vested with the authority to manage the funds of the University, make regulations and policies concerning the University, appoint the President of the University, appoint all professors, teachers, staff members, and agents of the University and fix their salaries, and generally direct the affairs of the University.

(b) The Foundation is a separately incorporated Virginia nonstock corporation and is an organization described in Internal Revenue Code section 501(c)(3) and was created to manage, invest, and distribute private resources to advance and further the mission and purposes of Scalia Law.

(c) The Foundation Board of Trustees is responsible for: (i) the control and management of all assets of the Foundation, including the prudent management of all gifts and endowment funds, real estate, and other investment assets in a manner consistent with written donor intent and with any applicable law, and (ii) the performance and oversight of all aspects of its operations based on a comprehensive set of bylaws and other policies adopted by the Foundation's Board of Trustees that address the Board of ' fiduciary responsibilities, including expectations of individual Trustees based upon ethical guidelines and policies.

(d) The University is responsible for any fund-raising activities of the University; provided, however, the Foundation and its Board of Trustees may collaborate with Scalia Law on fund-raising activities.

(e) The University is responsible for the compensation and evaluation of all University advancement personnel. The Foundation is responsible for the compensation and evaluation of all Foundation personnel.

(f) The Foundation, in furtherance of its purpose to advance the mission and purposes of the Scalia Law, may provide funds to supplement the budget of the University's development and advancement operations and campaign initiatives that support Scalia Law.

3. Responsibilities of the University to the Foundation

(a) The President of the University and the Dean of Scalia Law shall be responsible for communicating to the Foundation the University's and Scalia Law's priorities, and strategic and long-term plans, as approved by the University's Board of Visitors.

(b) The University recognizes that the Foundation is a private corporation with the authority and obligations to keep its records and data confidential and private, consistent with donor intent and the requirements of applicable law.

(c) Consistent with its Articles of Incorporation, the Foundation agrees that the Dean of Scalia Law shall serve as an *ex officio* member of the Board of Trustees of the Foundation and shall have full voting rights.

(d) If and to the extent the Foundation provides any services to the University, the University agrees that it will pay the Foundation fair and reasonable compensation for such services.

(e) If the parties agree that the University will provide office space to support the activities of the Foundation, the Foundation and the University shall enter into a separately negotiated Space Usage Agreement the terms of which shall provide that the University will provide such office space to support the activities of the Foundation as set forth herein and shall include provisions requiring the Foundation's payment of costs of telephone service, information technology service, and other necessary services for the office operations of the Foundation if provided by the University. In addition, the Foundation and the University shall enter into one or more separately negotiated services agreements related to any other services provided by the University to the Foundation as agreed by the parties, and the Foundation will pay to the University fair and reasonable compensation for such services.

(f) The University hereby grants to the Foundation, consistent with the Foundation's purpose of furthering the aims and purposes of the Scalia Law, a nonexclusive license to use the names "George Mason University," "Antonin Scalia Law School of George Mason University," and "Scalia Law" and the George Mason University and Scalia Law logos in accordance with the

University's published guidelines. The Foundation shall operate under its own seal and legal name for official business.

(g) The University agrees that it will work to facilitate and encourage an appropriate and customary agreement for use and access between the Foundation and the owner of data and information and any database used for storage of such data and information for development and advancement operations and campaign initiatives, which data and information and database is currently or may be in the future accessible to the University and Scalia Law, to promote fundraising on behalf of the Foundation for the support of Scalia Law.

4. Responsibilities of the Foundation to the University

(a) Infrastructure Support for University Advancement

(1) The Foundation shall create an environment conducive to increasing private support for its purpose of furthering the mission and priorities of Scalia Law and the University.

(2) The Foundation shall promptly acknowledge and issue receipts for all gifts to the Foundation in accordance with federal tax laws.

(4) The Foundation shall establish and enforce policies to protect donor confidentiality and privacy generally and in accordance with donor intent and the requirements of applicable law.

(b) Asset Management

(1) The Foundation shall adhere to applicable federal and state laws including the Uniform Prudent Management of Institutional Funds Act (UPMIFA) and, to the extent applicable, the Uniform Prudent Investor Act (UPIA).

(2) The Foundation agrees that it shall engage an independent accounting firm annually to conduct an audit of the Foundation's financial and operational records and will

provide the University with a copy of the annual unaudited financial statements no later than September 15 of each year, and a copy of the annual audited financial statements no later than October 31 of each year, beginning in 2026.

(3) The Foundation shall work with the University to ensure that the University can correctly report Foundation resources and activities as may be required for the financial statements of the University, reporting to the Commonwealth of Virginia, and reporting to the United States Department of Education.

(c) Institutional Flexibility

(1) The Foundation may explore opportunities, including acquisition and management of real estate, for the benefit of the University and Scalia Law for future allocation, transfer, or use.

(2) When distributing gift funds to Scalia Law or the University, the Foundation shall disclose any terms, conditions, or limitations imposed by the donor or applicable law on the use of the contributed funds. Scalia Law and the University shall abide by such restrictions and provide appropriate documentation of such use to the Foundation.

(d) Transfer of Funds

(1) The Foundation accepts and manages private gifts and disburses funds for the benefit of Scalia Law and the University and for the benefit of designated departments or programs within Scalia Law or the University, or entities affiliated with Scalia Law and the University, in compliance with applicable laws and donor intent as set forth in applicable gift instruments.

(2) The Foundation's disbursements to or for the benefit of Scalia Law or the University must be: (i) for reasonable expenses that support a Scalia Law or University

purpose or program, (ii) consistent with donor intent as expressed in an applicable gift instrument, and (iii) not in conflict with any applicable law.

(3) The Foundation may designate a portion of its unrestricted funds for use by or for the benefit of Scalia Law or University administration in carrying out the purposes of Scalia Law and the University, which uses may include leadership compensation, in accordance with applicable policies of the Foundation and the University. If and to the extent the Foundation designates such unrestricted funds for the use of Scalia Law or the University, Scalia Law and the University shall provide the Foundation with reasonable notice if the circumstances associated with the proposed use of such funds change in a manner whereby Scalia Law or the University may request additional unrestricted funds from the Foundation.

(e) Services. If and to the extent the University provides any services to the Foundation, the Foundation agrees that it will pay the University fair and reasonable compensation for such services.

5. Foundation Funding and Administration

(a) The Foundation may use unrestricted funds, assess reasonable fees for services, or impose reasonable administrative fees on gifts and endowments to support its operations.

(b) The Foundation shall provide, at its own expense, adequate personnel, office supplies, computer systems, and other such services that may be necessary or required to carry out its purposes.

(c) The Foundation shall maintain, at its own expense, copies of the plans, budgets, donor and alumni records, and gift instruments and related documents developed in connection with the performance of its responsibilities, purposes, and obligations.

(d) The Foundation agrees that it will provide to the University copies of its annual audit and other public information.

(e) Before appointing or removing a President of the Foundation, the Executive Committee of the Foundation will consult with the Dean of Scalia Law.

6. General Terms

(a) The University's officers and Board of Visitors and Scalia Law leadership and the Foundation's officers and Board of Trustees shall hold periodic meetings to foster and maintain productive relationships and ensure open and continuing communications and alignment of priorities.

(b) Nothing herein shall be deemed to prevent the University from entering into agreements with other entities or related foundations with obligations and purposes similar to those specified in this Agreement.

(c) Before acceptance of gifts of real property, the Foundation, as part of its required and appropriate due diligence, will include a review and approval of any conditions and restrictions under policies and procedures developed by the Foundation and the University. The Foundation may choose to accept or reject any gift of real property based upon such due diligence and any conditions or restrictions imposed by the donor and not deemed to be in the best interests of the Foundation or the University. If the Foundation or the University anticipates use of the gift of real property for University business, the Foundation shall obtain the University's approval of such use before accepting such gift based solely on such intended use.

(d) Gifts agreements that commit the University or Scalia Law in any way must be approved by the Foundation and the University and Scalia Law to the extent required under policies and procedures adopted by the Foundation and the University and Scalia Law. The Foundation acknowledges that the University may choose to reject such gifts, and the University

acknowledges that the Foundation may choose to reject such gifts, due to the terms of any conditions or restrictions imposed by the donor. The University shall accept transfers of funds from the Foundation for general support of Scalia Law or in support of existing programs.

(e) The University and the Foundation acknowledge that each is an independent entity and agree neither will be liable, nor will be held out by the other as liable, for any of the other's contracts, torts, or other acts or omissions, or those of the other's trustees, directors, officers, staff, or other agents. The Foundation further acknowledges that the Commonwealth of Virginia will not be liable for any of the Foundation's contracts, torts, or other acts or omissions.

(f) All correspondence, solicitations, activities, and advertisements concerning the Foundation shall reflect the Foundation, the University, Scalia Law, and the relationship between them appropriately.

(g) The Foundation, upon request, will provide the University with financial records of the Foundation related to the expenditure of funds held by the Foundation to or for the benefit of Scalia Law or the University.

(h) No provision of this agreement shall be deemed to create a partnership or joint venture between the University and the Foundation.

(i) The parties agree that this Agreement supersedes any prior agreements between the parties.

IN WITNESS WHEREOF, the parties have caused this Agreement to be executed by their duly authorized officers as of the day and date first above written.

GEORGE MASON UNIVERSITY

By_____
Rector

FOUNDATION FOR SCALIA LAW

By_____
Chair

ANTONIN SCALIA LAW SCHOOL OF GEORGE MASON UNIVERSITY

By_____
Dean

RESOLUTION OF THE EXECUTIVE COMMITTEE OF THE BOARD OF VISITORS OF GEORGE MASON UNIVERSITY REGARDING ESTABLISHMENT OF AN APPLIED ENGINEERING RESEARCH CORPORATION

WHEREAS, the Board has been advised that to best position George Mason University ("University") to compete for increased levels of Department of War ("DoW") funding for applied engineering research, it would be advantageous to establish an affiliated nonstock (nonprofit) research corporation focused on addressing security priorities, regulatory requirements, and federal processes; and

WHEREAS, the University has a longstanding mission to advance knowledge, foster innovation, and serve the public good through education, research, and service;

WHEREAS, the University recognizes the strategic importance of strengthening national defense, security, and federal research initiatives in partnership with the U.S. Government, allied institutions, and industry; and

WHEREAS, the affiliated research corporation would be a supporting organization to the University and operate for the benefit of the University; and

WHEREAS, other public research universities have established similar affiliated research corporations as deemed beneficial to extend the brand and impact of such universities' research portfolios, including Virginia Tech, Georgia Tech, University of Arizona, University of Southern California; and

WHEREAS, several federal sponsors and private companies have expressed an interest in working with a University-affiliated applied engineering research corporation; and

WHEREAS, the establishment of a separate, affiliated nonstock corporation will enable greater agility in contracting, compliance with DoW and federal regulations, and the pursuit of strategic partnerships, while preserving alignment with the University's educational and research mission; and

WHEREAS, a separate University-affiliated research corporation in the field of applied engineering would allow the University enterprise to address opportunities presented by the DoW and other government and commercial clients with efficiencies of commercial R&D providers and thus, facilitate more research opportunities for the University; and

WHEREAS, Article VII, section 3 of the bylaws of the Board of Visitors provides that prior approval of the Board shall be required before any related private entity that performs services of special interest to the University may be established or chartered;

NOW, THEREFORE, IT IS RESOLVED THAT:

1. The Executive Committee of the Board, acting pursuant to the authority granted to it via state statute and the bylaws of the Board of Visitors, approves the establishment of a new nonstock (nonprofit) applied engineering research corporation focusing primarily, but not exclusively, on U.S. national security, intelligence and defense related issues (the "Research Corporation");

2. The Research Corporation shall be an affiliated organization of the University and accordingly, shall negotiate the terms of an Affiliation Agreement and such other agreements as are deemed necessary or appropriate by the Research Corporation and the University to appropriately govern the relationship between the parties (the "Governing Documents");

3. The Governing Documents shall address matters such as communication of research and funding priorities between the University and the Research Corporation, strategic and long-term plans; teaming structures to address potential funding opportunities, appointments to any joint roles, space utilization, and other matters potentially involving shared resources;

4. The Affiliation Agreement shall have an initial term of at least five years, with provisions providing additional renewal terms;

5. The Affiliation Agreement shall be approved by the Executive Committee of the Board of Visitors in advance of it becoming final and effective; and

6. This resolution shall take effect immediately upon its adoption.

Approved by the Executive Committee of the Board of Visitors on _____.

_____
Armand Alacbay
Secretary of the Board of Visitors

RESOLUTION OF THE BOARD OF VISITORS OF GEORGE MASON UNIVERSITY REGARDING INFORMATION TECHNOLOGY GOODS AND SERVICES CONTRACT TERMS

WHEREAS, in its 2025 regular session, the General Assembly enacted a law, Virginia Code §2.2-4311.3, effective July 1, 2025, providing in part that no term or provision in any public contract for the acquisition of information technology goods or services shall be valid or enforceable to the extent that it is in conflict with Virginia law, but that a public contract containing such a term or provision shall otherwise remain enforceable; and

WHEREAS, §2.2-4311.3 further provides that any term or provision in such a public contract that (i) makes the public contract subject to, governed by, or interpreted under the laws of another state or country or (ii) requires or permits any litigation or other dispute resolution proceeding arising from the public contract to be conducted in another state or country shall be void, but that such public contract shall instead be deemed to provide for the application of the law of the Commonwealth of Virginia, without regard to such contract's choice of law provisions, and to provide for jurisdiction in the courts of the Commonwealth; and

WHEREAS, the provisions of §2.2-4311.3 shall only apply to a public institution of higher education if its governing body has adopted the law's provisions as part of its procurement policies and procedures;

BE IT THEREFORE RESOLVED, that the Board of Visitors hereby adopts the provisions of §2.2-4311.3 as part of the University's procurement policies and procedures; and

RESOLVED FURTHER, the Board of Visitors directs and authorizes the Senior Vice President & Chief Financial Officer to take such necessary action to adopt the provisions of §2.2-4311.3 in the University's procurement policies and procedures.

Approved by the Board of Visitors on _____

_____
Armand Alacbay
Secretary of the Board of Visitors

ITEM NUMBER:
George Mason University Organizational Change

PURPOSE OF ITEM:
The proposal for an organizational change to reorganize the College of Education and Human Development (CEHD) is in development for submission to the State Council of Higher Education for Virginia (SCHEV). Prior to SCHEV submission, Board action is required.

APPROPRIATE COMMITTEE:
Academic Affairs Committee

BRIEF NARRATIVE:
In 2019, the College of Education and Human Development (CEHD) reorganized from two schools into three schools, including seven divisions within one school, for a total of 10 academic units, each requiring its own director and related support. Since that time, CEHD leadership has evaluated the effectiveness of this model in fulfilling the college's mission, serving students, and sustaining program excellence. That review has shown the need for a more streamlined, transparent, and strategically aligned structure that strengthens academic leadership, optimizes resources, and positions the college for long-term success.

The proposed four-department structure consolidates the current 10 academic units into four discipline-aligned departments, each led by a single Department Chair, consistent with academic unit structures across the university. This change reduces the number of leadership roles from three School Directors and seven Division Directors to four Department Chairs, simplifying decision-making, reducing administrative layers, and creating a more direct line of accountability from program leadership to the Dean.

By aligning related programs within departments, the structure will foster more effective collaboration among faculty, enhance program identity, improve advising and mentorship, and promote innovation in teaching and research. This streamlined model eliminates overlapping administrative functions, realigns resources to achieve the greatest impact, and allows the college to respond more quickly to new opportunities, workforce needs, and external partnerships. It advances CEHD's commitment to academic excellence, efficient and accountable governance, and student success.

REVENUE IMPLICATIONS:
The proposed organizational change will be implemented within existing resources. No additional funding will be requested from the Commonwealth to initiate or sustain the new structure.

STAFF RECOMMENDATION:
Staff recommends Board approval.

ITEM NUMBER:
George Mason University Organizational Change

PURPOSE OF ITEM:
The proposal for an organizational change to rename the Department of Atmospheric, Oceanic, and Earth Sciences in the College of Science is in development for submission to the State Council of Higher Education for Virginia (SCHEV). Prior to SCHEV submission, Board action is required.

APPROPRIATE COMMITTEE:
Academic Affairs Committee

BRIEF NARRATIVE:
Dr. Jagadish Shukla served at George Mason University as a Distinguished University Professor of Earth Sciences and Global Change from 1994 until his retirement effective June 30, 2025. During his tenure, he served as Director of the PhD in Climate Dynamics degree program and as Managing Director of the Center for Ocean-Land-Atmosphere Studies (COLA). Dr. Shukla was founding chair of the Department of Atmospheric, Oceanic, and Earth Sciences (AOES). The department has been a leader in research funds to the university and is an integral component in George Mason's R-1 designation.

Dr. Shukla is among the most productive and influential scientists in the area of climate variability and change, predictability and prediction. During his more than 40 years in weather and climate research, Dr. Shukla has led the field, either through his own scientific contributions or by creating lasting, high-impact institutions within the U.S. and other countries. Later this year, Dr. Shukla will be elected to the Virginia Academy of Engineering, Science, and Medicine.

In 2024, Dr. Shukla completed $800,000 in donations to the George Mason University Foundation, Inc., in addition to other donations of more than $210,000. The recent $800,000 donation created the "Jagadish and Anastasia Shukla AOES Fellowship Endowment" for students in the PhD in Climate Dynamics degree program. In recognition of Dr. Jagadish Shukla's scientific contributions and generosity, the College of Science proposes that the Department of Atmospheric, Oceanic, and Earth Sciences be renamed to the "J. Shukla Department of Atmospheric, Oceanic, and Earth Sciences."

REVENUE IMPLICATIONS:
The proposed organizational change will prompt updates to digital and physical materials. No new resources will be requested from the Commonwealth to initiate or sustain the organizational changes.

STAFF RECOMMENDATION:
Staff recommends Board approval.

ITEM NUMBER:
Master of Science (MS) in Taxation Degree Program Discontinuance

PURPOSE OF THE ITEM:
A proposal to discontinue the MS in Taxation degree program has been prepared for submission to the State Council of Higher Education for Virginia (SCHEV). Prior to SCHEV submission, Board action is required.

APPROPRIATE COMMITTEE:
Academic Affairs Committee

BRIEF NARRATIVE:
The Donald G. Costello College of Business is requesting permission to close the MS in Taxation degree program and to officially cease admissions immediately. The MS in Taxation was approved by SCHEV for initiation in 1991.

The decision to discontinue the degree program in MS in Taxation is the result of the fact that this program was never launched. the degree program was developed in response to a specific industry request to be delivered in a closed cohort. The company ended up pulling the funding for the program and, thus, the degree program was never delivered. While the degree program had not been listed in the university catalog for several years, SCHEV's audit of the university's catalog in 2022 revealed that the MS in Taxation was still listed on SCHEV's Degree Inventory. In response, the Costello College of Business reinstated the degree program into the catalog while the college explored the current market conditions for this type of degree program. After an analysis by George Mason and that of a partner, Eduventures, it was determined that there was not sufficient demand for a master's-level degree program in taxation, given the trends in accounting and tax.

There are no students enrolled in the MS in Taxation degree program. No students have "stopped out" of the MS in Taxation. No teach out plan is necessary. No faculty positions will be eliminated as a result of the discontinued degree program. The Dean of the Donald G. Costello College of Business supports the proposal to officially discontinue the MS in Taxation.

REVENUE IMPLICATIONS:
The closure of the MS in Taxation is expected to be budget neutral.

STAFF RECOMMENDATION:
Staff recommend closure of this program.

ACTION ITEMS

Academic Affairs Committee

October 15, 2025

CONFERRAL OF EMERITUS/EMERITA STATUS

LAST NAME	FIRST NAME	EFFECTIVE DATE
Gero	**Edward**	10/15/2025

Title: Professor Emeritus of Theater
Local Academic Unit: Theater (CVPA)

Hirsch	**Susan F.**	10/15/2025

Title: Professor Emerita of Conflict Resolution and Anthropology
Local Academic Unit: Jimmy and Rosalynn Carter School for Peace and Conflict Resolution

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Li	**Qiliang**	10/15/2025

Title: Professor Emeritus of Electrical and Computer Engineering
Local Academic Unit: Electrical and Computer Engineering (CEC)

Sachs	**Robert L.**	10/15/2025

Title: Professor Emeritus of Mathematical Sciences
Local Academic Unit: Mathematical Science (COS)

Simon	**Robert P.**	10/15/2025

Title: Professor Emeritus of Computer Science
Local Academic Unit: Computer Science (CEC)

White	**Lawrence H.**	10/15/2025

Title: Professor Emeritus of Economics
Local Academic Unit: Economics (CHSS)

ACTION ITEMS

Academic Affairs Committee

October 15, 2025

CONFERRAL OF EMERITUS/EMERITA STATUS

LAST NAME	FIRST NAME	EFFECTIVE DATE
Wrbican	**Sue**	10/15/2025

Title: Professor Emerita of Art
Local Academic Unit: Art (CVPA)

COLLEGE OF VISUAL AND PERFORMING ARTS
Office of the Dean
4400 University Drive, MS 4C1, Fairfax, Virginia 22030
Phone: 703-993-8877; Email: rdavi4@gmu.edu

To: James Antony, Ph.D., Provost and Executive Vice President
Gregory Washington, President

From: Rick Davis, Dean
College of Visual and Performing Arts

Subject: Emeritus Designation for Edward Gero

Date: July 15, 2025

I strongly recommend Emeritus designation for Edward Gero, Professor of Theater, who retired at the end of the 2024-25 academic year after a 33-year career teaching acting, script analysis, and other subjects at George Mason University. Ed is one of the founding members of the Institute of the Arts, the innovative experiment in arts education begun in 1990 that led to today's CVPA.

He came to GMU having already established himself as a leading actor in the Washington, DC metro area, joining the acting company of the Folger Shakespeare Theatre (today's Shakespeare Theatre Company, where he continues to play leading roles). His career came to include appearances on film as well as a steady stream of important work in classical and contemporary drama at theaters such as Arena Stage, Studio Theatre, our own Theater of the First Amendment, Chicago's Goodman Theater, the Guthrie Theater in Minneapolis, and major productions on both coasts. Perhaps his most nationally-prominent role was as Justice Antonin Scalia in *The Originalist*, which he created at Arena Stage and played across the country and Off-Broadway.

Ed Gero is the very model of the artist-teacher we seek to reward at George Mason. His dedication to his craft influenced generations of students here, and his professional connections nourished his colleagues and helped shape the curriculum, helping to guarantee that our program in theater delivers a strong, relevant, and rigorous education. He made a difference right away when he joined the young institution, and has kept making a difference throughout three decades of dedicated service.

I am very pleased to support his election to Professor of Theater, Emeritus.

Approval ✓ Disapproval ____ James Antony, Ph.D., Provost 8/4/2025 Date

Approval ✓ Disapproval ____ Gregory Washington, President 8/6/2025 Date

This memo certifies that the criteria have been met by this Emeritus candidate according to the Faculty Handbook requirements: full-time Associate or Full Professor with ten or more years of continuous academic service, home unit and/or Dean recommendation, Provost recommendation, and the President's recommendation.

JIMMY AND ROSALYNN CARTER SCHOOL FOR PEACE AND CONFLICT RESOLUTION
George Mason University

Jimmy and Rosalynn Carter School for Peace and Conflict Resolution
3351 N Fairfax Dr., MS 4D3, Arlington, VA 22201
Phone: 703-993-1300; Email: carter@gmu.edu; Web: carterschool.gmu.edu

To: James Antony, Ph.D., Provost and Executive Vice President
Gregory Washington, President

From: Alpaslan Özerdem, Dean
Jimmy and Rosalynn Carter School for Peace and Conflict Resolution

Subject: Emeritus/Emerita Designation, ICO Susan F. Hirsch

Date: May 12, 2025

I am pleased to nominate Dr. Susan F. Hirsch for the title of Professor Emerita of Conflict Resolution and Anthropology. Dr. Hirsch joined George Mason University in 2004 as an Assistant Professor and will retire in June 2025 as a Full Professor. Her distinguished career, impactful scholarship, and dedicated service to the Carter School and the broader field of conflict resolution and anthropology merit this recognition.

Dr. Hirsch earned her BA in Anthropology from Yale and her PhD from Duke. Her research has shaped the fields of legal anthropology and conflict studies, with a notable focus on terrorism, international justice, feminist legal theory, and environmental conflict. She is widely respected for her empathetic, field-based approach to justice and legal systems.

Her publications include several acclaimed works, such as *In the Moment of Greatest Calamity* (Princeton, 2006), recipient of the Law and Society Association's Jacob Book Prize, and *Pronouncing and Persevering* (Chicago, 1998). She has co-edited key volumes and currently co-edits the *Conflict, Justice, and Social Change* series with Ohio University Press.

Dr. Hirsch has twice served as a Fulbright Lecturer and plays a pivotal role in the Carter School's International Master's Program with the University of Malta. She co-led a U.S. Department of Education grant on experiential learning and was recently appointed Program Officer for the NSF's Law and Science Program.

She has also served as President of the Association for Political and Legal Anthropology, Trustee of the Law and Society Association, and founding director of the Carter School's undergraduate program.

In recognition of her lasting contributions across scholarship, leadership, and public service, I strongly support the designation of Dr. Hirsch as Professor Emerita.

Approval ✓ Disapproval ____ James Antony, PhD — 6/16/2025 Date

Provost and Executive Vice President

Approval ✓ Disapproval ____ Gregory Washington, PhD — 6/18/2025 Date

President

This memo certifies that the criteria have been met by this Emeritus candidate according to the Faculty Handbook requirements: full-time Associate or Full Professor with ten or more years of continuous academic service, home

unit and/or Dean recommendation, Provost recommendation, and the President’s recommendation.

College of Engineering and Computing
Nguyen Engineering Building, Suite 5100
4400 University Drive, MS 4A3, Fairfax, Virginia 22030
Phone: 703-993-1497; Fax: 703-993-1734
Web: cec.gmu.edu

To: James Antony, Provost and Executive Vice President
Gregory N. Washington, President
From: Kenneth S. Ball, P.E., Dean
College of Engineering and Computing
Subject: Emeritus Designation for Dr. Qiliang Li
Date: 24 July 2025

I am writing to request that Dr. Qiliang Li be awarded the title Professor Emeritus of Electrical and Computer Engineering (ECE) effective September 25, 2025, effective upon approval of the BOV. Dr. Li received his Ph.D. in Electrical and Computer Engineering from North Carolina State University in 2004. Upon graduating he served three years as a scientist in the Semiconductor Electronics Division of the National Institute of Standards and Technology (NIST) and joined the ECE Department at Mason in 2007. He was promoted to Associate Professor with tenure in 2012, and to Professor in 2017. He held the title of Virginia Microelectronics Consortium (VMEC) Professor from 2007 to 2023 and was a Guest Scientist at NIST during the same period. He retired from Mason in 2024.

During his time at Mason, Qiliang built a strong, nationally and internationally recognized research group in the area of nanoelectronics, semiconductor devices, and sensors. He currently has a Google Scholar h-index of 39 and over 6,200 citations. He was recipient of millions of dollars in external research funding including the prestigious National Science Foundation (NSF) CAREER Award. He graduated 15 PhD students, who all went on to successful careers in industry or academia. He received the Mason Emerging Researcher/Scholar/Creator Award in 2011 and the Rising Star Award in 2012.

Dr. Li was a key member of the Microelectronics group in the ECE department. He developed and taught courses related to microelectronics and semiconductor devices, including fundamental courses. Dr. Li was also active in his professional societies. Among other roles, he served on the Board of Directors of the Electrochemical Society, as Chair of its Electronics & Photonics Division, and as Associate Editor of the IEEE Sensors Journal.

Dr. Li was a highly respected faculty member who contributed towards making microelectronics an area of strength within the ECE Department, both in teaching and research. His nomination has the full support of the outgoing interim Chair of the ECE Department. I recommend that he be granted the status of Professor Emeritus of Electrical and Computer Engineering.

Approval ✓ Disapproval _____

James Antony, PhD
Provost and Executive Vice President

Approval ✓ Disapproval _____

Gregory Washington, PhD
President

This memo certifies that the criteria have been met by this Emeritus candidate according to the Faculty Handbook requirements: full-time Associate or Full Professor with ten or more years of continuous academic service; nominated by the home unit with the Dean, Provost, and President's recommendations

COLLEGE OF SCIENCE
George Mason University

Fairfax Campus, Exploratory Hall
4400 University Drive, MSN 5C3, Fairfax, VA 22030
Phone: 703-993-3622; Web: science.gmu.edu

To: Dr. James Antony, Provost and Executive Vice President
Dr. Gregory Washington, President

From: Dr. Cody W. Edwards, Dean, College of Science

Subject: Emeritus Designation for Dr. Robert Sachs

Date: July 8, 2025

Dr. Robert Sachs joined the George Mason faculty on September 1, 1989 and retired on June 1, 2025 with an exemplary record of leadership, teaching, scholarship, research, and service as a Professor in the College of Science. Dr. Sachs retired after 36 years of service and has embodied an outstanding record of achievement in research, scholarship, and education.

I echo the words of the recommending chair in that Dr. Sachs is a "national leader in active learning pedagogy," specifically as it applies to mathematical sciences and STEM education. Dr. Sachs' contributions include engaging in a multitude of cross-disciplinary collaborations, engaging in research, and training students, faculty, and other teachers in mathematical sciences. He served two terms as the Chair of the Mathematical Sciences Department where he reworked the math placement process for incoming students as well as led the departmental efforts to create a Ph.D. in mathematics. Dr. Sachs has also provided service outside of George Mason University to include teaching advanced college mathematics courses to a local STEM high school.

I am pleased to support the nomination of Dr. Sachs for the rank of Emeritus Professor, as recommended by Dr. Maria Emelianenko, Professor and Chair of the Department of Mathematical Sciences. Given Dr. Sachs' contributions and impact at George Mason and beyond, it seems fitting that we confer this honor effective upon approval by the Board of Visitors.

Approval ✓ Disapproval ____ James Antony, PhD
Provost and Executive Vice President — 8/4/2025 Date

Approval ✓ Disapproval ____ Gregory Washington, PhD
President — 8/6/2025 Date

This memo certifies that the criteria have been met by this Emeritus candidate according to the Faculty Handbook requirements: full-time Associate or Full Professor with ten or more years of continuous academic service, home unit and/or Dean recommendation, Provost recommendation, and the President's recommendation.

College of Engineering and Computing
Nguyen Engineering Building, Suite 5100
4400 University Drive, MS 4A3, Fairfax, Virginia 22030
Phone: 703-993-1497; Fax: 703-993-1734
Web: cec.gmu.edu

To: James Antony, Provost and Executive Vice President
Gregory N. Washington, President
From: Kenneth S. Ball, P.E., Dean
College of Engineering and Computing
Subject: Emeritus Designation for Dr. Robert Simon
Date: 24 July 2025

I am writing to request that Dr. Robert Simon be awarded the title Professor Emeritus of Computer Science (CS) effective September 25, 2025. Dr. Simon received his Ph.D. in Computer Science from the University of Pittsburgh in 1996. He joined the CS Department at Mason in 1996. He was promoted to Associate Professor with tenure in 2002, and to Professor in 2015. He retired from Mason in 2025.

During his time at Mason, Dr. Simon made strong research contributions in the areas of embedded systems, real-time networked systems and cybersecurity. He has published over 110 peer-reviewed articles, received 8 Best Paper Awards, graduated 14 PhD students and was co-inventor for 13 patents. He received over $11M in funding from a wide range of federal agencies and industry partners.

Dr. Simon demonstrated strong commitment to teaching and mentoring. He taught a wide variety of undergraduate and graduate courses. He developed the first course in cybersecurity for the CS department, and was also responsible for the first distance learning courses at Mason. Dr. Simon contributed significantly to department and university-wide service, and was consistently elected by the CS department to serve on P&T, search and performance evaluation committees. He served on the editorial boards of several journals and conference committees.

Dr. Simon was a highly respected faculty member with strong contributions to the CS department in the areas of embedded and networked systems, both in teaching and research. His nomination has the full support of the Chair of the CS Department. I recommend that he be granted the status of Professor Emeritus of Computer Science.

Approval ✓ Disapproval __ James Antony
James Antony, Provost and Executive Vice President

Approval ✓ Disapproval __
Gregory N. Washington, President

This memo certifies that the criteria have been met by this Emeritus candidate according to the Faculty Handbook requirements: full-time Associate or Full Professor with ten or more years of continuous academic service; nominated by the home unit with the Dean, Provost, and President's recommendations

College of Humanities and Social Sciences
4400 University Drive, MS 3A3, Fairfax, Virginia 22030
Phone: 703-993-8720

To: James Antony, Ph.D., Provost and Executive Vice President
Gregory Washington, President

From: Ann Ardis, Dean
College of Humanities and Social Sciences

Subject: Emeritus Designation for Lawrence White

Date: June 26, 2025

On the recommendation of the Department of Economics, I am pleased to recommend Dr. Lawrence White for appointment as Professor Emeritus, effective upon approval of the BOV.

Lawrence White has had an illustrious career. After receiving his Ph.D. from UCLA in 1982, he served on the faculty at NYU, followed by the University of Georgia, and the University of Missouri – St. Louis. In 2009, Dr. White joined Mason and has served on our faculty as Professor of Economics with honor and distinction for the last 16 years. During these years he has also been a Distinguished Senior Fellow of the F. A. Hayek Program for Advanced Study in Philosophy, Politics and Economics at the Mercatus Center, and has also been a senior scholar of the Cato Institute's Center for Monetary and Financial Alternatives. He has also been a visiting research fellow at the American Institute for Economic Research, a visiting lecturer at the Swiss National Bank, and a visiting scholar at the Federal Reserve Bank of Atlanta. In 2014 he received the Adam Smith Award from the Association for Private Enterprise Education, where he currently serves as Vice President.

Dr. White has created a voluminous body of research. He authored of The Clash of Economic Ideas (2012), The Theory of Monetary Institutions (1999), Free Banking in Britain (2nd ed., 1995), and Competition and Currency (1989). He is the editor of The History of Gold and Silver (3 vols., 2000), Free Banking (3 vols., 1993), and many other volumes. His articles on monetary theory and banking history have appeared in the American Economic Review, the Journal of Economic Literature, the Journal of Money, Credit, and Banking, and other leading professional outlets. His Google Scholar page shows 10,000 citations to his nearly 300 papers and books.

Dr White has been incredibly important to the department and was an inspirational scholar. Generations of students and scholars have been influenced by his work. Based on his distinguished service at GMU, the Economics Department chair and faculty were unanimous and enthusiastic in their support of recommending Lawrence White for Professor Emeritus status.

Approval ✓ Disapproval ____ James Antony, PhD, Provost and Executive Vice President — 8/4/2025 Date

Approval ✓ Disapproval ____ Gregory Washington, PhD President — 8/6/2025 Date

This memo certifies that the criteria have been met by this Emeritus candidate according to the Faculty Handbook

requirements: full-time Associate or Full Professor with ten or more years of continuous academic service, home unit and/or Dean recommendation, Provost recommendation, and the President's recommendation.

COLLEGE OF VISUAL AND PERFORMING ARTS
Office of the Dean
4400 University Drive, MS 4C1, Fairfax, Virginia 22030
Phone: 703-993-8877; Email: rdavi4@gmu.edu

To: James Antony, Ph.D., Provost and Executive Vice President
Gregory Washington, President

From: Rick Davis, Dean
College of Visual and Performing Arts

Subject: Emerita Designation for Sue Wrbican

Date: July 15, 2025

I strongly recommend Emerita designation for Sue Wrbican, Professor of Art, effective upon approval by the Board of Visitors. Professor Wrbican retired at the end of the 2024-25 academic year after a highly impactful twenty-year career at George Mason University. During that time she served with distinction as Associate Director of the School of Art and Director of Photography, created a number of courses and programs, and played a key role in the School's strategic planning process.

In parallel with her devotion to institution-building and teaching, Sue has maintained a nationally-recognized creative practice as a photographer, sculptor, installation designer, and video artist. Her monumental outdoor work *Buoyant Force* is on view at the Tephra Institute of Contemporary Art in Reston (in case you want to see for yourself what a brilliant artist she is), joining her distinguished record of more than thirty exhibitions and public art projects during her time with us.

Sue Wrbican is a maker and a builder, both as a creative artist and as an educator. She is precisely the kind of faculty member we seek in CVPA, and has certainly earned election to Emerita status for her tireless and effective work over two decades at George Mason University.

Approval ✓ Disapproval ____ James Antony
James Antony, PhD,
Provost and Executive Vice President
8/4/2025
Date

Approval ✓ Disapproval ____
Gregory Washington, PhD
President
8/6/2025
Date

This memo certifies that the criteria have been met by this Emeritus candidate according to the Faculty Handbook requirements: full-time Associate or Full Professor with ten or more years of continuous academic service, home unit and/or Dean recommendation, Provost recommendation, and the President's recommendation.

ACTION ITEMS

Academic Affairs Committee

October 15, 2025

ELECTIONS OF NEW TENURED FACULTY

LAST NAME	FIRST NAME	EFFECTIVE DATE
Williamson	**Pamela S.**	10/15/2025

Title: Associate Professor of Education
Rank: Associate Professor without Term
Classification: Tenured (without term) - Instructional
Local Academic Unit: College of Education and Human Development

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Office of the Provost
4400 University Drive, MSN 3A2
Fairfax, Virginia 22030
Phone: 703.993.8770; Fax: 703.993.8871

Procedural Checklist for New Faculty
Being appointed to Tenured (Without Term) Positions

This form must be submitted in Interfolio as part of the Tenured upon Hire case at the Dean's recommendation step.

Pamela Williamson, Associate Professor of Education

Faculty Member's Name and Title

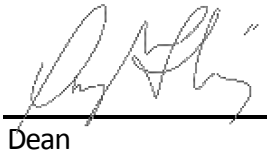
College of Education and Human Development

Local Academic Unit

☑ **Verification of Hiring and Trainings:**
I verify that all hiring requirements, including reference checks, for the candidate has been completed and the candidate has been informed of all training that need to be completed within the first few weeks of the start of their appointment (including but not limited to OACC trainings: Title IX Overview and Sexual Harassment Prevention, Equal Opportunity: A Fair Shake and Ethics).

One-half page justification for appointment, to include a description of the benefit of this hire for the department, school, etc., as well as the rationale for selecting this candidate over others.

Dr. Pamela Williamson's appointment fills a critical need in the Division of Special Education and Disability Research by bringing her nationally recognized expertise in inclusive education, special education policy, and teacher preparation. With over $9.4 million in external funding, including a current $4 million federal EIR grant, Dr. Williamson's research directly supports the Special Education: Students who Access the General Curriculum's goals of advancing evidence-based practices for students with disabilities in inclusive settings. Her work, particularly on coaching general education teachers to implement High Leverage Practices, strengthens our capacity for impactful, community-engaged research and positions us to lead in statewide and national policy conversations. Dr. Williamson's strong record of scholarship, her editorial leadership with TEACHING Exceptional Children, and her current role as President-Elect of HECSE highlight her national standing and align with CEHD's strategic priorities in research, teaching, and advocacy. Her combination of funded research, practitioner-oriented publications, and extensive teaching experience—across all levels—set her apart from other candidates.



07/17/2025

Dean Date

Pamela Williamson
October 15, 2025

Pamela Williamson, PhD is a candidate for Tenure upon Hire to Associate Professor without Term in the College of Education and Human Development (CEHD). Professor Williamson received her PhD in Special Education, MEd in Elementary Education, and BA in Education from the University of Florida in Gainesville.

Currently, Professor Williamson holds an academic appointment as a Professor of Teaching, Learning, and Curriculum at the University of North Florida and also served as a Chair and Professor for Exceptional, Deaf, and Interpreter Education. Prior to that, she served as an Associate Professor for Special Education Services at the University of North Carolina and as an Assistant Professor at the University of Cincinnati. She has also held a variety of Research Assistant appointments and served as a Qualitative Consultant at the University of Florida.

Professor Williamson's tenure dossier demonstrates that she has established an exceptionally strong record of research, teaching, and service. Her case is strongly supported by all of the CEHD review committees and the Dean of the College. She will be a valued member of our university community and, in my view, is deserving of appointment to the rank of Associate Professor without Term.

Consistent with the unanimous recommendation of the CEHD review committees and the Dean of the College, I recommend that Professor Williamson be granted appointment to the rank of Associate Professor without Term in the College of Education and Human Development, effective October 15, 2025.

BOARD OF VISITORS
GEORGE MASON UNIVERSITY

EXECUTIVE SUMMARY
July 31, 2025 Planning Conference Meeting

Highlights:

State of the University and 2024-2025 Presidential Performance Metrics: Gregory Washington

- *Priority 1: Deliver a distinctive and inclusive student experience that fosters lifelong engagement.*
  - This year Mason enrolled its largest, most diverse, and highest quality class ever. Enrollment growth slowed intentionally to allow for Mason's systems and people to grow as well. The region's enrollment trends are leveling off but still growing, resulting in fiscal challenges that Mason is managing. Freshmen retention continues to be in the high 80% range.
  - There is no greater return on investment (ROI) in Virginia than George Mason. We graduate record numbers of students who are paid the highest salaries and remain in Virginia as taxpayers: 73% of in-state graduates and 30% of out-of-state graduates, higher than other institutions in the state.
  - 85% of graduates had the outcome they wanted either in a job in their field or in graduate education.
  - The cost of attendance is below peer institutions, growing at only 1.8% compound annual growth rate in time of rising inflation. This is below what the governor has allowed of 3.1% annual growth rate.
  - Mason faces challenges to enrollment. H.R.1 - *One Big Beautiful Bill Act* could have a large impact on financial aid offerings. Graduate enrollment has been declining since 2023, attributed to Mason admitting fewer students to maintain quality, as well as visa issues.
  - Financially, Mason benefited from increased state appropriations, lower benefits rate, increased income from the Patriot Investment Fund, and savings achieved from the Critical Vacancy Process, resulting in a $38 million surplus, the retiring of $100 million in debt, and providing $400 million in debt capacity at an Aa3 credit rating. $150 million in debt capacity will go towards campus investments over the next two years.
- *Priority 2: Expand the impact of George Mason's research, scholarship, and creative enterprise.*
  - Carnegie reclassified Mason as High Access, High Outcomes, based on access and student incomes after six years of graduation. Of the very large institutions (larger than 40,000 students), Mason is one of only six universities nationwide that are High Outcome, High Access.
  - Mason's Executive Order challenge: 50 current projects have been paused or terminated, an $18 million loss, or a 10% reduction in research funding. Mason has developed a process to manage the impact along with an initiative to appeal those the university believes were terminated in error.
  - Mason solution: The Grand Challenge Initiatives addresses the loss in federal funding, positioning the faculty into research where there will be long-term support.
- *Priority 3: Expand partnerships for economic and social impact.*
  - Northern Virginia's economic challenges results in a reduction of the federal workforce, cancelled contracts, and wage and output losses. Contractor reductions have the biggest impact on our students as large numbers of our students go into contracting.
  - Mason Career Academy was created to help students find another path if their dream position no longer exists, providing credentials for opportunities that exist today.
- *Priority 4: Exemplify a university culture of diversity, equity, and inclusion.*
  - In collaboration with the Board, Mason has been managing DEI challenges by eliminating, amending, reducing, restructuring, or pausing (while under review) programs to move DEI infrastructure into compliance with current federal directives.

- The Mason 2050 vision includes improvements and integration of all campuses as living/learning communities, partnered with industry, local government, and the philanthropic community to support a 45,000-student body.

Financial Sustainability & Efficiency

- Dan Stephens, Interim Senior Vice President and Chief Financial Officer, presented an overview of the university's financial performance for fiscal year 2025, the operating budget for fiscal year 2026, efficiency measures, and ongoing sustainability initiatives. The total operating net surplus for FY25 was approximately $40 million. The fiscal year 2026 operating budget projects a net surplus of $16 million, and the E&G budget is balanced. The projected surplus will be used to support strategic information technology and capital investments, as well as reserves. Current financial metrics align with an implied Moody's rating of Aa3 and an S&P rating in the AA- range.
- Renate Guilford, Vice Provost for Academic Administration, discussed the Budget Model Redesign, which aims to increase transparency, align resource allocation with enrollment and strategic priorities, and introduce school and college profit-and-loss reporting.

Driving Fundraising Results Through Partnerships

- President Washington highlighted the current fundraising initiative, *Power the Possible*, is outpacing the previous campaign, *Faster Farther*, at a 2:1 ratio. The endowment, managed by JP Morgan, is growing despite stock market swings. Investing has not been a focus of the university until recently because raised funds would go to the physical growth of the institution. With infrastructure money recently coming from the state, the university can move money into the endowment and scholarships.
- Trishana Bowden, Vice President for Advancement and Alumni Relations/GMU Foundation, detailed how *Power the Possible* fundraising supports the University's Grand Challenge Initiative. The Advancement team has worked on increasing alumni engagement by visiting dense alumni communities. There has been a record increase of attendance and engagement, with correlation in giving as a focused outcome. Advancement continues to visit with numerous donors and companies on engagement trips.
- Kelly Rollison, Chief Strategy Officer from Compass Group, continued the conversation by focusing on national fundraising trends.

Admissions & Enrollment

- David Burge, Vice President for Enrollment Management, explained how potential students require marketing, personal relationship management, positive interactions with the university, and positive service delivery. Mason will expand its market share of Virginia seniors by targeting students who would otherwise not consume/enroll at a university with the following initiatives:
    - The Early Identification Program identifies students in the 8th grade and supports them in their academic journey. It is good business and positive mission work.
    - The ADVANCE program requires no admissions standards or application from Northern Virginia Community College (NOVA) students admitted through the program, but does have continuation requirements.
    - The Direct Admissions program admits students who meet Mason's requirements without submitting an application, either through participation with regional school districts who provide the information to Mason or through the Common App. Dr. Burge predicts that 20-25% of students will be admitted through direct admissions.
- Mason's net price has declined in the last 10 years; however, the federal budget reconciliation will impact student aid packages. Most Virginia high school graduates have the appropriate credentials to attend Mason, but some students have to balance a job and going to school.

Lunch & Roundtable Engagement

Table discussions ensued specific to the following questions:

- What does DEI mean to you?
- How should the campus engage publicly and privately specific to this topic?
- How should we support one another outwardly on this topic?

Charettes

The Board proceeded into the following charettes.

- Fairfax campus: West Campus Mixed-Use District Planning, facilitated by Marvin Lewis, Paul Liberty & Ken Walsh
    - The presenters outlined the planning and development considerations for the western portion of the Fairfax campus. The effort was framed within the 2021 University Master Plan, which recommended mixed-use development in this area with emphasis on athletics, academic growth, and residential expansion. Proposed program elements included new athletic facilities, housing, mixed-use buildings, and public space infrastructure designed to enhance the campus environment and address issues such as aging facilities, recruitment challenges, and regional cost of living.
- SciTech campus: Innovation District & Library of the Future, facilitated by Amy Adams & Anne Osterman
    - Amy Adams led a discussion on the Innovation District, anchored by the SciTech campus, which is being established in collaboration with Prince William County and City of Manassas through a GO Virginia grant. It is designed to attract world-leading researchers, innovative companies, and a highly trained workforce in the areas of life sciences, forensic science, aerospace, defense, cybersecurity, and semiconductors. Anne Osterman focused the discussion to the Library of the Future within the Innovation District, designed to serve both the community around the campus and the research needs of the university in the collaborative approach that defines the SciTech campus.
- Mason Square: Urban Tech Powerhouse, facilitated by Liza Wilson Durant & Andre Kinney
    - Session attendees discussed the future of Mason Square, particularly investing in: transportation, research & development space, incubation space, and housing. The purchase of Strategic Assets across Fairfax Drive from Mason Square were reviewed. Those assets are the site of future expansion and include operating properties that are cash flowing and third-party managed.
- Future Proofing Student Experience, facilitated by Rose Pascarell & Julie Zobel
    - Presenters described the make-up of Mason's student population, their current needs, and how they are supported: access and transitions, student support and well-being, engagement and belonging, and career readiness and post-graduation success. Participants identified key future drivers likely to impact the student experience and three "wishes" for the future George Mason student experience.

The day concluded with closing remarks by Dr. Washington and Rector Stimson, both extending appreciation for the day's engagement, interactive participation, and strategic planning.

BOARD OF VISITORS
GEORGE MASON UNIVERSITY

EXECUTIVE SUMMARY
August 1, 2025 Full Board Meeting

Full Board Meeting

Highlights:

Election of Committee Appointments

- Elected Member-at-Large to the Executive Committee were Jeff Rosen and Bob Pence.
- Rector Stimson appointed the following Board Liaisons:
  - Athletic Liaisons: Bob Pence & Jon Peterson
  - Faculty Senate Liaison: Armand Alacbay
  - Legislative Liaisons: Jon Peterson & vacant
  - Law School Liaisons: Jeff Rosen & vacant
- The following committee appointments were put forth::
  - Academic Affairs Committee
    - Chair: Armand Alacbay
    - Vice Chair: Jeff Rosen
  - Athletics Committee
    - Chair: Bob Pence
    - Vice Chair: Jon Peterson
  - Audit, Risk, and Compliance Committee
    - Chair: Mike Meese
    - Vice Chair: Harold Pyon
  - Development Committee
    - Chair: Jon Peterson
    - Vice Chair: Bobbie Kilberg
  - Finance and Land Use Committee
    - Chair: Jeff Rosen
    - Vice Chair: Jeff Dinwoodie
  - Research Committee
    - Chair: Mike Meese
    - Vice Chair: Armand Alacbay
- The board voted to approve committee appointments for 2025-2026 without discussion.

Rector's Report

- Rector Stimson discussed the situation of the unconfirmed BOV members: Chuck Cooper, William Hansen, Caren Merrick, and Maureen Ohlhausen and restated that along with earlier unconfirmed members, they are volunteers, fundraisers, and advocates for the university and have done nothing wrong. The case was litigated in the Nineteenth Judicial Circuit of Virginia, in Fairfax, Virginia, which issued an injunction, requiring that these unconfirmed members not be seated. If the case is overturned, these members will likely return to the Board.
- Vice Rector Meese informed the board of the bylaw revision process and the two relevant changes that were proposed: changing the name of the Academic Programs, Diversity & University Community Committee to the Academic Affairs Committee, and establishing an Athletics Committee.
- The board voted to approve of the Resolution of George Mason University Regarding Merit-Based Excellence, Student Opportunity and Freedom From Discrimination, also known as the "DEI Resolution," without discussion.

President's Report

- President Washington provided context of where the university was in 2020 and where it is today. The president briefly discussed his proposed goals for the coming year, based on Mason's strategic plan, which requires board approval.
- Going forward, Mason will need to make progress with expanding an enterprise-wide AI strategy, launching the Grand Challenge Initiative, developing West Campus, and increasing state support despite significant gains. The university is managing the extensive political scrutiny it faces at this time by being responsive to inquiries as they are received. The Mason 2050 vision includes improvements and integration of all campuses as living/learning communities to retain faculty, staff, and students.

Annual Policy Review

The board brought forward the following annual items without further discussion:

- Electronic Meeting Policy
- Code of Ethics annual review and certification
- Classified Information Access
- Student Referrals/Admissions
- Document and Records Request Policy Review
- Deficit Authorization Annual Notice

New Business

- Dean Joshua Park, spoke on Mason Korea celebrating its tenth anniversary last year with over 1,000 students from over 20 countries representing the best of American education in Asia. The campus has made a positive impact on the Incheon community and serves as a bridge between the United States and Korea.
- Rector Stimson introduced the Law School Foundation Resolution, proposed to capitalize on the potential interest of alumni and donors and not negatively impact general university fundraising. Solon Simmons asked, and Vice Rector Meese confirmed, that gifts to the Law School Foundation would go through the Gift Acceptance Advisory Committee (GAAC) and will also be approved by the Executive Committee before the affiliation agreement is approved.

President's Performance Review

- The board approved a state-mandated base salary increase for Dr. Washington. A vote on presidential goals, performance bonus, a merit increase in base slary, and approval of his participation in the American Council on Education (ACE) was postponed.
- Rector Stimson informed the Board that he and the vice rector will meet with Dr. Washignton to provide feedback from the closed session discussion.

ACTION ITEMS

The Board voted and approved the following Actions:

Electronic Meeting Policy

Approval of the Minutes:

1. Full Board Meeting on May 1, 2025

Revised Bylaws

Committee Appointments

1. Election of Members-at-Large to the Executive Committee (2)
2. Committee Chair and Vice Chair Appointments

3. Committee Appointments
4. Appointment of Board Liaisons

Resolution of George Mason University Regarding Merit-Based Excellence, Student Opportunity and Freedom From Discrimination (DEI Resolution)

Classified Information Access

Academic Affairs Committee:

1. Faculty Actions
    a. Election of New Tenured Faculty

Law School Foundation Resolution

State-mandated Increase in Base Salary for President Washington